1355 Peddlers Drive, RR #2 Mattawa, Ontario POH 1V0 Phone: 705-744-2700 Fax: 705-744-0309 Email: clerk@calvintownship.ca

June 4, 2020

NOTICE OF REGULAR MEETING

To: Mayor and Council

The Regular Meeting of Council will be held <u>electronically</u> at 7 p.m. on Tuesday June 9, 2020.

If a member of the public is interested in joining the meeting electronically, please contact the Municipal office for details.

If you are unable to be in attendance it is greatly appreciated that you notify the undersigned in advance.

Thank you.

Best regards;

Cindy Pigeau Clerk-Treasurer

CORPORATION OF THE MUNICIPALITY OF CALVIN

AGENDA REGULAR COUNCIL MEETING Tuesday June 9th, 2020 at 7:00 p.m. ELECTRONICALLY

1. CALL TO ORDER

2. WRITTEN DISCLOSURE OF PECUNIARY/CONFLICT OF INTEREST

3.	PETITIONS AND DELEGATIONS	Accountant – Marjorie Robinson
4.	REPORTS FROM MUNICIPAL OFFICERS	Chris Whalley, Roads Superintendent Dean Maxwell, Fire Chief Jacob Grove, Recreation, Landfill, Cemetery Shane Conrad, Chief Building Official – Written Report Only
5.	REPORTS FROM COMMITTEES	None
6.	ACTION LETTERS	
A)	Minutes of Regular Council Meeting	Adopt Minutes of Tuesday, May 26/20
B)	Municipality of Calvin - Landfill	Resume "Normal Summer Hours" at the Municipality of Calvin Landfill
C)	Municipality of Calvin – Recreation Dept. and Calvin Union Cemetery	Closure of Outhouse Style Washrooms on the Municipal Grounds Rink Building and at the Calvin Union Cemetery
D)	Municipality of Calvin – Fire Dept.	Authorization to purchase a variety of items for the Fire Department in Advance of the Approval of the 2020 Budget
E)	Municipality of Calvin	Council/Management Discussion – 2020 Proposed Municipal Budget
F)	Municipality of Calvin	Special Meeting of Council – Tuesday, June 16 th , 2020 RE: 2020 Budget
G)	Report from Clerk-Treasurer	Road Use Agreement Template
H)	Municipality of Calvin – Administration	Road Use Agreement Acknowledgement
1)	Report from Recreation Supervisor	Ice Building and Maintenance Manual – Suggested Changes

7. INFORMATION LETTERS

A)	BlueSky Economic Growth Corporation	Update on Broadband Internet – June 3, 2020
B)	Ministry of Municipal Affairs and Housing	Reliable Broadband Access across Ontario
C)	City of Brantford	Essential Workers Day – March 17

D)	Association of Municipalities of Ontario (AMO) and CUPE/SCFP Ontario	Immediate Financial Assistance for Ontario's Municipal Governments
E)	Federation of Canadian Municipalities (FCM) and Public Sector Digest (PSD)	Second Round of Asset Management Grant – Further Information
F)	District of Nipissing Social Services Administration Board (DNSSAB)	Letter to Solicitor General regarding OPP Detachment Boards
8.	INFORMATION LETTERS AVAILABLE	None
9.	OLD AND NEW BUSINESS	
10.	ACCOUNTS APPROVAL REPORT	
11.	CLOSED PORTION	
12.	BUSINESS ARISING FROM CLOSED SESSION	
13.	NOTICE OF MOTION	

14. ADJOURNMENT

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MUNICIPALITY OF CALVIN REPORT TO COUNCIL

REPORT DATE: CW06-09-20

PREPARED BY: Roads Superintendent – Chris Whalley

SUBJECT: Roads Report – Roads Department

Council Report:

- **CVOR** (Commercial Vehicle Operators Registration) annual application completed for the 2 township trucks. Total mileage for both trucks last year was 15,886klms.
- We have hand cut the brush along the shoulders of our portion of Boundary rd, including clearing back for site visibility at the railway crossing
- We have received and installed the 2 new Craig Manufactured castor wheels for the grader eliminator. The wheel assemble is a lot bigger and beefier, fatter tires. We will demo the new wheels and provide feed back to Craig Manufacturing
- Load Restriction Signs were removed May 19th
- Beavers are causing a problem in the culvert at the MtPleasent and Peddlers dr intersection. We have cut a log and keep in on site to push through the culvert to unblock the beaver dam. This culvert is failing, and is scheduled to be replaced this year
- All bridges have been cleaned off of winter sand and the shoulders shoveled back and racked to remove excess gravel/sand/grass or debris under the guard rails to allow water to run off.
- New entrance application complete and culvert to be installed off of Latimer rd. The customer supplies the recommended culvert and the Municipality does the installation
- We have started our Gravel Patching Materials. We are hauling A gravel from Calvin Quarry (Miron Pit) to MtPleasent road and will continue to haul as much as we can, throughout the township, until we are ready to apply the annual Dust Control, (Dust Master 20) Mid June.

Chris Whalley Roads Superintendent Municipality of Calvin

Municipality of Calvin Fire department monthly report

Report Date:May,2020

Originator: Dean Maxwell-Fire Chief

Responded Alarm's

May, 12, 20/ Smoke visible at 50 Columbia Rd. 16:19

Meeting nights/Training_

May,7,20/ Meeting night:Run trucks and all power units .

May,13,20/ Meeting night: Run forestry pumps and put forestry gear on trucks .

May,14,20/ Meeting night:Run forestry and laid forestry hose training.(Jacob)

May,20,20/ Meeting night:Portable pump training at Smith lake.(Jacob)

May,21,20/Meeting night:Pumper training at Smith lake.

May,27,20/Meeting night:Run power units and go over forestry gear.

May, 28, 20/Meeting night: Pumper training at Smith lake. (Jacob)

Fleet Status report

Valves on pumper has been changed out.

Tires have been changed out on rescue for the summer.

Dean Maxwell

Cindy Pigeau

MUNICIPALITY OF CALVIN REPORT TO COUNCIL Recreation, Cemetery, Landfill JG2020-09

REPORT DATE:	03/06/2020
PREPARED BY:	Jacob Grove; Landfill, Cemetery, Recreation Superintendent Municipal Enforcement Officer
SUBJECT:	Council Report

Recreation

The dock was installed at the Smith Lake Boat Launch on May 21st. There was four pieces of foam replaced also several straps where replaced.

Landscaping of the yard has begun over the new water lines, and will continue once the ground dries.

Landfill

The spring well sampling was competed May 26th and the necessary parts to complete the repairs to WM#4 & WM#13 were received.

The wood pile was burned on June 2nd with the approval of the Fire Chief and the MNRF.

There was a break in at the Landfill Office shed, a window was pried open. No equipment was taken and the only damage done was to the window which staff was able to repair.

The Datacall Report has been completed for 2019. There were 22.64 metric tonnes shipped out in 2019 compared to 21.68 metric tonnes in 2018. The recycling program cost \$37,334.88 in 2019 compared to \$31,143.71 in 2018. The reasons for the increase in 2019 are due to the purchase of blue boxes to give out to residents, the laminated recycling flyer, an increase in the number of bins being shipped out and the training of several new landfill attendants. This has resulted in a per household cost of recycling rising to \$123.63 per household compared to \$103.12 per household in 2018.

Cemetery

There is no report this month.

Municipal Enforcement

There are two new cases this month. A previous case has resulted in one untagged dog being taken to the North Bay Humane Society this month.

Respectfully submitted;

Jacob Grove Landfill, Cemetery, Recreation Superintendent Municipality of Calvin

Clerk - Treasurer Municipality of Calvin



MUNICIPALITY OF CALVIN

1355 PEDDLERS DRIVE, MATTAWA ON, POH 1V0 Tel: (705) 744-2700 • Fax: (705) 744-0309 building@calvintownhsip.ca • www.calvintownship.ca

BUILDING REPORT

MONTH: May, 2020

1. NUMBER OF PERMITS ISSUED	5
2. TOTAL MONTHLY VALUE	\$316,000
3. TOTAL FEES COLLECTED	\$1,735
4. TOTAL BUILDING VALUE TO DATE	\$398,000
5. TOTAL FEES COLLECTED TO DATE	\$2,280

COMMENTS:

Permit: 04-2020	Type: Demolition	Value: \$1,000	Fee: \$75
05-2020	New Home	\$250,000	\$ 850
06-2020	Garage	\$30,000	\$310
07-2020	Garage	\$1,500	\$160
08-2020	Future Steel Building	\$20,000	\$340

Permit 04-2020 was issued May 06, during the construction ban because it was considered to be a safety concern.

SHANE CONRAD

CHIEF BUILDING OFFICIAL

CORPORATION OF THE MUNICIPALITY OF CALVIN MINUTES OF THE REGULAR COUNCIL MEETING TUESDAY, MAY 26, 2020

The regular meeting of Council was held this date by Zoom electronic meetings (due to Covid-19 pandemic). Present were Mayor Ian Pennell, Deputy Mayor Sandy Cross, Coun Dan Maxwell, Coun Heather Olmstead, Coun Dean Grant, Recreation and Cemetery Supervisor/Landfill Superintendent Jacob Grove and Clerk-Treasurer Cindy Pigeau.

Regrets: 0 Guests: 1

The meeting was called to order at 7:00 p.m. by Mayor Pennell

PECUNIARY/CONFLICT OF INTEREST: None

PRESENTATIONS/DELEGATIONS: None

2020-103 MINUTES OF REGULAR COUNCIL MEETING

Moved by Coun Cross and seconded by Coun Maxwell that the Minutes of the regular meeting of Council held on Tuesday, May 12, 2020 be hereby adopted and signed as circulated.

Recorded Vote as per Electronic Meeting Best Practices

Councillor Cross	Yea	
Councillor Grant	Yea	
Councillor Maxwell	Yea	
Councillor Olmstead		Nay
Mayor Pennell	Yea	
Carried		

2020-104 SUPPORT FOR RESOLUTION #6 FOR THE TOWNSHIP OF ARMOUR RE: HIGH-SPEED INTERNET

Moved by Coun Olmstead and seconded by Cou Grant that the Council of The Corporation of the Municipality of Calvin supports the Resolution #6 dated April 28, 2020 of the Township of Armour and the letter of Councillor Rod Ward, on the need to make substantial investments in high-speed internet connectivity in rural areas of Ontario; AND FURTHER that the substantial investments will need to come from the upper levels (Provincial and Federal) of government; AND FURTHER that this resolution and the letter from Councillor Rod Ward be circulated to Vic Fedeli, MPP for Nipissing and Anthony Rota, MP for Nipissing/Timiskaming.

Recorded Vote as per Electronic Meeting Best Practices

Councillor Cross	Yea
Councillor Grant	Yea
Councillor Maxwell	Yea
Councillor Olmstead	Yea
Mayor Pennell	Yea
Carried	

2020-100 BY-LAW 2020-013- TO SET TAX (TRANSITION) RATIOS FOR MUNICIPAL PURPOSES FOR ELIGIBLE CLASSES IN THE YEAR 2020.

By-law No. 2020-013 being a by-law to set tax (transition) ratios for Municipal Purposes and to adopt new business property tax policy for Eligible Classes in the Year 2020. This By-law received second reading and third and final reading on Tuesday, May 26, 2020 and finally passed before an open Council on this date.

Recorded Vote as per Electronic Meeting Best PracticesSecond ReadingCouncillor CrossYeaCouncillor GrantYeaCouncillor MaxwellYeaCouncillor OlmsteadYeaMayor PennellYeaCarriedYea

Recorded Vote as per Electronic Meeting Best PracticesThird and Final ReadingCouncillor CrossYeaCouncillor GrantYeaCouncillor MaxwellYeaCouncillor OlmsteadYeaMayor PennellYeaCarriedYea

A discussion of the third review of the 2020 Budget took place.

2020-105 EXAMPLE DRAFT BUDGETS WITH ADDITIONAL \$10K, \$20K AND \$30K IN RESERVES Moved by Coun Olmstead and seconded by Coun Grant that Council requests that the Clerk-Treasurer draft budgets with an additional \$10,000, \$20,000 and \$30,000 put into reserves does to the bottom line of the budget and tax rate.

Recorded Vote as per Electronic Meeting Best Practices

Councillor Cross	Yea
Councillor Grant	Yea
Councillor Maxwell	Yea
Councillor Olmstead	Yea
Mayor Pennell	Yea
Carried	

2020-106 REQUEST FOR ACCOUNTANT TO ATTEND NEXT SCHEDULED COUNCIL MEETING Moved by Coun Cross and seconded by Coun Olmstead that Council would like to request that our Accountant, Marjorie Robinson come to the next scheduled Council Meeting (special or regular) to further elaborate on the concerns and make suggestions she has regarding the DRAFT budget.

Recorded Vote as per Electronic Meeting Best Practices

Councillor Cross	Yea	
Councillor Grant	Yea	
Councillor Maxwell		Nay
Councillor Olmstead		Nay
Mayor Pennell	Yea	
Carried		

2020-107 2020 COMPLIANCE REPORT – ESTIMATE OF EXPENSES EXCLUDED FROM 2020 BUDGET AS PER O. REG 284/09

Moved by Coun Maxwell and seconded by Coun Grant that the Council of the Municipality of Calvin has received and hereby approves the 2020 Compliance Report – Estimate of Expenses Excluded from 2020 Budget, as required by the Municipal Act 2001, Ontario Regulation 284/09, Budget Matters – Expenses,

Section 2(1)(a)(b) and Section 3. Deferred to June 23, 2020 Council Meeting

2020-108 REVIEW OF ICE BUILDING MANUAL

This Motion was not Moved or Seconded - That Council would like the following changes made to the Ice Building Manual presented:

1)
2)
3)
4)
5)
6)
7)
8)
9)
10)

Deferred until June 23, 2020 Council Meeting

2020-109 INTERIM TAX BILL EXTENSION

Moved by Coun Cross and seconded by Coun Grant that Council hereby authorizes the Interim Taxes deadline to be extended a second time to June 30, 2020, from the original deadline of March 31, 2020, due to the Covid-19 outbreak in order to help our community deal with the current circumstances.

Recorded Vote as per Electronic Meeting Best Practices

Councillor Cross		Nay
Councillor Grant		Nay
Councillor Maxwell		Nay
Councillor Olmstead	Yea	
Mayor Pennell		Nay
Defeated		

2020-110 FEDERATION OF CANADIAN MUNICIPALITIES GRANT FUNDING APPLICATION FOR ASSET MANAGEMENT

Moved by Coun Olmstead and seconded by Coun Maxwell that Council requests that the Clerk-Treasurer to further investigate the Federation of Canadian Municipalities grant funding available for Asset Management.

Recorded Vote as per Electronic Meeting Best Practices

Councillor Cross	Yea
Councillor Grant	Yea
Councillor Maxwell	Yea
Councillor Olmstead	Yea
Mayor Pennell	Yea
Carried	

2020-111 DISBURSEMENTS

Moved by Coun Maxwell and seconded by Coun Grant that the disbursements dated May 21, 2020 in the amount of $\frac{22,380.98}{2020}$ and May 26, 2020 in the amount of $\frac{8,258.90}{2020}$ be hereby authorized and passed for payment.

Recorded Vote as per Electronic Meeting Best PracticesCouncillor CrossYeaCouncillor GrantYeaCouncillor MaxwellYea

Councillor Olmstead Yea Mayor Pennell Yea Carried

2020-112 ADJOURNMENT

Moved by Coun Cross and seconded by Coun Olmstead that this regular meeting of Council now be adjourned at 10:16 p.m.

Recorded Vote as per Electronic Meeting Best Practices Councillor Cross Yea

Councillor GrantYeaCouncillor MaxwellYeaCouncillor OlmsteadYeaMayor PennellYeaCarriedYea

Mayor

Clerk

CORPORATION OF THE MUNICIPALITY OF CALVIN Resolution

DATE:June 9, 2020	NO
MOVED BY	
SECONDED BY	

"That Council hereby authorizes that due to entering Phase one of the Reopening of Ontario after the Covid-19 pandemic and that under Phase One, as of May 19th, 2020, private parks and campgrounds can open to enable preparation for the season and to allow access to stationary seasonable homes (similar to cottages) that have access to both electric and water services as well as, as of June 1, 2020, backcountry camping is now available at Ontario Parks and on Crown Land, the Calvin Landfill will, as of July 1, 2020, resume "Summer Hours" at the Landfill, namely Tuesday from 1pm to 6pm and Saturday from 10am to 3pm."

CARRIED		1.1.1.000
DIVISION VOTE		
NAME OF MEMBER OF COUNCIL	YEA	NAY
Coun Cross		
Coun Grant		
Coun Maxwell		
Coun Olmstead		
Mayor Pennell		

CORPORATION OF THE MUNICIPALITY OF CALVIN Resolution

DATE:	June 9, 2020	NO
MOVED BY_		
SECONDED H	3Y	

"That Council hereby authorizes the closure of the outdoor outhouse style washrooms at the Municipal grounds rink building (2) and at the Calvin Union Cemetery (1) due to health and safety concerns regarding the spread of Covid 19.

AND FURTHER that the closure of these washrooms will remain in effect until Council has deemed it safe to reopen them."

CARRIED		
DIVISION VOTE		
NAME OF MEMBER OF COUNCIL	YEA	NAY
Coun Cross		
Coun Grant		
Coun Maxwell		
Coun Olmstead		
Mayor Pennell		

CORPORATION OF THE MUNICIPALITY OF CALVIN Resolution

DATE: June 9, 2020	NO
MOVED BY	
SECONDED BY	

"That Council hereby authorizes the Fire Chief to purchase a variety of items such as Auto Ex Gloves, Boots, Helmets, Hoods, Bottle Carrier, etc.... for the Fire Department in advance of the approval of the 2020 Budget in order to take advantage of current cost savings from our suppliers."

CARRIED		
DIVISION VOTE		
NAME OF MEMBER OF COUNCIL	YEA	NAY
Coun Cross		
Coun Grant		
Coun Maxwell		
Coun Olmstead		
Mayor Pennell		

THE CORPORATION OF THE MUNICIPALITY OF CALVIN

ΜΕΜΟ

Council
Cindy Pigeau - Clerk-Treasurer
2020 Budget Discussions – 4th Review
Tuesday June 9/20

Budget discussions continue in the **Action Letters** segment of the June 9/20 Council meeting Agenda. This 4th Review Budget information is presented to Council to:

a) Review the overall budget (Capital and Operating) by Department for consideration as to final numbers.

CHANGES REQUESTED FROM SECOND REVIEW OF OVERALL BUDGET 2020:

• To increase the amount transferred to Work Funds Reserves by \$10,000, \$20,000 and \$30,000 from where it is now and provide examples of how it effects the tax rates.

OTHER NOTES - Funding Each of the Capital Projects

- A By-law adopting 2020 Final Budget and **Tax Rates** will be prepared at a later date (expected June 2020) once a Final Budget is approved by Council
- Management is seeking further direction from Council as to next steps of FINAL 2020 Budget

Adding An Extra \$10,000 to Working Funds Reserves:

EXAMPLE #1

2020 Levy decrease is approximately -11.08% over 2019 Overall Residential Tax Rate decrease is approximately -13.71% Using a Residential Property with a 2019 CVA of \$250,000 for Demonstration

 A ratepayer with a home assessed at \$250,000 in 2019, using 2019 tax rates, paid a total of \$3122.17 in property taxes inclusive of School taxes.

Demonstrating Calculation of 2019 Tax Rates to this property:

<u>Municipal Tax</u>	<u>School Tax</u>	<u>Total Tax</u>
\$250,000 x 0.01087866 = \$2719.67	\$250,000 x 0.00161000 = \$402.50	\$3122.17

That same ratepayer in 2020, with the average CVA increase (6.81%) would now have a home with a CVA of approximately \$267,025 and, applying 2020 tax rates, would pay a total of \$2877.54** in property taxes inclusive of school taxes.

Demonstrating Calculation of 2020 Tax Rates to this property:

<u>Municipal Tax</u>	<u>School Tax</u>	<u>Total Tax</u>
\$267,025 x 0.00924628= \$2468.99	\$267,025 x 0.00153000 = \$408.55	\$2877.54

**Demonstrates the amount that <u>this particular property owner</u> may expect to pay in 2020. In this case approximately \$244.63 per year <u>less</u> than in 2019 (\$20.38 <u>less</u> per month). Please note that all properties will be effected differently depending on CVA change (+/-) which MPAC determines through property values/sales, along with any improvements or changes to the property since last assessed.

EXAMPLE #2

2020 Levy decrease is approximately -11.08% over 2019 Overall Residential Tax Rate decrease is approximately -13.71% Using a Residential Property with a 2019 CVA of \$200,000 for Demonstration

 A ratepayer with a home assessed at \$200,000 in 2019, using 2019 tax rates, paid a total of \$2497.73 in property taxes inclusive of School taxes.

Demonstrating Calculation of 2019 Tax Rates to this property:

<u>Municipal Tax</u>	<u>School Tax</u>	<u>Total Tax</u>
\$200,000 x 0.01087866 = \$2175.73	\$200,000 × 0.00161000 = \$322.00	\$2497.73

That same ratepayer in 2020, with the average CVA increase (6.81%) would now have a home with a CVA of approximately \$213,620 and, applying 2020 tax rates, would pay a total of \$2302.03** in property taxes inclusive of school taxes.

Demonstrating Calculation of 2020 Tax Rates to this property:

<u>Municipal Tax</u>	<u>School Tax</u>	<u>Total Tax</u>
\$213,620 x 0.00924628= \$1975.19	\$213,620 x 0.00153000= \$326.84	\$2302.03

**Demonstrates the amount that <u>this particular property owner</u> may expect to pay in 2020. In this case approximately \$195.70 per year <u>less</u> than in 2019 (\$16.31 <u>less</u> per month). Please note that all properties will be effected differently depending on CVA change (+/-) which MPAC determines through property values/sales, along with any improvements or changes to the property since last assessed.

Adding An Extra \$20,000 to Working Funds Reserves:

EXAMPLE #1

2020 Levy decrease is approximately -10.33% over 2019 Overall Residential Tax Rate decrease is approximately -13.08% <u>Using a Residential Property with a 2019 CVA of \$250,000 for Demonstration</u>

A ratepayer with a home assessed at \$250,000 in 2019, using 2019 tax rates, paid a total of \$3122.17 in property taxes inclusive of School taxes.

Demonstrating Calculation of 2019 Tax Rates to this property:

<u>Municipal Tax</u>	<u>School Tax</u>	<u>Total Tax</u>
\$250,000 x 0.01087866 = \$2719.67	\$250,000 x 0.00161000 = \$402.50	\$3122.17

That same ratepayer <u>in 2020</u>, with the average CVA increase (6.81%) would now have a home with a CVA of approximately \$267,025 and, applying 2020 tax rates, would pay a total of <u>\$2898.40</u>** in property taxes inclusive of school taxes.

Demonstrating Calculation of **2020** Tax Rates to this property:

<u>Municipal Tax</u>	<u>School Tax</u>	<u>Total Tax</u>
\$267,025 x 0.00932439= \$2489.85	\$267,025 x 0.00153000 = \$408.55	\$2898.40

**Demonstrates the amount that <u>this particular property owner</u> may expect to pay in 2020. In this case approximately \$223.77 per year <u>less</u> than in 2019 (\$18.65 <u>less</u> per month). Please note that all properties will be effected differently depending on CVA change (+/-) which MPAC determines through property values/sales, along with any improvements or changes to the property since last assessed.

EXAMPLE #2

2020 Levy decrease is approximately -10.33% over 2019 Overall Residential Tax Rate decrease is approximately -13.08% <u>Using a Residential Property with a 2019 CVA of \$200,000 for Demonstration</u>

 A ratepayer with a home assessed at \$200,000 in 2019, using 2019 tax rates, paid a total of \$2497.73 in property taxes inclusive of School taxes.

Demonstrating Calculation of 2019 Tax Rates to this property:

Municipal Tax	<u>School Tax</u>	<u>Total Tax</u>
\$200,000 x 0.01087866 = \$2175.73	\$200,000 x 0.00161000 = \$322.00	\$2497.73

That same ratepayer in 2020, with the average CVA increase (6.81%) would now have a home with a CVA of approximately \$213,620 and, applying 2020 tax rates, would pay a total of \$2302.03** in property taxes inclusive of school taxes.

Demonstrating Calculation of 2020 Tax Rates to this property:

<u>Municipal Tax</u>	<u>School Tax</u>	<u>Total Tax</u>
\$213,620 x 0.00932439= \$1991.88	\$213,620 x 0.00153000= \$326.84	\$2318.72

**Demonstrates the amount that <u>this particular property owner</u> may expect to pay in 2020. In this case approximately \$179.01 per year <u>less</u> than in 2019 (\$14.92 <u>less</u> per month). Please note that all properties will be effected differently depending on CVA change (+/-) which MPAC determines through property values/sales, along with any improvements or changes to the property since last assessed.

Adding An Extra \$30,000 to Working Funds Reserves:

EXAMPLE #1 2020 Levy decrease is approximately -9.58% over 2019 Overall Residential Tax Rate decrease is approximately -12.46% Using a Residential Property with a 2019 CVA of \$250,000 for Demonstration

A ratepayer with a home assessed at \$250,000 in 2019, using 2019 tax rates, paid a total of \$3122.17 in property taxes inclusive of School taxes.

Demonstrating Calculation of **2019** Tax Rates to this property:

<u>Municipal Tax</u>	<u>School Tax</u>	<u>Total Tax</u>
\$250,000 x 0.01087866 = \$2719.67	\$250,000 x 0.00161000 = \$402.50	\$3122.17

That same ratepayer in 2020, with the average CVA increase (6.81%) would now have a home with a CVA of approximately \$267,025 and, applying 2020 tax rates, would pay a total of \$2919.25** in property taxes inclusive of school taxes.

Demonstrating Calculation of 2020 Tax Rates to this property:

Municipal Tax	<u>School Tax</u>	<u>Total Tax</u>
\$267,025 x 0.0094025= \$2510.70	\$267,025 x 0.00153000 = \$408.55	\$2919.25

**Demonstrates the amount that <u>this particular property owner</u> may expect to pay in 2020. In this case approximately \$202.92 per year <u>less</u> than in 2019 (\$16.91 <u>less</u> per month). Please note that all properties will be effected differently depending on CVA change (+/-) which MPAC determines through property values/sales, along with any improvements or changes to the property since last assessed.

EXAMPLE #2

2020 Levy decrease is approximately -9.58% over 2019 Overall Residential Tax Rate decrease is approximately -12.46% Using a Residential Property with a 2019 CVA of \$200,000 for Demonstration • A ratepayer with a home assessed at \$200,000 in 2019, using 2019 tax rates, paid a total of \$2497.73 in property taxes inclusive of School taxes.

Demonstrating Calculation of 2019 Tax Rates to this property:

<u>Municipal Tax</u>	<u>School Tax</u>	<u>Total Tax</u>
\$200,000 x 0.01087866 = \$2175.73	\$200,000 x 0.00161000 = \$322.00	\$2497.73

That same ratepayer in 2020, with the average CVA increase (6.81%) would now have a home with a CVA of approximately \$213,620 and, applying 2020 tax rates, would pay a total of \$2335.40** in property taxes inclusive of school taxes.

Demonstrating Calculation of 2020 Tax Rates to this property:

<u>Municipal Tax</u>	<u>School Tax</u>	<u>Total Tax</u>
\$213,620 x 0.0094025= \$2008.56	\$213,620 x 0.00153000= \$326.84	\$2335.40

**Demonstrates the amount that <u>this particular property owner</u> may expect to pay in 2020. In this case approximately \$162.33 per year <u>less</u> than in 2019 (\$13.53 <u>less</u> per month). Please note that all properties will be effected differently depending on CVA change (+/-) which MPAC determines through property values/sales, along with any improvements or changes to the property since last assessed.

Respectfully submitted; Cindy Pigeau Clerk-Treasurer

Prepared: June 2020

	PRELIMINAR								1				1	1	June 2/20
<u>A</u>	В	с	D	E	F	G	н	I	J	к	L	м	N	0	Р
TAXABLE CLASS	CVA	TRANSITION RATIOS	TAX REDUCTION	CVA WEIGHTED BY TRANSITION RATIOS	PERCENT SHARE	TAXES (2019 LEVY 1,331,317)	TAX RATE	TAXES MUNICIPAL PORTION	EDUCATION RATE	EDUCATION PORTION					
						\$1,183,750					2020	2019	% change Tax Rate	% Change Levy	\$ Levy increase
RES/FARM	54,911,500	1.000000		54,911,500	0.42895	\$507,770	0.00924628	\$507,727.10	0.00153000	\$84,014.60	0.01077628	0.01248866	-13.71147905	-11.0842872	-\$147,567
MULTI-RES	0			0	0.00000	\$0	0	\$0.00	0.00153000	\$0.00					
COMM. OCCUPIED	1,028,500	1.353400		1,391,972	0.01087	\$12,872	0.01251392	\$12,870.57	0.00601963	\$6,191,19	0.01853355	0.02080122	-10.90162019		
COMM. VAC. UNITS	0			0	0.00000	\$0	0.00875974	\$0.00	0.00601963	\$0.00					
COMM. VAC, LANDS	12,600	0.094738	.7(30%)	1,194	0.00001	\$11	0.00875974	\$110.37	0.00601963	\$75.85	0.01477937	0.014557858	1,521597477		
SUBTOTAL															
ND. OCCUPIED	2,974,000	2.632964		7,830,435	0.06117	\$72,408	0.02434512	\$72,402.39	0.00980000	\$29,145.20	0.03414512	0.03894312	-12.32053313		
ND. VAC. UNITS	0			0	0.00000	\$0	0.01582433		0.00980000	\$0.00					
IND. VAC. LANDS	5,700	1.711427	.65(35%)	9,755	0.00008	\$90	0.01582433	\$90.20	0.00980000	\$55.86	0.02562433	0.02531302	1.229841402		
SUBTOTAL															
PIPELINES	25,903,000	2.312600		59,903,278	0.46794	\$553,929	0.02138295	\$553,882.55	0.00907364	\$235,034.50	0.03045659	0.03449448	-11.7059019		
FARMLANDS	3,649,700	0.250000		912,425	0.00713	\$8,437	0.00231157	\$8,436.54	0.00038250	\$1,396.01	0.00269407				
MANAGED FOREST	239,900	0.250000		59,975	0.00047	\$555	0.00231157	\$554.55	0.00038250	\$91.76	0.00269407	0.00312216	-13.71134087		
TOTAL TAXABLE	88,724,900			125,020,533		\$1,156,072			1						
															No longer have Tax Reduction applied to Educational Rate as 2019
PAYMENTS IN LIEU															
RES/FARM	257,500	1.000000		257,500	0.00201	\$2,381	0.00924628	\$2,380.92	0.0000000		0.00924628	0.01087866	-15.00534073		
MULTI-RES	1,800	1.469615		2,645	0.00000	\$0 \$24	0.01358847		0.00584711		0.01943558	0.02145982			
COMM. OCCUPIED	2,019,400	1.353400		2,045	0.00002	\$25,273	0.01356847	\$25,270.61	0.00000000		0.01943558		-9.432697944 -15.00531814		
COMM VAC.UNITS	2,013,400	1.000400		2,735,030	0.00000	\$0	0.00875974	\$25,210.01	0.0000000		0.01231392	0.01412318	-13,00551814		
COMM, VAC, LANDS				0	0,00000	\$0	0.00875974								
SUBTOTAL									1						
ND. OCCUPIED				0	0.00000	\$0			1						
ND. VAC. UNITS				0	0.00000	\$0									
ND. VAC. LANDS				0	0.00000	\$0									
SUBTOTAL	-														
PIPLINES				0	0.00000	\$0			l						
ARMLANDS	-			0	0.00000	\$0									
MANAGED FORESTS				0	0.00000	\$0									
TOTAL PIL	2,278,700			2,993,201		\$27,678									
GRAND TOTAL	91,003,600			128,013,735	1.00000	\$1,183,750		\$1,183,750.25	1	\$356,004.96					
EXEMPT	3.963.700		I	120,013,735	1.00000	\$1,103,750		¥1,103,/30,23	1	\$330,004.96					
	94,967,300				1	2019 T	ax Lew	\$1,331,317.00	13 313	1% of 2019 Levy for AMP					
						a second second second second	Diff	-\$147,566.75							

Final CVA 2019	86,327,909
Start CVA 2020	91,003,600
Change	4,675691
% increase in CVA	5.42%

	2020 PRELIMINARY BUDGET		2020 BUDGET	2019 BUDGET	DIFF Yr/Yr
2020 FINAL		Capital Costs	48,300	909,239	-860,939
	COLA is 2.2% Dec 2018-Dec 2019 as per Stats Can March 2020	Operating	1,719,151	1,716,242	2,909
	REVENUES	Costs Check	1,767,451	1,767,451	
		BUDGET	ACTUAL	BUDGET	
Account		2020	2019	2019	
140101110 Taxation General			/1 200 0CM	(1,331,317)	
Levy	Calculated from Original Returned MPAC Roll		(1,289,008)	11/201/2111	
	PLUS 1% capital specific levy increase based on previous years levy,				
	dedicated to increasing funding available for capital assets. As Identified In Asset Management Plan. (2018 Levy was \$1,269,846 x1% = \$12,698,				13,3
	2019 Levy was \$1,331,317 x 1% = \$13,313)				
140101111 Supplementary			(10,065)		
/Omitted	Additions and/or CVA Omitted or Added to MPAC Roll During the Year		, , ,		
140101113 Railway Taxation	CPR Taxes - estimated	(5,239)	(5,239)	(5,239)	
140101115	Payments Received In Lieu of Tax included in General Levy (eg. Sam		(21.004)		
Payments in Lieu	Park/CEC, MTO or MNR Property)	15 0001	(31,004)		
ONTARIO CONDITI	ONAL GRANTS	(5,239)	(1,345,376)	(1,336,556)	
	OMPF is a base grant paid quarterly to eligible municipalities to offset				
140103117	costs of services transferred from the Province under the LSR initiative (1998). The amounts are determined by a formula set by the Province.				
OMPF	Our base OMPF for 2019 was 194,400, 2018 is \$194,900, 2017 was	(192,500)	(193,400)	{193,400}	
	\$201,700. Our 2020 base OMPF has been set by the Province at				
140103118	\$192,500 - 0.47% Reduction.				
Fire Dept. One		0	0	0	
<u>11meGrant</u>					
140104124	OCIF Grant - Formula Based (\$50,000 for 2020) Being collected for future				
Infrastructure Grants	project (ie. Road Resurfacing in 2026) NOTE: Top Up Based - No longer	0	(153,230)	(150,000)	
Grants	available as of 2019. Replaced by Investing In Canada Infrastructure Program :Bural & Northern Stream, Formula Based is still available				
		(192,500)	(\$46,630)	(343,400)	
14000104120	·	L		1	
Fire Grant	Annual estimate for MTO & MNR calls (based on 5 yr history 2012-2016 /	(5,000)	(13,356)	(5,000)	
Provincial 140104121	2017 calls were unusually high)				
140104121 Livestock Grant		0	0	0	
Prov	Reimbursements under the Wildlife Compensation Program OMAFRA				
140104122 Library Provincial	Funds which we apply for from the province and then forward to John Dixon Public Library as per our user agreement	(1,177)	(1,177)	(1,177)	
	Dixon Public Library as per our user agreement				
140104123 Other Provincial/Federal Grants	Gas Tax Top Up of \$36,182.68 plus surplus administrative fee of \$673.88 was received in 2019 and not spent yet. Gas Tax funds available (including the above noted) \$134,277. In 2020, we will receive \$31,306.99	0	(253,183)	(253,280)	
140104125					
Drainage Prov	Estimated 50% of Costs to Employ Drainage Superintendent for 2019	(5,500)	(12,398)	(8,500)	
Grants	(\$3500), plus recovery of Drain Cleanout scheduled 2020 (\$2K)	(11,677)	(280,114)	(267,957)	
POAREVENUE					
140105126 CEMC Revenue	Planning to alternate years hosting mock disaster with Pap-Cam, Calvin	0	0	0	
140105127	Host 2021. No Invoicing between municipalities.	1 1			
Provincial Offences		(200)	(1,697)	(650)	
Provincial Offences	Calvin's expected portion of POA fines estimated for 2020.	(200)	(1,697) (1,697)	(650) (650)	
Provincial Offences Act USER FEES AND SE 140105130	Calvin's expected portion of POA fines estimated for 2020.	(200)	(1,697)	(650)	
Provincial Offences Act USER FEES AND SE	Calvin's expected portion of POA fines estimated for 2020.				
Provincial Offences Act USER FEES AND SE 140105130	Calvin's expected portion of POA fines estimated for 2020.	(200)	(1,697)	(650)	
Provincial Offences Act <u>USER FEES AND SE</u> 140106130 Cemetery Revenue 140106131 Recreation	Calvin's expected portion of POA fines estimated for 2020, <u>RVICE CHARGES</u> Sale of plots, portion of markers etc. Estimated based on avg of 6 yrs. Estimated 2020 Hall rental (\$100). This account to also include internal revenue for use of Gas (from Rec Gas Tank) to other departments (eg. Fire,	(200)	(1,697)	(650)	
Provincial Offences Act <u>USER FEES AND SE</u> 140106130 Cemetery Revenue 140106131	Calvin's expected portion of POA fines estimated for 2020, RVICE CHARGES Sale of plots, portion of markers etc. Estimated based on avg of 6 yrs. Estimated 2020 Hall rental (\$100). This account to also include internal	(200) (800) (800)	(1,697) (1,310) (500)	(650) (800) (1,810)	
Provincial Offences Act <u>USER FEES AND SE</u> 140106130 Cemetery Revenue 140106131 Recreation Revenue	Calvin's expected portion of POA fines estimated for 2020, RVICE CHARGES Sale of plots, portion of markers etc. Estimated based on avg of 6 yrs. Estimated 2020 Hall rental (\$100). This account to also include internal revenue for use of Gas (from Rec Gas Tank) to other departments (eg. Fire, Roads), Any monies raised from fundraising, if any.	(200)	(1,697)	(650)	
Provincial Offences Act USER FEES AND SE 140106130 Cemetery Revenue 140106131 Recreation Revenue UICENSES, PERMITS 140107140	Calvin's expected portion of POA fines estimated for 2020, RVICE CHARGES Sale of plots, portion of markers etc. Estimated based on avg of 6 yrs. Estimated 2020 Hall rental (\$100). This account to also include internal revenue for use of Gas (from Rec Gas Tank) to other departments (eg. Fire, Roads), Any monies raised from fundralsing, if any. <u>s. FEES</u>	(200) (800) (800) (300)	(1,697) (1,310) (500) (1,810)	(650) (800) (1,810) (2,610)	
Provincial Offences Act USER FEES AND SE 140106130 Cemetery Revenue 140106131 Recreation Revenue UCENSES, PERMITS 140107140 Building Permits	Calvin's expected portion of POA fines estimated for 2020, RVICE CHARGES Sale of plots, portion of markers etc. Estimated based on avg of 6 yrs. Estimated 2020 Hall rental (\$100). This account to also include internal revenue for use of Gas (from Rec Gas Tank) to other departments (eg. Fire, Roads), Any monies raised from fundraising, if any.	(200) (800) (800) (1,600) (4,000)	(1,697) (1,310) (500) (1,810) (4,525)	(650) (800) (1,810) (2,610) (4,000)	
Provincial Offences Act USER FEES AND SE 140106130 Cemetery Revenue 140106131 Recreation Revenue UICENSES, PERMITS 140107140	Calvin's expected portion of POA fines estimated for 2020, RVICE CHARGES Sale of plots, portion of markers etc. Estimated based on avg of 6 yrs. Estimated 2020 Hall rental (\$100). This account to also include internal revenue for use of Gas (from Rec Gas Tank) to other departments (eg. Fire, Roads), Any monies raised from fundralsing, if any. <u>s. FEES</u>	(200) (800) (800) (300)	(1,697) (1,310) (500) (1,810)	(650) (800) (1,810) (2,610)	
Provincial Offences Act USER FEES AND SE 140106130 Cernetery Revenue 140106131 Recreation Revenue UCENSES, PERMITS 140107140 Building Permits 140107144	Calvin's expected portion of POA fines estimated for 2020, RVICE CHARGES Sale of plots, portion of markers etc. Estimated based on avg of 6 yrs. Estimated 2020 Hall rental (\$100). This account to also include internal revenue for use of Gas (from Rec Gas Tank) to other departments (eg. Fire, Roads), Any monies raised from fundralsing, if any. <u>s. FEES</u>	(200) (800) (800) (1,600) (4,000) 0	(1,697) (1,310) (500) (1,810) (4,525) (200)	(659) (800) (1,810) (2,610) (2,610) (200)	
Provincial Offences Act USER FEES AND SE 140106130 Cemetery Revenue 140106131 Recreation Revenue UCENSES, PERMITS 140107140 Building Permits 140107144 Election Revenue	Calvin's expected portion of POA fines estimated for 2020, EXUCE CHARGES Sale of plots, portion of markers etc. Estimated based on avg of 6 yrs. Estimated 2020 Hall rental (\$100). This account to also include internal revenue for use of Gas (from Rec Gas Tank) to other departments (eg. Fire, Roads), Any monies raised from fundraising, if any. <u>EFES</u> Expected average demand for permits in 2020. Based on a 5 year average.	(200) (800) (800) (1,600) (4,000)	(1,697) (1,310) (500) (1,810) (4,525)	(650) (800) (1,810) (2,610) (4,000)	
Provincial Offences Act USER FEES AND SE 140106130 Cemetery Revenue 140106131 Recreation Revenue UCENSES, PERMITS 140107140 Building Permits 140107144 Election Revenue 140107143 Gen. Govt. Revenue 140107145	Calvin's expected portion of POA fines estimated for 2020, RVICE CHARGES Sale of plots, portion of markers etc. Estimated based on avg of 6 yrs. Estimated 2020 Hall rental (\$100). This account to also include internal revenue for use of Gas (from Rec Gas Tank) to other departments (eg. Fire, Roads), Any monies raised from fundralsing, if any. 	(200) (800) (800) (1,600) (4,000) 0	(1,697) (1,310) (500) (1,810) (4,525) (200)	(659) (800) (1,810) (2,610) (2,610) (200)	
Provincial Offences Act USER FEES AND SE 140106130 Cemetery Revenue 140106131 Recreation Revenue UCENSES, PERMITS 140107140 Building Permits 140107140 Building Permits 140107143 Election Revenue 140107143 Gen, Govt. Revenue 140107143 Sitt Revenues	Calvin's expected portion of POA fines estimated for 2020, RVICE CHARGES Sale of plots, portion of markers etc. Estimated based on avg of 6 yrs. Estimated 2020 Hall rental (\$100). This account to also include internal revenue for use of Gas (from Rec Gas Tank) to other departments (eg. Fire, Roads), Any monies raised from fundraising, if any. 	(200) (800) (800) (1,600) (4,900) 0 (39,239)	(1,697) (1,310) (500) (1,810) (4,525) (200) (7,463)	(650) (800) (1,810) (2,610) (2,001) (200) (2,005)	
Provincial Offences Act USER FEES AND SE 140106130 Cemetery Revenue 140106131 Recreation Revenue UCENSES, PERMITS 140107140 Building Permits 140107143 Gen. Govt. Revenue 140107145 Gen.	Calvin's expected portion of POA fines estimated for 2020, RVICE CHARGES Sale of plots, portion of markers etc. Estimated based on avg of 6 yrs. Estimated 2020 Hall rental (\$100). This account to also include internal revenue for use of Gas (from Rec Gas Tank) to other departments (eg. Fire, Roads), Any monies raised from fundraising, if any. 	(200) (800) (800) (1,600) (4,900) 0 (39,239)	(1,697) (1,310) (500) (1,810) (4,525) (200) (7,463)	(650) (800) (1,810) (2,610) (2,001) (200) (2,005)	
Provincial Offences Act USER FEES AND SE 140106130 Cemetery Revenue 140106131 Recreation Revenue 140107140 Building Permits 140107144 Election Revenue 140107143 Gen. Govt. Revenue 140107145 911 Revenues 140107146 Fire Dept Revenue	Calvin's expected portion of POA fines estimated for 2020, EXUCE CHARGES Sale of plots, portion of markers etc. Estimated based on avg of 6 yrs. Estimated 2020 Hall rental (\$100). This account to also include internal revenue for use of Gas (from Rec Gas Tank) to other departments (eg. Fire, Roads), Any monies raised from fundralsing, if any. SEES Expected average demand for permits in 2020. Based on a 5 year average. Spectrum annual fee for tower at landfill site. Line Fences Act. NSF cheques etc., Payment out of Court for Tax Sale from 2018 (\$37,238.53) Installation of new signs if required Donations to Dept for Services provided.	(200) (800) (900) (1,600) (4,000) (39,239) (35)	(1,697) (1,510) (500) (1,810) (4,525) (200) (7,463) (70)	(650) (800) (1,810) (2,610) (4,000) (200) (200) (2,003) (35)	
Provincial Offences Act USER FEES AND SE 140106130 Cemetery Revenue 140106131 Recreation Revenue UCENSES, PERMITS 140107140 Building Permits 140107143 Gen, Govt. Revenue 140107145 911 Revenues 1140107146 Fire Dept Revenue	Calvin's expected portion of POA fines estimated for 2020, EXUCE CHARGES Sale of plots, portion of markers etc. Estimated based on avg of 6 yrs. Estimated 2020 Hall rental (\$100). This account to also include internal revenue for use of Gas (from Rec Gas Tank) to other departments (eg. Fire, Roads), Any monies raised from fundralsing, if any. EEES Expected average demand for permits in 2020. Based on a 5 year average. Spectrum annual fee for tower at landfill site. Line Fences Act. NSF cheques etc., Payment out of Court for Tax Sale from 2018 (\$37,238.53) Installation of new signs if required Donations to Dept for Services provided. Lauder Twp residents @ \$92 ea x 23/Canadian Ecology Centre \$2042 (to review and increase by December CPI annually going forward). Increase in	(200) (800) (900) (1,600) (4,000) (39,239) (35) (3,000)	(1,697) (1,310) (500) (1,810) (4,525) (200) (7,483) (70) (4,274)	(650) (800) (1,810) (2,610) (2,00) (2,000) (2,000) (3,000) (3,000)	
Provincial Offences Act USER FEES AND SE 140106130 Cemetery Revenue 140106131 Recreation Revenue 140107140 Building Permits 140107144 Election Revenue 140107143 Gen. Govt. Revenue 140107145 911 Revenues 140107146 Fire Dept Revenue	Calvin's expected portion of POA fines estimated for 2020, RVICE CHARGES Sale of plots, portion of markers etc. Estimated based on avg of 6 yrs. Estimated 2020 Hall rental (\$100). This account to also include internal revenue for use of Gas (from Rec Gas Tank) to other departments (eg. Fire, Roads), Any monies raised from fundralsing, if any. EEES Expected average demand for permits in 2020. Based on a 5 year average. Spectrum annual fee for tower at landfill site. Line Fences Act. NSF cheques etc., Payment out of Court for Tax Sale from 2018 (\$37,238.53) Installation of new signs if required Donations to Dept for Services provided. Lauder Twp residents @ \$92 eax x23/Canadian Ecology Centre \$2042 (to review and increase by December CPI annually going forward). Increase in annual from \$75 to \$30 per household in 2016 for Lauder (finerase by	(200) (800) (900) (1,600) (4,000) (39,239) (35)	(1,697) (1,510) (500) (1,810) (4,525) (200) (7,463) (70)	(650) (800) (1,810) (2,610) (4,000) (200) (200) (2,003) (35)	
Provincial Offences Act USER FEES AND SE 140106130 Cemetery Revenue 140106131 Recreation Revenue 140107143 Building Permits 140107144 Bection Revenue 140107143 Gen. Govt. Revenue 140107145 911 Revenues 140107146 Fire Dept.	Calvin's expected portion of POA fines estimated for 2020, RVICE CHARGES Sale of plots, portion of markers etc. Estimated based on avg of 6 yrs. Estimated 2020 Hall rental (\$100). This account to also include internal revenue for use of Gas (from Rec Gas Tank) to other departments (eg. Fire, Roads). Any monies raised from fundraising, if any.	(200) (800) (900) (1,600) (4,000) (39,239) (35) (3,000)	(1,697) (1,310) (500) (1,810) (4,525) (200) (7,483) (70) (4,274)	(650) (800) (1,810) (2,610) (2,00) (2,000) (2,000) (3,000) (3,000)	
Provincial Offences Act USER FEES AND SE 140106130 Cemetery Revenue 140106131 Recreation Revenue UCENSES, PERMITS 140107140 Building Permits 140107143 Govt. Revenue 140107143 911 Revenue 140107144 Fire Dept Revenue 140107146 Fire Dept Revenue 140107150 Road Dept	Calvin's expected portion of POA fines estimated for 2020, RVICE CHARGES Sale of plots, portion of markers etc. Estimated based on avg of 6 yrs. Estimated 2020 Hall rental (\$100). This account to also include internal revenue for use of Gas (from Rec Gas Tank) to other departments (eg. Fire, Roads), Any monies raised from fundralsing, if any. EEES Expected average demand for permits in 2020. Based on a 5 year average. Spectrum annual fee for tower at landfill site. Line Fences Act. NSF cheques etc., Payment out of Court for Tax Sale from 2018 (\$37,238.53) Installation of new signs if required Donations to Dept for Services provided. Lauder Twp residents @ \$92 eax x23/Canadian Ecology Centre \$2042 (to review and increase by December CPI annually going forward). Increase in annual from \$75 to \$30 per household in 2016 for Lauder (finerase by	(200) (800) (900) (1,600) (4,000) (39,239) (35) (3,000)	(1,697) (1,310) (500) (1,810) (4,525) (200) (7,483) (70) (4,274)	(650) (800) (1,810) (2,610) (2,00) (2,000) (2,000) (3,000) (3,000)	
Provincial Offences Act USER FEES AND SE 140106130 Cemetery Revenue 140106131 Recreation Revenue 140107140 Building Permits 140107143 Gent, Revenue 140107143 Gent, Revenue 140107145 Fire Dept, Revenue 140107148 Fire Dept, Revenue 140107149 Revenues	Calvin's expected portion of POA fines estimated for 2020, EXUCE CHARGES Sale of plots, portion of markers etc. Estimated based on avg of 6 yrs. Estimated 2020 Hall rental (\$100). This account to also include internal revenue for use of Gas (from Rec Gas Tank) to other departments (eg. Fire, Roads), Any monies raised from fundraising, if any. EEES Expected average demand for permits in 2020. Based on a 5 year average. Spectrum annual fee for tower at landfill site. Line Fences Act. NSF cheques etc., Payment out of Court for Tax Sale from 2018 (\$37,238.53) Installation of new signs if required Donations to Dept for Services provided. Lauder Twp residents @ \$92 ea x 23/Canadian Ecology Centre \$2042 (to review and Increase by December CPI annually going forward). Increase in annual from \$75 to \$90 per household in 2016 for Lauder (increased by CPI in 2020).	(200) (800) (900) (1,600) (4,000) (39,239) (35) (3,000)	(1,697) (1,310) (500) (1,810) (4,525) (200) (7,483) (70) (4,274)	(650) (800) (1,810) (2,610) (2,00) (2,000) (2,000) (3,000) (3,000)	
Provincial Offences Act USER FEES AND SE 140106130 Cemetery Revenue 140106131 Recreation Revenue 140107140 Building Permits 140107143 Election Revenue 140107143 Gen. Govt. Revenue 140107143 Gen. Govt. Revenue 140107145 Fire Dept. Agreements 140107148 Fire Dept. Agreements 140107150 Road Dept Revenue	Calvin's expected portion of POA fines estimated for 2020, EXUCE CHARGES Sale of plots, portion of markers etc. Estimated based on avg of 6 yrs. Estimated 2020 Hall rental (\$100). This account to also include internal revenue for use of Gas (from Rec Gas Tank) to other departments (eg. Fire, Roads), Any monies raised from fundraising, if any. EEES Expected average demand for permits in 2020. Based on a 5 year average. Spectrum annual fee for tower at landfill site. Line Fences Act. NSF cheques etc., Payment out of Court for Tax Sale from 2018 (\$37,238.53) Installation of new signs if required Donations to Dept for Services provided. Lauder Twp residents @ \$92 ea x 23/Canadian Ecology Centre \$2042 (to review and Increase by December CPI annually going forward). Increase in annual from \$75 to \$90 per household in 2016 for Lauder (increased by CPI in 2020).	(200) (800) (900) (1,600) (4,000) (39,239) (35) (3,000)	(1,697) (1,310) (500) (1,810) (4,525) (200) (7,483) (70) (4,274)	(650) (800) (1,810) (2,610) (2,00) (2,000) (2,000) (3,000) (3,000)	
Provincial Offences Act USER FEES AND SE 140106130 Cemetery Revenue 140106131 Recreation Revenue 140107140 Building Permits 140107140 Building Permits 140107143 Gent, Revenue 140107143 Gent, Revenue 140107145 Fire Dept, Revenue 140107146 Fire Dept, Revenue 140107147 Fire Dept, Revenues 140107148 Fire Dept, Revenues 140107149 Fire Dept, Revenues 140107149 Fire Dept, Revenues 140107150 Road Dept Revenues	Calvin's expected portion of POA fines estimated for 2020, EXUCE CHARGES Sale of plots, portion of markers etc. Estimated based on avg of 6 yrs. Estimated 2020 Hall rental (\$100). This account to also include internal revenue for use of Gas (from Rec Gas Tank) to other departments (eg. Fire, Roads), Any monies raised from fundraising, if any. EEES Expected average demand for permits in 2020. Based on a 5 year average. Spectrum annual fee for tower at landfill site. Line Fences Act. NSF cheques etc., Payment out of Court for Tax Sale from 2018 (\$37,238.53) Installation of new signs if required Donations to Dept for Services provided. Lauder Twp residents @ \$92 ea x 23/Canadian Ecology Centre \$2042 (to review and Increase by December CPI annually going forward). Increase in annual from \$75 to \$90 per household in 2016 for Lauder (increased by CPI in 2020).	(200) (800) (800) (4,000) (4,000) (4,000) (39,239) (35) (35) (3,000) (4,158)	(1,697) (1,510) (500) (1,810) (4,525) (200) (7,483) (70) (4,274) (4,290)	(650) (800) (1,810) (2,610) (2,000) (2000) (2,000) (355) (3,000) (4,070)	
Provincial Offences Act USER FEES AND SE 140106130 Cemetery Revenue 140106131 Recreation Revenue 140107140 Building Permits 140107144 Election Revenue 140107143 140107144 Fire Dept Revenue 140107146 Fire Dept, Revenue 140107147 140107148 Fire Dept, Revenue 140107146 Fire Dept, Revenue 140107150 Road Dept Revenue 140107151 Road	Calvin's expected portion of POA fines estimated for 2020, EXUCE CHARGES Sale of plots, portion of markers etc. Estimated based on avg of 6 yrs. Estimated 2020 Hall rental (\$100). This account to also include internal revenue for use of Gas (from Rec Gas Tank) to other departments (eg. Fire, Roads), Any monies raised from fundraising, if any. EEES Expected average demand for permits in 2020. Based on a 5 year average. Spectrum annual fee for tower at landfill site. Line Fences Act. NSF cheques etc., Payment out of Court for Tax Sale from 2018 (\$37,238.53) Installation of new signs if required Donations to Dept for Services provided. Lauder Twp residents @ \$92 ea x 23/Canadian Ecology Centre \$2042 (to review and Increase by December CPI annually going forward). Increase in annual from \$75 to \$90 per household in 2016 for Lauder (increased by CPI in 2020).	(200) (800) (800) (4,000) (4,000) (39,239) (35) (3,000) (4,158) (4,158) (1,350)	(1,697) (1,310) (500) (1,810) (4,525) (200) (7,483) (70) (4,274) (4,290) (2,411)	(650) (800) (1,810) (2,610) (2,00) (2,00) (2,00) (355) (3,000) (4,070) (4,070)	
Provincial Offences Act USER FEES AND SE 140106130 Cemetery Revenue 140106131 Recreation Revenue UCENSES, PERMITS 140107140 Building Permits 140107143 Election Revenue 140107143 Gen. Govt. Revenue 140107145 Fire Dept. Revenues 140107148 Fire Dept. Agreements 140107148 Fire Dept. Agreements 140107148 Road Dept Revenue 140107151 Road Vehicle Truck Credits 140107153	Calvin's expected portion of POA fines estimated for 2020, EXUCE CHARGES Sale of plots, portion of markers etc. Estimated based on avg of 6 yrs. Estimated 2020 Hall rental (\$100). This account to also include internal revenue for use of Gas (from Rec Gas Tank) to other departments (eg. Fire, Roads), Any monies raised from fundraising, if any. EEES Expected average demand for permits in 2020. Based on a 5 year average. Spectrum annual fee for tower at landfill site. Line Fences Act. NSF cheques etc., Payment out of Court for Tax Sale from 2018 (\$37,238.53) Installation of new signs if required Donations to Dept for Services provided. Lauder Twp residents @ \$92 ea x 23/Canadian Ecology Centre \$2042 (to review and Increase by December CPI annually going forward). Increase in annual from \$75 to \$90 per household in 2016 for Lauder (increased by CPI in 2020).	(200) (800) (800) (4,000) (4,000) (4,000) (39,239) (35) (35) (3,000) (4,158)	(1,697) (1,510) (500) (1,810) (4,525) (200) (7,483) (70) (4,274) (4,290)	(650) (800) (1,810) (2,610) (2,000) (2000) (2,000) (355) (3,000) (4,070)	
Provincial Offences Act USER FEES AND SE 140106130 Cemetery Revenue 140106131 Recreation Revenue 140107140 Building Permits 140107144 Election Revenue 140107143 140107144 Fire Dept Revenue 140107146 Fire Dept, Revenue 140107147 140107148 Fire Dept, Revenue 140107146 Fire Dept, Revenue 140107150 Road Dept Revenue 140107151 Road	Calvin's expected portion of POA fines estimated for 2020, EXUCE CHARGES Sale of plots, portion of markers etc. Estimated based on avg of 6 yrs. Estimated 2020 Hall rental (\$100). This account to also include internal revenue for use of Gas (from Rec Gas Tank) to other departments (eg. Fire, Roads), Any monies raised from fundraising, if any. EEES Expected average demand for permits in 2020. Based on a 5 year average. Spectrum annual fee for tower at landfill site. Line Fences Act. NSF cheques etc., Payment out of Court for Tax Sale from 2018 (\$37,238.53) Installation of new signs if required Donations to Dept for Services provided. Lauder Twp residents @ \$92 ea x 23/Canadian Ecology Centre \$2042 (to review and increase by December CPI annually going forward). Increase in annual from \$75 to \$90 per household in 2016 for Lauder (increased by CPI in 2020).	(200) (800) (800) (4,000) (4,000) (39,239) (35) (3,000) (4,158) (4,158) (1,350)	(1,697) (1,310) (500) (1,810) (4,525) (200) (7,483) (70) (4,274) (4,290) (2,411)	(650) (800) (1,810) (2,610) (2,00) (2,00) (2,00) (355) (3,000) (4,070) (4,070)	

VI (10,000 Addition)

140107156					1
Road Non-machine Revenue	Outside Revenue - 2019 - \$15,000 was trade in value of old grader, Fire Wood sold,	(500)	(15,280)	(880)	
140107160 Landfill Site	Algonquin Park (\$2000) - to be reviewed before Dec 31, 2021 (5 year contract with CPI Increase?), CEC (\$2590.79 to be increased by December CPI annually, Samuel de Champlain Park (\$0) plus tipping frees (\$3500), 12 bins Columbia F.P. (\$150ea), plus household tipping fees/fridge disposal/shines (\$7200).	(11,000)	(14,518)	(11,000)	e e
140107161 Blue Box Recycling Revenue	Metal, tires, WEEE, Blue Box for 2019 is \$12,305	(18,600)	(12,305)	(9,000)	
140107162 Industrial Waste Revenue		o	0	0	
140107170 Recreation Revenue	Recreation Committee dissolved in 2017				
140107172 Tax Cert., Maps,	Estimated based on 2019 Actual vs. Budget	(500)	(853)	(500)	
Copies, Faxes 140107175 Zoning Amendments	Estimating one ZBLA and one Minor Variance	(1,570)	_	(1,570)	
		(85,583)	(74,215)	(45,559)	-
PENALTIES AND IN 140108180 Penalty and	Estimated amount charged on tax arrears throughout the year. This may be higher or lower due to what we decide to do with interest during	(15,000)	(16,045)	(14,900)]
Interest	pandemic.	(15,000)	(16,045)	(14,909)]
OTHER REVENUE			(an) 2 (a)		-
140109185 Investment Income	Interest rates remain low on GIC's. As of Jan 1, 2019 value was \$124883.23. Interest Rate Is 1.7%. Matures April 23, 2019 - Renewed, Bank Interest.	(7,000)	(13,335)	(7,000)	
140110191 Bank Loan Proceeds			(162,055)	(162,126)	
140110192 Transfer from Reserves Roads		o	(119,345)	(121,000)	
140110193 Transfer from Reserves	Drainage Work to be done in 2020.	{12,000}	(12,475)	(14,533)	
140110194 Transfer from Reserves Fire		o			
140110195 Transfer from Reserves Landfill	Reserves for landfill monitoring purposes. Next Report due in 2021.	o	(2,000)	(2,000)	}
140110197 Transfer from Reserves Mattawa Hospital Funds	FINAL payment from reserve 2015. (obligation complete)	o	0	0	
14011019B Transfer from Reserves-Gas Tax	Gəs Tax funds available \$134,277.		(113,383)	(207,413)	
140110199 Surplus from previous Yr.	Surplus 2018 was \$91,245 (Note - Operating and Capital Budgets will also reflect any surplus applied in 2019 budget)	(233,865)	(91,245)	(91,245)	
140110203 Transfer from Working Funds	As of January 1, 2020, balance at \$108,200.15, Transfer \$5000 for new computers including Installation	(5,000)	(11,117)	(21,000)	
Recention					
Reserves 140110204 Transfer from Unexpended	None	0	0	o	
140110204 Transfer from	None	0 {257,865}	0	(626,317)	
140110204 Transfer from Unexpended	TOTAL REVENUES	(257,865)	(524,956)]
140110204 Transfer from Unexpended		(257,865)	(524,956)	(626,317)]
140110204 Transfer from Unexpended Capital	TOTAL REVENUES	(257,865)	(524,956)	(626,317)	for Council was not included in this years budget as
140110204 Transfer from Unexpended Capital COUNCIL 15010100 Council fees 150100102 Council Vehicle &	TOTAL REVENUES EXPENDITURES Paid monthly to Mayor and Councillors. Council is paid only for meetings attended. Increase to allow for potentially 6 special Council meetings (4 Strategic Plan Meetings and 2 extra special meetings) Travel costs for meetings etc, other misc, expenses - increased from \$200	(257,865) (569,664)	(524,956) (2,590,843)	(526,317) (2,639,059)	for Council was not included in this years budget as planned due to
140110204 Transfer from Unexpended Capital COUNCIL 15010100 Council fees 150100102 Council Vehicle & Expenses 150100104 EHT	TOTAL REVENUES EXPENDITURES Paid monthly to Mayor and Councillors, Council is paid only for meetings attended, increase to allow for potentiality 6 special Council meetings (4 Strategic Plan Meetings and 2 extra special meetings)	[257,865] [569,664] 37,500	(524,956) (2,590,843] 36,943	(626,317) (2,639,059)	for Council was not included in this years budget as planned due to
140110204 Transfer from Unexpended Capital COUNCIL 15010100 Council fees 150100102 Council Vehicle & Expenses 150100104 EHT 150100104 Integrity Commissioner	Paid monthly to Mayor and Councillors, Council is paid only for meetings attended. Increase to allow for potentially 5 special Council meetings (4 Strategic Plan Meetings and 2 extra special meetings) Travel costs for meetings etc, other misc, expenses - increased from \$200 to \$800 due to Covid 19	[257,855] [559,654]] 37,500 800 750	(524,956) (2,590,843) 36,943 61	(526,317) (2,639,059) 36,850 200	for Council was not included in this years budget as planned due to Covid 19
140110204 Transfer from Unexpended Cabital COUNCIL 15010100 Council fees 150100102 Council Vehicle & Expenses 150100104 EHT 150100106 Integrity	Paid monthly to Mayor and Councillors. Council is paid only for meetings attended. Increase to allow for potentially 6 special Council meetings (4 Strategic Plan Meetings and 2 extra special meetings) Travel costs for meetings etc, other misc, expenses - increased from \$200 to \$600 due to Covid 19 1.95% approx of Total Salary NEW ACCOUNT AS OF 2019 - Costs associated with the use of the Integrity	[257,855] [559,654]] 37,500 800 750	(524,956) (2,590,843) 36,943 61 702	(526,317) (2,533,053) 36,850 200 525	budget as planned due to Covid 19
140110204 Transfer from Unexpended Capital COUNCIL 15010100 Council fees 150100102 Council fees 150100102 Council Vehicle & Expenses 150100104 Ext HT 150100105 Integrity Commissioner 150100113 CPP	Paid monthly to Mayor and Councillors, Council is paid only for meetings attended, increase to allow for potentially 6 special Council meetings (4 Strategic Plan Meetings and 2 extra special meetings) Travel costs for meetings etc, other misc, expenses - increased from \$200 to \$800 due to Covid 19 1.95% approx of Total Salary NEW ACCOUNT AS 0 F2019 - Costs associated with the use of the Integrity Commissioner - increased from \$5000 to \$15.000	[257,855] [569,664]] 37,500 200 750 15,000	(524,956) (2,590,843) 36,943 61 702	(526,317) (2,533,053) 36,850 200 525	for Council was not included in this years budget as planned due to Covid 19
140110204 Transfer from Unexpended Capital COUNCIL 15010100 Council fees 150100102 Council fees 150100104 EHT 150100104 EHT 150100106 Integrity Commissioner 150100113 CPP	Paid monthly to Mayor and Councillors. Council is paid only for meetings attended, increase to allow for potentially 6 special Council meetings (4 Strategic Plan Meetings and 2 extra special meetings) Travel costs for meetings etc, other misc, expenses - increased from \$200 to \$600 due to Covid 19 1.95% approx of Total Salary NEW ACCOUNT AS OF 2019 - Costs associated with the use of the Integrity Commissioner - increased from \$5000 to \$15.000 New Account Number	[257,855] [569,654]] 37,500 800 750 15,000 15,000 54,820	(524,956) (2,520,843) 36,943 61 702 404.77 38,111	(526,317) (2,539,359) 36,850 2000 525 5000 42,575	for Council was not included in this years budget as planned due to Covid 19
140110204 Transfer from Unexpended Capital COUNCIL 15010100 Council fees 150100102 Council Vehicle & Expenses 150100104 EHT 15010100 Commissioner 150100105 Integrity Commissioner 15010100 Salaries and Benefits 1500110	Paid monthly to Mayor and Councillors. Council is paid only for meetings attended. Increase to allow for potentiality 6 special Council meetings (4 Strategic Plan Meetings and 2 extra special meetings) Travel costs for meetings etc, other misc, expenses - increased from \$200 to \$800 due to Covid 19 1.95% approx of Total Salary NEW ACCOUNT AS O F2019 - Costs associated with the use of the Integrity Commissioner - increased from \$5000 to \$15.000 New Account Number Includes 2 FT, and 26 hrs/yr H&S Rep - No Increase in Salaries for 2020 To Reduce costs (Covid 19)	[257,855] [569,654]] 37,500 800 750 15,000 15,000 770 54,820 103,562	(524.956) (2,520,843) 36,943 61 702 404.77 38,111 119,936	(526,317) (2,539,359) 36,850 2000 525 5000 42,575 130,922	for Council was not included in this years budget as planned due to Covid 19
140110204 Transfer from Unexpended Capital COUNCIL 15010100 Council fees 150100102 Council fees 150100102 Council Vehicle & Expenses EHT 150100104 EHT 150100106 Integrity COMMISSIONER ADMINISTRATION 150101100 Salaries and Benefits	Paid monthly to Mayor and Councillors, Council is paid only for meetings attended, increase to allow for potentially 6 special Council meetings (4 Strategic Plan Meetings and 2 extra special meetings) Travel costs for meetings etc, other misc, expenses - increased from \$200 to \$600 due to Covid 19 1.95% approx of Total Salary NEW ACCOUNT AS 0 F2019 - Costs associated with the use of the Integrity Commissioner - increased from \$5000 to \$15.000 New Account Number	(257,855) (569,664) 37,500 800 750 15,000 770 54,820 103,562 5,000	(524,956) (2,520,643) 36,943 61 702 404.77 38,111 119,936 4,643	(526,317) (2,539,059) 36,850 200 525 5000 42,575 130,922 5,000	for Council was not included in this years budget as planned due to Covid 19
140110204 Transfer from Unexpended Capital COUNCIL 15010100 Council fees 150100102 Council fees 150100102 Council Vehicle & Exprenses 150100104 EHT 150100105 Integrity Commissioner 150100105 Salaries and Benefits 15010110 Salaries and Benefits 15010101 Materials and Supplies 150100102 Vehicle Expenses 150100103	Paid monthly to Mayor and Councillors. Council is paid only for meetings attended. Increase to allow for potentially 6 special Council meetings (4 Strategic Plan Meetings and 2 extra special meetings). Travel costs for meetings etc, other misc, expenses - increased from \$200 to \$800 due to Covid 19 1.95% approx of Total Salary NEW ACCOUNT AS OF 2019 - Costs associated with the use of the Integrity Commissioner - increased from \$5000 to \$15.000 New Account Number Includes 2 FT. and 26 hrs/yr H&S Rep - No Increase in Salaries for 2020 To Reduce costs (Covid 19) Office supplies & forms, Alarm System/Answering Service, employee	[257,855] [569,654]] 37,500 800 750 15,000 15,000 770 54,820 103,562	(524.956) (2,520,843) 36,943 61 702 404.77 38,111 119,936	(526,317) (2,539,359) 36,850 2000 525 5000 42,575 130,922	for Council was not included in this years budget as planned due to Covid 19
140110204 Transfer from Unexpended Cabital COUNCIL 15010100 Council fees 150100102 Council fees 150100104 Expenses 150100104 EHT 150100105 Integrity 15010106 Integrity 15010106 Integrity 15010107 15010107 Salaries and Benefits 1501010 Materials and Supplies 15010103 Telephone and Fax 15010103	Paid monthly to Mayor and Councillors. Council is paid only for meetings attended. Increase to allow for potentially 6 special Council meetings (4 Strategic Plan Meetings and 2 extra special meetings). Travel costs for meetings etc, other misc, expenses - Increased from \$200 to \$800 due to Covid 19 1.95% approx of Total Salary NEW ACCOUNT AS OF 2019 - Costs associated with the use of the Integrity Commissioner - Increased from \$5000 to \$15.000 New Account Number Includes 2 FT. and 26 hrs/yr H&S Rep - No Increase in Salaries for 2020 To Reduce costs (Covid 19) Office supplies & forms, Alarm System/Answering Service, employee expenses. Administration staff astimated use of personal vehicle. Monthly costs (\$305 x12 mths = \$3660)	(257,855) (569,664) 37,500 800 750 15,000 15,000 103,562 5,000 1,000 3,660	(524,956) (2,520,643) 36,943 61 702 404.77 38,111 119,936 4,643 796 2,270	(526,317) (2,539,059) 36,850 200 525 5000 42,575 130,922 5,000 1,300 3,100	for Council was not included in this years budget as planned due to Covid 19
140110204 Transfer from Unexpended Capital COUNCIL 15010100 Council fees 150100102 Council fees 150100102 Council fees 150100102 Council fees 150100102 Council fees 150100104 EHT 150100106 Integrity CPP ADMINISTRATION 150101100 Salaries and Benefits 150100103 CPP ADMINISTRATION 150101100 Salaries and Supplies 150101103 Telephone and Fax 150101105 Seminars,	Paid monthly to Mayor and Councillors. Council is paid only for meetings attended. Increase to allow for potentially 6 special Council meetings (4 Strategic Plan Meetings and 2 extra special meetings). Travel costs for meetings and 2 extra special meetings). Travel costs for meetings etc, other misc. expenses - increased from \$200 to \$600 due to Covid 19 1.95% approx of Total Salary NEW ACCOUNT AS OF 2019 - Costs associated with the use of the Integrity Commissioner - increased from \$5000 to \$15.000 New Account Number Includes 2 FT. and 26 hrs/yr H&S Rep - No Increase in Salaries for 2020 To Reduce costs (Covid 19) Office supplies & forms, Alarm System/Answering Service, employee expenses. Administration staff astimated use of personal vehicle. Monthly costs (\$305 x12 mths = \$3660) S.28% approx of Total Salary 2018 Cindry Rigeau enrolled in the MLP Program Unit 1 AMCTO \$500 (coline) and to enrol in MLP Program Unit 2 In Fail Session (\$500), Plus	[257,855] [569,654]] 37,500 800 750 15,000 15,000 54,820 103,562 5,000 3,660 5,468	(524,956) (2,520,843) 36,943 61 702 404.77 38,111 119,936 4,643 796 2,270 6,801	(526,317) (2,539,059) 36,850 200 525 5000 42,575 130,922 5,000 1,300	for Council wa: not included in this years budget as planned due to Covid 19
140110204 Transfer from Unexpended Capital COUNCIL 15010100 Council fees 150100102 Council fees 150100102 Council fees 150100104 EHT 150100105 Integrity Commissioner 150100105 Salaries and Benefits 15010100 Salaries and Benefits 15010101 Statials and Supplies 15010103 Telephone and Fax 150101103 Telephone and Fax 150101105 Seminars, Workshops and Training 15010106	TOTAL REVENUES EXPENDITURES Paid monthly to Mayor and Councillors. Council is paid only for meetings attended. Increase to allow for potentially 6 special Councill meetings (4 Strategle Plan Meetings and 2 extra special meetings). Travel costs for meetings etc, other misc. expenses - increased from \$200 to \$600 due to Covid 19 1.95% approx of Total Salary NEW ACCOUNT AS OF 2019 - Costs associated with the use of the Integrity Commissioner - increased from \$5000 to \$15.000 New Account Number Includes 2 FT, and 26 hrs/yr H&S Rep - No Increase in Salaries for 2020 To Reduce costs (Covid 19) Office supplies & forms, Alarm System/Answering Service, employee expenses. Administration staff estimated use of personal vehicle. Monthly costs (\$305 x12 mths = \$3660) S.28% approx of Total Salary 2018 Cnidy Pigeau enrolled in the MIP Program Unit 1 AMCTO \$500 Cost for annual memberships (AMO, FONOM, AMCTO etc), radio license	[257,855] [569,654]] 37,500 800 750 15,000 770 54,820 103,562 5,000 1,000 3,660 5,468	(524.956) (2,520,643) 36,943 61 702 404.77 38,111 119,936 4,643 796 2,270 6,801 1,377	(526,317) (2,639,059) 36,850 2000 525 5000 42,575 130,922 5,000 1,300 3,100 7,095 3,000	for Council wa: not included in this years budget as planned due to Covid 19
140110204 Transfer from Unexpended Capital COUNCIL 15010100 Council fees 150100102 Council fees 150100102 Council Vehicle & Expenses 150100104 EHT 150100105 Integrity 150100105 Salaries and Benefits 15010103 Telephone and Fax 150101103 Telephone and Fax 150101103 Seminars, Workshops and Trahing	TOTAL REVENUES EXPENDITURES Paid monthly to Mayor and Councillors. Council is paid only for meetings attended. Increase to allow for potentially 5 special Councill meetings (4 Strategle Plan Meetings and 2 extra special meetings) Travel costs for meetings etc, other mise, expenses - increased from \$200 to \$60 due to Covid 19 1.95% approx of Total Salary NEW ACCOUNT AS OF 2019 - Costs associated with the use of the Integrity Commissioner - increased from \$5000 to \$15.000 New Account Number Includes 2 FT, and 26 hrs/yr H&S Rep - No Increase in Salaries for 2020 To Reduce costs (Covid 19) Office supplies & forms, Alarm System/Answering Service, employee expenses. Administration staff estimated use of personal vehicle. Monthly costs (\$300 St12 mths = \$3660) S.28% approx of Total Salary 2018 Clindy Pigeau enrolled in the MLP Program Unit 1 AMCTO \$500 (online) and to enroll in MLP Program Unit 2 in Fail Session (\$500). Plus \$500 Workshops/Training - Reduced from \$3000 to \$1500 to try to help reduce costs (Covid 19)	[257,855] [569,654]] 37,500 800 750 15,000 15,000 54,820 103,562 5,000 3,660 5,468	(524,956) (2,520,843) 36,943 61 702 404.77 38,111 119,936 4,643 796 2,270 6,801	(526,317) (2,539,359) 36,850 2000 525 5000 42,575 130,922 5,000 1,300 3,100 7,095	for Council was not included in this years budget as planned due to Covid 19

CPP & EI		6.66% approx of total salary	6,901	8,509	8,445
150101114		Approx \$985/mth Increase received in September - approximately 5%			
Group Ins.		from Sept to Dec - Approximately \$200	12,020	8,628	8,250
150101115		Total support costs for system (\$8227). Cartridges for printers, parts,			
Computer		antivirus updates, outside services not provided by VADIM, \$3620.52 annual costs for Progressive plus extra \$2400 if required. includes	21,000	10 045	17 500
Expenses		\$350.30/mth for wireless internet. Software support for CityWide	21,000	18,945	17,500
		Software (\$2456)			
15010116		Const Thomson Auditors and it share to serve down to the total	1		
Auditor		Grant Thornton Auditors, audit planning, prep and onsite testing, general questions re: legislation and accounting, M. Robinson re: accounting	15,000	14,809	15,000
		assistance for more complex adjustments, FM, Q.REG Report 284/09.			
		5 yr Lease (to Apr 2021) copier/fax/scanner/printer @\$107/mth			
150101117		(\$1284/yr) includes non-refundable portion of HST, plus copy and monthly			
Copier		maintenance/service charges. Size of monthly fiver has increased - requiring more copies. Reduced from \$2000 to \$1700 to try to help	1,700	1,363	2,000
		reduce costs (Covid 19)			
150101118			250	0	250
Office Repair 150101119	rs	Carpet cleaning twice year. Other repairs as required.			250
Donations		Reduced from \$500 to \$40 to try to help reduce costs (Covid 19)	40	40	500
150101120		Estimated cost for legal counsel/advice, drafts of new complex By-laws	4 000	3 007	
Lawver Fees		etc,	4,000	3,097	4,000
150101121 Election			0	0	0
LIECGUI					
150101123			1,900	1,745	1,900
Bank Chg, in	terest	Based on past 4 yr avg.			
			0	0	5,000
150101125			Ť	ĭ	2,000
Tax Registrat	tion	Tax Sale Process			
150101126 Tax Write Of	Ŧ.	Estimated adjustments \$4000	4,000	4,117	3,000
Tax Write Of 150101132		Estimated adlustments \$4000. New Computers - 4 computers at approximately \$1150 each			
Capitel		inen eenipateis - 4 compateiset approximistery 91150 cach	5,000	11,117	21,000
Expenditures	s		-,	.,/	-,
		Transferred \$69622 here in 2006 for future needs. Used \$10,000 in 2006 due to windstorm emergency costs. Used \$81,027 in 2009 for Columbia			
1500101133		settlement. Used \$9657 in 2012 for Nurse Practitioner at Mattawa			
Transfer to		Hosp.Balance in working funds reserve is \$108,200 opening 2020.	25 000	40.000	40.000
Reserves - w	orking	NORMALLY ADD \$5,000/YR FOR SERVER From Surplus REPLACEMENT	35,000	12,698	12,698
Funds		REQUIRED APPROX. EVERY 5 YRS but reduced to \$3,000 in 2018 to allow			
		the remaining \$2,000 to be used for Succession Planning Senior			
		Management training in 2013, Replaced Server in 2019, Need Computers this year, \$30 000 transfer to Reserves for miscellaneous cost (Covid 19)			
150101169		MIS Municipal Insurance Services, Re-tendered in 2016 to Feb 2020 (with		0.050	0.072
Insurance		2 vr renewal option) Two Year Renewal Option Taken	9,212	8,652	8,652
150101171		Stamps, mail flyers 1/mth @ \$46/mth, tax billing, courier - Reduced from	2,500	2,209	2,800
Postage		\$2800 to \$2500 to help reduce costs (Covid 19)			
		NEW Account 2012. All expenditures for all departments related to Health			
150101174		and Safety (eg. PPE, Supervisor/Management training course, H & S Rep	2,000	2,063	2,000
Health and S	afety	course if necessary, materials, signage, safety equipment etc.)			
150101187 Employee Pe	nela-	All Departments are included here. Departer Dis- 1-14-4-4 644-2005		11	11
Employee Pe Expense	Insion	All Departments are Included here, Pension Plan initiated July 2009. Includes wage adjustments In this total. Pension Fee 2020 Is \$850	8,900	11,529	11,500
150101188					
FCM-MAMP			\$-	56147.24	55,100
Prolect		Project Completed in 2019, Funding Received in 2020.	251,714	304,117	332,112
FIRF DEPT.			251,/14	001,117	552,112
FIRE DEPT. 150200100		Volunteer points Increase \$2500 In 2020. Volunteer points were increased			
		by \$1000 in 2019 (Note at year end calculate H5T). 1.0 hours/wk for	46,797	42,631	44,250
150200100		by \$1000 in 2019 (Note at year end calculate H5T). 1.0 hours/wk for maintenance of equipment and building			
150200100 Salarlesand		by \$1000 in 2019 (Note at year end calculate H5T). 1.0 hours/wk for maintenance of equipment and building Medical Supplies, Helmets, Boots, Fuel for Small Engines, Bunker Gear			
150200100 Salarlesand		by \$1000 in 2019 (Note at year end calculate H5T). 1.0 hours/wk for maintenance of equipment and building Medical Supplies, Helmets, Boots, Fuel for Small Engines, Bunker Gear Cleaner, Bunker Gear Repairs, 8 X Hoods, FD Flashes (50), 5 x FF Gloves, 10	46,797	42,631	44,250
150200100 Salarlesand		by \$1000 in 2019 (Note at year end calculate H5T). 1.0 hours/wk for maintenance of equipment and building Medical Supplies, Helmets, Boots, Fuel for Small Engines, Bunker Gear			
150200100 Salarlesand <u>Benefits</u> 150200101 Materials and	d	by \$1000 in 2019 (Note at year end calculate H5T). 1.0 hours/wk for maintenance of equipment and building Medical Supplies, Helmets, Books, Fuel for Small Engines, Bunker Gear Cleaner, Bunker Gear Repairs, 8 X Hoods, FD Flashes (60), 5 x FF Gloves, 10 X Auto X Gloves, 10 X Bama Socks, Hose Bag, Gas Detector Bump Testing, Poly Tanks, Fire Craft Trancer, Small Misa Reduced from \$1000 to \$8200 to help reduce costs (Covid 19), minimal on scene safety equipment	46,797	42,631	44,250
150200100 Salarlesand Benefits 150200101 Materials and Supplies	d	by \$1000 in 2019 (Note at year end calculate H5T). 1.0 hours/wk for maintenance of equipment and building Medical Supplies, Helmets, Boots, Fuel for Small Engines, Bunker Gear Cleaner, Bunker Gear Repairs, 8 X Hoods, FD Flashes (50), 5 x FF Gloves, 10 x Auto X Gloves, 10 X Barna Socks, Hose Bag, Gas Detector Bump Testing, Poly Tanks, Fire Craft Tracer, Small Misc Reduced from \$10000 to \$2200	46,797	42,631	44,250
150200100 Salarlesand <u>Benefits</u> 150200101 Materials and		by \$1000 in 2019 (Note at year end calculate H5T). 1.0 hours/wk for maintenance of equipment and building Medical Supplies, Helmets, Books, Fuel for Small Engines, Bunker Gear Cleaner, Bunker Gear Repairs, 8 X Hoods, FD Flashes (60), 5 x FF Gloves, 10 X Auto X Gloves, 10 X Bama Socks, Hose Bag, Gas Detector Bump Testing, Poly Tanks, Fire Craft Trancer, Small Misa Reduced from \$1000 to \$8200 to help reduce costs (Covid 19), minimal on scene safety equipment	46,797	42,631	44,250
150200100 Salarlesand Benefits 150200101 Materials and Supplies 150200102		by \$1000 in 2019 (Note at year end calculate HST). 1.0 hours/wk for maintenance of equipment and building Medical Supplies, Helmets, Boots, Fuel for Small Engines, Bunker Gear Cleaner, Bunker Gear Repairs, 8 X Hoods, FD Flashes (60), 5 x FF Gloves, 10 Auto X Gloves, 10 X Bans Sock, Hoes Bag, Gas Detector Bump Testing, Poly Tanks, Fire Craft Tracer, Small Misc Reduced from \$10000 to \$2200 to help reduce costs (Covid 19), minimal on scene safety equipment purchased. All expenses related to vehicles within the Fire Dept, Pump tests, fuel & gas, oil and filter, safety Inspections (4 trucks /yr), Mileage, Hydraülic	46,797 8,200	42,631 9,167	44,250
150200100 Salarlesand Benefits 150200101 Materials and Supplies 150200102		by \$1000 in 2019 (Note at year end calculate HST). 1.0 hours/wk for imaintenance of equipment and building. Medical Supplies, Helmets, Boots, Fuel for Small Engines, Bunker Gear Cleaner, Bunker Gear Repairs, 8.2 Kloods, FD Flashes (60), 5.4 FF Gloves, 10 Autor X Gloves, 10 X Bama Sock, Hese Bag, c36 Detector Bump Testing, Poly Tanks, Fire Craft Tranzer, Small Miss. – Reduced from \$10000 to \$2200 to help reduce costs (Covid 19), minimal on scene safety equipment purchased. All expenses related to vehicles within the Fire Dept. Pump tests, fuel & gas, oil and filter, safety Inspectiona (4 trucks /yr), Mileage, Hydraulic Equip servicing (2013-2021), Scott Feam Pack, Minor Repairs/Tools -	46,797	42,631	44,250
150200100 Salarlesand Benefits 150200101 Materials and Supplies 150200102		by \$1000 in 2019 (Note at year end calculate HST). 1.0 hours/wk for maintenance of equipment and building Medical Supplies, Helmets, Boots, Fuel for Small Engines, Bunker Gear Cleaner, Bunker Gear Repairs, 8 X Hoods, FD Flashes (60), 5 x FF Gloves, 10 X Auto X Gloves, 10 X Bana Sochs, Hese Bag, cas Detector Bump Texting, Poly Tanks, Fire Craft Tracer, Small Misc Reduced from \$10000 to \$2200 to help reduce costs (Covid 19), minimal on scene safety equipment purchated All expenses related to vehicles within the Fire Dept. Pump tests, fuel & gas, cil and filter, safety Inspections (4 trucks /r/r), Mileage, Hydraulic Equip servicing (2019-2021), Scott Foam Pack, Minor Repairs/Tools - Reduced from \$13500 to \$5500 to help reduce costs (Covid 19) - any	46,797 8,200	42,631 9,167	44,250
150200100 Salarlesand Benefits 150200101 Materials and Supplies 150200102		by \$1000 in 2019 (Note at year end calculate HST). 1.0 hours/wk for imaintenance of equipment and building. Medical Supplies, Helmets, Boots, Fuel for Small Engines, Bunker Gear Cleaner, Bunker Gear Repairs, 8.2 Kloods, FD Flashes (60), 5.x FF Gloves, 10 X Auto X Gloves, 10 X Bama Sock, Hese Bag, c36 Detector Bump Testing, Poly Tanks, Fire Craft Tranzer, Small Miss. – Reduced from \$10000 to \$2200 to help reduce costs (Covid 19), minimal on scene safety equipment purchased. All expenses related to vehicles within the Fire Dept. Pump tests, fuel & gas, oil and filter, safety Inspectiona (4 trucks /yr), Mileage, Hydraulic Equip Sarvicing (2013-2021), Scott Feam Pack, Minor Repairs/Tools -	46,797 8,200 9,500	42,631 9,167 15,525	44,250
150200100 Salarlesand <u>Benefits</u> 150200101 Materials and <u>Supplies</u> 150200102 Vehicle Expe		by \$1000 in 2019 (Note at year end calculate HST). 1.0 hours/wk for maintenance of equipment and building Medical Supplies, Helmets, Boots, Fuel for Small Engines, Bunker Gear Cleaner, Bunker Gear Repairs, 8 X Hoods, FD Flashes (60), 5 x FF Gloves, 10 Auto X Gloves, 10 X Bans Sock, Hoes Bag, Gas Detector Bump Testing, Poly Tanks, Fire Craft Tracer, Small Misc, - Reduced from \$10000 to \$8200 to help reduce costs (Covid 19), minimal on scene safety equipment purchased. All expenses related to vehicles within the Fire Dept, Pump tests, fuel & gas, oil and filter, safety Inspections (4 trucks /yr), Mileage, Hydraulic Equip servicing (2019-2021), Scott Foam Pack, Minor Repairs/Tools - Reduced from \$1500 to \$5500 to help reduce costs (Covid 19) - any malor repairs to equipment will need to come from reserves. approx 5.28% of waces	46,797 8,200	42,631 9,167	44,250
150200100 Salarlesand Benefits 150200101 Materials and Supplies 150200102 Vehicle Expe 150200104 WSIB & EHT	nse	by \$1000 in 2019 (Note at year end calculate H5T). 1.0 hours/wk for maintenance of equipment and building Medical Supplies, Helmets, Boots, Fuel for Small Engines, Bunker Gear Cleaner, Bunker Gear Repairs, 8.X Hoods, FD Flashes (60), 5.x HF Gloves, 10 X Auto X Gloves, 10X Bama Socks, Hese Bag, cas Detector Bump Testing, Poly Tanks, Fire Craft Tranzer, Small Misc. – Reduced from \$10000 to \$2200 to help reduce costs (Covid 19), minimal on scene safety equipment purchased. All expenses related to vehicles within the Fire Dept. Pump tests, fuel & gas, oil and filter, safety Inspections (4 trucks /yr), Mileage, Hydraulic Equip servicing (2013-2021), Scott Foam Pack, Minor Repairs/Tools - Reduced from \$13500 to \$5500 to help reduce costs (Covid 19) - any malor repairs to equipment will need to come from reserves. approx 5.28% of wates	46,797 8,200 9,500 4,000	42,631 9,167 15,525 3,974	44,250 10,000 13,500 3,900
150200100 Sələrlesand <u>Benefits</u> 150200101 Materials ans 250200102 Vehicle Expe 150200104 WSIB & EHT 1500200104	nse	by \$1000 in 2019 (Note at year end calculate H5T). 1.0 hours/wk for maintenance of equipment and building Medical Supplies, Helmets, Boots, Fuel for Small Engines, Bunker Gear Cleaner, Bunker Gear Repairs, 8 X Hoods, FD Flashes (60), 5 x FF Gloves, 10 Auto X Gloves, 10 X Bana Sochs, Hoes Bag, caS Detector Bump Testing, Poly Tanks, Fire Craft Tracer, Small Misc Reduced from \$10000 to \$2000 to help reduce costs (Covid 19), minimal on scene safety equipment purchased All expenses related to vehicles within the Fire Dept. Pump tests, fuel & gas, oil and filter, safety inspections (4 trucks /r/), Mileage, Hydraulic Equip servicing (2019-2021), Scott Foam Pack, Minor Repairs/Tools - Reduced from \$13500 to \$5500 to help reduce costs (Covid 19) - any malor resairs to equipment will need to come from reserves. approx 5.28% of twages Picnic (\$1000), Awards (4 badges and 1 - 10 yr of service, 1 - 30 yr service) (\$300), couriers, uniforms, food, water and other non-specific items	46,797 8,200 9,500	42,631 9,167 15,525	44,250
150200100 Sələrləsand Benefits 150200101 Materials ans Supples 150200102 Vehicle Expe 150200104 WSIB & EHT 1500200106 Misc	nse	by \$1000 in 2019 (Note at year end calculate H5T). 1.0 hours/wk for maintenance of equipment and building Medical Supplies, Helmets, Boots, Fuel for Small Engines, Bunker Gear Cleaner, Bunker Gear Repairs, 8.X Hoods, FD Flashes (60), 5.x HF Gloves, 10 X Auto X Gloves, 10X Bama Socks, Hese Bag, cas Detector Bump Testing, Poly Tanks, Fire Craft Tranzer, Small Misc. – Reduced from \$10000 to \$2200 to help reduce costs (Covid 19), minimal on scene safety equipment purchased. All expenses related to vehicles within the Fire Dept. Pump tests, fuel & gas, oil and filter, safety Inspections (4 trucks /yr), Mileage, Hydraulic Equip servicing (2013-2021), Scott Foam Pack, Minor Repairs/Tools - Reduced from \$13500 to \$5500 to help reduce costs (Covid 19) - any malor repairs to equipment will need to come from reserves. approx 5.28% of wates	46,797 8,200 9,500 4,000 5,000	42,631 9,167 15,525 3,974 2,601	44,250 10,000 13,500 3,900 3,700
150200100 Sələrlesand <u>Benefits</u> 150200101 Materials ans 250200102 Vehicle Expe 150200104 WSIB & EHT 1500200104	nse	by \$1000 in 2019 (Note at year end calculate H5T). 1.0 hours/wk for maintenance of equipment and building Medical Supplies, Helmets, Boots, Fuel for Small Engines, Bunker Gear Cleaner, Bunker Gear Repairs, 8 X Hoods, FD Flashes (60), 5 x FF Gloves, 10 Auto X Gloves, 10 X Bana Sochs, Hoes Bag, caS Detector Bump Testing, Poly Tanks, Fire Craft Tracer, Small Misc Reduced from \$10000 to \$2000 to help reduce costs (Covid 19), minimal on scene safety equipment purchased All expenses related to vehicles within the Fire Dept. Pump tests, fuel & gas, oil and filter, safety inspections (4 trucks /r/), Mileage, Hydraulic Equip servicing (2019-2021), Scott Foam Pack, Minor Repairs/Tools - Reduced from \$13500 to \$5500 to help reduce costs (Covid 19) - any malor resairs to equipment will need to come from reserves. approx 5.28% of twages Picnic (\$1000), Awards (4 badges and 1 - 10 yr of service, 1 - 30 yr service) (\$300), couriers, uniforms, food, water and other non-specific items	46,797 8,200 9,500 4,000	42,631 9,167 15,525 3,974	44,250 10,000 13,500 3,900
150200100 Salarlesand Benefits 150200101 Materials and Supplies 150200102 Vehicle Expe 150200104 WSIB & EHT 150200104 Misc 150200107 Hydro 150200108	nse	by \$1000 in 2019 (Note at year end calculate HST). 1.0 hours/wk for mainteanace deuloment and building Medical Supplies, Helmets, Boots, Fuel for Small Engines, Bunker Gear Cleaner, Bunker Gear Repairs, 8 X Hoods, FD Flashes (60), 5 x FF Gloves, 10 X Auto X Gloves, 10 X Bana Sock, Hoes Bag, cas Detector Bump Testing, Poly Tanks, Fire Craft Tranzer, Small Mise. – Reduced from \$10000 to \$2200 to help reduce costs (Covid 19), minimal on scene safety equipment purchased. All expenses related to vehicles within the Fire Dept. Pump tests, fuel & gas, oil and filter, safety Inspections (4 trucks /yr), Mileage, Hydraulic Equip servicing (2019-2021), Scott Foam Pack, Minor Repairs/Tools - Reduced from \$15500 to \$5500 to help reduce costs (Covid 19) - any malor repairs to equipment will need to come from reserves. approx 5.28% of waees Picnic (S1000), Awards (4 badges and 1 - 10 yr of service, 1 - 30 yr service) (\$900), couriers, uniforms, food, water and other non-specific items (\$1100), Personal Clothing (\$2000)	46,797 8,200 9,500 4,000 5,000 1,800	42,631 9,167 15,525 3,974 2,601 1,191	44,250 10,000 13,500 3,900 3,700 1,800
150200100 Salarlesand Benefits 150200101 Materials ans Supplies 150200102 Vehicle Expe 150200104 WSIB & EHT 1500200106 Misc 150200107 Hydro 150200108 Heating Fuel	nse	by \$1000 in 2019 (Note at year end calculate H5T). 1.0 hours/wk for maintenance of equipment and building Medical Supplies, Helmets, Boots, Fuel for Small Engines, Bunker Gear Cleaner, Bunker Gear Repairs, 8 X Hoods, FD Flashes (60), 5 x FF Gloves, 10 Auto X Gloves, 10 X Bana Sochs, Hoes Bag, caS Detector Bump Testing, Poly Tanks, Fire Craft Tracer, Small Misc Reduced from \$10000 to \$2000 to help reduce costs (Covid 19), minimal on scene safety equipment purchased All expenses related to vehicles within the Fire Dept. Pump tests, fuel & gas, oil and filter, safety inspections (4 trucks /r/), Mileage, Hydraulic Equip servicing (2019-2021), Scott Foam Pack, Minor Repairs/Tools - Reduced from \$13500 to \$5500 to help reduce costs (Covid 19) - any malor resairs to equipment will need to come from reserves. approx 5.28% of twages Picnic (\$1000), Awards (4 badges and 1 - 10 yr of service, 1 - 30 yr service) (\$300), couriers, uniforms, food, water and other non-specific items	46,797 8,200 9,500 4,000 5,000	42,631 9,167 15,525 3,974 2,601	44,250 10,000 13,500 3,900 3,700
150200100 Salarlesand Benefits 150200101 Materials and Supplies 150200102 Vehicle Expe 150200104 WSIB & EHT 150200104 Misc 150200109 Hodrosoft 150200108 Heating Fuel 150200108	nse	by \$1000 in 2019 (Note at year end calculate HST). 1.0 hours/wk for mainteanace deuloment and building Medical Supplies, Helmets, Boots, Fuel for Small Engines, Bunker Gear Cleaner, Bunker Gear Repairs, 8 X Hoods, FD Flashes (60), 5 x FF Gloves, 10 X Auto X Gloves, 10 X Bana Sock, Hoes Bag, cas Detector Bump Testing, Poly Tanks, Fire Craft Tranzer, Small Mise. – Reduced from \$10000 to \$2200 to help reduce costs (Covid 19), minimal on scene safety equipment purchased. All expenses related to vehicles within the Fire Dept. Pump tests, fuel & gas, oil and filter, safety Inspections (4 trucks /yr), Mileage, Hydraulic Equip servicing (2019-2021), Scott Foam Pack, Minor Repairs/Tools - Reduced from \$15500 to \$5500 to help reduce costs (Covid 19) - any malor repairs to equipment will need to come from reserves. approx 5.28% of waees Picnic (S1000), Awards (4 badges and 1 - 10 yr of service, 1 - 30 yr service) (\$900), couriers, uniforms, food, water and other non-specific items (\$1100), Personal Clothing (\$2000)	46,797 8,200 9,500 4,000 5,000 1,800	42,631 9,167 15,525 3,974 2,601 1,191 4,593	44,250 10,000 13,500 3,900 3,700 1,800
150200100 Salarlesand Benefits 150200101 Materials ans Supplies 150200102 Vehicle Expe 150200104 WSIB & EHT 1500200106 Misc 150200107 Hydro 150200108 Heating Fuel	nse	by \$1000 in 2019 (Note at year end calculate HST). 1.0 hours/wk for maintenance of equipment and building Medical Supplies, Helmets, Boots, Fuel for Small Engines, Bunker Gear Cleaner, Bunker Gear Repairs, 8 X Hoods, FD Flashes (60), 5 x FF Gloves, 10 X Auto X Gloves, 10 X Bama Sochs, Hees Bag, cas Detector Bump Testing, Poly Tanks, Fire Craft Tracer, Small Misc. – Reduced from \$10000 to \$2000 to help reduce costs (Covid 19), minimal on scene safety equipment purchated. All expenses related to vehicles within the Fire Dept. Pump tests, fuel & gas, oil and filter, safety Inspections (4 trucks /yr), Mileage, Hydraulic Equip servicing (2019-2021), Scott Feam Pack, Minor Repairs/Tools - Reduced from \$13500 to \$5500 to help reduce costs (Covid 19) - any malor repairs to equipment will need to come from reserves. approx 5.28% of waees Pincle (51000), Awards (4 badges and 1 - 10 yr of service, 1 - 30 yr service) (\$900), couriers, uniforms, food, water and other non-specific items (\$1100), Personal Clothing (\$2000) Heating fuel, repairs and maintenance to heating system	46,797 8,200 9,500 4,000 5,000 1,800	42,631 9,167 15,525 3,974 2,601 1,191	44,250 10,000 13,500 3,900 3,700 1,800 3,500
150200100 Salarlesand Benefits 150200101 Materials ans Supplies 150200102 Vehicle Expe 150200104 Wisite & EHT 150200106 Misc 150200107 Hydro 150200108 Heating Fuel 150200109	nse	by \$1000 in 2019 (Note at year end calculate HST). 1.0 hours/wk for mainteanace deuloment and building Medical Supplies, Helmets, Boots, Fuel for Small Engines, Bunker Gear Cleaner, Bunker Gear Repairs, 8 X Hoods, FD Flashes (60), 5 x FF Gloves, 10 X Auto X Gloves, 10 X Bana Sock, Hoes Bag, cas Detector Bump Testing, Poly Tanks, Fire Craft Tranzer, Small Misc. – Reduced from \$10000 to \$2200 to help reduce costs (Covid 19), minimal on scene safety equipment purchased. All expenses related to vehicles within the Fire Dept. Pump tests, fuel & gas, oil and filter, safety Inspections (4 trucks /yr), Mileage, Hydraulic Equip servicing (2019-2021), Scott Foam Pack, Minor Repairs/Tools - Reduced from \$15500 to \$5500 to help reduce costs (Covid 19) - any malor repairs to equipment will need to come from reserves. approx 5.28% of waees Picnic (S1000), Awards (4 badges and 1 - 10 yr of service, 1 - 30 yr service) (\$900), couriers, uniforms, food, water and other non-specific items (\$1100), Personal Clothing (\$2000)	46,797 8,200 9,500 4,000 1,800 4,800 0	42,631 9,167 15,525 3,974 2,601 1,191 4,593 0	44,250 10,000 13,500 3,900 3,700 1,800 3,500 200
150200100 Salarlesand Benefits 150200101 Materials an Supplies 150200102 Vehicle Expe 150200104 WSIB & EHT 150200106 Hasting Fuel 150200107 Hydro 150200108 Heating Fuel 150200108 Heating Fuel 150200109 Equip. Chargi Internal 15020013	nse	by \$1000 in 2019 (Note at year end calculate HST). 1.0 hours/wk for maintenance of equipment and building Medical Supplies, Helmets, Boots, Fuel for Small Engines, Bunker Gear Cleaner, Bunker Gear Repairs, 8 X Hoods, FD Flashes (60), 5 x FF Gloves, 10 X Auto X Gloves, 10 X Bama Sochs, Hees Bag, cas Detector Bump Testing, Poly Tanks, Fire Craft Tracer, Small Misc. – Reduced from \$10000 to \$2000 to help reduce costs (Covid 19), minimal on scene safety equipment purchated. All expenses related to vehicles within the Fire Dept. Pump tests, fuel & gas, oil and filter, safety Inspections (4 trucks /yr), Mileage, Hydraulic Equip servicing (2019-2021), Scott Feam Pack, Minor Repairs/Tools - Reduced from \$13500 to \$5500 to help reduce costs (Covid 19) - any malor repairs to equipment will need to come from reserves. approx 5.28% of waees Pincle (51000), Awards (4 badges and 1 - 10 yr of service, 1 - 30 yr service) (\$900), couriers, uniforms, food, water and other non-specific items (\$1100), Personal Clothing (\$2000) Heating fuel, repairs and maintenance to heating system	46,797 8,200 9,500 4,000 5,000 1,800	42,631 9,167 15,525 3,974 2,601 1,191 4,593	44,250 10,000 13,500 3,900 3,700 1,800 3,500
150200100 Salarlesand Benefits 150200101 Materials and Supplies 150200102 Vehicle Expe 150200104 WSIB & EHT 1500200108 Heating Fuel 150200108 Heating Fuel 150200108 Heating Fuel 150200113 CPP & El	rise	by \$1000 in 2019 (Note at year end calculate H5T). 1.0 hours/wk for maintenance of equipment and building Medical Supplies, Helmets, Boots, Fuel for Small Engines, Bunker Gear Cleaner, Bunker Gear Repairs, 8 X Hoods, FD Flashes (60), 5 x FF Gloves, 10 x Auto X Gloves, 10 X Bama Socks, Hoes Bag, cas Detector Bump Testing, Poly Tanks, Fire Craft Traneer, Small Mise. – Reduced from \$10000 to \$2200 to help reduce costs (Covid 19), minimal on scene safety equipment purchased. All expenses related to vehicles within the Fire Dept. Pump tests, fuel & gas, oil and filter, safety Inspections (4 trucks /rpl, Mileage, Hydraulic Equip servicing (2019-2021), Scott Foam Pack, Minor Repairs/Tools – Reduced from \$15500 to \$5500 to help reduce dosts (Covid 19) - any malor repairs to equipment will need to come from reserves. approx 5.28% of waees Picnic (S1000), Awards (4 badges and 1 - 10 yr of service, 1 - 30 yr service) (\$990), couriers, uniforms, food, water and other non-specific items (51100), Personal Clothing (\$2000) Heating fuel. repairs and maintenance to heating system Reduced from \$10000 to \$8200 to help reduce costs (Covid 19) -	46,797 8,200 9,500 4,000 1,800 4,800 0	42,631 9,167 15,525 3,974 2,601 1,191 4,593 0	44,250 10,000 13,500 3,900 3,700 1,800 3,500 200
150200100 Salarlesand Benefits 150200101 Materials ans Supplies 150200102 Vehicle Expe 150200102 Vehicle Expe 150200104 Misc 150200103 Higdro 150200103 Heating Fuel 150200103 Heating Fuel 150200103 Heating Fuel 150200103 Higdro 150200104 Higdro 150200104 Higdro 150200103 Higdro 150200103 Higdro 150200103 Higdro 150200103 Higdro 150200103 Higdro 150200104 Higdro 150200103 Higdro 150200103 Higdro 150200103 Higdro 150200104 Higdro 150200103 Higdro 150200104 Higdro 150200103 Higdro 1502001 Higdro 1502001 Higdro 1502001 Higdro 1502001 Higdro 1502001 Higdro 1502001 Higdro 1502001 Higdro 1502001 Higdro 1502001 Higdro 150200 Higdro 150200 Higdro 150200 Higdro 150200 Higdro 150200 Higdro 15020 Higdro 150200 Higdro 150200 Higdro 150200 Higdro 150200 Higdro 150200 Higdro 15020 Higdro 15020 Higdro 15020 Higdro 15020 Higdro 15020 Higdro 15020 Higdro 15020 Higdro 15020 Higdro 15020 Higdro 15020 Higdro 15020 Higdro 15020 Higdro 15020 Higdro 15020 Higdro 15020 Higdro 15020 Higdro 15020 Higdro 15020 Higdro 1502	rise	by \$1000 in 2019 (Note at year end calculate H5T). 1.0 hours/wk for maintenance of equipment and building Medical Supplies, Helmets, Boots, Fuel for Small Engines, Bunker Gear Cleaner, Bunker Gear Repairs, 8 X Hoods, FD Flashes (60), 5 x FF Gloves, 10 x Auto X Gloves, 10 X Bama Socks, Hoes Bag, cas Detector Bump Testing, Poly Tanks, Fire Craft Traneer, Small Mise. – Reduced from \$10000 to \$2200 to help reduce costs (Covid 19), minimal on scene safety equipment purchased. All expenses related to vehicles within the Fire Dept. Pump tests, fuel & gas, oil and filter, safety Inspections (4 trucks /rpl, Mileage, Hydraulic Equip servicing (2019-2021), Scott Foam Pack, Minor Repairs/Tools – Reduced from \$15500 to \$5500 to help reduce dosts (Covid 19) - any malor repairs to equipment will need to come from reserves. approx 5.28% of waees Picnic (S1000), Awards (4 badges and 1 - 10 yr of service, 1 - 30 yr service) (\$990), couriers, uniforms, food, water and other non-specific items (51100), Personal Clothing (\$2000) Heating fuel. repairs and maintenance to heating system Reduced from \$10000 to \$8200 to help reduce costs (Covid 19) -	46,797 8,200 9,500 4,000 1,800 4,800 0	42,631 9,167 15,525 3,974 2,601 1,191 4,593 0	44,250 10,000 13,500 3,900 3,700 1,800 3,500 200
150200100 Salarlesand Benefits 150200101 Materials and Supplies 150200102 Vehicle Expe 150200104 WSIB & EHT 1500200108 Heating Fuel 150200108 Heating Fuel 150200108 Heating Fuel 150200113 CPP & El	rise	by \$1000 in 2019 (Note at year end calculate H5T). 1.0 hours/wk for maintenance of equipment and building Medical Supplies, Helmets, Boots, Fuel for Small Engines, Bunker Gear Cleaner, Bunker Gear Repairs, 8 X Hoods, FD Flashes (60), 5 x FF Gloves, 10 x Auto X Gloves, 10 X Bama Socks, Hoes Bag, cas Detector Bump Testing, Poly Tanks, Fire Craft Traneer, Small Mise. – Reduced from \$10000 to \$2200 to help reduce costs (Covid 19), minimal on scene safety equipment purchased. All expenses related to vehicles within the Fire Dept. Pump tests, fuel & gas, oil and filter, safety Inspections (4 trucks /rpl, Mileage, Hydraulic Equip servicing (2019-2021), Scott Foam Pack, Minor Repairs/Tools – Reduced from \$15500 to \$5500 to help reduce dosts (Covid 19) - any malor repairs to equipment will need to come from reserves. approx 5.28% of waees Picnic (S1000), Awards (4 badges and 1 - 10 yr of service, 1 - 30 yr service) (\$990), couriers, uniforms, food, water and other non-specific items (51100), Personal Clothing (\$2000) Heating fuel. repairs and maintenance to heating system Reduced from \$10000 to \$8200 to help reduce costs (Covid 19) -	46,797 8,200 9,500 4,000 1,800 4,800 0	42,631 9,167 15,525 3,974 2,601 1,191 4,593 0	44,250 10,000 13,500 3,900 3,700 1,800 3,500 200
1 50200100 Salarlesand Benefits 1 50200101 Materials and 50200102 Vehicle Expe 1 50200104 WSIB & EHT 1 50200106 Misc 1 50200107 Hydro 1 50200108 Equip. Charg 1 50200108 Equip. Charg 1 50200132 Equip. Charg 1 50200132 Capital 1 5020015 Capital 1 5020015 Capital	es	by \$1000 in 2019 (Note at year end calculate HST). 1.0 hours/wk for imaintenance of equipment and building. Medical Supplies, Helmets, Boots, Fuel for Small Engines, Bunker Gear Cleaner, Bunker Gear Repairs, 8.X Hoods, FD Flashes (60), 5.X FF Gloves, 10 X Auto X Gloves, 10X Bama Socks, Hese Bag, ca5 Detector Bump Testing, Poly Tanks, Fire Craft Tranzer, Small Miss. – Reduced from \$10000 to \$8200 thelp: reduce costs (Covid 19), minimal on scene safety equipment purchased. All expenses related to vehicles within the Fire Dept. Pump tests, fuel & gas, oil and filter, safety Inspections (4 trucks /yr), Mileage, Hydraulic Equip servicing (2019-2021), Scott Foam Pack, Minor Repairs/Tools - Reduced from \$1500 to \$59500 to help: reduce costs (Covid 19) - any malor repairs to equipment will need to come from reserves. approx 5.28% of wages Picnic (\$1000), Awards (4 badges and 1 - 10 yr of service, 1 - 30 yr service) (\$900), couriers, uniforms, food, water and other non-specific items (\$1100), Personal Clothing (\$2000) Heating fuel, repairs and maintenance to heating system Reduced from \$10000 to \$58200 to help: reduce costs (Covid 19) Approx 2.2% of department salaries	46,797 8,200 9,500 4,000 5,000 1,800 4,800 0 1,000	42,631 9,167 15,525 3,974 2,601 1,191 4,593 0 907	44,250 10,000 13,500 3,900 3,700 1,800 3,500 200 1,000
150200100 Salarlesand Benefits 150200101 Materials and Suppiles 150200102 Vehicle Expe 150200104 WSIB & EHT 150200104 Mise 150200108 Heating Fuel 150200108 Heating Fuel 150200108 Heating Fuel 150200103 CPP & El 150200132 Capital Xapata	es	by \$1000 in 2019 (Note at year end calculate H5T). 1.0 hours/wk for mainteanaca deculpment and building Medical Supplies, Helmets, Boots, Fuel for Small Engines, Bunker Gear Cleaner, Bunker Gear Repairs, 8.X Hoods, FD Flashes (60), 5.x HF Gloves, 10 X Auto X Gloves, 10X Bama Socks, Hoes Bag, cas Detector Bump Testing, Poly Tanks, Fire Craft Tranzer, Small Mise. – Reduced from \$10000 to \$2200 to help reduce costs (Covid 19), minimal on scene safety equipment purchased. All expenses related to vehicles within the Fire Dept. Pump tests, fuel & gas, oil and filter, safety Inspections (& trucks /ry), Mileage, Hydraulic Equip servicing (2013-2021); Scott Foam Pack, Minor Repairs/Tools - Reduced from \$15000 to \$9500 to help reduce costs (Covid 19) - any malor repairs to equipment will need to come from reserves. appros 5.28% of waees Picnic (S1000), Awards (I badges and 1 - 10 yr of service, 1 - 30 yr service) (\$900), couriers, uniforms, food, water and other non-specific items (\$1100), Personal Clothing (\$2000) Heating fuel, repairs and maintenance to heating system Reduced from \$10000 to \$8200 to help reduce costs (Covid 19) Approx 2.2% of department salaries 2. Sets bunker Gear (\$4100), 3 pairs of Coveralls (\$1200), No Forestry Hose Purchased to help reduce costs (Covid 19)	46,797 8,200 9,500 4,000 5,000 1,800 4,800 0 1,000 5,300	42,631 9,167 15,525 3,974 2,601 1,191 4,593 0 907 20,519	44,250 10,000 13,500 3,900 3,700 1,800 3,500 200 1,000 2,7700
150200100 Salarlesand Benefits 150200101 Materials ans Supplies 150200102 Vehicle Expe 150200104 Wisle & EHT 150200106 Hosting Fuel 150200107 Hydro 150200107 Hydro 150200108 Heating Fuel 150200108 Heating Fuel 150200114 Heating F	es	by \$1000 in 2019 (Note at year end calculate HST). 1.0 hours/wk for maintenance of equipment and building Medical Supplies, Helmets, Boots, Fuel for Small Engines, Bunker Gear Cleaner, Bunker Gear Repairs, 8 X Hoods, FD Flashes (60), 5 x FF Gloves, 10 X Hoto X Gloves, 10 X Bama Sochs, Hoes Bag, cas Detector Bump Testing, Poly Tanks, Fire Craft Tranzer, Small Mise. – Reduced from \$10000 to \$2200 to help reduce costs (Covid 19), minimal on scene safety equipment purchated. All expenses related to vehicles within the Fire Dept, Pump tests, fuel & gas, oil and filter, safety Inspections (4 trucks /yr), Mileage, Hydraulic Equip servicing (2019-2021), Scott Foam Pack, Minor Repairs/Tools - Reduced from \$13500 to \$5500 to help reduce dots (Covid 19) any major repairs to equipment will need to come from reserves. sporos 5.28% of waters (\$1000), Awards (4 badges and 1 - 10 yr of service, 1 - 30 yr service) (\$900), couriers, uniforms, food, water and other non-specific items (\$1100), Personal Clothing (\$2000) Heating from \$10000 to \$8200 to help reduce costs (Covid 19) Approx 2.2% of department salaries 2 Sets bunker Gear (\$4100). 3 pairs of Covernalis (\$1200), No Forestry Hose Purchated to help reduce costs (Covid 19) 2019 Fire Revenues from 2019 surplus (\$17386), \$5000 to Reserves for	46,797 8,200 9,500 4,000 5,000 1,800 4,800 0 1,000	42,631 9,167 15,525 3,974 2,601 1,191 4,593 0 907	44,250 10,000 13,500 3,900 3,700 1,800 3,500 200 1,000
150200100 Salarlesand Benefits 150200101 Materials and Supplies 150200102 Vehicle Expe 150200104 WSIB & EHT 1500200104 Misc 150200104 Misc 150200107 Hudro 150200107 Hudro 150200108 Equip. Charg Internal 150200114 Group Insura 150200113 CPP & El 150200113 Transfer to Reserves	es	by \$1000 in 2019 (Note at year end calculate H5T). 1.0 hours/wk for mainteanaca deculpment and building Medical Supplies, Helmets, Boots, Fuel for Small Engines, Bunker Gear Cleaner, Bunker Gear Repairs, 8.X Hoods, FD Flashes (60), 5.x HF Gloves, 10 X Auto X Gloves, 10X Bama Socks, Hoes Bag, cas Detector Bump Testing, Poly Tanks, Fire Craft Tranzer, Small Mise. – Reduced from \$10000 to \$2200 to help reduce costs (Covid 19), minimal on scene safety equipment purchased. All expenses related to vehicles within the Fire Dept. Pump tests, fuel & gas, oil and filter, safety Inspections (& trucks /ry), Mileage, Hydraulic Equip servicing (2013-2021); Scott Foam Pack, Minor Repairs/Tools - Reduced from \$15000 to \$9500 to help reduce costs (Covid 19) - any malor repairs to equipment will need to come from reserves. appros 5.28% of waees Picnic (S1000), Awards (I badges and 1 - 10 yr of service, 1 - 30 yr service) (\$900), couriers, uniforms, food, water and other non-specific items (\$1100), Personal Clothing (\$2000) Heating fuel, repairs and maintenance to heating system Reduced from \$10000 to \$8200 to help reduce costs (Covid 19) Approx 2.2% of department salaries 2. Sets bunker Gear (\$4100), 3 pairs of Coveralls (\$1200), No Forestry Hose Purchased to help reduce costs (Covid 19)	46,797 8,200 9,500 4,000 1,800 4,400 0 1,000 5,300 22,386	42,631 9,167 15,525 3,974 2,601 1,191 4,593 0 907 20,519 22,364	44,250 10,000 13,500 3,900 3,700 1,800 3,500 200 1,000 22,7700 22,364
150200100 Salarlesand Benefits 150200101 Materials ans Supplies 150200102 Vehicle Expe 150200104 Wisle & EHT 150200106 Hosting Fuel 150200107 Hydro 150200107 Hydro 150200108 Heating Fuel 150200108 Heating Fuel 150200114 Heating F	nse es	by \$1000 in 2019 (Note at year end calculate H5T). 1.0 hours/wk for maintenance of equipment and building Medical Supplies, Helmets, Boots, Fuel for Small Engines, Bunker Gear Cleaner, Bunker Gear Repairs, 8 X Hoods, FD Flashes (60), 5 x H5 Gloves, 10 X Huto X Gloves, 10 X Bam Socks, Heus Bag, cas Detector Bump Testing, Poly Tanks, Fire Craft Tracer, Small Mise. – Reduced from \$10000 to \$2000 to help reduce costs (Covid 19), minimal on scene safety equipment purchased. All expenses related to vehicles within the Fire Dept. Pump tests, fuel & gas, oil and filter, safety Inspections (4 trucks /yr), Mileage, Hydraulic Equip servicing (2019-2021). Scott Foam Pack, Minor Repairs/Tools - Reduced from \$13500 to \$5500 to help reduce dosts (Covid 19) - any malor repairs to equipment will need to come from reserves. approx 5.28% of waees Pfichic (51000), Awards (4 badges and 1 - 10 yr of service, 1 - 30 yr service) (\$900), couriers, uniforms, food, water and other non-specific items (51100), Personal Clothing (\$2000) Heating fuel. rebairs and maintenance to heating system Reduced from \$10000 to \$8200 to help reduce costs (Covid 19) Approx 2.22% of department salaries 2 Sets bunker Gear (\$4100). 3 pairs of Coveralis (\$1200), No Forestry Hose Purchazed to help reduce costs (Covid 19) 2019 Fire Revenues from 2019 surplus (\$1736), \$5000 to Reserves for Fire Truck (vs \$10,000) to help reduce costs.	46,797 8,200 9,500 4,000 5,000 1,800 4,800 0 1,000 5,300	42,631 9,167 15,525 3,974 2,601 1,191 4,593 0 907 20,519	44,250 10,000 13,500 3,900 3,700 1,800 3,500 200 1,000 2,7700
150200100 Salarlesand Benefits 150200101 Materials and Suppiles 150200102 Vehicle Expe 150200104 WSIB & EHT 150200104 WSIB & EHT 150200108 Heating Fuel 150200108 Heating Fuel 150200108 Heating Fuel 150200103 Transfer to Reserves 150200134 Membership 150200134	nse es	by \$1000 in 2019 (Note at year end calculate HST). 1.0 hours/wk for maintenance of equipment and building Medical Supplies, Helmets, Boots, Fuel for Small Engines, Bunker Gear Cleaner, Bunker Gear Repairs, 8 X Hoods, FD Flashes (60), 5 x FF Gloves, 10 X Hoto X Gloves, 10 X Bama Sochs, Hoes Bag, cas Detector Bump Testing, Poly Tanks, Fire Craft Tranzer, Small Mise. – Reduced from \$10000 to \$2200 to help reduce costs (Covid 19), minimal on scene safety equipment purchated. All expenses related to vehicles within the Fire Dept, Pump tests, fuel & gas, oil and filter, safety Inspections (4 trucks /yr), Mileage, Hydraulic Equip servicing (2019-2021), Scott Foam Pack, Minor Repairs/Tools - Reduced from \$13500 to \$5500 to help reduce dots (Covid 19) any major repairs to equipment will need to come from reserves. sporos 5.28% of waters (\$1000), Awards (4 badges and 1 - 10 yr of service, 1 - 30 yr service) (\$900), couriers, uniforms, food, water and other non-specific items (\$1100), Personal Clothing (\$2000) Heating from \$10000 to \$8200 to help reduce costs (Covid 19) Approx 2.2% of department salaries 2 Sets bunker Gear (\$4100). 3 pairs of Covernalis (\$1200), No Forestry Hose Purchated to help reduce costs (Covid 19) 2019 Fire Revenues from 2019 surplus (\$17386), \$5000 to Reserves for	46,797 8,200 9,500 4,000 5,000 1,800 4,800 0 1,000 5,300 22,386 720	42,631 9,167 15,525 3,974 2,601 1,191 4,593 0 907 20,519 22,364 659	44,250 10,000 13,500 3,900 3,700 1,800 3,500 200 1,000 22,364 720
150200100 Salarlesand Benefits 150200101 Materials an Supplies 150200102 Vehicle Expe 150200104 Wisle & EHT 150200106 Misc 150200107 Hydro 150200107 Hydro 150200108 Heating Fuel 150200108 Heating Fuel 150200132 Capital 150200133 Tansfer to 150200133 150200133 150200133	es ince	by \$1000 in 2019 (Note at year end calculate HST). 1.0 hours/wk for maintenance of equipment and building Medical Supplies, Helmets, Boots, Fuel for Small Engines, Bunker Gear Cleaner, Bunker Gear Repairs, 8 X Hoods, FD Flashes (60), 5 x FF Gloves, 10 X Hato X Gloves, 10 X Bama Sochs, Hoes Bag, cas Detector Bump Testing, Poly Tanks, Fire Craft Tracer, Small Mise. – Reduced from \$10000 to \$2000 to help reduce costs (Covid 19), minimal on scene safety equipment purchated. All expenses related to vehicles within the Fire Dept, Pump tests, fuel & gas, oil and filter, safety Inspections (4 trucks /yr), Mileage, Hydraulic Equip servicing (2019-2021), Scott Foam Pack, Minor Repairs/Tools - Reduced from \$13500 to \$5500 to help reduce dots (Covid 19) - any major realins to equipment will need to come from reserves. approx 5.28% of wates (\$1000), Avards (4 badges and 1 - 10 yr of service, 1 - 30 yr service) (\$900), couriers, uniforms, food, water and other non-specific items (\$1100), Personal Clothing (\$2000) Heating from \$10000 to \$5200 to help reduce costs (Covid 19) Approx 2.22% of department salaries 2 Sets bunker Gear (\$4100). 3 pairs of Coveralis (\$1200), No Forestry Hose Purchased to help reduce costs. Mutual aid, Fire fighters Assoc, Fire Chiefs Assoc, etc.	46,797 8,200 9,500 4,000 1,800 4,400 0 1,000 5,300 22,386	42,631 9,167 15,525 3,974 2,601 1,191 4,593 0 907 20,519 22,364	44,250 10,000 13,500 3,900 3,700 1,800 3,500 200 1,000 22,7700 22,364
150200100 Salarlesand Benefits 150200101 Materials and Suppiles 150200102 Vehicle Expe 150200104 WSIB & EHT 150200104 WSIB & EHT 150200108 Heating Fuel 150200108 Heating Fuel 150200108 Heating Fuel 150200103 Transfer to Reserves 150200134 Membership 150200134	es ince	by \$1000 in 2019 (Note at year end calculate H5T). 1.0 hours/wk for maintenance of equipment and building Medical Supplies, Helmets, Boots, Fuel for Small Engines, Bunker Gear Cleaner, Bunker Gear Repairs, 8 X Hoods, FD Flashes (60), 5 x H5 Gloves, 10 X Huto X Gloves, 10 X Bam Socks, Heus Bag, cas Detector Bump Testing, Poly Tanks, Fire Craft Tracer, Small Mise. – Reduced from \$10000 to \$2000 to help reduce costs (Covid 19), minimal on scene safety equipment purchased. All expenses related to vehicles within the Fire Dept. Pump tests, fuel & gas, oil and filter, safety Inspections (4 trucks /yr), Mileage, Hydraulic Equip servicing (2019-2021). Scott Foam Pack, Minor Repairs/Tools - Reduced from \$13500 to \$5500 to help reduce dosts (Covid 19) - any malor repairs to equipment will need to come from reserves. approx 5.28% of waees Pfichic (51000), Awards (4 badges and 1 - 10 yr of service, 1 - 30 yr service) (\$900), couriers, uniforms, food, water and other non-specific items (51100), Personal Clothing (\$2000) Heating fuel. rebairs and maintenance to heating system Reduced from \$10000 to \$8200 to help reduce costs (Covid 19) Approx 2.22% of department salaries 2 Sets bunker Gear (\$4100). 3 pairs of Coveralis (\$1200), No Forestry Hose Purchazed to help reduce costs (Covid 19) 2019 Fire Revenues from 2019 surplus (\$1736), \$5000 to Reserves for Fire Truck (vs \$10,000) to help reduce costs.	46,797 8,200 9,500 4,000 5,000 1,800 4,800 0 1,000 5,300 22,386 720	42,631 9,167 15,525 3,974 2,601 1,191 4,593 0 907 20,519 22,364 659	44,250 10,000 13,500 3,900 3,700 1,800 3,500 200 1,000 22,364 720
150200100 Salarlesand Benefits 150200101 Materials an Supplies 150200104 Wisils & EHT 150200104 Wisils & EHT 150200106 Misc 150200107 Hydro 150200107 Hydro 150200108 Heating Fuel 150200108 Heating Fuel 150200132 Capital 150200133 Tansfer to 150200133 150200133 150200133	es ince	by \$1000 in 2019 (Note at year end calculate HST). 1.0 hours/wk for maintenance of equipment and building Medical Supplies, Helmets, Boots, Fuel for Small Engines, Bunker Gear Cleaner, Bunker Gear Repairs, 8 X Hoods, FD Flashes (60), 5 x FF Gloves, 10 X Hato X Gloves, 10 X Bama Sochs, Hoes Bag, cas Detector Bump Testing, Poly Tanks, Fire Craft Tracer, Small Mise. – Reduced from \$10000 to \$2000 to help reduce costs (Covid 19), minimal on scene safety equipment purchated. All expenses related to vehicles within the Fire Dept, Pump tests, fuel & gas, oil and filter, safety Inspections (4 trucks /yr), Mileage, Hydraulic Equip servicing (2019-2021), Scott Foam Pack, Minor Repairs/Tools - Reduced from \$13500 to \$5500 to help reduce dots (Covid 19) - any major realins to equipment will need to come from reserves. approx 5.28% of wates (\$1000), Avards (4 badges and 1 - 10 yr of service, 1 - 30 yr service) (\$900), couriers, uniforms, food, water and other non-specific items (\$1100), Personal Clothing (\$2000) Heating from \$10000 to \$5200 to help reduce costs (Covid 19) Approx 2.22% of department salaries 2 Sets bunker Gear (\$4100). 3 pairs of Coveralis (\$1200), No Forestry Hose Purchased to help reduce costs. Mutual aid, Fire fighters Assoc, Fire Chiefs Assoc, etc.	46,797 8,200 9,500 4,000 5,000 1,800 4,800 0 1,000 5,300 22,386 720	42,631 9,167 15,525 3,974 2,601 1,191 4,593 0 907 20,519 22,364 659	44,250 10,000 13,500 3,900 3,700 1,800 3,500 200 1,000 22,364 720
150200100 Salarlesand Benefits 150200101 Materials an Supplies 150200104 Wisils & EHT 150200104 Wisils & EHT 150200106 Misc 150200107 Hydro 150200107 Hydro 150200108 Heating Fuel 150200108 Heating Fuel 150200132 Capital 150200133 Tansfer to 150200133 150200133 150200133	es ince	by \$1000 in 2019 (Note at year end calculate HST). 1.0 hours/wk for maintenance of equipment and building Medical Supplies, Helmets, Boots, Fuel for Small Engines, Bunker Gear Cleaner, Bunker Gear Repairs, 8 X Hoods, FD Flashes (60), 5 x FF Gloves, 10 x Auto X Gloves, 10 X Bam Socks, Hoes Bag, cas Detector Bump Testing, Poly Tanks, Fire Craft Traneer, Small Mise. – Reduced from \$10000 to \$200 to help reduce costs (Covid 19), minimal on scene safety equipment purchased. All expenses related to vehicles within the Fire Dept. Pump tests, fuel & gas, oil and filter, safety Inspections (4 trucks /ry), Mileage, Hydraulic Equip servicing (2019-2021), Scott Foam Pack, Minor Repairs/Tools – Reduced from \$13500 to \$5500 to help reduce dosts (Covid 19) - any malor repairs to equipment will need to come from reserves. appros 5.28% of waees Pincle (51000), Awards (4 badges and 1 - 10 yr of service, 1 - 30 yr service) (5900), couriers, uniforms, food, water and other non-specific items (51100), Personal Clothing (\$2000) Heating fuel, repairs and maintenance to heating system Reduced from \$10000 to \$8200 to help reduce costs (Covid 19) Approx 2.22% of department salaries 2 Sets bunker Gear (\$4100), 3 pairs of Coveralis (\$1200), No Forestry Hose Purchased to help reduce costs (Covid 19) 2019 Fire Revenues <u>from 2019 surglus</u> (\$12736), \$5000 to Reserves for Fire Truck (vs \$10,000 to help reduce costs. Mutual aid, Fire fighters Assoc, Fire Chiefs Assoc, etc Repairs, painting, wiring interior hall, Interior hall painting, roof repair Bottle refills, 1/2 share of system modifications & repairs with Pap-Cam. Required Mydrostalic testing on cascade system wylinders mandatory every	46,797 8,200 9,500 4,000 5,000 1,800 4,800 0 1,000 22,386 720 1,600	42,631 9,167 15,525 3,974 2,601 1,191 4,593 0 907 20,519 22,364 659 2,775	44,250 10,000 13,500 3,900 3,700 1,800 3,500 200 1,000 22,364 720 1,600
1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	es ince	by \$1000 in 2019 (Note at year end calculate HST). 1.0 hours/wk for maintenance deujoment and building. Medical Supplies, Helmets, Boots, Fuel for Small Engines, Bunker Gear Cleaner, Bunker Gear Repairs, 8.X Hoods, FD Flashes (60), 5.X FF Gloves, 10 X Auto X Gloves, 10X Bama Socks, Hees Bag, Gab Detector Bump Testing, Poly Tanks, Fire Craft Traneer, Small Mise. – Reduced from \$10000 to \$8200 thelp reduce costs (Covid 19), minimal on scene asfety equipment purchased. All expenses related to vehicles within the Fire Dept. Pump tests, fuel & gas, oil and filter, safety Inspections (4 trucks /yr), Mileage, Hydraulic Equip servicing (2019-2021), Scott Foam Pack, Minor Repairs/Tools - Reduced from \$15001 to \$55500 to help reduce costs (Covid 19) - any malor repairs to equipment will need to come from reserves. Bprox \$2,32% of wages Picnic (\$1000), Awards (4 badges and 1 - 10 yr of service, 1 - 30 yr service) (\$300), couriers, uniforms, food, water and other non-specific items (\$1100), Personal Clothing (\$2000) Heating fuel, repairs and maintenance to heating system Reduced from \$10000 to \$8200 to help reduce costs (Covid 19) Approx 2,22% of department salarles 2 Sets bunker Gear (\$4100). 3 pairs of Coveralis (\$1200), No Forestry Hose Purchased to help reduce costs (Covid 19) 2015 Fire Revenues from 2019 surplus (\$17366), \$5000 to Reserves for Fire Truck (vs \$10,000 to help reduce costs. Mutual aid, Fire fighters Assoc, Fire Chiefs Assoc, etc Mutual aid, Fire fighters Assoc, Fire Chiefs Assoc, etc Mutual aid, Fire fighters fuel reduce costs (Covid 19) 2010 Fire Revenues from 2019 surplus (\$17366), \$5000 to Reserves for Fire Truck (vs \$10,000 to help reduce costs. Mutual aid, Fire fighters Assoc, Fire Chiefs Assoc, etc	46,797 8,200 9,500 4,000 5,000 1,800 4,800 0 1,000 5,300 22,386 720 1,600	42,631 9,167 15,525 3,974 2,601 1,191 4,593 0 907 20,519 22,364 659	44,250 10,000 13,500 3,900 3,700 1,800 3,500 200 1,000 22,364 720
150200100 Salarlesand Benefits 150200101 Materials an Supplies 150200104 Wisils & EHT 150200104 Wisils & EHT 150200106 Misc 150200107 Hydro 150200107 Hydro 150200108 Heating Fuel 150200108 Heating Fuel 150200132 Capital 150200133 Tansfer to 150200133 150200133 150200133	es s	by \$1000 in 2019 (Note at year end calculate HST). 1.0 hours/wk for maintenance of equipment and building Medical Supplies, Helmets, Boots, Fuel for Small Engines, Bunker Gear Cleaner, Bunker Gear Repairs, 8 X Hoods, FD Flashes (60), 5 x FF Gloves, 10 x Auto X Gloves, 10 X Bam Socks, Hoes Bag, cas Detector Bump Testing, Poly Tanks, Fire Craft Traneer, Small Mise. – Reduced from \$10000 to \$200 to help reduce costs (Covid 19), minimal on scene safety equipment purchased. All expenses related to vehicles within the Fire Dept. Pump tests, fuel & gas, oil and filter, safety Inspections (4 trucks /ry), Mileage, Hydraulic Equip servicing (2019-2021), Scott Foam Pack, Minor Repairs/Tools – Reduced from \$13500 to \$5500 to help reduce dosts (Covid 19) - any malor repairs to equipment will need to come from reserves. appros 5.28% of waees Pincle (51000), Awards (4 badges and 1 - 10 yr of service, 1 - 30 yr service) (5900), couriers, uniforms, food, water and other non-specific items (51100), Personal Clothing (\$2000) Heating fuel, repairs and maintenance to heating system Reduced from \$10000 to \$8200 to help reduce costs (Covid 19) Approx 2.22% of department salaries 2 Sets bunker Gear (\$4100), 3 pairs of Coveralis (\$1200), No Forestry Hose Purchased to help reduce costs (Covid 19) 2019 Fire Revenues <u>from 2019 surglus</u> (\$12736), \$5000 to Reserves for Fire Truck (vs \$10,000 to help reduce costs. Mutual aid, Fire fighters Assoc, Fire Chiefs Assoc, etc Repairs, painting, wiring interior hall, Interior hall painting, roof repair Bottle refills, 1/2 share of system modifications & repairs with Pap-Cam. Required Mydrostalic testing on cascade system wylinders mandatory every	46,797 8,200 9,500 4,000 5,000 1,800 4,800 0 1,000 22,386 720 1,600	42,631 9,167 15,525 3,974 2,601 1,191 4,593 0 907 20,519 22,364 659 2,775	44,250 10,000 13,500 3,900 3,700 1,800 3,500 200 1,000 22,364 720 1,600

150200137	Paging (\$750), phones, radio license (\$673.52), batteries (\$322.46), dispatcher (\$1440), radios (\$750). Service/maint \$800/yr split 50/50	5,500	3,230	4,500
Communications	between fire and roads, other misc requirements. Outside training, workshops and courses. Bringing in outside services to			
150200138 Training	provide specialized training. Training centre at landfill site. NFPA training standards requirements.	5,000	3,268	5,000
150200139 Fire Prevention	Pamphlets, brochures, smoke detectors, CO detectors, public event, advertising etc.	300	0	300
150200140 Payments to Other		_		
Fire Dept 150200142				
Forest Fire	MNR Forest Fire Agreement. No longer have an expiry date, to be	650	647	650
150200169	reviewed by Mar 31/20 - Done)	6,538	6,140	6,140
Insurance 150200402		20,000	20,000	20,000
2 Loan payment 150200404	Fire Truck Purchased 2015 (Debenture) - to be completed June 2025.	2,507	-	
Interest Fire Truck 150200187 Fire	Fire Truck Interest on Debenture Loan 2020	2,507	2,980	3,000
Pension Exp		156,573	166,354	176,824
6 Community Emerg 150210100	ency Measures			
Salaries and 7 Benefits	CEMC\$2000. No increase in Salaries for 2020 To Reduce costs (Covid 19)	2,000	603	2,000
150210101 Materials and		1,500	69	1,500
B Supplies 150210104	CEMC Mlieage and Services	1,500		1,500
9 WSIB & EHT 150210110	Approx 4% of Dept salary	75	33	75
D Services		0	0	0
150210113 1 CPP & El	Approx 7% of Salary for dept.	112	20	112
050210138 2 Training		2,000	430	2,000
150210133 Transfer to	Reserve fund for emergency management from surplus. Has \$3007	0	0	0
Reserves	opening 2018	5,687	1,154	5 ,687
ROADS OVERHEAD	ROAD DEPARTMENT			
150300100 5alarles and	All roads wages are included in this G/L account for Budget purposes. No	120,004	113,666	125,200
7 Benefits 150300101	Increase in Salaries for 2020 To Reduce costs (Covid 19)		,	
Materialand Supplies	All to Office & Shop Expense			
150300102 Vehicle Expense	Approx \$11,600/yr Based on mileage per month submitted to A/P	11,600	11,625	11,500
150300103	Garage phone, Cell phone (based on Calls approx \$75/mth)and calls (road	1,500	1,397	1,700
Telephone, Cell 150300104	super) - Reduced from \$1700 to \$1500 to help reduce costs (Covid 19) All Road dept included here. 5.28% of Total Salaries	6.545	6.640	C 800
1 WSIB& EHT 150300105		6,545	6,640	6,800
Seminars, Workshops,	Includes training (eg. Propane/every three years beginning 2017 @\$135 approx p.p., wheel end course, grader operator, plow operator)	2,000	757	2,000
2 Memberships 150300106				
3 Misc 150300107	i			
4 Hydro 150300108		1,800	1,500	1,800
5 Heating Fuel 150300110	Garage and Sand dome (Estimated)	8,600	8,602	8,500
Services Roads				
7 CPP & El 150300114	All roads Dept Included here. Approx 6.51% of department salaries	8,075	7,693	B,200
Group Insurance 150300120	Approx \$1004/mth plus \$200 for increase in Sept	12,250	10,116	10,800
2 Lawyer Fees 150300132	Complex By-law Review and Legal Counsel	5,000	0	5,000
Capital Expenditures	No Capital Expenditures for this year to help reduce costs (Covid 19)		623,947	740,539
150300133	Transferring \$30,000 for future road/bridge work <u>from 2019 surplus</u> Bridge study RequiredIn 2020.(\$5000 every two years, raise \$2500 per			
Transfer to Reserves	year, 1st year(2019) transfer to Road Reserve, 2nd year (2020) transfer it	30,000	34,500	34,500
150300135	out and add an additional \$2500) Roof replacement needed (future2 \$12,000) Doors, furnace cleaning	2 000	384	2 000
Building Maintenance	Roof replacement needed (future? \$12,000) Doors, furnace cleaning	2,000	384	2,000
150300149 5mall Tools	Wrenches, hoses, tools etc., others under \$1000, \$1000 New Brush Saw	2,200	2,588	1,200
150300150 Office and Shop	Supplies, radio license (\$210), paint, oxygen, acetylene, cylinder lease. Service/maint of communication system @\$800/yr split 50/50 with Roads	10,000	8,289	10,000
Expense 150300169	and Fire -Plow Blades, Grader <u>Blades, Nuts and Bolts</u>	9,600	9,015	9,015
5 Insurance 150300182	Water Use in Garage and maintenance to water system at 40% (Rec has			I
Water 5ystem	other 60%) Cisterns flushed at 2019 & 2021 at approximately \$1500 - No Longer in Use (Drilled Well Now)		978	2,600
150300184 Tranfer to Cap				
fund 150300402	· · · ·	5 008		
Interest Grader 150300404	2019 Grader Interest	5,098		
Payment on	Grader Payments 12 x \$3013.83 plus lump sum payment of \$39,733 (HST Refund Amt)	70,801	31,128	37,710
Grader				
150300187	For budget purposes all Pension expenses are included under Admin.			
150300187 Roads Pension Exp	For budget purposes all Pension expenses are Included under Admin.	307,073	872,826	1,019.064
150300187 Roads Pension Exp HARDTOP MAINTE		307,073	872,826	1,019,064
150300187 Roads Pension Exp 2 HARDTOP MAINTE 150310100 Salaries and		307,073	872,826	1,019,064
150300187 Roads Pension Exp 2 HARDTOP MAINTE 150310100		307,073	872,826	3,500

150310104	T			
WSIB&EHT 150310106	· · · · · · · · · · · · · · · · · · ·			
Misc, Hardtop 150310110	1			
Services				
150310113 CPP&UIC				
DITCHING	1	5,200	3,299	3,500
150311100			1	
Salaries and Benefits				
150311101 Materials and		500	0	500
Supplies	Straw, Filter Cloth, Wooden Stakes, Paint Possible Option of Renting Mid Size Excavator (Battlefield) for same value			
150311110 Service	as hiring outside source.Do all Ditching in House NOTE: Landfill site needs	15,000	15,943	15,000
	cover materials from ditching.	15,500	15,943	15,500
GRAVEL PATCHING 150312100			ī	
Salaries and Benefits				
150312101		(10.000
Materials and Supplies	"A" gravel 1200T@\$10/T (Picked Up) 10-12 loads of gravel for the Fire Truck Access Point	12,000	11,651	12,000
150312110 Services		}	1	
		12,000	11,651	12,000
GRADING 150313100	f	{)	
Salaries and Benefits				
150313101 Materials and				
Supplies				
150313110 Services				
DUST LAYER		0	0	0
150314100 Salaries and				
Benefits				
150314101 Materials and	96000 ltrs (extra load) @ 19.5¢ ltr + tax (to \$18,720), skid of Magnesium	19,720	18,209	19,500
Supplies 150314110	Flake (\$1000)			
Services				
GRAVEL RESURFAC		19,720	18,209	19,500
150315100 Salaries and				
Benefits				
150315101 Materials and	52/km gravel road in twp. 6 yr life span on newly gravelled 2 lane Rd. A	30,000	27,866	30,000
Supplies 150315110	Gravel, 3000T @ 10.00(picked up), \$15.00 Delivered			
Services		30,000	27,866	30,000
SAFETY DEVICES			27,000	30,000
150316100 Salaries and				o
Benefits 150316101				
Materials and	New Road Side Municipal Signs, Caution signs. Speed signs, Marker Cones	1,600	1,816	1,600
Supplies 150316110	Detour Signs	3,500	3,099	3,500
Services	Rallway lights \$825 x4 = \$3300	5,100	4,915	5,100
BRIDGES AND CULV 150317100	VERTS			
Salaries and				
Benefits 150317101				
Materials and Supplies	327 culverts in tp. Average lifespan is 30-35 years.Misc Culvert Failure replacements average 6-10 new culverts annually	8,000	10,532	8,000
150317106				
Misc Bridges	Bridge study Required in 2020. (\$5000 every two years, raise \$2500 per			
150317110 Services	year, 1st year(2019) transferred to Road Reserve, 2nd year (2020) transfer it out and add an additional \$2500), Culvert installation-NBMCA	6,000	0	1,000
	Permit Required \$855	14,000	10,532	9,000
ROADSIDE MAINTE	NANCE			
150318100 Salaries and				
Benefits 150318101				
Repairs &	e e e e e e e e e e e e e e e e e e e			
maintenance mower				
150318105 Materials and	Mechanical Brushing Roadsides - Removed in 2020 to reduce expenses	0	9,922	10,000
Supplies	(Covid 19)			
150318110 Services	Roadside grass cutting - Removed in 2020 to reduce expenses (Covid 19)	١٥	2,849	2,600
SNOWPLOWING	1	0	12,771	12,600
			[
150319100				
150319100 Salaries and Benefits				
150319100 Salaries and Benefits 150319101	:	1		
150319100 Salaries and Benefits	:			
150319100 Salaries and Benefits 150319101 Materials and Supplies SANDING			0	0
150319100 Salaries and Benefits 150319101 Materials and Supplies		0	0	0
150319100 Salaries and Benefits 150319101 Materials and Supplies SANDING 150320100 Salaries and Benefits	Budget should be based on the amount of cand we unticloste to UFF 1-	0	0	0
150319100 Salaries and Benefits 150319101 Materials and Supplies SANDING 150320100 Salaries and	Budget should be based on the amount of sand we anticipate to USE in the year, not what we purchase. 3000T @ 10.00 plus 200T of A gravel for ice storms @510.00/T	0	31,518	0

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Salaries and				
Benefits	8			
THAW CULVERTS		0	0	0
150322100				-
Salaries and				
Benefits 150322101				
Materials and				
Supplies				
		0	0	0
STAND BY WAGES				
Salaries and	Nov 1 - Apr 30 weekends only @\$72 per weekend/per worker on standby,	3,500	2,997	3,500
Benefits	Current Standby Rate is \$4.50.			
	171070	3,500	2,997	3,500
MAIN RD. EXPEND 150324100				
Salaries and				
Benefits				
150324101 Material &				
Supplies				
150324106				
Misc.				
150324110 Services				
Del fices		0	0	0
TRUCK EXPENDITU	RES			
150325100 Salation and			T	
Salaries and Benefits				
150325101				
Repair and	Standard Repair, new tires, auger chains, clutch brake, differntial Exhaust	20,000	11,201	20,000
Maintenance	Gas Cooler, Engine Repairs.			
150325106 Fuel and Oil	Estimated for two trucks	25,000	23,985	25,000
		45,000	35,187	45,000
GRADER EXPENDIT	URES			
150326100				
Salaries and Benefits				
150326101	:			
Repair and		4,000	10,085	4,000
Maintenance 150326106	DEF fluid Required, Tier E Engine on New Grader - Reduced from \$10000			
Fuel and Oil	to \$8000 to help reduce costs (Covid 19)	8,000	7,955	10,000
		12,000	18,040	14,000
LOADER/HOE EXPE	NDITURES			
150327100				
Salaries and Benefits				
150327101	Note that covering at landfill is very hard on loader tires. New Set of Tires	3,000	2 1 4 0	2 000
Repair/Maint	Annually	5,000	3,140	2,000
150327106		5,500	5,324	5,500
Fuel and Oil		8,500	8,464	7,500
STEAM JENNY		-,	-,	
150328100				
Salaries and				
Salaries and Benefits				
Salaries and				
Salaries and Benefits 150328101 Repair and Maintenance	None anticipated			
Salaries and Benefits 150328101 Repair and Maintenance 150328106		500	90	500
Salaries and Benefits 150328101 Repair and Maintenance	None anticipated Propane 4 x \$124			
Salaries and Benefits 150328101 Repair and Maintenance 150328106	Propane 4 x \$124	500	90	500 500
Salaries and Benefits 150328101 Repair and Maintenance 150328106 Fuel and Oil PROJECTS AND IMI 1503292100	Propane 4 x \$124			
Salaries and Benefits 150328101 Repair and Maintenance 150328106 Fuel and Oil PROJECTS AND IM/II 1503292100 Salaries and	Propane 4 x \$124			
Salaries and Benefits 150328101 Repair and Maintenance 150328106 Fuel and Oil PROJECTS AND IMI 1503292100	Propane 4 x \$124			
Salaries and Benefits 150328101 Repair and Maintenance 150328106 Fuel and Oil PROJECTS AND IMI 1503292100 Salaries and Benefits 150329101 Materiais and	Propane 4 x \$124			
Salaries and Benefits 150328101 Repair and Maintenance 150328106 Fuel and Oil PROJECTS AND IMI 1503292100 Salaries and Benefits 150329101 Materials and Supplies	Propane 4 x \$124			
slaires and Benefits 150328101 Repair and Maintenance 150328106 Fuel and Oil PROJECTS AND IMI 1503292100 Salaries and Benefits 150329101 Materials and Supplies 150329109	Propane 4 x \$124			
Salaries and Benefits 150328101 Repair and Maintenance 150328106 Fuel and Oil PROJECTS AND IMI 1503292100 Salaries and Benefits 150329101 Materials and Supplies	Propane 4 x \$124			
Salaries and Benefits 150328101 Repair and Maintenance 150328106 Fuel and Oil PROJECTS AND IMI 1503292100 Salaries and Benefits 1503293101 Materials and Supplies 150329109 Eculus Charges	Propane 4 x \$124	500	90	500
Salaries and Benefits 150328101 Repair and Maintenance 150328106 Fuel and Oil PROJECTS AND IMM 1503292100 Salaries and Benefits 150329101 Materials and Supplies 150329109 Eaulio, Charges 150329100	Propane 4 x \$124 PROVEMENTS	500	90	500
Salaries and Benefits 150328101 Repair and Maintenance 150328106 Fuel and Oil PROJECTS AND IMM 1503292100 Salaries and Benefits 150329101 Materials and Supplies 150329109 Eaulio, Charges 150329100	Propane 4 x \$124 PROVEMENTS	500	90	500
Salaries and Benefits 150328101 Repair and Maintenance 150328106 Fuel and Oil PROJECTS AND IMM 1503292100 Salaries and Benefits 150329101 Materials and Supplies 150329109 Eaulio, Charges 150329100	Propane 4 x \$124 PROVEMENTS	500	90	500
Salaries and Benefits 150328101 Repair and Maintenance 150328106 Fuel and Oil PROJECTS AND IMI 1503292100 Salaries and Benefits 150329101 Materials and Supplies 150329110 Outside Services	Propane 4 x \$124 PROVEMENTS	500	90	500
Salaries and Benefits 150328101 Repair and Maintenance 150328106 Fuel and Oll PROJECTS AND IMI 1503292100 Salaries and Benefits 150329100 Buterials and Supplies 150329100 Euroja Charges 150329110 Outside Services	Probane 4 x \$124 PROVEMENTS PROVEMENTS PROVEMENTS PROVEMENTAL SERVICES PROVINONMENTAL SERVICES	500	90	500
Salaries and Benefits 150328101 Repair and Maintenance 150328106 Fuel and Oil PROJECTS AND IMM 1503292100 Salaries and Benefits 150329101 Materials and Supplies 150329109 Eaulio, Charges 150329100 Outside Services	Propane 4 x \$124 PROVEMENTS TOTAL ROADS ENVIRONMENTAL SERVICES Staff, Including students and costs for Roads to dump and cover (4	500	90 	0 0 0 1,228,764
Salaries and Benefits 150328101 Repair and Maintenance 150328106 Fuel and Oll PROJECTS AND IMI 1503292100 Salaries and Benefits 150329100 Eaulo. Charges 150329109 Eaulo. Charges 150329110 Outside Services	Probane 4 x \$124 PROVEMENTS PROVEMENTS PROVEMENTS PROVEMENTAL SERVICES PROVINONMENTAL SERVICES	500	90 	0 0 0 1,228,764
Salaries and Benefits 150328101 Repair and Maintenance 150328106 Fuel and Oll PROJECTS AND IMI 1503292100 Salaries and Benefits 150329100 Eculo. Charges 150329100 Eculo. Charges 150329110 Outside Services	Propane 4 x \$124 PROVEMENTS TOTAL ROADS ENVIRONMENTAL SERVICES Staff, including students and costs for Roads to dump and cover (4 hrs/every 2 wks). Signage, pass cards \$275 etc. Calcium (10 bags stored at quonset \$500),	0 510,093 42,521	90 	<u> </u>
Salaries and Benefits 150328101 Repair and Maintenance 150328106 Fuel and Oil PROJECTS AND IMI 1503292100 Salaries and Benefits 150329101 Materials and Supplies 150329109 Eaulo, charges 150329110 Outside Services LANDFILL 150400100 Salaries and Benefits 150400101 Materials and	Propane 4 x \$124 PROVEMENTS TOTAL ROADS ENVIRONMENTAL SERVICES Staff, Includingstudents and costs for Roads to dump and cover (4 hrs/every 2 wks). Signage, pass cards \$275 etc. Calcium (10 bags stored at quonset \$500), paint and repairs to buildings \$1200, Sand for Load Cover Until Ditching is	500	90 	0 0 0 1,228,764
Salaries and Benefits 150328101 Repair and Maintenance 150328106 Fuel and Oll PROJECTS AND IMI 1503292100 Salaries and Benefits 150329100 Eculo. Charges 150329100 Eculo. Charges 150329110 Outside Services	Propane 4 x \$124 PROVEMENTS TOTAL ROADS ENVIRONMENTAL SERVICES Staff, including students and costs for Roads to dump and cover (4 hrs/every 2 wks). Signage, pass cards \$275 etc. Calcium (10 bags stored at quonset \$500), paint and repairs to buildings \$1200, Sand for Load Cover Until Ditching is done (25 loads - 5155 per load) Fridge free merowal \$1500 (did not get	0 510,093 42,521	90 	<u> </u>
Salaries and Benefits 150328101 Repair and Maintenance 150328106 Fuel and Oil PROJECTS AND IMI 1503292100 Salaries and Benefits 150329101 Materials and Supplies 150329109 Eaulo, charges 150329110 Outside Services LANDFILL 150400100 Salaries and Benefits 150400101 Materials and	Propane 4 x \$124 PROVEMENTS TOTAL ROADS ENVIRONMENTAL SERVICES Staff, Includingstudents and costs for Roads to dump and cover (4 hrs/every 2 wks). Signage, pass cards \$275 etc. Calcium (10 bags stored at quonset \$500), paint and repairs to buildings \$1200, Sand for Load Cover Until Ditching is	0 510,093 42,521 11,000	90 	0 1,228,764 38,550 5,350
Salaries and Benefits 150328101 Repair and Maintenance 150328106 Fuel and Oll PROJECTS AND IMI 1503292100 Salaries and Benefits 150329100 Equilo. Charges 150329100 Equilo. Charges 150329110 Outside Services LANDFILL 150400100 Salaries and Benefits 150400101 Materials and Supplies 150400101 Materials and Supplies	Propane 4 x \$124 PROVEMENTS TOTAL ROADS ENVIRONMENTAL SERVICES Staff, including students and costs for Roads to dump and cover (4 hrs/every 2 wks). Signage, pass cards \$275 etc. Calcium (10 bags stored at quonset \$500), paint and repairs to buildings \$1200, Sand for Load Cover Until Ditching is done (25 loads - 5155 per load) Fridge free merowal \$1500 (did not get	0 510,093 42,521	90 	<u> </u>
Salaries and Benefits 150328101 Repair and Maintenance 150328106 Fuel and Oil PROJECTS AND IMI 1503292100 Salaries and Benefits 150329101 Materials and Supplies LANDFILL 150429100 Salaries and Benefits 150400101 Materials and Supplies 150400102 Vehicle Expenses 150400103	Propane 4 x \$124 PROVEMENTS TOTAL ROADS ENVIRONMENTAL SERVICES Staff, Including students and costs for Roads to dump and cover (4 hrs/every 2 wks). Signage, pass cards \$275 etc. Calcium (10 bags stored at quonset \$500), paint and repairs to buildings \$1200, Sand for Load Cover Until Ditching is done (25 loads - \$165 per load) Fridge freon removal \$1600 (did not get done last year), Gravel for Roadway \$250 per load (10 loads) -\$2500 Mileage for courses, inspections, pick up supplies	0 510,093 42,521 11,000	90 	0 1,228,764 38,550 5,350
Salaries and Benefits 150328101 Repair and Maintenance 150328106 Fuel and Oll PROJECTS AND IMI 1503292100 Salaries and Benefits 150329101 Materials and Supplies 150329109 Eaulo. Charges 150329109 Eaulo. Charges 150329110 Outside Services LANDFILL 150400100 Salaries and Benefits 150400101 Materials and Supplies 150400102 Vehicle Expenses 150400102	Propane 4 x \$124 PROVEMENTS TOTAL ROADS ENVIRONMENTAL SERVICES Staff, Including students and costs for Roads to dump and cover (4 hrs/every 2 wks). Signage, pass cards \$275 etc. Calcium (10 bags stored at quonset \$500), paint and repains to buildings \$1200, Sand for Load Cover Until Ditching is done (25 loads - \$165 per load) Fridge freon removal \$1600 (did not get done last year), Gravel for Roadway \$250 per load (10 loads) -\$2500	500 0 510,093 42,521 11,000 700	90 	0 1,228,764 38,550 5,350 700
Salaries and Benefits 150328101 Repair and Maintenance 150328106 Fuel and Oil PROJECTS AND IMI 1503292100 Salaries and Benefits 150329101 Materials and Supplies LANDFILL 150429100 Salaries and Benefits 150400101 Materials and Supplies 150400102 Vehicle Expenses 150400103	Propane 4 x \$124 PROVEMENTS TOTAL ROADS ENVIRONMENTAL SERVICES Staff, including students and costs for Roads to dump and cover (4 hrs/every 2 wks). Signage, pass cards \$275 etc. Calcium (10 bags stored at quonset \$500), paint and repairs to buildings \$1200, Sand for Load Cover Until Ditching is done last year), Gravel for Roadway \$250 per load (10 loads) -\$25500 Mileage for courses, inspections, pick up supplies No Cell	0 510,093 42,521 11,000	90 	0 1,228,764 38,550 5,350
Salaries and Benefits 150328101 Repair and Maintenance 150328106 Fuel and Oll PROJECTS AND IMI 150328106 Salaries and Benefits 150329100 Materials and Supplies 150329109 Eurolo. Charges 150329109 Eurolo. Charges 150329109 Supplies 150329109 Supplies 150400100 Salaries and Benefits 150400101 Materials and Supplies 150400101 Materials and Supplies 150400101 Vehicle Expenses 150400103 Communications 150400104 WSIB & KEHT 150400105	Propane 4 x \$124 PROVEMENTS TOTAL ROADS ENVIRONMENTAL SERVICES Staff, Including students and costs for Roads to dump and cover (4 hrs/every 2 wks). Signage, pass cards \$275 etc. Calcium (10 bags stored at quonset \$500), paint and repairs to buildings \$1200, Sand for Load Cover Until Ditching is done (25 loads - \$165 per load) Fridge freon removal \$1600 (did not get done last year), Gravel for Roadway \$250 per load (10 loads) -\$2500 Mileage for courses, inspections, pick up supplies	500 0 510,093 42,521 11,000 700 2,317	90 90 1,074,410 38,998 3,214 560 2,079	500 0 1,228,764 38,550 5,350 700 3,500
Salaries and Benefits 150328101 Repair and Maintenance 150328106 Fuel and Oil PROJECTS AND IMN 1503292100 Salaries and Benefits 150329101 Materials and Supplies 150329100 Outside Services LANDFILL 150400100 Salaries and Benefits 150400101 Materials and Supplies 150400102 Vehicle Expenses 150400103 Communications Communications Communications Sominars and	Propane 4 x \$124 PROVEMENTS TOTAL ROADS ENVIRONMENTAL SERVICES Staff, including students and costs for Roads to dump and cover (4 hrs/every 2 wks). Signage, pass cards \$275 etc. Calcium (10 bags stored at quonset \$500), paint and repairs to buildings \$1200, Sand for Load Cover Until Ditching is done last year), Gravel for Roadway \$250 per load (10 loads) -\$25500 Mileage for courses, inspections, pick up supplies No Cell	500 0 510,093 42,521 11,000 700	90 	0 1,228,764 38,550 5,350 700
Salaries and Benefits 150328101 Repair and Maintenance 150328106 Fuel and Oll PROJECTS AND IMI 1503292100 Salaries and Benefits 1503293100 Equilo. Charges 150329100 Equilo. Charges 150329100 Equilo. Charges 150329110 Outside Services LANDFILL 150400100 Salaries and Benefits 150400101 Materials and Supplies 150400101 Materials and Supplies 150400102 Vehicle Expenses 150400103 Communications 150400104 WSIB & EHT 150400104 Seminars and Workshops	Propane 4 x \$124 PROVEMENTS TOTAL ROADS ENVIRONMENTAL SERVICES Staff, including students and costs for Roads to dump and cover (4 hrs/every 2 wks). Signage, pass cards \$275 etc. Calcium (10 bags stored at quonset \$500), paint and repairs to buildings \$1200, Sand for Load Cover Until Ditching is done last year), Gravel for Roadway \$250 per load (10 loads) -\$25500 Mileage for courses, inspections, pick up supplies No Cell	0 510,093 42,521 11,000 700 2,317 2,00	90 90 0 1,074,410 38,998 3,214 560 2,079 14	0 1,228,764 38,550 5,350 700 3,500 200
Salaries and Benefits 150328101 Repair and Maintenance 150328106 Fuel and Oil PROJECTS AND IMI 1503292100 Salaries and Benefits 150329101 Materials and Supplies 150329109 Eaulo. Charges 150329109 Eaulo. Charges 150329110 Outside Services UANDFILL 150400100 Salaries and Benefits 150400101 Materials and Supplies 150400102 Vehicle Expenses 150400103 Seminars and Workshops 150400105	Propane 4 x \$124 PROVEMENTS PROVEMENTS TOTAL ROADS ENVIRONMENTAL SERVICES Staff, Includingstudents and costs for Roads to dump and cover (4 hrs/every 2 wks). Signage, pass cards \$275 etc. Calcium (10 bags stored at quonset \$500), paint and repairs to buildings \$1200, Sand for Load Cover Until Ditching is done last year), Gravel for Roadway \$250 per load (10 loads) -\$2500 Mileage for courses, Inspections, pick up supplies No Cell Approx 5.28%	500 0 510,093 42,521 11,000 700 2,317	90 90 1,074,410 38,998 3,214 560 2,079	500 0 1,228,764 38,550 5,350 700 3,500
Salaries and Benefits 150328101 Repair and Maintenance 150328106 Fuel and Oll PROJECTS AND IMI 1503292100 Salaries and Benefits 1503293100 Equilo. Charges 150329100 Equilo. Charges 150329100 Equilo. Charges 150329110 Outside Services LANDFILL 150400100 Salaries and Benefits 150400101 Materials and Supplies 150400101 Materials and Supplies 150400102 Vehicle Expenses 150400103 Communications 150400104 WSIB & EHT 150400104 Seminars and Workshops	Propane 4 x \$124 PROVEMENTS TOTAL ROADS ENVIRONMENTAL SERVICES Staff, including students and costs for Roads to dump and cover (4 hrs/every 2 wks). Signage, pass cards \$275 etc. Calcium (10 bags stored at quonset \$500), paint and repairs to buildings \$1200, Sand for Load Cover Until Ditching is done last year), Gravel for Roadway \$250 per load (10 loads) -\$25500 Mileage for courses, inspections, pick up supplies No Cell	0 510,093 42,521 11,000 700 2,317 2,00	90 90 0 1,074,410 38,998 3,214 560 2,079 14	0 1,228,764 38,550 5,350 700 3,500 200
Salaries and Benefits 150328101 Repair and Maintenance 150328106 Fuel and Oil PROJECTS AND IMI 1503292100 Salaries and Benefits 150329101 Materials and Supplies 150329109 Eaulo. Charges 150329109 Eaulo. Charges 150329110 Outside Services UANDFILL 150400100 Salaries and Benefits 150400101 Materials and Supplies 150400102 Vehicle Expenses 150400103 Seminars and Workshops 150400105	Propane 4 x \$124 PROVEMENTS PROVEMENTS TOTAL ROADS ENVIRONMENTAL SERVICES Staff, Includingstudents and costs for Roads to dump and cover (4 hrs/every 2 wks). Signage, pass cards \$275 etc. Calcium (10 bags stored at quonset \$500), paint and repairs to buildings \$1200, Sand for Load Cover Until Ditching is done last year), Gravel for Roadway \$250 per load (10 loads) -\$2500 Mileage for courses, Inspections, pick up supplies No Cell Approx 5.28%	0 510,093 42,521 11,000 700 2,317 2,00	90 90 0 1,074,410 38,998 3,214 560 2,079 14	0 1,228,764 38,550 5,350 700 3,500 200
Salaries and Benefits 150328101 Repair and Maintenance 150328106 Fuel and Oll PROJECTS AND IMI 1503292100 Salaries and Benefits 150329101 Materials and Supplies 150329109 Eaulo. Charges 150329109 Eaulo. Charges 150329110 Outside Services LANDFILL 150400100 Salaries and Benefits 150400100 Salaries and Benefits 150400102 Vehicle Expenses 150400102 Vehicle Expenses 150400103 Seminars and Workshops 150400109 Internal	Propane 4 x \$124 PROVEMENTS TOTAL ROADS ROVEMENTS TOTAL ROADS ENVIRONMENTAL SERVICES Staff, Including students and costs for Roads to dump and cover (4 hrs/every 2 wks). Signage, pass cards \$275 etc. Calcium (10 bags stored at quonset \$500), paint and repairs to buildings \$1200, Sand for Load Cover Until Ditching is done (25 loads - \$165 per load) Fridge freon removal \$1600 (did not get done last year), Gravel for Roadway \$250 per load (10 loads) -\$2500 Mileage for courses, inspections, pick up supplies No Cell Approx 5.28% Advertising, flyers, legal fees etc.	0 510,093 42,521 11,000 700 2,317 2,00	90 90 0 1,074,410 38,998 3,214 560 2,079 14	0 1,228,764 38,550 5,350 700 3,500 200
Salaries and Benefits 150328101 Repair and Maintenance 150328106 Fuel and Oll PROJECTS AND IMI 1503292100 Salaries and Benefits 150329101 Materials and Supplies 150329109 Euroto Salaries and Benefits 150329109 Euroto Salaries and Benefits 150400100 Materials and Supplies 150400101 Vahicle Expenses 150400103 Communications 150400105 Seminars and Workshops 150400106 Misc	Propane 4 x \$124 PROVEMENTS PROVEMENTS TOTAL ROADS ENVIRONMENTAL SERVICES Staff, Includingstudents and costs for Roads to dump and cover (4 hrs/every 2 wks). Signage, pass cards \$275 etc. Calcium (10 bags stored at quonset \$500), paint and repairs to buildings \$1200, Sand for Load Cover Until Ditching is done last year), Gravel for Roadway \$250 per load (10 loads) -\$2500 Mileage for courses, Inspections, pick up supplies No Cell Approx 5.28%	<u> </u>	90 0 1,074,410 38,998 3,214 560 2,079 14 319	<u> </u>
Salaries and Benefits 150328101 Repair and Maintenance 150328106 Fuel and Oil PROJECTS AND IMI 1503292100 Salaries and Benefits 150329101 Materials and Supplies 150329109 Eaulo. Charges 150329109 Eaulo. Charges 150329110 Outside Services 150329110 Outside Services 150400100 Materials and Supplies 150400101 Supplies 150400102 Vehicle Expenses 150400103 Seminars and Workshops 150400105 Seminars and Workshops 150400109 Internai Equipment charges	Propane 4 x \$124 PROVEMENTS PROVEMENTS TOTAL ROADS ENVIRONMENTAL SERVICES Staff, Including students and costs for Roads to dump and cover (4 hrs/every 2 wks). Signage, pass cards \$275 etc. Calcium (10 bags stored at quonset \$500), paint and repairs to buildings \$1200, Sand for Load Cover Until Ditching is paint and repairs to buildings \$2200, Sand for Load Cover Until Ditching is done last year), Gravel for Roadway \$250 per load (10 loads) -\$2500 Mileage for courses, Inspections, pick up supplies No Cell Approx 5.28% Advertising, flyers, legal fees etc. Costs for use of public works equipment to cover (increase to dump and cover 4 hours every two weeks) Misc equipment work at site (170 hrs) - New Rates for use of Roads Equipment	<u> </u>	90 0 1,074,410 38,998 3,214 560 2,079 14 319	<u> </u>
Salaries and Benefits 150328101 Repair and Maintenance 150328106 Fuel and Oll PROJECTS AND IMI 1503292100 Salaries and Benefits 1503292100 Materials and Supplies 150329109 Eculo. Charges 150329109 Eculo. Charges 150329110 Outside Services LANDFILL 150400100 Salaries and Benefits 150400100 Salaries and Benefits 150400102 Vehicle Expenses 150400103 Communications 150400103 Seminars and Workshops 150400109 Internal Equipment charges 150400109	Propane 4 x \$124 PROVEMENTS PROVEMENTS TOTAL ROADS ENVIRONMENTAL SERVICES ENVIRONMENTAL SERVICES Staff, Including students and costs for Roads to dump and cover (4 hrs/every 2 wks). Signage, pass cards \$275 etc. Calcium (10 bags stored at quonset \$500), paint and repairs to buildings \$1200, Sand for Load Cover Until Ditching is done (25 loads - 5165 per load) Fridge freen removal \$1600 (cld not get done last year), Gravel for Roadway \$250 per load (10 loads) -\$2500 Mileage for courses, inspections, pick up supplies No Cell Approx 5.28% Advertising, flyers, legal fees etc. Costs for use of public works equipment to cover (increase to dump and cover 4 hours every two weeks) Misc equipment work at site (170 hrs) - New Rates for use of Roads Equipment Miller Uros Survey of Landfill - Load Coit due every 5 yrs (next 2023).	<u> </u>	90 0 1,074,410 38,998 3,214 560 2,079 14 319	<u> </u>
Salaries and Benefits 150328101 Repair and Maintenance 150328106 Fuel and Oil PROJECTS AND IMI 1503292100 Salaries and Benefits 150329101 Materials and Supplies 150329109 Eaulo. Charges 150329109 Eaulo. Charges 150329110 Outside Services 150329110 Outside Services 150400100 Materials and Supplies 150400101 Supplies 150400102 Vehicle Expenses 150400103 Seminars and Workshops 150400105 Seminars and Workshops 150400109 Internai Equipment charges	Propane 4 x \$124 PROVEMENTS PROVEMENTS TOTAL ROADS ENVIRONMENTAL SERVICES Staff, Including students and costs for Roads to dump and cover (4 hrs/every 2 wks). Signage, pass cards \$275 etc. Calcium (10 bags stored at quonset \$500), paint and repairs to buildings \$1200, Sand for Load Cover Until Ditching is paint and repairs to buildings \$2200, Sand for Load Cover Until Ditching is done last year), Gravel for Roadway \$250 per load (10 loads) -\$2500 Mileage for courses, Inspections, pick up supplies No Cell Approx 5.28% Advertising, flyers, legal fees etc. Costs for use of public works equipment to cover (increase to dump and cover 4 hours every two weeks) Misc equipment work at site (170 hrs) - New Rates for use of Roads Equipment	<u> </u>	90 0 1,074,410 38,998 3,214 560 2,079 14 319	<u> </u>

	1500400114 Group Insurance				
275	Landfill				
276	150400126 150400132	Tax Write Off for Landfill	775	753	775
277	Capital Expenditures	Removed 17: 2020 to reduce expenses (Covid 19)	0	4,070	5,000
2	150400133			-	
278	Transfer to Reserves	For 50% of 2020/21 Reporting - 2021 to pull from Reserve \$2200 for Reporting.	2,200		0
	150400146	2020/21 monitoring expected to be (\$24,000 total) Landfill monitoring report is \$4000 of the \$24,000therefore monitoring costs are \$10,000/yr			
	Monitoring of	(\$2200 raised In 2020 placed in reserve to be pulled from reserves in 2021	12,000	13,183	18,000
	Wells	 see above), Capacity review letter due 2018 (done every 5 yrs - 2023) is \$4400, \$1000 for required well extension, well exp and extended well that 			
279	150400147	will be covered in garbased at base.			
280	Recycling Other	Includes hazardous waste disposal (\$560), Metal, WEEE, Tires.	1,000	538	1,000
	150400175	Miller Waste Recycling - Allows for 2 extra bins due to Resident Sorting	12.000	9,882	10,000
281	Blue Box Recycling	during Covid 19	12,000	9,002	10,000
	150400187 Landfill Pension	i i			
282	Exp	All pension is budgeted under Admin.			
283	150400183 Compaction	Operational costs of compactor, fuel, repairs, parts etc.	1,500	1,452	1,500
264		1	97,062	83,282	94,795
285	150500100	HEALTH SERVICES			
	Salaries and	testindes served and the testing is failed a fee 2020 To Parline and	6,200	6,220	6,500
286	Benefits Cemetery	Includes gravedigger. No increase in Salaries for 2020 To Reduce costs (Covid 19)			
	150500101				
	Materials and Supplies Cemetery	Locate/replace caps and pins, Lawntractor repair, Lawntractor gas -	500	251	1,000
287	150500102	Reduce from \$1000 to \$500 to help reduce costs (Covid 19)			
288	Vehicle expense		250	207	250
289	150500104 WSIB & EHT	Approx 5.28%	326	337	360
	150500108	ADDIOX SILEN	18,634	17,747	17,747
290	Health Unit 150500109	2019 Levy to Calvin was \$17,747. Increase of 4.99%.			
291	Equip. Charges	i :	450	0	450
292	150500110 Outside Services	Possible tree removal, damage, headstone repalr	500	0	500
	150500113	·	421	435	460
293 294	CPP & UIC	Approx. 6.83%	27,281	25,197	27,267
295		SOCIAL SERVICES			
296	150600110 DNSSAB	2019 levy was \$224,209 (increase + 6,1%).	237,881	224,209	224,209
	150600111	To begin budgeting funds for 25 year commitment to Seniors Home.			
	Mattawa Seniors	Estimated Total from 2016 is \$3,809,500 over 25 years split between 4 local municipalities. Based on 2011 population Calvin's population (568)	13,496	O	13,496
297	Home	our annual portion is \$578,400.43/25 yrs = \$23,136.07/yr/12			
	150600112	=\$1928.01/mth x 7 mths beginning in June 2020 2020 Levy apportionments. 2020 Increase over 2019 is 3.03%, 2019 Levy is	48,228	45,891	46,809
298	Casselholme 150600168	\$46,809. 2018 Levy was \$42,739 (increase of 9.5%)	48,228	45,851	40,809
	Mattawa Hosp	\$1250 annually - Dr. Recruitment and \$1250 Dr. incentive (6 yr period to	2,500	2,500	2,500
299	Mattawa Hosp Staff Recruitment	\$1250 annually - Dr. Recruitment and \$1250 Dr. incentive { 6 yr period to 2020/21}	2,500	2,500	2,500
299	Mattawa Hosp Staff Recruitment 150600181 Transfer to	2020/21} Annual payments estimated to be \$23,136.07 (calculation made a number			
	Mattawa Hosp <u>Staff Recruitment</u> 150600181 Transfer to Reserve Mattawa	2020/21) Annual payments estimated to be \$23,136.07 (calculation made a number of years ago). Raised in advance to help reduce the amount to be collected	2,500 23,136	2,500 52,648	2,500 52,648
300 301	Mattawa Hosp Staff Recruitment 150600181 Transfer to	2020/21) Annual payments estimated to be \$23,136.07 (calculation made a number of years ago). Raised in advance to help reduce the amount to be collected when payment is required.			
300	Mattawa Hosp <u>Staff Recruitment</u> 150600181 Transfer to Reserve Mattawa	2020/21) Annual payments estimated to be \$23,136.07 (calculation made a number of years ago). Raised in advance to help reduce the amount to be collected	23,136	52,648	52,648
300 301 302	Mattawa Hosp Staff Recruitment 150600181 Transfer to Reserve Mattawa Seniors Home 150700100 Salaries and	2020/21) Annual payments estimated to be \$23,136.07 (calculation made a number of years ago). Raised in advance to help reduce the amount to be collected when payment is required. RECREATION EXPENSE No increase in Salaries for 2020 To Reduce costs (Covid 19) plus no	23,136	52,648	52,648
300 301 302	Mattawa Hosp Staff Recruitment 150600181 Transfer to Reserve Mattawa Seniors Home 150700100 Salaries and Benefits	2020/21) Annual payments estimated to be \$23,136.07 (calculation made a number of years ago). Raised in advance to help reduce the amount to be collected when payment is required. RECREATION EXPENSE No Increase in Salaries for 2020 To Reduce costs (Covid 19) plus no students	23,136 325,241	52,648 325,248	52,648 339,662
300 301 302	Mattawa Hosp <u>Staff Recruitment</u> <u>150600181</u> Transfer to Reserve Mattawa <u>Seniors Home</u> <u>150700100</u> Salaries and <u>Benefits</u> <u>150700101</u>	2020/21) Annual payments estimated to be \$23,136.07 (calculation made a number of years ago). Raised in advance to help reduce the amount to be collected when payment is required. RECREATION EXPENSE No increase in Salarles for 2020 To Reduce costs (Covid 19) plus no students Janitorial supplies, lawn equip, repair and gas, extinguisher inspections,	23,136 325,241 49,489	52,648 325,248 60,864	52,648 339,662 58,605
300 301 302 303	Mattawa Hosp Staff Recruitment 150600181 Transfer to Reserve Mattawa Seniors Home 150700100 Salaries and Benefits	2020/21) Annual payments estimated to be \$23,136.07 (calculation made a number of years ago), Raised in advance to help reduce the amount to be collected when payment is required. RECREATION EXPENSE No increase in Salarles for 2020 To Reduce costs (Covid 19) plus no students Janitorial supplies, lawn equip. repair and gas, extinguisher Inspections, tools, maintenance, grounds maintenance, drinking water for hall . Every S Yrs replace pads AED pads (if not used next due 2022) Feduce normber	23,136 325,241	52,648 325,248	52,648 339,662
300 301 302	Mattawa Hosp Staff Recruitment 150600181 Transfer to Reserve Mattawa Seniors Home 150700100 Salaries and Benefits 150700101 Materials and	2020/21) Annual payments estimated to be \$23,136.07 (calculation made a number of years ago). Raised in advance to help reduce the amount to be collected when payment is required. RECREATION EXPENSE No increase in Salaries for 2020 To Reduce costs (Covid 19) plus no students Janitorial supplies, lawn equip, repair and gas, extinguisher inspections, tools, maintenance, grounds maintenance, drinking water for hall. Every S	23,136 325,241 49,489 5,600	52,648 325,248 60,864 3,923	52,648 339,662 58,605 7,500
300 301 302 303 304	Mattava Hosp Staff Recruitment 150600181 Transfer to Reserve Mattawa Seniors Home 150700100 Salaries and Benefits 150700101 Materials and Supplies 150700102 Vehicle Expenses	2020/21) Annual payments estimated to be \$23,136.07 (calculation made a number of years ago), Raised in advance to help reduce the amount to be collected when payment is required. RECREATION EXPENSE No increase in Salarles for 2020 To Reduce costs (Covid 19) plus no students Janitorial supplies, lawn equip. repair and gas, extinguisher Inspections, tools, maintenance, grounds maintenance, drinking water for hall . Every S Yrs replace pads AED pads (if not used next due 2022) Feduce normber	23,136 325,241 49,489	52,648 325,248 60,864	52,648 339,662 58,605
300 301 302 303 304 305	Mattava Hosp Staff Recruitment 150600181 Transfer to Reserve Mattawa Seniors Home 150700100 Salaries and Benefits 150700101 Materials and Supplies 150700102	2020/21) Annual payments estimated to be \$23,136.07 (calculation made a number of years ago), Raised in advance to help reduce the amount to be collected when payment is required. RECREATION EXPENSE No increase in Salarles for 2020 To Reduce costs (Covid 19) plus no students Janitorial supplies, lawn equip. repair and gas, extinguisher Inspections, tools, maintenance, grounds maintenance, drinking water for hall . Every S Yrs replace pads AED pads (if not used next due 2022) Feduce normber	23,136 325,241 49,489 5,600	52,648 325,248 60,864 3,923	52,648 339,662 58,605 7,500
300 301 302 303 304 305	Mattava Hosp Staff Recruitment 150600181 Transfer to Reserve Mattawa Seniors Home 150700100 Salaries and Benefits 150700101 Materials and Supplies 150700102 Vehicle Expenses 150700104 WSIB & EHT 150700105	2020/21) Annual payments estimated to be \$23,136.07 (calculation made a number of years ago). Raised in advance to help reduce the amount to be collected when payment is required. RECREATION EXPENSE No Increase In Salarles for 2020 To Reduce costs (Covid 19) plus no students Janitorial supplies, lawn equip, repair and gas, extinguisher inspections, tools, maintenance, grounds maintenance, drinking water for hall. Every S Yrs replace pads AED pads (if not used next due 2022) Reduce number of Projects to help reduce costs due to Covid 19	23,136 325,241 49,489 5,600 800 3,035	52,648 325,248 60,864 3,923 691 3,099	52,648 339,662 58,605 7,500 800 3,180
300 301 302 303 304 305	Mattava Hosp Staff Recruitment 150600181 Transfer to Reserve Mattawa Seniors Home 150700100 Salaries and Benefits 150700101 Materials and Supplies 150700102 Vehicle Expenses 150700102 Vehicle Expenses 150700103 Seminars and Workshoos	2020/21) Annual payments estimated to be \$23,136.07 (calculation made a number of years ago). Raised in advance to help reduce the amount to be collected when payment is required. RECREATION EXPENSE No Increase In Salarles for 2020 To Reduce costs (Covid 19) plus no students Janitorial supplies, lawn equip, repair and gas, extinguisher inspections, tools, maintenance, grounds maintenance, drinking water for hall. Every S Yrs replace pads AED pads (if not used next due 2022) Reduce number of Projects to help reduce costs due to Covid 19	23,136 325,241 49,489 5,600 800	52,648 325,248 60,864 3,923 691	52,648 339,662 58,605 7,500 800
300 301 302 303 304 305 306 307	Mattava Hosp Staff Recruitment 150600181 Transfer to Reserve Mattawa Seniors Home 150700100 Salaries and Benefits 150700101 Materials and Supplies 150700102 Vehicle Expenses 150700105 Seminars and Workhoss 15070106	2020/21) Annual payments estimated to be \$23,136.07 (calculation made a number of years ago). Raised in advance to help reduce the amount to be collected when payment is required. RECREATION EXPENSE No Increase In Salarles for 2020 To Reduce costs (Covid 19) plus no students Janitorial supplies, lawn equip, repair and gas, extinguisher inspections, tools, maintenance, grounds maintenance, drinking water for hall. Every S Yrs replace pads AED pads (if not used next due 2022) Reduce number of Projects to help reduce costs due to Covid 19	23,136 325,241 49,489 5,600 800 3,035	52,648 325,248 60,864 3,923 691 3,099	52,648 339,662 58,605 7,500 800 3,180
300 301 302 303 304 305 306 307 308	Mattava Hosp Staff Recruitment 150600181 Transfer to Reserve Mattawa Seniors Home 150700100 Salarise and Benefits 150700101 Materials and Supplies 150700102 Vehicle Expenses 150700104 WSIB & EHT 150700105 Seminars and Workshoos 150700106 Misc	2020/21) Annual payments estimated to be \$23,136.07 (calculation made a number of years ago). Raised in advance to help reduce the amount to be collected when payment is required. RECREATION EXPENSE No Increase In Salarles for 2020 To Reduce costs (Covid 19) plus no students Janitorial supplies, lawn equip, repair and gas, extinguisher inspections, tools, maintenance, grounds maintenance, drinking water for hall. Every S Yrs replace pads AED pads (if not used next due 2022) Reduce number of Projects to help reduce costs due to Covid 19	23,136 325,241 49,489 5,600 3,035 200 200	52,648 325,248 60,864 3,923 691 3,099 0 90	52,648 339,62 58,605 7,500 800 3,180 200 200
300 301 302 303 304 305 306 307 308	Mattava Hosp Staff Recruitment 150600181 Transfer to Reserve Mattawa Seniors Home 150700100 Salaries and Benefits 150700101 Materials and Supplies 150700102 Vehicle Expenses 150700105 Seminars and Workshoos 150700106 Misc 150700107 Hvdro Hall	2020/21) Annual payments estimated to be \$23,136.07 (calculation made a number of years ago). Raised in advance to help reduce the amount to be collected when payment is required. RECREATION EXPENSE No increase in Salaries far 2020 To Reduce costs (Covid 19) plus no students Janitorial supplies, lawn equip. repair and gas, extinguisher inspections, tools, maintenance, grounds maintenance, drinking water for hall. EVERY S Yrs replace pads AED pads (if not used next due 2022) Reduce number of Projects to help reduce costs due to Covid 19 Approx 5.28%	23,136 325,241 49,489 5,600 3,035 2,00 2,00 4,000	52,648 325,248 60,864 3,923 691 3,099 0 0 90 3,499	52,648 339,62 58,605 7,500 800 3,180 200 200 4,000
300 301 302 303 304 305 306 307 308 309 310	Mattava Hosp Staff Recruitment 150600181 Transfer to Reserve Mattawa Seniors Home 150700100 Salaries and Benefits 150700101 Materials and Supplies 150700102 Vehicle Expenses 150700102 Semihars and Workshoos 150700105 Semihars and Workshoos 150700106 Mise 150700107 Hydro Hall 150700108	2020/21) Annual payments estimated to be \$23,136.07 (calculation made a number of years ago). Raised in advance to help reduce the amount to be collected when payment is required. RECREATION EXPENSE No Increase In Salarles for 2020 To Reduce costs (Covid 19) plus no students Janitorial supplies, lawn equip, repair and gas, extinguisher inspections, tools, maintenance, grounds maintenance, drinking water for hall. Every S Yrs replace pads AED pads (if not used next due 2022) Reduce number of Projects to help reduce costs due to Covid 19	23,136 325,241 49,489 5,600 3,035 200 200	52,648 325,248 60,864 3,923 691 3,099 0 90	52,648 339,62 58,605 7,500 800 3,180 200 200
300 301 302 303 304 305 306 307 308 309 310	Mattava Hosp Staff Recruitment 150600181 Transfer to Reserve Mattawa Seniors Home 150700100 Salaries and Benefits 150700101 Materials and Supplies 150700102 Vehicle Expenses 150700102 Vehicle Expenses 150700104 Wsis & EHT 150700105 Seminars and Workshoos 150700106 Misc 150700107 Hvdro Hall 150700108	2020/21) Annual payments estimated to be \$23,136.07 (calculation made a number of years ago), Raised in advance to help reduce the amount to be collected when payment is required. RECREATION EXPENSE No increase in Salaries for 2020 To Reduce costs (Covid 19) plus no students Janitorial supplies, lawn equip, repair and gas, extinguisher <i>Inspections</i> , tools, maintenance, grounds maintenance, drinking water for hall. Every S Yrs replace pads AED pads (if not used next due 2022) Reduce normber of Projects to help reduce costs due to Covid 19 Approx 5.28% Fuel and minor repair to heating system. Furnace replaced with propane	23,136 325,241 49,489 5,600 3,035 2,00 2,00 4,000	52,648 325,248 60,864 3,923 691 3,099 0 0 90 3,499	52,648 339,62 58,605 7,500 800 3,180 200 200 4,000
300 301 302 303 304 305 306 307 308 309 310	Mattava Hosp Staff Recruitment 150600181 Transfer to Reserve Mattawa Seniors Home 150700100 Isalaries and Benefits 150700101 Materials and Supplies 150700102 Vehicle Expenses 150700102 Vehicle Expenses 150700102 Vehicle Expenses 150700103 How Sila & EHT 150700105 Seminars and Workshoos 150700106 Misc 150700108 Heating Hall 150700108 Heating Hall	2020/21) Annual payments estimated to be \$23,136.07 (calculation made a number of years ago). Raised in advance to help reduce the amount to be collected when payment is required. RECREATION EXPENSE No Increase in Salarles for 2020 To Reduce costs (Covid 19) plus no tudents Janitorial supplies, lawn equip, repair and gas, extinguisher <i>Inspections</i> , tools, mäntenance, grounds maintenance, drinking water for hall. Every S Yra replace pade AED pads (if no tused next due 2021) Reduce number of Projects to help reduce costs due to Covid 19 Fuel and minor repair to heating system. Furnace replaced with propane furnace in 2017, reduced costs. Various Rec grounds/fink. Backhoe required for grounds work - Lawn Repairs from Well Water Lines - Carried over from last year.	23,136 325,241 49,489 5,600 800 3,035 200 200 4,000 5,000	52,648 325,248 60,864 3,923 691 3,099 0 90 3,499 3,874	52,648 339,662 58,605 7,500 800 3,180 200 200 4,000 5,000
300 301 302 303 304 305 306 307 308 309 310 311	Mattava Hosp Staff Recruitment 150600181 Transfer to Reserve Mattawa Seniors Home 150700100 Salaries and Benefits 150700101 Materials and Supplies 150700102 Vehicle Expenses 150700105 Seminars and Workhoss 150700105 Seminars and Workhoss 150700106 Mise 150700107 Hvdro Hall 150700109 Heating Hall	2020/21) Annual payments estimated to be \$23,136.07 (calculation made a number of years ago). Raised in advance to help reduce the amount to be collected when payment is required. RECREATION EXPENSE No increase in Salaries for 2020 To Reduce costs (Covid 19) plus no students Janitorial supplies, lawn equip, repair and gas, extinguisher <i>Inspections</i> , tools, maintenance, grounds maintenance, drinking water for hall . Every S Yrs replace pads AED pads (if not used next due 2022) Reduce number of Projects to help reduce costs due to Covid 19 Fuel and minor repair to heating system. Furnace replaced with propane furnace in 2017, caduced costs. Various Rec grounds/rink. Backhoe required for grounds work - Lawn	23,136 325,241 49,489 5,600 800 3,035 200 200 4,000 5,000	52,648 325,248 60,864 3,923 691 3,099 0 90 3,499 3,874	52,648 339,662 58,605 7,500 800 3,180 200 200 4,000 5,000
300 301 302 303 304 305 306 307 308 309 310 311 312	Mattava Hosp Staff Recruitment 150600181 Transfer to Reserve Mattawa Seniors Home 150700100 Salaries and Benefits 150700101 Materials and Supplies 150700102 Vehicle Expenses 150700102 Vehicle Expenses 150700104 WSIB & EHT 150700105 Seminars and Workshoss 150700106 Mise 150700108 Heating Hall 150700109 Internal Equip. Internal Equip. Charaes Services 150700113	2020/21) Annual payments estimated to be \$23,136.07 (calculation made a number of years ago), Raised in advance to help reduce the amount to be collected when payment is required. RECREATION EXPENSE No Increase In Salarles for 2020 To Reduce costs (Covid 19) plus no students Janitorial supplies, lawn equip, repair and gas, extinguisher <i>Inspections</i> , tools, maintenance, grounds maintenance, drinking water for hall. Every S Yrs replace pads AED pads (if not used next due 2022) Reduce nomber of Projects to help reduce costs due to Covid 19 Fuel and minor repair to heating system. Furnace replaced with propane furnace in 2017, reduced costs. Various Rec grounds/naite, Backhoe required for grounds work - Lawn Repairs from Well Water Lines - Carried over from last year. Electrical/Work required for LED Lights and Hall Updates. Carried over from last year.	23,136 325,241 49,489 5,600 3,035 200 200 4,000 5,000 2,000	52,648 325,248 60,864 3,923 691 3,099 0 90 3,499 3,874	52,648 339,662 58,605 7,500 800 3,180 200 200 4,000 5,000
300 301 302 303 304 305 306 307 308 309 310 311 312	Mattava Hosp Staff Recruitment 150600181 Transfer to Reserve Mattawa Seniors Home Is0700100 Salaries and Benefits 150700101 Materials and Supplies 150700102 Vehicle Expenses 150700102 Vehicle Expenses 150700103 Seminars and Workshoos 150700105 Seminars and Workshoos 150700106 Misc 150700106 Misc 150700108 Heating Hall 150700109 Internat Equip. Charaes Services 1507010	2020/21) Annual payments estimated to be \$23,136.07 (calculation made a number of years ago), Raised in advance to help reduce the amount to be collected when payment is required. RECREATION EXPENSE No increase in Salaries for 2020 To Reduce costs (Covid 19) plus no students Janitorial supplies, lawn equip, repair and gas, extinguisher <i>Inspections</i> , tools, maintenance, grounds maintenance, drinking water for hall. Eway S Yrs replace pads AED pads (if not used next due 2022) - Reduce normber of Projects to help reduce costs due to Covid 19 Fuel and minor repair to heating system. Furnace replaced with propane furnace in 2017, reduced costs. Various Ree grounds/rink, Backhoe required for grounds work - Lawn Repairs from Well Water Lines - Carried over from last year. Electrical Work required for ED Lights and Hall Updates. Carried over	23,136 325,241 49,489 5,600 800 3,035 200 2,000 2,000 2,000 3,927	52,648 325,248 60,864 3,923 691 3,099 0 0 90 3,499 3,874 1,800 3,977	52,648 339,62 58,605 7,500 800 3,180 200 200 4,000 5,000 1,125 4,500
300 301 302 303 304 305 306 306 307 308 309 310 311 312 313 314	Mattava Hosp Staff Recruitment 150600181 Transfer to Reserve Mattawa Seniors Home 150700100 Salaries and Benefits 150700101 Materials and Supplies 150700102 Vehicle Expenses 150700105 Seminars and Workhoss 150700105 Seminars and Workhoss 150700105 Mite 150700105 Mite 150700106 Mite 150700107 Hydro Hall 150700109 Internal Equip. Charaes Services 150700113 CPP & El 150700114 Group hatvance	2020/21) Annual payments estimated to be \$23,136.07 (calculation made a number of years ago), Raised in advance to help reduce the amount to be collected when payment is required. RECREATION EXPENSE No increase in Salaries far 2020 To Reduce costs (Covid 19) plus no students Janitorial supplies, lawn equip. repair and gas, extinguisher <i>Inspections</i> , tools, maintenance, grounds maintenance, drinking water for hall. Every S Yrs replace pads AED pads (if not used next due 2022) - Reduce number of Projects to help reduce costs due to Covid 19 Approx 5.28% Fuel and minor repair to heating system. Furnace replaced with propane furnace in 2017, reduced costs. Various Rec grounds/rink. Backhoe required for grounds work - Lawn Repairs from Well Water Lines - Carried over from last year. Electrical Work required for LED Lights and Hall Updates. Carried over from last year. Approx 6.83%	23,136 325,241 49,489 5,600 3,035 200 2,000 2,000 2,000	52,648 325,248 60,864 3,923 691 3,099 0 0 90 3,499 3,874 1,800	52,648 339,62 58,605 7,500 800 3,180 200 4,000 5,000 1,125
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300 301 302 303 304 305 306 307 308 309 310 311 312 313 314 315 316	Mattava Hosp Staff Recruitment 150600181 Transfer to Reserve Mattawa Seniors Home Iso700100 Salaries and Benefits 150700101 Materials and Supplies 150700102 Vehicle Expenses 150700102 Vehicle Expenses 150700103 Seminars and Workshoos 150700105 Seminars and Workshoos 150700106 Misc 150700106 Misc 150700107 Hydro Hall 150700108 Heating Hall 150700109 Internal Equip. Charaes Services 150700113 Group Insurance 150700133 Teansfer to Reserves 150700135 Bioliding	2020/21) Annual payments estimated to be \$23,136.07 (calculation made a number of years ago). Raised in advance to help reduce the amount to be collected when payment is required. RECREATION EXPENSE No Increase In Salarles for 2020 To Reduce costs (Covid 19) plus no tudents Janitorial supplies, lawn equip, repair and gas, extinguisher <i>Inspections</i> , tools, mäntenance, grounds maintenance, drinking water for hall. Every S Yrs replace pads AED pads (if no tused next due 2021) - Reduce number of Projects to help reduce costs due to Covid 19 Fuel and minor repair to heating system. Furnace replaced with propane furnace in 2017, reduced costs. Yarious Rec grounds/rink. Bachoe required for grounds work - Lawn Repairs from Well Water Lines - Carried over from last year. ElectricalWork required for LED Lights and Hall Updates. Carried over from last year. Approx 5.28% S55/mth x 12 Plus 2000 for increase In Seatember Accessible Doors for Community Centre Carried over from last year. S4000 discount b/c of Issues. No other Capital Project plenned to help reduce costs (Covid 19) Community Centre Entrance Renovations, Bathroom Updating and General Building Maintenance Reduced to 5 \$2000 to help	23,136 325,241 49,489 5,600 3,035 200 2,000 2,000 2,000 3,927 12,000	52,648 325,248 60,864 3,923 691 3,099 0 0 90 3,499 3,874 1,800 3,977 11,955	52,648 339,62 58,605 7,500 3,180 200 200 4,000 5,000 1,125 4,500 12,600
300 301 302 303 304 305 306 307 308 309 310 311 312 313 314 315 316	Mattava Hosp Staff Recruitment 150600181 Transfer to Reserve Mattawa Seniors Home 150700100 Salaries and Benefits 150700101 Materials and Supplies 150700102 Vehicle Expenses 150700102 Vehicle Expenses 150700104 Wisita & EHT 150700105 Seminars and Workshoos 150700106 Mise 150700106 Mise 150700107 Heating Hall 150700109 Internal Equip. Internal Equip. Internal Equip. Is0700110 Outside Service 150700113 CrpP & B 150700114 Group Instrance 150700137 Transfer to Reserves	2020/21) Annual payments estimated to be \$23,136.07 (calculation made a number of years ago), Raised in advance to help reduce the amount to be collected when payment is required. RECREATION EXPENSE No Increase In Salarles for 2020 To Reduce costs (Covid 19) plus no students Janitorial supplies, lawn equip, repair and gas, extinguisher <i>Inspections</i> , tools, maintenance, grounds maintenance, drinking water for hall. Evary S Yrs replace pads AED pads (if not used next due 2022) - Reduce normber of Projects to help reduce costs due to Covid 19 Fuel and minor repair to heating system. Furnace replaced with propane furnace in 2017, reduced costs. Various Ree grounds/rink, Backhoe required for grounds work - Lawn Repairs from Well Water Lines - Carried over from last year. Electrical Work 120 Lights and Hall Updates. Carried over from last year. Approx 6.83% 955/mth x 12 Plus \$200 for increase in Sestember Accessible Doors for Community Centre - Carried over from last year. Approx 6.83% 955/mth x 12 Plus \$200 for increase in Sestember Accessible Doors for community Centre Carried over from last year. Approx 6.83% 955/mth x 12 Plus \$200 for increase in Sestember Accessible Doors for Community Centre Carried over from last year. (Community Centre Entrance Renovations, Bathroom Updating and	23,136 325,241 49,489 5,600 800 3,035 200 2,000 2,000 2,000 3,927 12,000 8,000	52,648 325,248 60,864 3,923 691 3,099 0 0 90 3,499 3,874 1,800 3,977 11,955 47,660	52,648 339,62 58,605 7,500 3,180 200 4,000 5,000 1,125 4,500 12,600 85,000
300 301 302 303 304 305 306 307 308 309 310 311 312 313 314 315 316 317	Mattava Hosp Staff Recruitment 150600181 Transfer to Reserve Mattawa Seniors Home 150700100 Benefits 150700101 Materials and Supplies 150700102 Vehicle Expenses 150700102 Vehicle Expenses 150700102 Vehicle Expenses 150700104 Workshoos 150700105 Seminars and Workshoos 150700106 Misc 150700106 Misc 150700107 Hvdro Hall 150700108 Heating Hall 150700108 Heating Hall 150700108 Charaes Services 150700113 CPP & El 150700113 Crist Sorvices 150700133 Transfer to Reserves 150700135 Bioliding Maintenance 150700135	2020/21) Annual payments estimated to be \$23,136.07 (calculation made a number of years ago), Raised in advance to help reduce the amount to be collected when payment is required. RECREATION EXPENSE No Increase In Salarles for 2020 To Reduce costs (Covid 19) plus no tudents Janitorial supplies, lawn equip, repair and gas, extinguisher <i>Inspections</i> , tools, maintenance, grounds maintenance, drinking water for hall. Every S Yas replace pada AED pads (if no used next due 2022) - <i>Reduce namber</i> of <i>Projects</i> to help reduce costs due to Covid 19 Fuel and minor repair to heating system. Furnace replaced with propane furnace in 2017, reduced costs. Yarious Re: grounds/rink. Backhoe required for grounds work - Lawn Repairs from Well Water Lines - Carried over from last year. Electrical Work required for LED Lights and Hall Updates. Carried over from last year. Approx 6.83% S55/mth x 12 Plus \$200 for increase In Seatember Accessible Doos for Community Centre - Carried over from last year. General Building Maintenance, - Reduced to \$3000 from \$8000 to help reduce costs (Covid 19) Nydro (\$2000) - May ga down with LED conversion, Other repairs - boards and rest, boom truck rent for light Isstail. Playground Inspection	23,136 325,241 49,489 5,600 800 3,035 200 2,000 2,000 2,000 3,927 12,000 8,000	52,648 325,248 60,864 3,923 691 3,099 0 0 90 3,499 3,874 1,800 3,977 11,955 47,660	52,648 339,62 58,605 7,500 3,180 200 4,000 5,000 1,125 4,500 12,600 85,000
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300 301 302 303 303 305 306 307 308 309 310 311 312 313 314 315 316 317 318	Mattava Hosp Staff Recruitment 150600181 Transfer to Reserve Mattawa Seniors Home IS0700100 Salaries and Benefits IS0700101 Materials and Supplies IS0700102 Vehicle Expenses IS0700102 Vehicle Expenses IS0700105 Seminars and Workhoss IS0700105 Seminars and Workhoss IS0700105 Seminars and Workhoss IS0700105 Seminars and Workhoss IS0700106 Mise IS0700107 Hvdro Hall IS0700109 Internal Equip. Charaes Services IS0700114 Group Insurance IS0700113 IS0700113 IS0700114 Expenditures IS0700135 Building Maintenance IS0700153 Rink and Sortsentre	2020/21) Annual payments estimated to be \$23,136.07 (calculation made a number of years ago), Raised in advance to help reduce the amount to be collected when payment is required. RECREATION EXPENSE No Increase In Salarles for 2020 To Reduce costs (Covid 19) plus no tudents Janitorial supplies, lawn equip, repair and gas, extinguisher <i>Inspections</i> , tools, maintenance, grounds maintenance, drinking water for hall. Every S Yas replace pada AED pads (if no used next due 2022) - <i>Reduce namber</i> of <i>Projects</i> to help reduce costs due to Covid 19 Fuel and minor repair to heating system. Furnace replaced with propane furnace in 2017, reduced costs. Yarious Re: grounds/rink. Backhoe required for grounds work - Lawn Repairs from Well Water Lines - Carried over from last year. Electrical Work required for LED Lights and Hall Updates. Carried over from last year. Approx 6.83% S55/mth x 12 Plus \$200 for increase In Seatember Accessible Doos for Community Centre - Carried over from last year. General Building Maintenance, - Reduced to \$3000 from \$8000 to help reduce costs (Covid 19) Nydro (\$2000) - May ga down with LED conversion, Cither repairs - boards and rest, board toxick required fight Install, Playground Inspection	23,136 325,241 49,489 5,600 3,035 200 2,000 2,000 2,000 2,000 3,927 12,000 8,000 8,000	52,648 325,248 60,864 3,923 691 3,099 0 0 90 3,499 3,874 1,800 3,877 11,955 47,660 6,214	52,648 339,62 58,605 7,500 800 3,180 200 4,000 5,000 1,125 4,500 12,600 85,000 85,000

150700156 Libra _{ry}	\$1177 from Provincial grant applied for.	1,177	1,177	1,177
150700169	S1177 Hom Provincial grant applied for.	-		
insurance	Low Risk Insurance added in late 2018, paid up until Feb 2020 (2019 portion is \$848.63, 2020 will be \$134.90 up to Feb 2020 plus renewal)	2,883	3,556	3,556
150700171	portion 8 3848.03,2020 will be 3134.30 0 p to red 2020 pus reliewait		_	
CRC Postage	Rec Committee Dissolved 2017			
150700182 Water system	Sampling of Water at Lab Quarterly - 6 test to prove secure, plus two regular tests. U/V system maintenance - Reduced to no longer purchasing	1,500	3,415	4,700
Maintenance	Water for Clisterns,			
150700186 Rec. Committee	1			
Expense	Rec Committee Dissolved 2017			
150700187 Recreation Pension				
Exp	Budgeted in Admin			
		114,061	161 A57	206 893
150800100	PLANNING AND DEVELOPMENT			
150800100 Salaries and				
Benefits				
150800101 Materials and				
Supplies				
150800104 WSIB & EHT				
	CGIS GPS contract includes Calvin portion of shared costs with Pap-Cam	-		
150800110 Services	for Building Module (Total Cost Is 9275/yr), Planner annual retainer fee - Unknown at this time - estimated at \$5000. MBEDC is no longer in	14,275	5,770	14,057
	existence.			
1500800113 CPP & UIC				
150800158	Anticipated once OP Review is complete - Unknown at this time due to	3,000	0	3,000
Zoning 150800160	Planner vet to be determined. Estimated \$2500 annual fee to remain constant in order to be able to	3,000	U	3,000
East Nipissing	fulfill our requirement for OP and Zoning review. Currently working on a	2,500	2,500	2,500
Planning Board	10 year OP review 2018-2019.			
150800161 Zoning	Minor Variance or Zoning amendment applications. (budgeted 1 Minor	1,570	o	1,570
Amendments	variance @\$520 and 1 ZBLA at \$1050)			
150800162 Assessment		13,650	13,543	13,637
Services	MPAC - 2018 was \$13,418. Increased to \$13,543 for 2019			
150800163	Drain costs for drainage superintendent and reporting \$7,000 which is			
Municipal	50% recoverable through OMAFRA, \$3500 to be recorded in Revenues.	12,000	16,686	12,000
Drainage	Clean Out of Drain (Deschamps) potentially in 2020 - Estimated 5K, fully recoverable through grant (see account # 1-4-0104-125 (\$5K Revenue))			
		46,995	38 A99	46,764
150900100	BUILDING			
Salaries and				
Benefits 150900101	No Building Staff - Contracted through Papineau Cameron			
Materials and				
Supplies 150900102				
Vehicle Expenses	Reduced due to Covid 19	500	235	1,000
150900104				
WSIB& EHT	:			
150900105 Seminars, Courses,		700	608	700
Workshops	For any new training required			
150900106	÷	300		
Misc 150900110	Updates to Building Code Contract with Papineau Cameron for Shared Services of CBO Shane			
Building	Conrad. Includes services invoiced by Papineau Cameron on a monthly	28,000	20,492	20,000
Services/Papineau Cameron	basis. Numbers based on 2017/2018/2019 percentage of permits plus rate increase	·	,	
150900113				
CPP& UIC 150900120				
Lavyver Fees	Legal	1,000	715	1,000
150900133 Transfer to				
Reserve	\$9000 in reserve at 2020 prior to budget.			
150900169 Insurance	MIS Insurance Services	1,486	1,395	1,395
		31,986	23,445	24095
150950100	ENFORCEMENT By-Law enforcement, (Canine control and all departments), Increased			
Salaries and	by-Law enforcement, (Canine control and all departments), increased hours due to increased case load and new parking by-law - Suggestion -	1,200	1,119	1,200
Benefi ts 150950101	take hours from Cemetery			
150950101 Livestock Valuer/		150	o	150
Fence Viewer/		150	J	150
Canine Expense 150950102				
Vehicle Expense	Mileage animal control	250	104	250
1500950104 WSIB & EHT	Approx 5.28%	65	61	65
150950106				
Misc	Vet Charges for Injured Animals \$500 (if not used put into reserves to build up to \$5000 over 10 years) and Signage for Parking by-law \$1000	2,000	38	450
150950113		81	78	80
CPP & UIC	Approx. 6.83% 2020 Group of 4 Policing Costs \$101930 (8494,17/mth)+ <u>estimated</u> \$500			
	for 2020 Operating costs for Police Services 8d Court Transportation	102,430	98,381	98,972
150950141	the second se			
150950141 Policing Services	Revenue is Unknown at this time,		220	500
150950141 Policing Services 150950143 911 Maintenance	CERB Contract (bilied annually - \$337.72). Signs and Posts	500	338	
150950141 Policing Services 150950143 911 Maintenance 150950144	CERB Contract (billed annually - \$337.72). Signs and Posts Operating budget \$5555 (+0.03%) + Capital budget \$4358 (+0.04%) =			9.574
150950141 Policing Services 150950143 911 Maintenance 150950144 Conservation Authority	CERB Contract (billed annually - \$337.72). Signs and Posts Operating budget \$5555 (+0.03%) + Capital budget \$4358 (+0.04%) = \$913 (2020 Os6) 2020-056)	9,913	9,574	9,574
150950141 Policing Services 150950143 911 Maintenance 150950144 Conservation Authoritv 150950145	CERB Contract (billed annually - \$337.72). Signs and Posts Operating budget \$5555 (+0.03%) + Capital budget \$4358 (+0.04%) = \$9313 (2020 One Time Cap Ask Paymt was not made as per resolution 2020-056) Vet Unit \$350, ,dog tags, forms, \$100 per animal to North Bay Humane			9,574 2,000
150950141 Policing Services 150950143 911 Maintenance 150950144 Conservation Authority	CERB Contract (billed annually - \$337.72). Signs and Posts Operating budget \$5555 (+0.03%) + Capital budget \$4358 (+0.04%) = \$913 (2020 Os6) 2020-056)	9,913	9,574	

367 368 TOTAL 2020 LEVY Base levy 2020

369 Cindy Pigeau	PLUS 1% of previous years Levy - Increase to Reserves for AMP (Infrastrucutre)	<u>13,313</u>	To be transferred to Reserve for future Infrastructure as per AMP
370 Clerk-Treasurer	2020 Levy	1,183,750	-11.084254 % Levy change
371 "A"	2019 Levy	1,331,317	
372	\$ increase 2020 ov	er 2019 (147,567)	

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Next Year Landfill Revenue to go to Landfill Reserves for Closure Next Year Unused Animal Gonfrol in Surplus to go to Enforcement Reserves/Working Reserves for Animal Enforcement/Jejury

0 ESTIMATED MUNICIPAL REQUISITION (working sheet with OPTA TAX RATES)						<u>June 2/20</u>
D E F G H I J	K I	L	м	N	0	Р
DN TAX REDUCTION RATIOS NATIOS	EDUCATION PORTION					
\$1,193,750		2020	2019	% change Tax Rate	Change Levy	\$ Levy increase
000 54,911,500 0.42895 \$512,059 0.00932439 \$512,016.24 0.00153000	\$84,014.60	0.01085439	0.01248866	6 -13.0860316	5 -10.333151	3 -\$137,567
0 0.00000 \$0 0 \$0.00 0.00153000	\$0.00					
00 1,391,972 0.01087 \$12,980 0.01261963 \$12,979.29 0.00601963	\$6,191.19	0.01863926	0.02080122	2 -10.3934288	5	
0 0.00000 \$0 0.00883374 \$0.00 0.00601963	\$0.00					
'38 .7(30%) 1,194 0.00001 \$11 0.00883374 \$111.31 0.00601963	\$75.85	0.01485337	0.014557858	8 2.02991401	6	
064 7,830,435 0.06117 \$73,020 0.02455078 \$73,014.02 0.00980000	\$29,145.20	0.03435078	0.03894312	2 -11.7924295	7	
0 0.00000 \$0 0.01595801 0.00980000	\$0.00	0.00100010	0.00000.000			
27 .65(35%) 9,755 0.00008 \$91 0.01595801 \$90.96 0.00980000	\$55.86	0.02575801	0.02531302	2 1.75794907	'1	
59.903,278 0.46794 \$558.608 0.02156358 \$558.561.41 0.00907364	\$235.034.50	0.03063722	0.03449448	8 -11.182252	0	
000 912,425 0.00713 \$8,509 0.0023311 \$8,507.82 0.00038250	\$1,396.01	0.0027136				
000 59,975 0.00047 \$559 0.0023311 \$559.23 0.00038250	\$91.76	0.0027136		6 -13.0858123		
	\$91.75	0.0027130	0.00312210	-13,0030120		
125,020,533 \$1,165,838						
						No longer have Tax Reduction applied to Educational Rate as o 2019
000 257,500 0.00201 \$2,401 0.00932439 \$2,401.03 0.00000000		0.00932439	0.01087866	6 -14.2873295	51	
0 0.00000 \$0 0						
315 2,645 0.00002 \$25 0.01370326 \$24.67 0.00584711		0.01955037				
100 2,733,056 0.02135 \$25,486 0.01261963 \$25,484.08 0.00000000 0 0,00000 \$0 0.00883374 0.00000000000000000000000000000000000		0.01261963	0.014/2318	8 -14.2873346	57	
0 0.00000 \$0 0.00883374						
0.00000 30 0.0083374						
0 0.00000 \$0						
0 0.00000 \$0						
0 0.00000 \$0						
0 0.00000 \$0						
0 0.00000 \$0						
0 0.00000 \$0						
2,993,201 \$27,912						
128,013,735 1,00000 \$1,193,750 \$1,193,750.05	\$356.004.96					
	\$350,004.36					
2019 Tax Levy \$1,331,317.00 13,313 1% of	of 2019 Levy for AMP					
Diff -\$137,566.95						

Final CVA 2019	86,327,909
Start CVA 2020	91,003,600
Change	4,675,691
% increase in CVA	5.42%

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	2020 PRELIMINARY BUDGET	1	2020	2019	DIFF IS AS
2020 FINAL]	Capital Costs	8UDGET 48,300	BUDGET 909,239	DIFF Yr/Yr -860,939
2020 FINAL		Operating			
	COLA is 2.2% Dec 2018-Dec 2019 as per Stats Can March 2020	Costs	1,729,151	1,716,242	12,909
	REVENUES	Check BUDGET	1,777,451 ACTUAL	1.777.451 BUDGET	
Account		2020	2019	2019	
140101110	c .				
Taxation General Levy	Calculated from Original Returned MPAC Roll		(1,299,068)	(1,331,317)	
Levy	PLUS 1% capital specific levy increase based on previous years levy,				
	dedicated to increasing funding available for capital assets. As identified				13,3
	in Asset Management Plan. (2018 Levy was \$1,269,846 x1% = \$12,698, 2019 Levy was \$1,331,317 x 1% = \$13,313)				
140101111			(10,055)		
Supplementary (Omitted	Additions and/or CVA Omitted or Added to MPAC Roll During the Year		(10,005)		
140101113	CDD Tarras and and a	(5,239)	(5,239)	(5,239)	
Railway Taxation 140101115	CPR Taxes - estimated Payments Received in Lieu of Tax included in General Levy (eg. Sam				
Payments in Lieu	Park/CEC, MTO or MNR Property)		(31,004)	0	
ONTARIO CONDITI	MAL GRANTS	(5,239)	(1,345,376)	(1,336,556)	
	OMPF is a base grant paid quarterly to eligible municipalities to offset				
140103117	costs of services transferred from the Province under the LSR initiative (1998). The amounts are determined by a formula set by the Province.				
OMPF	Our base OMPF for 2019 was 194,400, 2018 is \$194,900, 2017 was	(192,500)	(193,400)	(193,400)	
	\$201,700. Our 2020 base OMPF has been set by the Province at \$192,500 - 0.47% Reduction.				
140103118	5192,500 - 0.47% Reduction,				
Fire Dept. One		0	0	0	
Time Grant					
140104124	OCIF Grant - Formula Based (\$50,000 for 2020) Being collected for future	0	(152 220)	(150,000)	
Infrastructure Grants	project (ie. Road Resurfacing in 2026) NOTE: Top Up Based - No longer available as of 2019. Replaced by Investing in Canada Infrastructure		(153,230)	(150,000)	
	Program: Rural & Northern Stream, Formula Based is still available	(192,500)	1246 6261	(212.00)	
		(142,500)	(346,630)	(343,400)	
14000104120		(5.000)	43.35.61	(5 - 0.01)	
Fire Grant Provincial	Annual estimate for MTO & MNR calls (based on 5 yr history 2012-2016 / 2017 calls were unusually high)	(5,000)	(13,356)	(5,000)	
140104121					
Livestock Grant Prov	Reimbursements under the Wildlife Compensation Program OMAFRA	0	0	0	
140104122	Funds which we apply for from the province and then forward to John	(1,177)	(1,177)	(1,177)	
Library Provincial	Dixon Public Library as per our user agreement	(=)	12/2001	(=)+1	
Grants	the above noted) \$134,277. In 2020, we will receive \$31,306.99				
140104125				·	
Drainage Prov					
Grants	Estimated 50% of Costs to Employ Drainage Superintendent for 2019 (\$3500), plus recovery of Drain Cleanout scheduled 2020 (\$2K)	(5,500)	(12,398)	(8,500)	
Grants	Es¥mated 50% of Costs to Employ Drainage Superintendent for 2019 (\$3500), plus recovery of Drain Cleanout scheduled 2020 (\$2K)	(5,500)	(12,398) (280,114)	(8,500) (267,957)	
POAREVENUE	(\$3500), plus recovery of Drain Cleanout scheduled 2020 (\$2K)	(11,677)	(280,114)	(267,957)	
POA REVENILE 140105126 CEMC Revenue					
POA REVENILE 140105126 CEMC Revenue 140105127	(\$3500), plus recovery of Drain Cleanout scheduled 2020 (\$2K) Planning to alternate years hosting mock disaster with Pap-Cam. Calvin Host 2021, No invoicing between municipalities:	(11,677) 0	(280,114)	(267,957)	
POA REVENILE 140105126 CEMC Revenue	(\$3500), plus recovery of Drain Cleanout scheduled 2020 (\$2K) Planning to alternate years hosting mock disaster with Pap-Cam. Calvin Host 2021, No invoicing between municipalities:	(11,677) 0 (200)	(280,114) 0 (1,697)	(267,957) 0 (650)	
POA REVENUE 140105126 CEMC Revenue 140105127 Provincial Offences Act	(\$3500), plus recovery of Drain Cleanout scheduled 2020 (\$2K) Planning to alternate years hosting mock disaster with Pap-Cam, Calvin Host 2021, No invoicing between municipalities Calvin's expected portion of POA fines estimated for 2020,	(11,677) 0	(280,114)	(267,957)	
POA. REVENIE 140105126 CEMC Revenue 140105127 Provincial Offences Act USER FEES AND SE	(\$3500), plus recovery of Drain Cleanout scheduled 2020 (\$2K) Planning to alternate years hosting mock disaster with Pap-Cam, Calvin Host 2021, No invoicing between municipalities Calvin's expected portion of POA fines estimated for 2020,	(11,677) 0 (200) (200)	(280,114) 0 (1,697) (1,697)	(267,957) 0 (650) (650)	
POA REVENUE 140105126 CEMC Revenue 140105127 Provincial Offences Act	(\$3500), plus recovery of Drain Cleanout scheduled 2020 (\$2K) Planning to alternate years hosting mock disaster with Pap-Cam, Calvin Host 2021, No invoicing between municipalities Calvin's expected portion of POA fines estimated for 2020,	(11,677) 0 (200)	(280,114) 0 (1,697)	(267,957) 0 (650)	
POA REVENUE 140105126 CEMC Revenue 140105127 Provincial Offences Act USER FEES AND SE 140106130 Cemetery Revenue	(\$3500), plus recovery of Drain Cleanout scheduled 2020 (\$2K) Planning to alternate years hosting mock disaster with Pap-Cam. Calvin Host 2021, No invoicing between municipalities Calvin's expected portion of POA fines estimated for 2020, WICE CHARGES Sale of plots, portion of markers etc. Estimated based on avg of 6 yrs,	(11,677) 0 (200) (200)	(280,114) 0 (1,697) (1,697)	(267,957) 0 (650) (650)	
POA REVENULE 140105126 CEMC Revenue 140105127 Provincial Offences Act USER FEES AND SE 140106130	(\$3500), plus recovery of Drain Cleanout scheduled 2020 (\$2K) Planning to alternate years hosting mock disaster with Pap-Cam, Calvin Host 2021, No invoicing between municipalities. Calvin's expected portion of POA fines estimated for 2020, MICE CHARGES	(11,677) 0 (200) (200)	(280,114) 0 (1,697) (1,697)	(267,957) 0 (650) (650)	
POA REVENULE 140105126 CEMC Revenue 140105127 Provincial Offences Act USER FEES AND SE 140106130 Cemetery Revenue 140106131	(\$3500), plus recovery of Drain Cleanout scheduled 2020 (\$2K) Planning to alternate years hosting mock disaster with Pap-Cam, Calvin Host 2021, No invoicing between municipalities. Calvin's expected portion of POA fines estimated for 2020, WICE CHARGES Sale of plots, portion of markers etc. Estimated based on avg of 6 yrs, Estimated 2020 Hall rental (\$100). This account to also include internal	(11,677) 0 (200) (200) (200)	(220,114) 0 (1,697) (1,697) (1,310)	(267,957) 0 (650) (650) (800)	
POA REVENUE 140105126 CEMC Revenue 140105127 Provincial Offences Act USER FEES AND SE 140106130 Cemetery Revenue 140106131 Recreation Revenue	(\$3500), plus recovery of Drain Cleanout scheduled 2020 (\$2K) Planning to alternate years hosting mock disaster with Pap-Cam. Calvin Host 2021. No invoicing between municipalities: Calvin's expected portion of POA fines estimated for 2020, VICE CHABGES Sale of plots, portion of markers etc. Estimated based on avg of 6 yrs. Estimated 2020 Hall rental (\$100), This account to also include internal revenue for use of Gas (from Rec Gas Tank) to other departments (eg. Fire, Roads), Any monies raised from fundraising, If any.	(11,677) 0 (200) (200) (200)	(220,114) 0 (1,697) (1,697) (1,310)	(267,957) 0 (650) (650) (800)	
PIA REVENUE 140105126 CEMC Revenue 140105127 Provincial Offences Act USER FEES AND SE 140105130 Cemetery Revenue 140105131 Recreation	(\$3500), plus recovery of Drain Cleanout scheduled 2020 (\$2K) Planning to alternate years hosting mock disaster with Pap-Cam. Calvin Host 2021, No invoicing between municipalities: Calvin's expected portion of POA fines estimated for 2020, VICE CHARGES Sale of plots, portion of markers etc. Estimated based on avg of 6 yrs, Estimated 2020 Hall rental (\$100). This account to also include internal revenue for use of Gas (from Rec Gas Tank) to other departments (eg. Fire, Roads), Any monies raised from fundraising, If any. FEES	(11,677) 0 (200) (200) (200) (800) (800) (1,600)	(220,114) 0 (1,697) (1,697) (1,510) (500) (1,810)	(267,957) 0 (650) (650) (800) (1,810) (2,610]	
POA REVENUE 140.05126 CEMC Revenue 140105127 Provincial Offences Act USER FEES AND SE 140106130 Cemetery Revenue 140106131 Recreation Revenue UCENSES, PERMIT: 140107140 Building Permits	(\$3500), plus recovery of Drain Cleanout scheduled 2020 (\$2K) Planning to alternate years hosting mock disaster with Pap-Cam. Calvin Host 2021. No invoicing between municipalities: Calvin's expected portion of POA fines estimated for 2020, VICE CHABGES Sale of plots, portion of markers etc. Estimated based on avg of 6 yrs. Estimated 2020 Hall rental (\$100), This account to also include internal revenue for use of Gas (from Rec Gas Tank) to other departments (eg. Fire, Roads), Any monies raised from fundraising, If any.	(11,677) (10,677) (200) (200) (200) (800) (800) (1,600) (4,000)	{220,114} 0 (1,697) (1,697) (1,310) (500)	(267,957) 0 (650) (650) (800) (1,810)	
POA REVENUE 140105126 CEMC Revenue 140105127 Provincial Offences Act USER FEES AND SE 140106130 Cemetery Revenue 140106131 Recreation Revenue UCENSES, PERMITT; 140107140	(\$3500), plus recovery of Drain Cleanout scheduled 2020 (\$2K) Planning to alternate years hosting mock disaster with Pap-Cam. Calvin Host 2021, No invoicing between municipalities: Calvin's expected portion of POA fines estimated for 2020, VICE CHARGES Sale of plots, portion of markers etc. Estimated based on avg of 6 yrs, Estimated 2020 Hall rental (\$100). This account to also include internal revenue for use of Gas (from Rec Gas Tank) to other departments (eg. Fire, Roads), Any monies raised from fundraising, If any. FEES	(11,677) 0 (200) (200) (200) (800) (800) (1,600)	(220,114) 0 (1,697) (1,697) (1,510) (500) (1,810)	(267,957) 0 (650) (650) (800) (1,810) (2,610]	
POA REVENUE 140105126 CEMC Revenue 140105127 Provincial Offence: Act USER FEES AND SE 140106130 Cernetery Revenue 140106131 Revenue UCENSES, PERMITT 140107140 Building Permits 140107144	(\$3500), plus recovery of Drain Cleanout scheduled 2020 (\$2K) Planning to alternate years hosting mock disaster with Pap-Cam. Calvin Host 2021, No invoicing between municipalities: Calvin's expected portion of POA fines estimated for 2020, VICE CHARGES Sale of plots, portion of markers etc. Estimated based on avg of 6 yrs, Estimated 2020 Hall rental (\$100). This account to also include internal revenue for use of Gas (from Rec Gas Tank) to other departments (eg. Fire, Roads), Any monies raised from fundraising, If any. FEES	(11,677) (200)	(280,114) 0 (1,697) (1,697) (1,610) (500) (1,610) (4,525) (200)	(267,957) 0 (650) (850) (800) (1,810) (2,610) (4,000) (200)	
POA REVENUE 140105126 CEMC Revenue 140105127 Provincial Offences Act USER FEES AND SE 140106130 Cemetery Revenue 140106131 Recreasion Revenue UCENSES, PERMIT 140107140 Building Permits 140107144 Election, Revenue	(\$3500), plus recovery of Drain Cleanout scheduled 2020 (\$2K) Planning to alternate years hosting mock disaster with Pap-Cam. Calvin Host 2021, No invoicing between municipalities Calvin's expected portion of POA fines estimated for 2020, AVICE CHARGES Sale of plots, portion of markers etc. Estimated based on avg of 6 yrs. Estimated 2020 Hall rental (\$100). This account to also include Internal revenue for use of Gas (from Rec Gas Tank) to other departments (eg. Fire, Roads), Any monies raised from fundraising, If any. FEES Expected average demand for permits in 2020. Based on a 5 year average.	(11,677) (10,677) (200) (200) (200) (800) (800) (1,600) (4,000)	(280,114) 0 (1,697) (1	(267,957) 0 (650) (650) (1,810) (2,610) (4,000)	
POA REVENUE 140105126 CEMC Revenue 140105127 Provincial Offences Act USER FEES AND SE 140106130 Cernetery Revenue 140106131 Recreation Revenue UCENSES, PERMITT 140107140 Building Permits 140107143 Election Revenue 140107143 Gen. Govt. Revenue	(\$3500), plus recovery of Drain Cleanout scheduled 2020 (\$2K) Planning to alternate years hosting mock disaster with Pap-Cam. Calvin Host 2021, No invoicing between municipalities Calvin's expected portion of POA fines estimated for 2020, VICE CHARGES Sale of plots, portion of markers etc. Estimated based on avg of 6 yrs, Estimated 2020 Hall rental (\$100). This account to also Include Internal revenue for use of Gas (from Rec Gas Tank) to other departments (eg. Fire, Roads), Any monies raised from fundraising, If any. FEES Expected average demand for permits in 2020, Based on a 5 year average. Spectrum annual fee for tower at landfill site. Line Fences Act. NSF cheques etc., Payment out of Court for Tax Sale from 2018 (\$37,238.53)	(11,677) (200)	(280,114) 0 (1,697) (1,697) (1,610) (500) (1,610) (4,525) (200)	(267,957) 0 (650) (850) (800) (1,810) (2,610) (4,000) (200)	
POA REVENUE 140105126 CEMC Revenue 140105127 Provincial Offences Act USER FEES AND SE 140106130 Cemetery Revenue 140106131 Recreation Revenue UCENSES, PERMITI 140107140 Building Permits 140107144 Election, Revenue 140107143 Gen. Govt. Revenue 140107145 911 Revenues	(\$3500), plus recovery of Drain Cleanout scheduled 2020 (\$2K) Planning to alternate years hosting mock disaster with Pap-Cam. Calvin Host 2021, No invoicing between municipalities: Calvin's expected portion of POA fines estimated for 2020, VICE CHARGES Sale of plots, portion of markers etc. Estimated based on avg of 6 yrs, Estimated 2020 Hall rental (\$100). This account to also include internal revenue for use of Gas (from Rec Gas Tank) to other departments (eg. Fire, Roads), Any monies raised from fundraising, If any. FEES Expected average demand for permits in 2020. Based on a 5 year average. Spectrum annual fee for tower at landfill site, Line Fences Act, NSF	(11,677) (10,677) (200) (200) (200) (800) (800) (1,600) (4,000) (39,239)	(220,114) 0 (1,697) (1,697) (1,310) (500) (1,810) (4,525) (200) (',483)	(267,957) 0 (650) (650) (3,810) (2,610) (4,000) (2,000) (2,000)	
POA REVENUE 140105126 CEMC Revenue 140105127 Provincial Offences Act USER FEES AND SE 140106130 Cernetery Revenue 140106131 Recreation Revenue UCENSES, PERMITT 140107140 Building Permits 140107143 Election Revenue 140107143 Gen. Govt. Revenue	(\$3500), plus recovery of Drain Cleanout scheduled 2020 (\$2K) Planning to alternate years hosting mock disaster with Pap-Cam. Calvin Host 2021, No invoicing between municipalities Calvin's expected portion of POA fines estimated for 2020, VICE CHARGES Sale of plots, portion of markers etc. Estimated based on avg of 6 yrs, Estimated 2020 Hall rental (\$100). This account to also Include Internal revenue for use of Gas (from Rec Gas Tank) to other departments (eg. Fire, Roads), Any monies raised from fundraising, If any. FEES Expected average demand for permits in 2020, Based on a 5 year average. Spectrum annual fee for tower at landfill site. Line Fences Act. NSF cheques etc., Payment out of Court for Tax Sale from 2018 (\$37,238.53)	(11,677) (10,677) (200) (200) (200) (800) (800) (1,600) (4,000) (39,239)	(220,114) 0 (1,697) (1,697) (1,310) (500) (1,810) (4,525) (200) (',483)	(267,957) 0 (650) (650) (3,810) (2,610) (4,000) (2,000) (2,000)	
POA REVENUE 140105126 CEMC Revenue 140105127 Provincial Offences Act USER FEES AND SE 140106130 Cemetery Revenue 140106131 Recreasion Revenue UCENESS, PERMITI 140107140 Building Permits 140107144 Bection, Revenue 140107145 Gent, Revenue 140107145 Grit Revenues 140107146 Fire Dept Revenue	(\$3500), plus recovery of Drain Cleanout scheduled 2020 (\$2K) Planning to alternate years hosting mock disaster with Pap-Cam. Calvin Host 2021. No invoicing between municipalities Calvin's expected portion of POA fines estimated for 2020, WICE CHARGES Sale of plots, portion of markers etc. Estimated based on avg of 6 yrs. Estimated 2020 Hall rental (\$100). This account to also include internal revenue for use of Gas (from Rec Gas Tank) to other departments (eg. Fire, Roads), Any monies raised from fundraising, if any. EEEE Expected average demand for permits in 2020, Based on a 5 year average. Spectrum annual fee for tower at landfill site. Line Fences Act. NSF cheques etc., Payment out of Court for Tax Sale from 2018 (\$37,238.53) Installation of new signs if required	(11,677) (200) (200) (200) (800) (800) (800) (1,600) (4,000) (4,000) (39,239) (35)	(220,114) 0 (1,697) (1,597) (1,310) (500) (1,810) (4,525) (200) (1,483) (70)	(267,957) 0 (650) (650) (800) (3,810) (2,000) (200) (200) (35)	
POA REVENUE 140.05126 CEMC Revenue 140105127 Provincial Offences Act USER FEES AND SE 140106130 Cemetery Revenue 140106131 Recreation Revenue UCENSES, PERMIT: 140107140 Building Permits 140107143 Gen. Govt. Revenue 140107145 S11 Revenues 140107145 Fire Dept Revenue	(\$3500), plus recovery of Drain Cleanout scheduled 2020 (\$2K) Planning to alternate years hosting mock disaster with Pap-Cam. Calvin Host 2021, No invoicing between municipalities Calvin's expected portion of POA fines estimated for 2020, VICE CHARGES Sale of plots, portion of markers etc. Estimated based on avg of 6 yrs. Estimated 2020 Hall rental (\$100), This account to also include internal revenue for use of Gas (from Rec Gas Tank) to other departments (eg. Fire, Roads), Any monies raised from fundraising, If any. FEES Expected average demand for permits in 2020, Based on a 5 year average. Spectrum annual fee for tower at landfill site. Line Fences Act. NSF cheques etc., Payment out of Court for Tax Sale from 2018 (\$37,238.53) Installation of new signs if required Donations to Dept for Services provided. Lauder Twp residents @ \$92 ea x 23/Canadlan Ecology Centre \$2042 (to review and Increase by December CP) annually going forward). Increase In	(11,677) (200) (200) (200) (800) (800) (800) (1,600) (4,000) (4,000) (39,239) (35)	(220,114) 0 (1,697) (1,597) (1,310) (500) (1,810) (4,525) (200) (1,483) (70)	(267,957) 0 (650) (650) (800) (3,810) (2,000) (200) (200) (35)	
POA REVENUE 140105126 CEMC Revenue 140105127 Provincial Offences Act USER FEES AND SE 140106130 Cemetery Revenue 140106131 Recreasion Revenue UCENESS, PERMITI 140107140 Building Permits 140107144 Bection, Revenue 140107145 Gent, Revenue 140107145 Grit Revenues 140107146 Fire Dept Revenue	(\$3500), plus recovery of Drain Cleanout scheduled 2020 (\$2K) Planning to alternate years hosting mock disaster with Pap-Cam. Calvin Host 2021. No invoicing between municipalities Calvin's expected portion of POA fines estimated for 2020, WICE CHARGES Sale of plots, portion of markers etc. Estimated based on avg of 6 yrs. Estimated 2020 Hall rental (\$100). This account to also include internal revenue for use of Gas (from Rec Gas Tank) to other departments (eg. Fire, Roads), Any monies raised from fundraising, If any. EEEE Expected average demand for permits in 2020. Based on a 5 year average. Spectrum annual fee for tower at landfill site. Line Fences Act. NSF cheques etc., Payment out of Court for Tax Sale from 2018 (\$37,238.53) Installation of new signs if required Donations to Dept for Services provided. Lauder Twp residents @ \$92 ea x 23/Canadian Ecology Centre \$2042 (to review and Increase by December CP) annuality going forward). Increase In annual from 57 to \$90 per household in 2016 for Lauder (Increase Me)	(11,677) (200) (200) (200) (800) (800) (800) (4,00) (4,00) (3,000) (3,000)	(220,114) 0 (1,697) (1,697) (1,310) (500) (1,810) (4,525) (200) (1,493) (70) (4,274)	(267,957) 0 (650) (650) (800) (1,810) (2,000) (2,000) (2,000) (3,000) (3,000)	
POA REVENUE 140.05126 CEMC Revenue 140105127 Provincial Offences Act USER FEES AND SE 140106130 Cemetery Revenue 140106131 Recreation Revenue UCENSES, PERMIT: 140107140 Building Permits 140107143 Gen. Govt. Revenue 140107145 911 Revenues 140107145 Fire Dept. Revenue 140107148 Fire Dept. Agreements 140107150	IS3500), plus recovery of Drain Cleanout scheduled 2020 (S2K) Planning to alternate years hosting mock disaster with Pap-Cam. Calvin Host 2021, No invoicing between municipalities Calvin's expected portion of POA fines estimated for 2020, Calvin's expected portion of POA fines estimated for 2020, Calvin's expected portion of POA fines estimated for 2020, Calvin's expected portion of markers etc. Estimated based on avg of 6 yrs, Estimated 2020 Hall rental (S100). This account to also include internal revenue for use of Gas (from Rec Gas Tank to other departments (eg. Fire, Roads), Any monies raised from fundraising, If any. FEES Expected average demand for permits in 2020. Based on a 5 year average. Spectrum annual fee for tower at landfill site. Line Fences Act. NSF cheques etc., Payment out of Court for Tax Sale from 2018 (S37, 238.S3) Installation of new signs if required Donations to Dept for Services provided. Lauder Twp residents @ \$92 ea x 23/Canadian Ecology Centre \$2042 (to review and Increase by December CPI annually going forward). Increase In annual from 57 to \$90 per household in 2016 for Lauder (increased by CPI in 2020).	(11,677) (200) (200) (200) (800) (800) (800) (4,00) (4,00) (3,000) (3,000)	(220,114) 0 (1,697) (1,697) (1,310) (500) (1,810) (4,525) (200) (1,493) (70) (4,274)	(267,957) 0 (650) (650) (800) (1,810) (2,000) (2,000) (2,000) (3,000) (3,000)	
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PCA REVENUE 140105126 CEMC Revenue 140105127 Provincial Offences Act 140105127 Provincial Offences Act 140105130 Cemetery Revenue 140106131 Recreation Revenue 140107144 Building Permits 140107143 Gout, Revenue 140107145 911 Revenues 140107146 Fire Dept, Agreements 140107148 Fire Dept, Agreements 1401071518 Read VehicleTruck Credits 140107153 Road Dept Ieologenthics 140107153 Road VehicleTruck Credits 140107153	(\$3500), plus recovery of Drain Cleanout scheduled 2020 (\$2K) Planning to alternate years hosting mock disaster with Pap-Cam. Calvin Host 2021, No invoicing between municipalities: Calvin's expected portion of POA fines estimated for 2020, WICE CHARGES Sale of plots, portion of markers etc. Estimated based on avg of 6 yrs, Estimated 2020 Hall rental (\$100). This account to also include internal revenue for use of Gas (from Rec Gas Tank) to other departments (eg. Fire, Roads), Any monies raised from fundraising, if any. FEES Expected average demand for permits in 2020, Based on a 5 year average. Spectrum annual fee for tower at landfill site. Line Fences Act. NSF cheques etc., Payment out of Court for Tax Sale from 2018 (\$37,238.53) Installation of new signs if required Donations to Dept for Services provided. Lauder Twp residents @ \$92 eax 23/Canadian Ecology Centre \$2042 (to review and Increase by December CPI annually going forward). Increase In annual from 575 to \$90 per household in 2016 for Lauder (Increase By CPI in 2020). 2018 Loader Rate \$18.00/hr, Truck \$29.00/hr, Grader \$20.00/hr based on 3 yr avg. DO NOT USE as of 2018, now included as credit to 150325106	(11,677) (209) (209) (800) (800) (800) (4,000) (4,000) (39,239) (35) (3,000) (4,158) (4,158) (1,350) (5,750)	(220,114) 0 (1,697) (1,697) (1,697) (1,697) (1,697) (1,697) (4,577) (4,525) (200) (4,525) (200) (4,525) (200) (2,412) (2,411) (5,427)	(267,957) 0 (650) (650) (800) (1,810) (2,610) (2,000) (2,000) (2,000) (3,000) (4,070) (4,070) (2,700) (5,251)	
POAREVENUE 140105126 CEMC Revenue 140105127 Provincial Offences Act USER FEES AND SE 140106130 Cemetery Revenue 140106131 Recreation Revenue UCENSES, PERMIT: 140107140 Building Permits 140107140 Building Permits 140107143 Gent, Revenue 140107143 Gent, Revenue 140107145 Fire Dept, Revenue 140107146 Fire Dept, Revenue 140107145 Fire Dept, Revenue 140107145 Radreemets 140107150 Road Dept Revenue 140107151 Road VehicleTruck Credits	(\$3500), plus recovery of Drain Cleanout scheduled 2020 (\$2K) Planning to alternate years hosting mock disaster with Pap-Cam. Calvin Host 2021, No invoicing between municipalities Calvin's expected portion of POA fines estimated for 2020, Calvin's expected portion of POA fines estimated for 2020, VICE CHABGES Sale of plots, portion of markers etc. Estimated based on avg of 6 yrs. Estimated 2020 Hall rental (\$100). This account to also include Internal revenue for use of Gas (from Rec Gas Tank) to other departments (eg. Fire, Roads), Any monies raised from fundraising, If any. EEES Expected average demand for permits in 2020, Based on a 5 year average. Spectrum annual fee for tower at landfill site. Line Fences Act. NSF cheques etc., Payment out of Court for Tax Sale from 2018 (\$37,238.53) Installation of new signs if required Donations to Dept for Services provided. Lauder Twp residents @ \$92 ea x 23/Canadian Ecology Centre \$2042 (to review and Increase by December CPI annually going forward), Increase In annual from \$75 to \$90 per householdin 2016 for Lauder (increased by 2018 Loader Rate \$18.00/hr, Truck \$29.00/hr, Grader \$20.00/hr based on 3 yr avg. DO NOT USE as of 2018, now included as credit to 150325106 Funds to municipality from Aggregate Trust generated from Registered gravel pits within the municipality.2008 was the first year of this Trust.	(11,677) (209) (209) (209) (800) (800) (800) (4,000) (4,000) (39,239) (35) (3,000) (4,158) (4,158)	(220,114) 0 (1,697) (1,697) (1,697) (1,697) (1,697) (1,697) (4,577) (4,525) (200) (4,525) (200) (4,525) (200) (2,412) (2,411) (5,427)	(267,957) 0 (E50) (E50) (3,810) (2,610) (2,000) (2,000) (2,000) (3,000) (3,000) (4,070) (2,700)	

VZ (#20,000 Addition)

140103830 Estimated amount charged on tax arrears throughout the year. This may be higher or lower due to what we decide to do with interest during interest (15,000) (16,045) (14,900) OTHER REVENUE (15,000) (16,045) (14,900) 140109185 Interest rates remain low on GIC's. As of Jan 1, 2019 value was status (15,000) (13,335) (7,000) 140109185 Interest rates remain low on GIC's. As of Jan 1, 2019 value was status (162,055) (162,126) 14010191 Bank Loan (162,055) (162,126) Proceeds (162,055) (162,126) Proceeds (12,000) (119,345) (121,000) Reserves Roads (12,000) (12,476) (14,533) Reserves (1010194) 0 (12,000) (14,533) 140110193 Drainage Work to be done in 2020. (12,000) (12,476) (14,533) 140110194 0 (12,000) (12,000) (14,533) (14010194) Transfer from Reserves Fire 0 (12,000) (14,533) (14010195) Transfer from Reserves Fire 0 (12,000)							
Back Reservative Automative Auto		140107155	:				1
Science Vision Procession, SCIESSES 2019 (11,100) (11,100) (11,100) (11,100) Science Vision Procession, Science Vision Procession, Science Vision Procession, Science Vision Procession, Science Vision, Vision, Science Vision, Vision, Science Vision, Science Vision, Science Vision, Science Vision, Vision, Science Vision, Vision, Science Vision, Science Vision, Science Vision, Vision, Science Vision, Vision, Science Vision, Science Vision, Science Vision, Science Vision, Vision		Road Non-machine	Wood sold.	(500)	(15,280)	(880)	
1000000000000000000000000000000000000			contract with CPI Increase?), CEC(\$2590.79 to be increased by December CPI annually), Samuel de Champlain Park (\$0) plus tipping fees (\$3500). 12 bins Columbia F.P. (\$150 ea), plus household tipping fees/fridge	(11,990)	(14,518)	(11,000)	
10002102.0 0		Blue Box Recycling	:	(10,000)	(12,305)	(9,000)	
SIGUD700 Barcenton Committee disolved is 2017 Image: Sigura 2017 Image: Sigura 2017 SIGUD700 Estimating on 2018 Actual vs. Budget (1000) (1558) (1000) SIGUD700 Estimating on 2018 Actual vs. Budget (1000) (1558) (1539) SIGUD700 Estimating on 2018 Actual vs. Budget (1559) (1550) (1550) SIGUD700 Estimating on 2018 Actual vs. Budget (1550) (1550) (1550) SIGUD700 Estimating on 2018 Actual vs. Budget (1550) (1550) (1550) SIGUD700 Estimating on 2018 Actual vs. Budget		Industrial Waste		0	0	0	
Tac Cert, Mage. Estimated source are 2013 Actual vs. Budget [1000] (1001) 20016 Estimated answer de 2013 Actual vs. Budget (10,370) (10,370) (10,370) 20016 Estimated answer de 2013 Actual vs. Budget (10,370) (10,370) (10,370) 2001821 Estimated answer de de to what we dedde to de with therent during (10,300) (10,450) (11,430) 2001821 Estimated answer de de to what we dedde to de with therent during (11,200) (11,333) (70,00) 20018215 Estimated answer de de to what we dedde to de with therent during (11,200) (11,333) (70,00) 20018215 Estimated answer de de to a what we dedde to de with therent during (11,200) (11,333) (12,00) 20018215 Estimated answer de de to a wat 2000. (11,200) (12,000) (12,000) (12,000) 20018215 Estimated answer de for funditil monitoring purposes. Host Bapet due in 2021. 0 (12,000) (12,000) 20018215 Estimated answer for funditil monitoring purposes. Host Bapet due in 2021. 0 0 0 20018215 Estimate due wat 2020. Estima		140107170 Recreation	Recreation Committee dissolved in 2017				
Zahlag Extimuting one ZBLA and one Minor Variance (1,379) (1,379) PIRAL TAGAD, INTERST Statistical anounce interpretent charged on tax amean through-or tax years in through-or tax years in the second of the second		140107172 Tax Cert., Maps, Copies. Faxes	Estimated based on 2019 Actual vs. Budget	(500)	(853)	(500)	
PENALTICADD STIEST Construction PLANET AND ATTREEST (15,000) (15		Zoning	Estimating one ZBLA and one Minor Variance		(74.215)		
Interest Institution Isono Isono Isono OTHER REVEAU						(10,003)	I
OTHER REVELIE Comparison DOUBLING INCOME Interest state remain low on GIC-R, A SGI Jan 1, 2013 value was: (24288.28, Interest Rate 1a.7%, Matures April 22, 2019 - Renewed, (24288.28, Interest Rate 1a.7%, Matures April 22, 2019 - Renewed, (242.005) (15,335) (25,005) DOUBLING INFORMATION				(15,000)		(14,900)	
14000350 means the result 12,2480.23, https://doi.org/10.2001/j. index.not/i		OTHER REVENUE		(15,000)	(16,045)	(14,900)	
Bink Lon (125,025) (125,025) 140020032 (133,445) (121,000) 140020032 (122,000) (123,445) (121,000) 140020032 (122,000) (12,476) (14,533) 140020032 (122,000) (12,476) (14,533) 140020032 (122,000) (12,476) (14,533) 140020032 0 (12,000) (12,476) (14,533) 140020032 1744 (122,000) (12,476) (14,533) 140020037 1744 Provide Transfer from 0 0 0 0 140020037 FRALE payment from reserve 2015. (obligation complete) 0 0 0 0 0 140020038 Ges Tax funds available \$134,277. (113,102) (12,743) (12,745) <th></th> <td>Investment Income</td> <td>\$124883.23. Interest Rate is 1.7%. Matures April 23, 2019 - Renewed,</td> <td>(7,000)</td> <td>(13,335)</td> <td>(7,000)</td> <td></td>		Investment Income	\$124883.23. Interest Rate is 1.7%. Matures April 23, 2019 - Renewed,	(7,000)	(13,335)	(7,000)	
Transfer from Beserver Rodu 0 (12,000) (12,000) 14011039 14011039 Dninage Work to be done in 2020. (12,000) (12,000) (12,000) (12,000) 14011039 14011039 Dninage Work to be done in 2020. (12,000) (12,000) (12,000) (12,000) 14011035 Reserves Free 0 0 (2,000) 14011035 Reserves Including Instances Free 0 0 0 14011035 Transfer from Reserves Including FINAL payment from reserve 2015. (obligation complete) 0 0 0 14011036 Gas Tax funds available 5134,277. (113,303) (201,425) (91,245) (91,245) 14011039 Surplas 10.018 was 501,245 (bloc - Operating and Capital Budgets will also (213,865) (91,245) (91,245) (91,245) 14011030 Surplas 10.018 was 501,245 (bloc - Operating and Capital Budgets will also (11,117) (11,117) (11,000) 14011030 Surplas 10.018 was 501,245 (bloc - Operating and Capital Budgets will also (11,117) (11,127) (11,127) 140110304 Transfer from Reserves and Surplas 1.018 was 501,245 (bloc - operating and Capital Budgets will also (11,117) (11,128)		Bank Loan Proceeds	: 		(162,055)	(162,126)	1
Transfer from Beserves M40130136 Transfer from Beserves M40130136 Transfer from Beserves fre M40130137 Transfer from Beserves fre M40130137 Transfer from Beserves fre M40130137 Transfer from Beserves fre M40130137 Transfer from Beserves fre M40130137 Transfer from Beserves fre M40130137 Transfer from Beserves fre M40130138 Transfer from Beserves fre M40130137 Transfer from Beserves fre M40130138 Transfer from Beserves fre M40130137 Transfer from Beserves fre M40130138 Transfer from Beserves fre M40130138 Transfer from Beserves fre M40130138 Transfer from Beserves fre M40130208 Transfer from Beserves fre M40130208 Transfer from Beserves fre M40130208 Transfer from Beserves fre M40130208 Transfer from Beserves fre M40130208 Transfer from Unsegranded Defense fre M40130208 Transfer from Unsegranded Defense fre M40130208 Transfer from Unsegranded Transfer from None Council fees Defense fre Beserves Transfer from Unsegranded Transfer from None Council fees Transfer from None Council fees Transfer from None Council fees Transfer from None Council fees Defense fre Defense		Transfer from Reserves Roads	Drainage Work to be done in 2020.	0	(119,345)	(121,000)	
Esservers Irge Mod 100.05 Transfer from Reserves Mattwo Reservers (and) (2,003) (2,003) 1401.00.05 Transfer from Reserves Mattwo FWAL payment from reserve 2015. (obligation complete) 0 0 0 0 1401.00.05 Transfer from Reserves Mattwo FWAL payment from reserve 2015. (obligation complete) 0 0 0 0 1401.00.05 Surplus 2018 was 591.24f. (bloc - Operating and Copital Budgets will also (203,865) (91,245) (91,245) (91,245) 1401.00.05 Surplus 2018 was 591.24f. (bloc - Operating and Copital Budgets will also (203,865) (91,245) (91,245) (92,245) 1401.10.05 Transfer from Unsegended 4041.10204 As of January 1, 2020, balance at \$208,200.15, Transfer 55000 for new (5,000) (11,117) (12,000) (11,117) (12,000) 1401.100.05 Transfer from Unsegended 4041.10204 None 0 <th></th> <td>Transfer from <u>Reserves</u> 140110194</td> <td></td> <td></td> <td>(12,476)</td> <td>(14,533)</td> <td></td>		Transfer from <u>Reserves</u> 140110194			(12,476)	(14,533)	
Beserve tandili C C C 47313037 FINAL payment from reserve 2015. (obligation complete) 0 0 0 0 14013019 FINAL payment from reserve 2015. (obligation complete) 0 0 0 0 0 14013019 Finander from reserve 2015. (obligation complete) 0		Reserves Fire 140110195	Recenter for landfill monitoring numeror New Recent due in 2024		13 0001	(3.000)	
Preserve Mattawn PMAL Payment Hom reserve 2015. (Doligition competes) U D D 14011038 Gas Tax funds available 513,277. (113,383) (207,433) 14011039 Surplus 2018 was \$51,245 (Note - Operating and Capital Budgets will also preview Yr. (233,865) (91,245) (91,245) 140110305 Surplus 2018 was \$51,245 (Note - Operating and Capital Budgets will also preview Yr. (237,855) (91,245) (91,245) 140110305 Surplus 2018 was \$51,245 (Note - Operating and Capital Budgets will also computers including installation (237,855) (91,245) (91,245) 140110204 Transfer from Unexpended 0 0 0 0 0 Council fees Paid monthly to Mayor and Councillors. Council is paid only for meetings 4 36,943		Reserves Landfill	Reserves for randing monitoring purposes, wext report due in 2021.		(2,000)	(2,000)	
Transfer from Ges Tex funds available \$134,277. (113,393) (207,423) 140110039 Surplus 2018 was \$912,455 [Mote - Operating and Capital Budgets will also prefice twy surplus a spalled in 203b budget] (233,655) (91,245) (91,245) 140110030 Surplus 2018 was \$912,455 [Mote - Operating and Capital Budgets will also prefice twy surplus a spalled in 203b budget] (233,655) (91,245) (91,245) 140110030 As of January 1, 2020, balance at \$108,200.15, Transfer \$5000 for new (\$,000) (11,117) (23,655) (524,656) (526,617) (526,617) (526,617) (526,617) (526,617) (526,617) (526,617) (526,617) <td< td=""><th></th><td>Reserves Mattawa Hospital Funds</td><td>FINAL payment from reserve 2015. (obligation complete)</td><td>0</td><td>O</td><td>0</td><td></td></td<>		Reserves Mattawa Hospital Funds	FINAL payment from reserve 2015. (obligation complete)	0	O	0	
Surplus from predict any surplus splite in 2019 was 39,249 (adds - Operating Budget) (233,865) (91,245) (91,245) IA0102030 Transfer from Working Funds Reserves As of January 1, 2020, balance at \$108,200.15, Transfer \$5000 for new (5,000) (13,1137) (21,000) Working Funds Reserves 0 0 0 0 0 IA0102040 Transfer from Unexpanded None 0 0 0 0 COUNCIL (27,005) (524,956) (256,951) (256,951) (256,951) COUNCIL Transfer from Unexpanded None 0 0 0 0 COUNCIL Transfer from Council fees Transfer from Paid montbly to Mayor and Councillors. Council Is paid only for meetings (4 Training Budget: thit years attended. Increase to allow for potentially 6 spacial Council meetings (4 200 61 200 ISSU0000 Council fees 1.95% anorax of Total Salary 750 702 525 IST I travel costs for meetings etc, other miles: expense - Increased from \$200 8000 61 200 I travel costs for meetings etc, other miles: expense - Increased from \$200 8000 61 200 I travel c		Transfer from Reserves-Gas Tax	Gas Tax funds available \$134,277.		(113,383)	(20 7 ,413)	
Working Funds computers including installation (5,900) (11,137) (22,000) 140110204 Transfer from 0 0 0 0 0 Cantal (257,855) (524,856) (526,637) (556,654) (2,590,633) (2,590,633) COUNCIL Training Budget (550,054) (2,590,633) (2,590,633) (2,590,633) (2,590,633) COUNCIL EXPENDITURES 37,500 36,943 36,850 Training Budget IS010100 statended. Increase to allow for potentally 6 spice lacouncil meetings (4 attended. Increase to allow for potentally 6 spice lacouncil meetings (4 attended. Increase to allow for potentally 6 spice lacouncil meetings (4 attended. Increase to allow for potentally 6 spice lacouncil meetings (4 attended. Increase to allow for potentally 6 spice lacouncil meetings (4 attended. Increase (5,000) 61 200 Council Vehicle & Travel costs for meetings attack Training Budget attended. Increase (1,01,01) attended. Increa	ļ	Surplus from previous Yr.		(233,865)	(91,245)	(91,245)	
Transfer from Unaxpended (abital None 0		Working Funds Reserves		(5,000)	(11,117)	(21,000)	
(27.065F (524.95C) (525.937) TOTAL REVENUES (549.654) (2,539.043) (2,639.059) COUNCIL Training Budget Training Budget Training Budget Training Budget Council Fees Training Budget Strategic Plan Meetings and 2 extra special meetings (4 Strategic Plan Meetings and 2 extra special meetings (4 Strategic Plan Meetings and 2 extra special meetings (4 Strategic Plan Meetings and 2 extra special meetings (4 Strategic Plan Meetings and 2 extra special meetings (4 Strategic Plan Meetings and 2 extra special meetings (4 Strategic Plan Meetings and 2 extra special meetings (4 Strategic Plan Meetings and 2 extra special meetings (4 Strategic Plan Meetings and 2 extra special meetings (4 Strategic Plan Meetings and 2 extra special meetings (4 Strategic Plan Meetings (4		Transfer from Unexpended	None	o	o	0	
EXPENDITURES COUNCIL 15010100 Training Budget for Council less Council less Paid monthly to Mayor and Councillors. Council is paid only for meetings attended. Increase to allow for potentially 6 special Council meetings (4) 36,943 36,943 IS0100102 Training Budget for Council Vehicle & Excenses 100 661 200 Council Vehicle & Excenses 105 800 due to Covid 19 750 702 525 IS0100102 Travic costs for meetings etc, other misc. expenses - Increased from \$200 800 661 200 Council Vehicle & Excenses Travic costs for Total Salary 750 702 525 IS0100103 NEW ACCOUNT AS 07 2019 - Costs associated with the use of the Integrity 15,000 404.77 5000 Commissioner - Increased from \$5000 to \$15,000 770 103,562 119,935 130,922 Benefits Reduce costs (Covid 19) 15010100 103,562 119,935 130,222 Stoallos exenses 5,000 4,643 5,000 Stoallos exenses 1,000 796 1,300			TOTAL REVENUES			1	, 1
15010100 36,943 36,943 36,943 36,943 36,943 36,943 36,943 36,943 36,943 36,943 36,943 36,943 36,943 11111 11111 111		COUNCIL		(305/054)	(2,350,5437	12,033,0331	
15010100 Council fees Paid monthly to Mayor and Councillors. Council is paid only for meetings attended. Increase to allow for potentially 5 special Council meetings (4 Strategic Plan Meetings and Zextra special meetings) 36,943 36,943 36,960 150100102 Council Vehicle & Travel costs for meetings and Zextra special meetings) 800 61 200 150100104 Travel costs for meetings act, other misc. expenses - Incressed from \$200 800 61 200 150100104 Tavel costs for meetings act, other misc. expenses - Incressed from \$200 800 61 200 150100104 Tavel costs for meetings 5000 to \$15,000 750 702 525 150100105 NEW ACCOUNT AS OF 2019 - Costs associated with the use of the Integrity 15010100 150,001 404.77 5000 15010100 Salaries and Includes 2 FT, and 26 hrs/yr H&S Rep - No Increase In Salaries for 2020 To 103,562 119,935 130,922 ADMINISTRATION 54,820 36,111 42,575 150101100 Suboles axeenses. 1,000 796 1,300 150101102 Administration staff estimated use of personal vehicle. 1,000 796 1,300 150101103 Exemptions and Fax Monthly costs (3305 x12 mits = \$3660) 1,500 1,37							
attended. Increase to allow for potentially 5 special council meetings (4 planned due to Covid 19 150100102 Tavel costs for meetings etc, other misc, expenses - Increased from \$200 800 61 200 Council Vehicle & Tavel costs for meetings etc, other misc, expenses - Increased from \$200 800 61 200 IS0100104 1.95% aborox of Total Salary 750 702 525 IS0100106 NEW ACCOUNT AS 0F 2019 - Costs associated with the use of the integrity 15,000 404.77 5000 Commissioner Commissioner - Increased from \$5000 to \$15,000 770 700 700 CPP New Account Number 770 700 700 700 Stantes and Includes 2 FT, and 26 hrs/yr H&S Rep - No Increase In Salarles for 2020 To 103,562 119,936 130,922 Benefits Reduce costs (Covid 19) 15010100 776 103,562 119,936 130,922 IS010101 Office supplies & forms, Alarm System/Answering Service, employee 5,000 4,643 5,000 Vehicle Expenses Administration staff estimated use of personal vehicle. 1,000 796 1,300 <th></th> <td></td> <td>Paid monthly to Mayor and Councillors. Council is naid only for magnings</td> <td>37,500</td> <td>36,943</td> <td>36,850</td> <td>not included in this years</td>			Paid monthly to Mayor and Councillors. Council is naid only for magnings	37,500	36,943	36,850	not included in this years
Excenses to \$800 due to Covid 19 150100104	- 1		attended. Increase to allow for potentially 6 special Council meetings (4 Strategic Plan Meetings and 2 extra special meetings)				planned due to
EHT 1.05% approx of Total Salary 15010010 Integrity NEW ACCOUNT AS OF 2019 - Costs associated with the use of the Integrity 15,000 404.77 5000 Commissioner Commissioner - Increased from \$5000 to \$15,000 770 70 70 CPP New Account Number 54,820 38,111 42,575 ADMINISTRATION 54,820 38,111 42,575 ISO101010 Includes 2 FT, and 26 hrs/yr H&S Rep - No Increase In Salaries for 2020 To 103,552 119,936 130,922 Benafits Reduce costs (Covid 19) 15010100 100 5,000 4,643 5,000 Vehicle Expenses Administration staff estimated use of personal vehicle. 1,000 796 1,300 Vehicle Expenses Administration staff estimated use of personal vehicle. 1,000 796 1,300 ISO10100 Kylls & Etth S.28% approx of Total Salary 5,468 6,801 7,095 ISO10103 Solide Costs (Govid 19) 1 Solide Costs (Govid 19) 1,500 1,377 3,000 Solide Costs (Govid 19) Solide Costs Costs (Govid 19) </td <th></th> <td>Expenses 150100104</td> <td>to \$800 due to Covid 19</td> <td></td> <td></td> <td></td> <td></td>		Expenses 150100104	to \$800 due to Covid 19				
IS0100113 New Account Number 770 ADMINISTRATION 54,820 38,111 42,575 Salaries and Benefits Includes 2 FT, and 26 hrs/yr H&S Rep - No Increase In Salaries for 2020 To Benefits 103,562 119,936 130,922 Sublicits Reduce costs (Covid 19) 15010100 103,562 119,936 130,922 Benefits Reduce costs (Covid 19) 15010101 Office supplies & forms, Alarm System/Answering Service, employee 5,000 4,643 5,000 Vehicle Expenses Administration staff estimated use of personal vehicle. 1,000 796 1,300 150010103 relephone and Fax Monthly costs (\$305 x12 mths = \$3560) 3,660 2,270 3,100 150010103 Solid Cindy Pigeau enrolled in the MLP Program Unit 1 AMCTO \$500 3,660 7,095 5,468 6,801 7,095 150010105 2018 Cindy Pigeau enrolled in the MLP Program Unit 1 AMCTO \$500 1,500 1,377 3,000 Stoll Workshops and Stoll Workshops/Training, Reduce from \$30001 to \$1500 to try to help 1,500 1,377 3,000 Training reduce costs (Covid 19)		150100106 Integrity	NEW ACCOUNT AS OF 2019 - Costs associated with the use of the Integrity		404.77	5000	
ADMINISTRATION	ľ	150100113			38,111	42,575	
Benefits Reduce costs (Covid 19) 15010101 Materials and Office supplies & forms, Alarm System/Answering Service, employee 5,000 4,643 5,000 Subniles expenses. 1,000 795 1,300 Vehicle Expenses Administration staff estimated use of personal vehicle. 1,000 795 1,300 Vehicle Expenses Administration staff estimated use of personal vehicle. 1,000 795 1,300 150101103 Telephone and Fax Monthilv costs (\$305 x12 mths = \$3660) 3,660 2,270 3,100 150101104 S.28% approx of Total Salary 5,468 6,801 7,095 VSIB & EHT S.28% approx of Total Salary 5,468 6,801 7,095 VSIB & EHT S.28% approx of Total Salary 1,500 1,377 3,000 Workshops and S500 Workshops/Training - Reduced from \$3000 to \$1500 to try to help 1,500 1,377 3,000 Training reduce costs (Covid 19) 150010106 1,500 1,625 2,100 Memberships \$14.88/mth for support (ongolng), other misc. 2,100			· · · · · · · · · · · · · · · · · · ·				
Subplies expenses. 15010102 Vehicle Expenses 1,000 796 1,300 Vehicle Expenses Administration staff estimated use of personal vehicle. 1,000 796 1,300 150101103 Telephone and Fax Monthiv costs (\$305 x12 mths = \$3660) 3,660 2,270 3,100 150101104 Workshops 5,468 6,801 7,095 150101105 2018 Cindy Pigeau enrolled in the MLP Program Unit 1 AMCTO \$500 1,377 3,000 Seminars, (online) and to enroll in MLP Program Unit 2 In Fail Session (\$500). Plus 1,500 1,377 3,000 Vorkshops and 5500 Workshops/Training - Reduced from \$3000 to \$1500 to try to help 1,500 1,377 3,000 Training reduce costs (Covid 19) 15001010 to try to help 1,500 1,377 3,000 Memberships advertising or published notices, small mice, expenses. 2,100 2,625 2,100 Memberships advertising or published notices, small mice, expenses. 0 0 0		Salaries and Benefits 15010101	Reduce costs (Covid 19)				
Vehicle Expenses Administration staff estimated use of personal vehicle. 150101103		Supplies 15010102	expenses.				
ISOI01004 S28% approx of Total Salary 5,468 6,801 7,095 VMSIB & EHT S28% approx of Total Salary 5,468 6,801 7,095 ISOI01105 2018 Cindy Pigeau enrolled in the MLP Program Unit 1 AMCTO \$500 5,468 6,801 7,095 ISOI01105 2018 Cindy Pigeau enrolled in the MLP Program Unit 2 in Fall Session (\$500). Plus 1,500 1,377 3,000 Workshops and S500 Workshops/Training. Reduced from \$3000 to \$1500 to try to help 1,500 1,377 3,000 Training reduce costs (Covid 19) 150101100 Costs for annual memberships (AMO, FONOM, AMCTO etc), radio license 2,100 2,625 2,100 Memberships advertising or published notices, small misc. expenses. 0 0 0		150101103	Administration staff estimated use of personal vehicle.				
15010105 2018 Cindy Pigeau enrolled in the MLP Program Unit 1 AMCTO \$500 1,500 Seminars, Workshops and (online) and to enroll in MLP Program Unit 2 In Fall Sestion (\$500). Plus 1,500 1,50101105 5500 Workshops/Training - Reduced from \$3000 to \$1500 to tor to help 1,500 Training reduce costs (Covid 19) 1,500 150101105 Costs for annual memberships (AMO, FONOM, AMCTO etc), radio license 2,100 Memberships advertising or published notices, small misc. expenses. 2,100	ĺ	150101104			6,801		
150101106 Costs for annual memberships (AMO, FONOM, AMCTO etc), radio license 2,100 2,625 2,100 Misc. and (\$328), ePay License \$14.88/mth for support (ongoing), other misc. 2,100 2,625 2,100 Memberships advertising or published notices, small misc. expenses. 0 0 0		150101105 Seminars, Workshops and	2018 Cindy Pigeau enrolled in the MLP Program Unit 1 AMCTO \$500 (online) and to enroll in MLP Program Unit 2 in Fall Session (\$500). Plus \$500 Workshops/Training - Reduced from \$3000 to \$1500 to try to help	1,500	1,377	3,000	
150101110		150101106 Misc. and	Costs for annual memberships (AMO, FONOM, AMCTO etc), radio license (\$328), ePay License \$14.88/mth for support (ongoing), other misc.	2,100	2,625	2,100	
		150101110	auren weitig er poonsneu noores, sman misc, expenses.	0		0	

5010113 PP & El 50101114		i i		
150101114	6.66% approx of total salary	6,901	8,509	8,445
Group ins,	Approx \$985/mth Increase received In September - approximately 5% from Sept to Dec - Approximately \$200	12,020	8,628	8,250
	Total support costs for system (\$8227). Cartridges for printers, parts,			
150101115	antivirus updates, outside services not provided by VADIM, \$3620.52			
Computer Expenses	annual costs for Progressive plus extra \$2400 if required. Includes \$350.30/mth for wireless Internet. Software support for CityWide	21,000	18,945	17,500
expansas	Software (\$2456)			
15010116 Auditor	Grant Thornton Auditors, audit planning, prep and onsite testing, general questions re: legislation and accounting. M. Robinson re: accounting	15,000	14,809	15,000
	assistance for more complex adjustments, FIR, O.REG Report 284/09.			
	5 yr Lease (to Apr 2021) copier/fax/scanner/printer @\$107/mth			
150101117	(\$1284/yr) includes non-refundable portion of HST, plus copy and monthly maintenance/service charges. Size of monthly fiver has increased -	1,700	1.363	2,000
Copler	requiring more copies. Reduced from \$2000 to \$1700 to try to help	1,700	1,505	2,000
	reduce costs (Covid 19)			
150101118 Office Repairs	Carpot cleaning twice year. Other repairs as required	250	0	250
150101119	Carpet cleaning twice year. Other repairs as required.		40	
Donations	Reduced from \$500 to \$40 to try to help reduce costs (Covid 15)	40	40	500
150101120	Estimated cost for legal counsel/advice, drafts of new complex By-laws	4,000	3,097	4,000
Lawyer Fees 150101121	etc.			
Election		0	0	0
150101123		1 000	1 745	1 000
	Based on past 4 yr avg.	1,900	1,745	1,900
0/				
		_	_	
150101125		0	0	5,000
Tax Registration	Tax Sale Process			
150101126		4,000	4,117	3,000
Tax Write Offs 150101132	Estimated adjustments \$4000.		.,	-,
Capital	New Computers - 4 computers at approximately \$1150 each	5,000	11,117	21,000
Expenditures				
	Transferred \$69622 here in 2006 for future needs. Used \$10,000 in 2006			
	due to windstorm emergency costs. Used \$81,027 in 2009 for Columbia			
1500101133	settlement. Used \$9657 in 2012 for Nurse Practitioner at Mattawa			
Transfer to	Hosp.Balance in working funds reserve is \$108,200 opening 2020.	45,000	12,698	12,698
Reserves - working Funds	NORMALLY ADD \$5,000/YR FOR SERVER From Surplus REPLACEMENT REQUIRED APPROX. EVERY 5 YRS but reduced to \$3,000 in 2018 to allow			-
	the remaining \$2,000 to be used for Succession Planning Senior			
	Management training in 2018. Replaced Server in 2019. Need Computers			
150101169	this year. \$40,000 transfer to Reserves for miscellaneous cost. (Covid. 19)			
Insurance	MIS Municipal Insurance Services. Re-tendered In 2016 to Feb 2020 (with 2 yr renewal option) Two Year Renewal Option Taken	9,212	8,652	8,652
150101171	Stamps, mail flyers 1/mth @ \$46/mth, tax billing, courier - Reduced from	2,500	2,209	2,800
Postage	\$2800 to \$2500 to help reduce costs (Covid 19)	2,500	2,209	2,800
	NEW Account 2012. All expenditures for all departments related to Health			
150101174	and Safety (eg. PPE, Supervisor/Management training course, H & S Rep	2,000	2,063	2,000
Health and Safety	course if necessary, materials, signage, safety equipment etc.)			
150101187	All Departments are included time. Densing Dire initiated july 2000	8,900	11 520	11 500
Employee Pension Expense	All Departments are included here. Pension Plan initiated July 2009. Includes wage adjustments in this total, Pension Fee 2020 is \$850	8,900	11,529	11,500
150101188				
FCM-MAMP Project		\$ -	56147.24	\$5,100
Project	Project Completed in 2019, Funding Received in 2020.	261,714	304,117	332,112
FIRE DEPT.				
150200100 Salaries and	Volunteer points increase \$2500 in 2020. Volunteer points were increased	46,797	42,631	44,250
Benefits	by \$1000 in 2019 (Note at year end calculate H5T), 1.0 hours/wk for maintenance of equipment and building	40,737	42,031	44,230
	Medical Supplies, Helmets, Boots, Fuel for Small Engines, Bunker Gear			
	Cleaner, Bunker Gear Repairs, B X Hoods, FD Flashes (60), 5 x FF Gloves, 10			
150200101	x Auto X Gloves, 10 X Bama Socks, Hose Bag, Gas Detector Bump Testing, Poly Tanks, Fire Craft Tracer, Small Misc. – Reduced from \$10000 to \$8200	8,200	9,167	10,000
Materials and	x Auto X Gloves, 10 X Bama Socks, Hose Bag, Gas Detector Bump Testing, Poly Tanks, Fire Craft Tracer, Small Misc Reduced from \$10000 to \$8200 to help reduce costs (Covid 19), minimal on scene safety equipment	8,200	9,167	10,000
Materials and Supplies	x Auto X Gloves, 10 X Bama Socks, Hose Bag, Gas Detector Bump Testing, Poly Tanks, Fire Craft Tracer, Small Misc Reduced from \$10000 to \$8200	8,200	9,167	10,000
Materials and Supplies 150200102	X Auto X Gloves, 10 X Bama Socks, Hose Bag, Gap Detector Bump Testing, Poly Tanks, Fire Craft Tracer, Small Misc. – Reduced from \$10000 to \$2000 to help reduce costs (Covid 19), minimal on scene safety equipment purchased.	8,200	9,167	10,000
Materials and Supplies	x Auto X Gloves, 10 X Bama Socks, Hose Bag, Gas Detector Bump Testing, Poly Tanks, Fire Craft Tracer, Small Mise Reduced from \$10000 to \$2000 to help reduce costs (Covid 19), minimal on scene safety equipment purchased. All expenses related to vehicles within the Fire Dept. Pump tests, fuel & gas, oil and filter, safety Inspections (4 trucks /yr), Mileage, Hydraulic			
Materials and Supplies 150200102	IX Auto X Gloves, 10 X Bama Socks, Hose Bag, Gap Detector Bump Testing, Poly Tanks, Fire Craft Tracer, Small Mise, – Reduced from \$10000 to \$8200 to help reduce costs (Covid 19), minimal on scene safety equipment purchased. All expenses related to vehicles within the Fire Dept. Pump tests, fuel & gas, oil and filter, safety inspections (4 trucks /yr), Mileage, Hydraulic Equip servicing (2019-2021), Scott Foam Pack, Minor Repairs/Tools -	8,200	9,167 15,525	10,000
Materials and Supplies 150200102	X Auto X Gloves, 10 X Bama Socks, Hose Bag, Gap Detector Bump Testing, Poly Tanks, Fire Craft Tracer, Small Misc Reduced from \$10000 to \$200 to help reduce costs (Covid 19), minimal on scene safety equipment purchased. All expenses related to vehicles within the Fire Dept. Pump tests, fuel & gas, oil and filter, safety Inspections (4 trucks /v/p), Milesge, Hydraulic Equip servicing (2019-2021), Scott Foam Pack, Minor Repairs/Tools - Reduced from \$13500 to \$9500 to help reduce costs (Covid 19) - any			
Materials and Supplies 150200102 Vehicle Expense 150200104	X Auto X Gloves, 10 X Bama Socks, Hose Bag, Gap Detector Bump Testing, Poly Tanks, Fire Craft Tracer, Small Misc. – Reduced from \$10000 to \$200 to help reduce costs (Covid 19), minimal on scene safety equipment purchased. All expenses related to vehicles within the Fire Dept. Pump tests, fuel & gas, oil and filter, safety inspections (4 trucks /yr), Mileage, Hydraulio Equip servicing (2019-2021), Scott Foam Pack, Minor Repairs/Fools - Reduced from \$13500 to \$9500 to help reduce costs (Covid 19) - any imalor repairs to equipment will need to come from reserves.	9,500	15,525	13,500
Materials and Supplies 150200102 Vehicle Expense 150200104	IX Auto X Gloves, 10 X Bama Socks, Hose Bag, Gap Detector Bump Testing, Poly Tanks, Fire Craft Tracer, Small Misc. – Reduced from \$2000 to \$200 to help reduce costs (Covid 19), minimal on scene safety equipment purchased. All expenses related to vehicles within the Fire Dept, Pump tests, fuel & gas, oil and filter, safety Inspections (4 Trucks /v/p, Mileage, Hydraulic Equip servicing (2019-2021), Scott Foam Pack, Minor Repairs/Tools - Reduced from \$13500 to \$9500 to help reduce costs (Covid 19) - any malor repairs to equipment will need to come from reserves. approx 5.28% of wages			
Materials and Supplies 150200102 Vehicle Expense	IX Auto X Gloves, 10 X Bama Socks, Hose Bag, Gap Detector Bump Testing, Poly Tanks, Fire Craft Tracer, Small Mise, - Reduced from \$10000 to \$8200 to help reduce costs (Covid 19), minimal on scene safety equipment purchased. All expenses related to vehicles within the Fire Dept, Pump tests, fuel & gas, oil and filter, safety Inspections (4 trucks /vr), Mileage, Hydraulic Equip servicing (2019-2021), Scott Foam Pack, Minor Repairs/Tools - Reduced from \$13500 to \$9500 to help reduce costs (Covid 19) - any imalor repairs to equipment will need to come from reserves. Bapprox 5.28% of wages	9,500	15,525	13,500
Materials and Supplies 150200102 Vehicle Expense 150200104 WSIB & EHT 1500200106 Misc	IX Auto X Gloves, 10 X Bama Socks, Hose Bag, Gap Detector Bump Testing, Poly Tanks, Fire Craft Tracer, Small Misc. – Reduced from \$2000 to \$200 to help reduce costs (Covid 19), minimal on scene safety equipment purchased. All expenses related to vehicles within the Fire Dept, Pump tests, fuel & gas, oil and filter, safety Inspections (4 Trucks /v/p, Mileage, Hydraulic Equip servicing (2019-2021), Scott Foam Pack, Minor Repairs/Tools - Reduced from \$13500 to \$9500 to help reduce costs (Covid 19) - any malor repairs to equipment will need to come from reserves. approx 5.28% of wages	9,500	15,525 3,974	13,500
Materials and Supples 150200102 Vehicle Expense 150200104 WSIB & EHT 1500200106 Misc 150200107	IX Auto X Gloves, 10 X Bama Socks, Hose Bag, Gap Detector Bump Testing, Poly Tanks, Fire Craft Tracer, Small Misc Reduced from \$10000 to \$8200 to help reduce costs (Covid 19), minimal on scene safety equipment purchased. All expenses related to vehicles within the Fire Dept. Pump tests, fuel & gas, oil and filter, safety Inspections (4 trucks /yr), Mileage, Hydraulic Equip servicing (2019-2021), Scott Foam Pack, Minor Repairs/Tools - Reduced from \$13500 to \$9500 to help reduce costs (Covid 19) - any Imalor repairs to equipment will need to come from reserves. approx 5.28% of wages Picnic (\$1000), Awards (4 badges and 1 - 10 yr of service, 1 - 30 yr service) (\$5000), courter, uniforms, food, water and other non-specific Items	9,500	15,525 3,974	13,500
Materials and Supples 150200102 Vehicle Expense 150200104 WSIB & EHT 1500200106 Misc 150200107 Hivdro	IX Auto X Gloves, 10 X Bama Socks, Hose Bag, Gap Detector Bump Testing, Poly Tanks, Fire Craft Tracer, Small Misc Reduced from \$10000 to \$8200 to help reduce costs (Covid 19), minimal on scene safety equipment purchased. All expenses related to vehicles within the Fire Dept. Pump tests, fuel & gas, oil and filter, safety Inspections (4 trucks /yr), Mileage, Hydraulic Equip servicing (2019-2021), Scott Foam Pack, Minor Repairs/Tools - Reduced from \$13500 to \$9500 to help reduce costs (Covid 19) - any Imalor repairs to equipment will need to come from reserves. approx 5.28% of wages Picnic (\$1000), Awards (4 badges and 1 - 10 yr of service, 1 - 30 yr service) (\$5000), courter, uniforms, food, water and other non-specific Items	9,500 4,000 5,000 1,800	15,525 3,974 2,601 1,191	13,500 3,900 3,700 1,800
Materials and Supples 150200102 Vehicle Expense 150200104 WSIB & EHT 1500200106 <u>Misc</u> 150200107 Hvdro 150200108 <u>Heatink Fuel</u>	IX Auto X Gloves, 10 X Bama Socks, Hose Bag, Gap Detector Bump Testing, Poly Tanks, Fire Craft Tracer, Small Misc Reduced from \$10000 to \$8200 to help reduce costs (Covid 19), minimal on scene safety equipment purchased. All expenses related to vehicles within the Fire Dept. Pump tests, fuel & gas, oil and filter, safety Inspections (4 trucks /yr), Mileage, Hydraulic Equip servicing (2019-2021), Scott Foam Pack, Minor Repairs/Tools - Reduced from \$13500 to \$9500 to help reduce costs (Covid 19) - any Imalor repairs to equipment will need to come from reserves. approx 5.28% of wages Picnic (\$1000), Awards (4 badges and 1 - 10 yr of service, 1 - 30 yr service) (\$5000), courter, uniforms, food, water and other non-specific Items	9,500 4,000 5,000	15,525 3,974 2,601	13,500 3,900 3,700
Materials and Supplies 150200102 Vehicle Expense 150200104 WSIB & EHT 1500200106 Misc 150200107 Hvdro 150200108 Heating Fuel 150200109	IX Auto X Gloves, 10 X Bama Socks, Hose Bag, Gap Detector Bump Testing, Poly Tanks, Fire Craft Tracer, Small Mise, - Reduced from \$10000 to \$8200 to help reduce costs (Covid 19), minimal on scene safety equipment purchased. All expenses related to vehicles within the Fire Dept, Pump tests, fuel & gas, oil and filter, safety Inspections (4 trucks /vr), Mileage, Hydraulic Equip servicing (2019-2021), Scott Foam Pack, Minor Repairs/Tools - Reduced from \$13500 to \$9500 to help reduce costs (Covid 19) - any imalor repairs to equipment will need to come from reserves. approx 5.28% of wages Pichic (\$1000), Awards (4 badges and 1 - 10 yr of service, 1 - 30 yr service) (\$900), couriers, uniforms, foad, water and other non-specific items (\$1100), Personal Clothing (\$2000)	9,500 4,000 5,000 1,800 4,800	15,525 3,974 2,601 1,191 4,593	13,500 3,900 3,700 1,800 3,500
Materials and Supples 150200102 Vehicle Expense 150200104 WSIB & EHT 1500200106 <u>Misc</u> 150200107 Hvdro 150200108 <u>Heatink Fuel</u>	IX Auto X Gloves, 10 X Bama Socks, Hose Bag, Gap Detector Bump Testing, Poly Tanks, Fire Craft Tracer, Small Mise, - Reduced from \$10000 to \$8200 to help reduce costs (Covid 19), minimal on scene safety equipment purchased. All expenses related to vehicles within the Fire Dept, Pump tests, fuel & gas, oil and filter, safety Inspections (4 trucks /vr), Mileage, Hydraulic Equip servicing (2019-2021), Scott Foam Pack, Minor Repairs/Tools - Reduced from \$13500 to \$9500 to help reduce costs (Covid 19) - any imalor repairs to equipment will need to come from reserves. approx 5.28% of wages Pichic (\$1000), Awards (4 badges and 1 - 10 yr of service, 1 - 30 yr service) (\$900), couriers, uniforms, foad, water and other non-specific items (\$1100), Personal Clothing (\$2000)	9,500 4,000 5,000 1,800	15,525 3,974 2,601 1,191	13,500 3,900 3,700 1,800
Materials and Supplies 150200102 Vehicle Expense 150200104 WSIB & EHT 150200106 Misc 150200107 Hvdro 150200108 Heating Fuel 150200109 Equip, Charges Internal 15020013	IX Auto X Gloves, 10 X Bama Socks, Hose Bag, Gap Detector Bump Testing, Poly Tanks, Fire Craft Tracer, Small Mise, - Reduced from \$10000 to \$8200 to help reduce costs (Covid 19), minimal on scene safety equipment purchased. All expenses related to vehicles within the Fire Dept, Pump tests, fuel & gas, oil and filter, safety Inspections (4 trucks /vr), Mileage, Hydraulic Equip servicing (2019-2021), Scott Foam Pack, Minor Repairs/Tools - Reduced from \$13500 to \$9500 to help reduce costs (Covid 19) - any imalor repairs to equipment will need to come from reserves. approx 5.28% of wages Pichic (\$1000), Awards (4 badges and 1 - 10 yr of service, 1 - 30 yr service) (\$900), couriers, uniforms, food, water and other non-specific items (\$1100), Personal Clothing (\$2000) Heating fuel, repairs and maintenance to heating system Reduced from \$10000 to \$8200 to help reduce costs (Covid 19)	9,500 4,000 5,000 1,800 4,800 0	15,525 3,974 2,601 1,191 4,593 0	13,500 3,900 3,700 1,800 3,500 200
Materials and Supplies 15020102 Vehicle Expense 150200104 WSIB & EHT 1500200106 Misc 150200107 Hvdro 150200108 Heating Fuel 150200109 Equip. Charges Internal 15020013 CPP & El	X Auto X Gloves, 10 X Bama Socks, Hose Bag, Gap Detector Bump Testing, Poly Tanks, Fire Craft Tracer, Small Mise Reduced from \$10000 to \$8200 to help reduce costs (Covid 19), minimal on scene safety equipment purchased. All expenses related to vehicles within the Fire Dept. Pump tests, fuel & gas, oil and filter, safety Inspections (4 trucks /yr), Mileage, Hydraulic Equip servicing (2019-2021), Scott Foam Pack, Minor Repairs/Tools - Reduced from \$13500 to \$3500 to help reduce costs (Covid 10) - any malor repairs to equipment will need to come from reserves. lapprox 5.28% of wages Picinic (\$1000), Awards (4 badges and 1 - 10 yr of service, 1 - 30 yr service) (\$900), couriers, uniforms, food, water and other non-specific items (\$1100), Personal Clothing (\$2000)	9,500 4,000 5,000 1,800 4,800	15,525 3,974 2,601 1,191 4,593	13,500 3,900 3,700 1,800 3,500
Materials and Supplies 150200102 Vehicle Expense 150200104 WSIB & EHT 1500200106 Misc 150200107 Hvdro 150200108 Heatine Fuel 150200109 Equip. Charges Internal 150200113 CPP & El 150200114	IX Auto X Gloves, 10 X Bama Socks, Hose Bag, Gap Detector Bump Testing, Poly Tanks, Fire Craft Tracer, Small Mise, - Reduced from \$10000 to \$8200 to help reduce costs (Covid 19), minimal on scene safety equipment purchased. All expenses related to vehicles within the Fire Dept, Pump tests, fuel & gas, oil and filter, safety Inspections (4 trucks /vr), Mileage, Hydraulic Equip servicing (2019-2021), Scott Foam Pack, Minor Repairs/Tools - Reduced from \$13500 to \$9500 to help reduce costs (Covid 19) - any imalor repairs to equipment will need to come from reserves. approx 5.28% of wages Pichic (\$1000), Awards (4 badges and 1 - 10 yr of service, 1 - 30 yr service) (\$900), couriers, uniforms, food, water and other non-specific items (\$1100), Personal Clothing (\$2000) Heating fuel, repairs and maintenance to heating system Reduced from \$10000 to \$8200 to help reduce costs (Covid 19)	9,500 4,000 5,000 1,800 4,800 0	15,525 3,974 2,601 1,191 4,593 0	13,500 3,900 3,700 1,800 3,500 200
Materials and Supplies 150200102 Vehicle Expense 150200104 WSIB & EHT 1500200106 Misc 150200107 Hvdro 150200107 Hvdro 150200108 Heatin Fruel 150200108 Internal 150200113 150200114 Group Insurance 150200132	IX Auto X Gloves, 10 X Bama Socks, Hose Bag, Gap Detector Bump Testing, Poly Tanks, Fire Craft Tracer, Small Mise Reduced from \$10000 to \$8200 to help reduce costs (Covid 19), minimal on scene safety equipment purchased. All expenses related to vehicles within the Fire Dept. Pump tests, fuel & gas, oil and filter, safety Inspections (4 trucks /vr), Mileage, Hydraulic Equip servicing (2019-2021), Scott Foam Pack, Minor Repairs/Tools - Reduced from \$13500 to \$9500 to help reduce costs (Covid 19) - any imalor repairs to equipment will need to come from reserves. Picnic (\$1000), Awards (4 badges and 1 - 10 yr of service, 1 - 30 yr service) (\$900), couriers, uniforms, food, water and other non-specific items (\$1100), Personal Clothing (\$2000) Heating fuel, repairs and maintenance to heating system Reduced from \$10000 to \$8200 to help reduce costs (Covid 19) Apporox 2.2% of department salaries	9,500 4,000 5,000 1,800 4,800 0 1,000	15,525 3,974 2,601 1,191 4,593 0 907	13,500 3,900 3,700 1,800 3,500 200 1,000
Materials and Supplies 150200102 Vehicle Expense 150200104 WSIB & EHT 1500200106 Misc 150200107 Hvdro 150200108 Heating Fuel 150200109 Equip, Charges Internal 15020013 Grupp & El 15020014 Group Insurance 15020014 Capital	IX Auto X Gloves, 10 X Bama Socks, Hose Bag, Gap Detector Bump Testing, Poly Tanks, Fire Craft Tracer, Small Mise, - Reduced from \$10000 to \$8200 to help reduce costs (Covid 19), minimal on scene safety equipment purchased. All expenses related to vehicles within the Fire Dept, Pump tests, fuel & gas, oil and filter, safety Inspections (4 trucks /vr), Mileage, Hydraulic Equip servicing (2019-2021), Scott Foam Pack, Minor Repairs/Tools - Reduced from \$13500 to \$9500 to help reduce costs (Covid 10) - any malor repairs to equipment will need to come from reserves. Definel (\$1000), Awards (4 badges and 1 - 10 yr of service, 1 - 30 yr service) (\$9000, couriers, uniforms, food, water and other non-specific items (\$1100), Personal Clothing (\$2000) Heating fuel, repairs and maintenance to heating system Reduced from \$10000 to \$8200 to help reduce costs (Covid 19) Approx 2.2% of department salaries 2 Sets bunker Gear (\$4100), 3 pairs of Coveralis (\$1200), No Forestry	9,500 4,000 5,000 1,800 4,800 0	15,525 3,974 2,601 1,191 4,593 0	13,500 3,900 3,700 1,800 3,500 200
Materials and Supplies 150200102 Vehicle Expense 150200104 WSIB & EHT 1500200106 Misc 150200107 Hvdro 150200108 Heating Fuel 150200108 Equip. Charges Internal 150200113 CPP & EI 150200132 Capital 150200132 Capital Expenditures	IX Auto X Gloves, 10 X Bama Socks, Hose Bag, Gap Detector Bump Testing, Poly Tanks, Fire Craft Tracer, Small Mise Reduced from \$10000 to \$8200 to help reduce costs (Covid 19), minimal on scene safety equipment purchased. All expenses related to vehicles within the Fire Dept. Pump tests, fuel & gas, oil and filter, safety Inspections (4 trucks /vr), Mileage, Hydraulic Equip servicing (2019-2021), Scott Foam Pack, Minor Repairs/Tools - Reduced from \$13500 to \$9500 to help reduce costs (Covid 19) - any imalor repairs to equipment will need to come from reserves. Picnic (\$1000), Awards (4 badges and 1 - 10 yr of service, 1 - 30 yr service) (\$900), couriers, uniforms, food, water and other non-specific items (\$1100), Personal Clothing (\$2000) Heating fuel, repairs and maintenance to heating system Reduced from \$10000 to \$8200 to help reduce costs (Covid 19) Apporox 2.2% of department salaries	9,500 4,000 5,000 1,800 4,800 0 1,000	15,525 3,974 2,601 1,191 4,593 0 907	13,500 3,900 3,700 1,800 3,500 200 1,000
Materials and Supplies 150200102 Vehicle Expense 150200104 WSIB & EHT 1500200106 Misc 150200107 Hvdro 150200108 Heating Fuel 150200109 Equip, Charges Internal 15020013 Grupp & El 15020014 Group Insurance 15020014 Capital	IX Auto X Gloves, 10 X Bama Socks, Hose Bag, Gap Detector Bump Testing, Poly Tanks, Fire Craft Tracer, Small Mise, - Reduced from \$10000 to \$8200 to help reduce costs (Covid 19), minimal on scene safety equipment purchased. All expenses related to vehicles within the Fire Dept, Pump tests, fuel & gas, oil and filter, safety Inspections (4 trucks /vr), Mileage, Hydraulic Equip servicing (2019-2021), Scott Foam Pack, Minor Repairs/Tools - Reduced from \$13500 to \$9500 to help reduce costs (Covid 10) - any malor repairs to equipment will need to come from reserves. Definel (\$1000), Awards (4 badges and 1 - 10 yr of service, 1 - 30 yr service) (\$9000, couriers, uniforms, food, water and other non-specific items (\$11000, Personal Clothing (\$2000) Heating fuel, repairs and maintenance to heating system Reduced from \$10000 to \$8200 to help reduce costs (Covid 19) Approx 2.2% of department salaries 2 Sets bunker Gear (\$4100), 3 pairs of Coveralis (\$1200), No Forestry	9,500 4,000 5,000 1,800 4,800 0 1,000	15,525 3,974 2,601 1,191 4,593 0 907	13,500 3,900 3,700 1,800 3,500 200 1,000
Materials and Supplies 150200102 Vehicle Expense 150200104 WSIB & EHT 1500200106 Misc 150200107 Heating Fuel 150200107 Heating Fuel 150200108 Equip. Charges Internal 150200114 Group Insurance 150200113 CrpP & El 150200113 CrpB & El 150200113 Transfer to Reserves	IX Auto X Gloves, 10 X Bama Socks, Hose Bag, Gap Detector Bump Testing, Poly Tanks, Fire Craft Tracer, Small Misc, - Reduced from \$10000 to \$8200 to help reduce costs (Covid 19), minimal on scene safety equipment purchased. All expenses related to vehicles within the Fire Dept, Pump tests, fuel & gas, oil and filter, safety inspections (4 trucks /wr), Mileage, Hydraulic Equip servicing (2019-2021), Scott Foam Pack, Minor Repairs/Tools - Reduced from \$13500 to \$9500 to help reduce costs (Covid 10) - any malor respirs to equipment will need to come from reserves. approx 5.28% of wages Picnic (\$1000), awards (4 badges and 1 - 10 yr of service, 1 - 30 yr service) (\$900), couriers, uniforms, food, water and other non-specific items (\$1000, Personal Clothing (\$2000) Heating fuel, repairs and maintenance to heating system Reduced from \$10000 to \$8200 to help reduce costs (Covid 19) Approx 2.2% of department salaries 2 Sets bunker Gear (\$4100), 3 pairs of Coveralis (\$1200), No Forestry Hose Purchased to help reduce costs (Covid 19)	9,500 4,000 5,000 1,800 	15,525 3,974 2,601 1,191 4,593 0 907 20,519	13,500 3,900 3,700 1,800 3,500 200 1,000 27,700
Materials and Supplies 150200102 Vehicle Expense 150200104 WSIB & EHT 1500200106 Misc 150200107 Hvdro 150200108 Heatinf Fuel 150200108 Heatinf Fuel 150200108 Heatinf Fuel 150200113 Group Insurance 150200113 Transfer to Reserves 150200134	 X Auto X Gloves, 10 X Bama Socks, Hose Bag, Gap Detector Bump Testing, Poly Tanks, Fire Craft Tracer, Small Mice Reduced from \$10000 to \$2000 to help reduce costs (Covid 19), minimal on scene safety equipment purchased. All expenses related to vehicles within the Fire Dept. Pump tests, fuel & gas, oil and filter, safety Inspections (4 Trucks /vf), Mileage, Hydraulic Equip servicing (2019-2021), Scott Foam Pack, Minor Repairs/Tools - Reduced from \$13500 to 63200 to help reduce costs (Covid 19) - any malor repairs to equipment will need to come from reserves. approx 5.28% of wages Picnic (\$1000), Awards (4 badges and 1 - 10 yr of service, 1 - 30 yr service) (\$2000, courier, uniforms, food, water and other non-specific items (\$1100), Personal Clothing (\$2000) Heating fuel, repairs and maintenance to heating system Reduced from \$10000 to \$2200 to help reduce costs (Covid 19) Approx 2.2% of department salaries 2 Sets bunker Gear (\$4100). 3 pairs of Coveralls (\$1200), No Forestry Hose Purchased to help reduce costs (Covid 19) 2019 Fire Revenues from 2019 surplus (\$17366), \$5000 to Reserves for Fire Truck (vs \$10,000) to help reduce costs. 	9,500 4,000 5,000 1,800 	15,525 3,974 2,601 1,191 4,593 0 907 20,519	13,500 3,900 3,700 1,800 3,500 200 1,000 27,700
Materials and Supplies 150200102 Vehicle Expense 150200104 WSIB & EHT 1500200106 Misc 150200107 Heating Fuel 150200107 Heating Fuel 150200108 Equip. Charges Internal 150200114 Group Insurance 150200113 CrpP & El 150200113 CrpB & El 150200113 Transfer to Reserves	 X Auto X Gloves, 10 X Bama Socks, Hose Bag, Gap Detector Bump Testing, Poly Tanks, Fire Craft Tracer, Small Mice Reduced from \$10000 to \$8200 to help reduce costs (Covid 19), minimal on scene safety equipment purchased. All expenses related to vehicles within the Fire Dept, Pump tests, fuel & gas, oil and filter, safety inspections (4 Trucks /vf), Mileage, Hydraulic Equip servicing (2019-2021). Scott Foam Pack, Minor Repairs/Tools - Reduced from \$13500 to \$9500 to help reduce costs (Covid 19) - any imalor repairs to equipment will need to come from reserves. approx 5.28% of wages Picnic (\$1000), Awards (4 badges and 1 - 10 yr of service, 1 - 30 yr service) (\$900), courier, uniforms, food, water and other non-specific items (\$1100), Personal Clothing (\$2000) Heating fuel, repairs and maintenance to heating system Reduced from \$10000 to \$8200 to help reduce costs (Covid 19) Approx 2.2% of department salaries 2 Sets bunker Gear (\$4100). 3 pairs of Coveralls (\$1200), No Forestry Hose Purchased to help reduce costs (Covid 19) 2019 Fire Revenues from 2019 surplus (\$1786), \$5000 to Reserves for 	9,500 4,000 5,000 1,800 4,800 0 1,000 5,300 22,386	15,525 3,974 2,601 1,191 4,593 0 907 20,519 22,364	13,500 3,900 3,700 1,800 3,500 200 1,000 227,700 22,364
Materials and Supplies 15020102 Vehicle Expense 150200102 WSIB & EHT 1500200106 Misc 150200107 Hvdro 150200107 Heating Fuel 150200108 Heating Fuel 150200108 Heating Fuel 150200108 Group Insurance 150200134 Expenditures 150200134 Memberships 150200134 Memberships	 X Auto X Gloves, 10 X Bama Socks, Hose Bag, Gap Detector Bump Testing, Poly Tanks, Fire Craft Tracer, Small Mice Reduced from \$10000 to \$8200 to help reduce costs (Covid 19), minimal on scene safety equipment purchased. All expenses related to vehicles within the Fire Dept. Pump tests, fuel & gas, oil and filter, safety Inspections (4 Trucks /vf), Mileage, Hydraulic Equip servicing (2019-2021), Scott Foam Pack, Minor Repairs/Tools - Reduced from \$13500 to \$95000 to help reduce costs (Covid 19) - any imalor resairs to equipment will need to come from reserves. approx 5.28% of wages Picnic (\$1000), Awards (4 badges and 1 - 10 yr of service, 1 - 30 yr service) (\$900), courter, uniforms, food, water and other non-specific items (\$1100), Personal Clothing (\$2000) Heating fuel, repairs and maintenance to heating system Reduced from \$10000 to \$2500 to help reduce costs (Covid 19) Approx 2.2% of department salaries 2 Sets bunker Gear (\$4100), 3 pairs of Coveralis (\$1200), No Forestry Hose Purchased to help reduce costs (Covid 19) 2019 Fire Revenues from 2019 surplus (\$17386), \$5000 to Reserves for Fire Truck (vs \$10,000) to help reduce costs. Mutual aid, Fire fighters Assoc, Fire Chiefs Assoc, ate 	9,500 4,000 5,000 1,800 4,800 0 1,000 5,300 22,386	15,525 3,974 2,601 1,191 4,593 0 907 20,519 22,364	13,500 3,900 3,700 1,800 3,500 200 1,000 227,700 22,364
Materials and Supplies 150200102 Vehicle Expense 150200104 WSIB & EHT 1500200106 Misc 150200107 Heating Fuel 150200109 Equip. Charges Internal 150200109 Equip. Charges Internal 15020013 Group Insurance 150200133 Transfer to Reserves 150200134 Memberships 150200135	 X Auto X Gloves, 10 X Bama Socks, Hose Bag, Gap Detector Bump Testing, Poly Tanks, Fire Craft Tracer, Small Mice Reduced from \$10000 to \$2000 to help reduce costs (Covid 19), minimal on scene safety equipment purchased. All expenses related to vehicles within the Fire Dept. Pump tests, fuel & gas, oil and filter, safety Inspections (4 Trucks /vf), Mileage, Hydraulic Equip servicing (2019-2021), Scott Foam Pack, Minor Repairs/Tools - Reduced from \$13500 to 63200 to help reduce costs (Covid 19) - any malor repairs to equipment will need to come from reserves. approx 5.28% of wages Picnic (\$1000), Awards (4 badges and 1 - 10 yr of service, 1 - 30 yr service) (\$2000, courier, uniforms, food, water and other non-specific items (\$1100), Personal Clothing (\$2000) Heating fuel, repairs and maintenance to heating system Reduced from \$10000 to \$2200 to help reduce costs (Covid 19) Approx 2.2% of department salaries 2 Sets bunker Gear (\$4100). 3 pairs of Coveralls (\$1200), No Forestry Hose Purchased to help reduce costs (Covid 19) 2019 Fire Revenues from 2019 surplus (\$17366), \$5000 to Reserves for Fire Truck (vs \$10,000) to help reduce costs. 	9,500 4,000 5,000 4,800 	15,525 3,974 2,601 1,191 4,593 0 907 20,519 22,364 659	13,500 3,900 3,700 1,800 3,500 200 1,000 27,700 22,364 720
Materials and Supplies 15020102 Vehicle Expense 150200102 WSIB & EHT 1500200106 Misc 150200107 Hvdro 150200107 Heating Fuel 150200108 Heating Fuel 150200108 Heating Fuel 150200108 Group Insurance 150200134 Expenditures 150200134 Memberships 150200134 Memberships	 X Auto X Gloves, 10 X Bama Socks, Hose Bag, Gap Detector Bump Testing, Poly Tanks, Fire Craft Tracer, Small Misc. – Reduced from \$10000 to \$8200 to help reduce costs (Covid 19), minimal on scene safety equipment purchased. All expenses related to vehicles within the Fire Dept. Pump tests, fuel & gas, oil and filter, safety inspections (4 trucks /vr), Mileage, Hydraulic Equip servicing (2019-2021), Scott Foam Pack, Minor Repairs/Tools - Reduced from \$13500 to \$3500 to help reduce costs (Covid 19) - any imalor repairs to equipment will need to come from reserves. approx 5.28% of wages Picnic (\$1000), Awards (4 badges and 1 - 10 yr of service, 1 - 30 yr service) (\$900), couriers, uniforms, food, water and other non-specific items (\$1100), Personal Clothing (\$2000) Heating fuel, repairs and maintenance to heating system Reduced from \$10000 to \$8200 to help reduce costs (Covid 19) Approx 2.2% of department salaries 2 Sets bunker Gear (\$4100). 3 pairs of Coverails (\$1200), No Forestry Hose Purchased to help reduce costs. (Covid 19) Approx 2.2% of department salaries 2019 Fire Revenues from 2019 surplus (\$17366), \$5000 to Reserves for Fire Truck to \$10,000 to help reduce costs. Mutual aid, Fire fighters Assoc, Fire Chiefs Assoc, etc Repairs, painting, wiring Interior hall. Interior hall painting, roof repair Bottle refills, 1/2 share of system modifications & repairs with Pap-Cam. 	9,500 4,000 5,000 4,800 0 1,000 5,300 22,386 720 1,600	15,525 3,974 2,601 1,191 4,593 0 907 20,519 22,364 659	13,500 3,900 3,700 1,800 3,500 200 1,000 27,700 22,364 720
Materials and Supplies 15020102 Vehicle Expense 150200102 WSIB & EHT 1500200106 Misc 150200107 Hvdro 150200107 Heating Fuel 150200108 Heating Fuel 150200108 Heating Fuel 150200108 Group Insurance 150200134 Expenditures 150200134 Memberships 150200134 Memberships	 X Auto X Gloves, 10 X Bama Socks, Hose Bag, Gap Detector Bump Testing, Poly Tanks, Fire Craft Tracer, Small Mice Reduced from \$10000 to \$2000 to help reduce costs (Covid 19), minimal on scene safety equipment purchased. All expenses related to vehicles within the Fire Dept, Pump tests, fuel & gas, oil and filter, safety Inspections (4 Trucks /vf), Mileage, Hydraulic Equip servicing (2019-2021), Scott Foam Pack, Minor Repairs/Tools - Reduced from \$13500 to 63200 to help reduce costs (Covid 19) - any malor repairs to equipment will need to come from reserves. approx 5.28% of wages Picnic (\$1000), Awards (4 badges and 1 - 10 yr of service, 1 - 30 yr service) (\$2000, couries, uniforms, food, water and other non-specific items (\$1100), Personal Clothing (\$2000) Heating fuel, repairs and maintenance to heating system Reduced from \$10000 to \$2200 to help reduce costs (Covid 19) Approx 2.2% of department salaries 2 Sets bunker Gear (\$4100). 3 pairs of Coveralis (\$1200), No Forestry Hose Purchased to help reduce costs (Covid 19) 2019 Fire Revenues from 2019 surplus (\$17366), \$5000 to Reserves for Fire Truck Ivs \$10,000 to help reduce costs. Mutual aid, Fire fighters Assoc, Fire Chiefs Assoc, etc Repairs, painting, wiring Interior hall. Interior hall painting, roof repair Bottle refills, 1/2 share of system modifications & repairs with Pap-Cam. Required fronticatic testing on cascade system cylinders mandatory every 	9,500 4,000 5,000 4,800 	15,525 3,974 2,601 1,191 4,593 0 907 20,519 22,364 659 2,775	13,500 3,900 3,700 1,800 3,500 200 1,000 27,700 22,364 720 1,600
Materials and Supplies 150200102 Vehicle Expense Usilia Expense Usilia Expense Usilia Expense Usilia Expension 150200106 Heating Fuel 150200108 Heating Fuel 150200108 Heating Fuel 150200108 Heating Fuel 150200108 Group Insurance 150200132 Capital Expenditures 150200134 Memberships 150200135 Building Maintenance	 X Auto X Gloves, 10 X Bama Socks, Hose Bag, Gap Detector Bump Testing, Poly Tanks, Fire Craft Tracer, Small Mice Reduced from \$10000 to \$8200 to help reduce costs (Covid 19), minimal on scene safety equipment purchased. All expenses related to vehicles within the Fire Dept, Pump tests, fuel & gas, oil and filter, safety Inspections (4 Trucks /vf), Mileage, Hydraulic Equip servicing (2019-2021), Scott Foam Pack, Minor Repairs/Tools - Reduced from \$13500 to \$95000 to help reduce costs (Covid 19) - any imalor repairs to equipment will need to come from reserves. approx 5.28% of wages Picnic (\$1000), Awards (4 badges and 1 - 10 yr of service, 1 - 30 yr service) (\$900), courter, uniforms, food, water and other non-specific items (\$1100), Personal Clothing (\$2000) Heating fuel, repairs and maintenance to heating system Reduced from \$10000 to \$2500 to help reduce costs (Covid 19) Approx 2.2% of department salaries 2 Sets bunker Gear (\$4100), 3 pairs of Coveralis (\$1200), No Forestry Hose Purchased to help reduce costs. (Covid 19) 2019 Fire Revenues from 2019 surplus (\$12786), \$5000 to Reserves for Fire Truck (vs \$10,000) to help reduce costs. Mutual aid, Fire fighters Assoc, Fire Chiefs Assoc, ate Repairs, painting, wiring Interior hall. Interior hall painting, roof repair. Bottle refills, 1/2 share of system modifications & repairs with Pap-Cam, Required hydrostatic testing on cascade system cylinders mandatory every 5 vs (next 2020), BA bottles hydro tating (varies per year), Service 	9,500 4,000 5,000 4,800 0 1,000 5,300 22,386 720 1,600	15,525 3,974 2,601 1,191 4,593 0 907 20,519 22,364 659	13,500 3,900 3,700 1,800 3,500 200 1,000 27,700 22,364 720
Materials and Supplies 15020102 Vehicle Expense 150200102 WSIB & EHT 1500200106 Misc 150200107 Hvdro 150200107 Heating Fuel 150200108 Heating Fuel 150200108 Heating Fuel 150200108 Group Insurance 150200134 Expenditures 150200134 Memberships 150200134 Memberships	 X Auto X Gloves, 10 X Bama Socks, Hose Bag, Gap Detector Bump Testing, Poly Tanks, Fire Craft Tracer, Small Mice Reduced from \$10000 to \$2000 to help reduce costs (Covid 19), minimal on scene safety equipment purchased. All expenses related to vehicles within the Fire Dept, Pump tests, fuel & gas, oil and filter, safety Inspections (4 Trucks /vf), Mileage, Hydraulic Equip servicing (2019-2021), Scott Foam Pack, Minor Repairs/Tools - Reduced from \$13500 to 63200 to help reduce costs (Covid 19) - any malor repairs to equipment will need to come from reserves. approx 5.28% of wages Picnic (\$1000), Awards (4 badges and 1 - 10 yr of service, 1 - 30 yr service) (\$2000, couries, uniforms, food, water and other non-specific items (\$1100), Personal Clothing (\$2000) Heating fuel, repairs and maintenance to heating system Reduced from \$10000 to \$2200 to help reduce costs (Covid 19) Approx 2.2% of department salaries 2 Sets bunker Gear (\$4100). 3 pairs of Coveralis (\$1200), No Forestry Hose Purchased to help reduce costs (Covid 19) 2019 Fire Revenues from 2019 surplus (\$17366), \$5000 to Reserves for Fire Truck Ivs \$10,000 to help reduce costs. Mutual aid, Fire fighters Assoc, Fire Chiefs Assoc, etc Repairs, painting, wiring Interior hall. Interior hall painting, roof repair Bottle refills, 1/2 share of system modifications & repairs with Pap-Cam. Required fronticatic testing on cascade system cylinders mandatory every 	9,500 4,000 5,000 4,800 	15,525 3,974 2,601 1,191 4,593 0 907 20,519 22,364 659 2,775	13,500 3,900 3,700 1,800 3,500 200 1,000 27,700 22,364 720 1,600

		Paging (\$750), phones, radio license (\$673.52), batteries (\$322.46),				
Col	0200137 mmunications	dispatcher (\$1440), radios (\$750). Service/malnt \$800/yr split 50/50 between fire and roads, other misc requirements.	5,500	3,230	4,500	
	0200138	Outside training, workshops and courses. Bringing in outside services to provide specialized training. Training centre at landfill site. NFPA training	5,000	3,268	5,000	
150	aining 0200139	standards requirements. Pamphlets, brochures,smoke detectors, CO detectors, public event,				
	e Prevention	advertising etc.	300	0	300	
	0200140 yments to Other					
	eDept 0200142					
	rest Fire	MNR Forest Fire Agreement. No longer have an expiry date, to be	650	647	650	
	pense	reviewed by Mar 31/20 - Done)				
	0200169 surance		6,538	6,140	6,140	
150	0200402		20,000	20,000	20,000	
	an payment 0200404	Fire Truck Purchased 2015 (Debenture) - to be completed June 2025.				
	erest Fire Truck 0200187 Fire	Fire Truck interest on Debenture Loan 2020	2,507	2,980	3,000	
	nsion Exp					
Cor	mmunity Emerge	Moscuros	156,573	166,354	176,824	
	0210100					
	aries and nefits	CEMC \$2000. No increase in Salaries for 2020 To Reduce costs (Covid 19)	2,000	603	2,000	
	0210101	CEINC \$2000. No increase in Salaries for 2020 To Reduce costs (Covid 19)				
	aterials and pplies	CEMC Mileage and Services	1,500	69	1,500	
150	0210104		75	33	75	
	SIB & EHT 0210110	Approx 4% of Dept salary				
Ser	rvices	<u> </u>	0	0	0	
	0210113 P & E!	Approx 7% of Salary for dent	112	20	112	
050	0210138	Approx 7% of Salary for dept.	2 000	430	3 000	
	aining 0210133		2,000	430	2,000	
Tra	ansfer to	Reserve fund for emergency management from surplus. Has \$3007	0	0	o	
Res	serves	opening 2018	5,687	1,154	5,68 7	
		ROAD DEPARTMENT	5,007	-1454	5,007	
	ADS OVERHEAD				i	
Sala	aries and	All roads wages are included in this G/L account for Budget purposes. No Increase in Salaries for 2020 To Reduce costs (Covid 19)	120,004	113,666	125,200	
	nefits 0300101	microsse in paralles for 2020 to reduce costs (COVID 14)				
Ma	aterial and	All to Office & Shop Expense				
	pplies 0300102					
	hicle Expense	Approx \$11,600/yr Based on mileage per month submitted to A/P	11,600	11,625	11,500	
	0300103	Garage phone, Cell phone (based on Calls approx \$75/mth)and calls (road	1,500	1,397	1,700	
	lephone, Cell	super) - Reduced from \$1700 to \$1500 to help reduce costs (Covid 19)	1,000	1,557	1,700	
	0300104 SiB& EHT	All Road dept included here. 5.28% of Total Salaries	6,545	6,640	6,800	
150	0300105					
	minars, orkshops,	Includes training (eg. Propane/every three years beginning 2017 @\$135	2,000	757	2,000	
Me	emberships	approx p.p., wheel end course, grader operator, plow operator)				
150 Mis	0300106 sc					
150	0300107	:	1.800	1,500	1.800	
Ηγd	dro 0300108				· ·	
Hea	ating Fuel	Garage and Sand dome (Estimated)	8,600	8,602	8,500	
150	0300110 vices Roads					
150	0300113	All roads Dept included here. Approx 6.51% of department salaries	8,075	7,693	8,200	
	P & El 0300114					
Gro	oup Insurance	Approx \$1004/mth plus \$200 for increase in Sept	12,250	10,116	10,800	
	0300120 Vyer Fees	Complex By-law Review and Legal Counsel	5,000	0	5,000	
150	0300132	No contra l'esta de la contra de		622.047	740 530	
	pital penditures	No Capital Expenditures for this year to help reduce costs (Covid 19)		623,947	740,539	
Exp	0200122	Transferring \$30,000 for future road/bridge work <u>from 2019 surplus</u> Bridgestudy Required in 2020.(\$5000 every two years, raise\$2500 per				
			30,000	34,500	34,500	
150 Tra	insterto	year, 1st year(2019) transfer to Road Reserve, 2nd year (2020) transfer it	30,000	54,500		
150 Trai Res	inster to serves		30,000	54,500		
150 Trai Res 150 Buil	nster to serves D300135 ilding	year, 1st year(2019) transfer to Road Reserve, 2nd year (2020) transfer it	2,000	384	2,000	
150 Trai Res 150 Buil Mai	onster to serves D300135 ilding ointenance	year, 1st year(2019) transfer to Road Reserve, 2nd year (2020) transfer it out and add an additional \$2500) Roof replacement needed (future? \$12,000) Doors, furnace cleaning	2,000	384	2,000	
150 Trai Res 150 Buil Mai	nster to serves D300135 ilding	year, 1st year(2019) transfer to Road Reserve, 2nd year (2020) transfer it out and add an additional \$2500) Roof replacement needed (future? \$12,000) Doors, furnace cleaning Wrenches, hoses, tools etc., others under \$1000, \$1000 New Brush Saw				
150 Trai Res 150 Buil Mai 150 Sma 150	Inster to serves D300135 Ilding <u>uintenance</u> D300149 all Tools D300150	year, 1st year(2019) transfer to Road Reserve, 2nd year (2020) transfer it out and add an additional \$2500) Roof replacement needed (future? \$12,000) Doors, furnace cleaning Wrenches, hoses, tools etc., others under \$1000, \$1000 New Brush Saw Supplies, radio license (\$210), paint, oxygen, acetylene, cylinder lease.	2,000	384 2,588	2,000	
150 Trai Res 150 Buil Mai 150 Sma 150 Offi Exp	Inster to serves D300135 Ilding D300149 all Tools D300150 fice and Shop pense	year, 1st year(2019) transfer to Road Reserve, 2nd year (2020) transfer it out and add an additional \$2500) Roof replacement needed (future? \$12,000) Doors, furnace cleaning Wrenches, hoses, tools etc., others under \$1000, \$1000 New Brush Saw	2,000	384	2,000	
150 Trai Res 150 Buil Mai 150 Sma 150 Offi Exp 150	Inster to serves 0300135 ilding <u>uintenance</u> 0300149 all Tools 0300150 fice and Shop pense 0300169	year, 1st year(2019) transfer to Road Reserve, 2nd year (2020) transfer it out and add an additional \$25500) Roof replacement needed (future? \$12,000) Doors, furnace cleaning Wrenches, hoses, tools etc., others under \$1000, \$1000 New Brush Saw Supplies, radio license (\$210), paint, oxygen, acetylene, cylinder lease. Service/maint of communication system @\$800\yr split S0/50 with Roads	2,000	384 2,588	2,000	
150 Trai Res 150 Buil Mai 150 Sma 150 Offi 150 Offi 150 Inst	Inster to serves D300135 iding intenance D300149 all Tools D300150 fice and Shop pense D300169 urance D300192	year, 1st year(2013) transfer to Road Reserve, 2nd year (2020) transfer it out and add an additional \$25500) Roof replacement needed (future? \$12,000) Doors, furnace cleaning Wrenches, hoses, tools etc., others under \$1000, \$1000 New Brush Saw Supplies, radio license (\$210), paint, oxygen, acetylene, cylinder lease, Service/maint of communication system @\$800/yr split 50/50 with Roads and Fire-Plow Blades, Grader Blades, Nuts and Bolts Water Use in Garage and maintenance to water system at 40% (Rec has	2,000 2,200 10,000	384 2,588 8,289 9,015	2,000 1,200 10,000 9,015	
150 Trai Res 150 Buil Mai 150 Sma 150 Offi Exp 150 Inst	Inster to serves D300135 iding intenance D300149 all Tools D300150 fice and Shop pense D300169 urance D300192	year, 1st year(2019) transfer to Road Reserve, 2nd year (2020) transfer it out and add an additional \$25500) Roof replacement needed (future? \$12,000) Doors, furnace cleaning Wrenches, hoses, tools etc., others under \$1000, \$1000 New Brush Saw Supplies, radio license (\$210), paint, oxygen, acetylene, cylinder lease. Service/maint of communication system @\$800/yr split 50/50 with Roads and Fire -Plow Blades, Grader Blades, Nuts and Bolts Water Use in Garage and maintenance to water system at 40% (Rec has other 60%) Cisterns flushed at 2019 & 2021 at approximately \$1500 - No	2,000 2,200 10,000	384 2,588 8,289	2,000	
150 Trai Res 150 Buil Mai 150 Offi Exp 150 Inst 150 Wai	Inster to serves 3000135 ilding <u>intenance</u> 3000149 all Tools 3300150 fice and Shop bense 3300169 urance Jo300182 tter System 3000184	year, 1st year(2013) transfer to Road Reserve, 2nd year (2020) transfer it out and add an additional \$25500) Roof replacement needed (future? \$12,000) Doors, furnace cleaning Wrenches, hoses, tools etc., others under \$1000, \$1000 New Brush Saw Supplies, radio license (\$210), paint, oxygen, acetylene, cylinder lease, Service/maint of communication system @\$800/yr split 50/50 with Roads and Fire-Plow Blades, Grader Blades, Nuts and Bolts Water Use in Garage and maintenance to water system at 40% (Rec has	2,000 2,200 10,000	384 2,588 8,289 9,015	2,000 1,200 10,000 9,015	
150 Trai Res 150 Buil Mai 150 Offi Exp 150 Inst 150 Wai 150 Trai	Inster to serves D300135 liding Jintenance J300149 Jall Tools J300150 Rice and Shop Dense Urance J300169 Urance J300182 ther System J300184 Infer to Cap	year, 1st year(2019) transfer to Road Reserve, 2nd year (2020) transfer it out and add an additional \$25500) Roof replacement needed (future? \$12,000) Doors, furnace cleaning Wrenches, hoses, tools etc., others under \$1000, \$1000 New Brush Saw Supplies, radio license (\$210), paint, oxygen, acetylene, cylinder lease. Service/maint of communication system @\$800/yr split 50/50 with Roads and Fire -Plow Blades, Grader Blades, Nuts and Bolts Water Use in Garage and maintenance to water system at 40% (Rec has other 60%) Cisterns flushed at 2019 & 2021 at approximately \$1500 - No	2,000 2,200 10,000	384 2,588 8,289 9,015	2,000 1,200 10,000 9,015	
150 Trai Res 150 Buil Mai 150 Offi Exp 150 Inst 150 Wai 150 Trai fun 150	Inster to serves D300135 Iiding D300139 J300149 J300150 Fice and Shop Danse J300165 urance J300182 tter System J300184 Infer to Cap Id J300184	year, 1st year(2019) transfer to Road Reserve, 2nd year (2020) transfer it out and add an additional \$25500) Roof replacement needed (future? \$12,000) Doors, furnace cleaning Wrenches, hoses, tools etc., others under \$1000, \$1000 New Brush Saw Supplies, radio license (\$210), paint, oxygen, acetylene, cylinder lease, Service/maint of communication system @\$800/yr split 50/50 with Roads and Fire -Plow Blades, Grader Blades, Nuts and Bolts Water Use in Garage and maintenance to water system at 40% (Rec has other 60%) Cisterns flushed at 2019 & 2021 at approximately \$1500 - No Longer in Use (Drilled Well Now)	2,000 2,200 10,000 9,600	384 2,588 8,289 9,015	2,000 1,200 10,000 9,015	
150 Trai Res 150 Buil Mai 150 Offi Exp 150 Inst 150 Unst 150 Unst 150 Trai 150 Unst 150 Inst	Inster to serves 0300135 Ilding Intenance 0300130 Ilding 0300150 J300150 Urance 0300159 Urance 0300169 Urance 0300182 Uter System 0300184 Infer to Cap ud 0300402 rest Grader	year, 1st year(2019) transfer to Road Reserve, 2nd year (2020) transfer it out and add an additional \$25500) Roof replacement needed (future? \$12,000) Doors, furnace cleaning Wrenches, hoses, tools etc., others under \$1000, \$1000 New Brush Saw Supplies, radio license (\$210), paint, oxygen, acetylene, cylinder lease. Service/maint of communication system @\$800/yr split 50/50 with Roads and Fire -Plow Blades, Grader Blades, Nuts and Bolts Water Use in Garage and maintenance to water system at 40% (Rec has other 60%) Clearen flushed at 2019 & 2021 at approximately \$1500 - No Longer in Use (Drilled Well Now)	2,000 2,200 10,000	384 2,588 8,289 9,015	2,000 1,200 10,000 9,015	
150 Trai Res 150 Buil Mai 150 Sma 150 Offi Exp 150 Inst 150 Unst 150 Trai 150 Trai 150 Trai 150 Dist 150 Pay	Inster to serves D300135 Iiding D300139 J300149 J300150 Fice and Shop Danse J300165 urance J300182 tter System J300184 Infer to Cap Id J300184	year, 1st year(2019) transfer to Road Reserve, 2nd year (2020) transfer it out and add an additional \$25500) Roof replacement needed (future? \$12,000) Doors, furnace cleaning Wrenches, hoses, tools etc., others under \$1000, \$1000 New Brush Saw Supplies, radio license (\$210), paint, oxygen, acetylene, cylinder lease. Service/maint of communication system @\$8000/yr split 50/50 with Roads and Fire-Plow Blades, Grader Blades, Nuts and Bolts Water Use in Garage and maintenance to water system at 40% (Rec has other 60%) Cisterns flushed at 2019 & 2021 at approximately \$1500 - No Longer in Use (Drilled Well Now) 2019 Grader Interest Grader Payments 12 x \$3013.83 plus lump sum payment of \$39,733 (HST	2,000 2,200 10,000 9,600	384 2,588 8,289 9,015	2,000 1,200 10,000 9,015	
150 Trai Res 150 Buil 150 Offi Exp 150 Insu 150 Wai 150 Trai 150 Trai 150 Pay Gra	Inster to serves D300135 Ilding all Tools J300149 all Tools J300150 Tice and Shop Dense Dasse J300169 urance J300169 urance J300182 tter System J300184 Infer to Cap Id J300402 rest Grader J300404 ment on bader	year, 1st year(2019) transfer to Road Reserve, 2nd year (2020) transfer it out and add an additional \$25500) Roof replacement needed (future? \$12,000) Doors, furnace cleaning Wrenches, hoses, tools etc., others under \$1000, \$1000 New Brush Saw Supplies, radio license (\$210), paint, oxygen, acetylene, cylinder lease. Service/maint of communication system @\$800/yr split 50/50 with Roads and Fire -Plow Blades, Grader Blades, Nuts and Bolts Water Use in Garage and maintenance to water system at 40% (Rec has other 60%) Clearen flushed at 2019 & 2021 at approximately \$1500 - No Longer in Use (Drilled Well Now)	2,000 2,200 10,000 9,600 5,098	384 2,588 8,289 9,015 978	2,000 1,200 10,000 9,015 2,600	
1500 Trail Res 1500 Buill Mai 1500 Sma 1500 Insu 1500 Insu 1500 Trai f <u>un</u> 1500 Insu 1500 Insu 1500 Trai 1500 Insu 1	Inster to serves 0300135 Ilding Intenance 0300149 all Tools 0300150 Rice and Shop Dense 0300169 urance 0300169 urance 0300184 Infer to Cap do 0300184 Infer to Cap do 0300402 erest Grader 0300404 yment on ader 0300187	year, 1st year(2019) transfer to Road Reserve, 2nd year (2020) transfer it out and add an additional \$25500) Roof replacement needed (future? \$12,000) Doors, furnace cleaning Wrenches, hoses, tools etc., others under \$1000, \$1000 New Brush Saw Supplies, radio license (\$210), paint, oxygen, acetylene, cylinder lease. Service/maint of communication system @\$8000/yr split 50/50 with Roads and Fire-Plow Blades, Grader Blades, Nuts and Bolts Water Use in Garage and maintenance to water system at 40% (Rec has other 60%) Cisterns flushed at 2019 & 2021 at approximately \$1500 - No Longer in Use (Drilled Well Now) 2019 Grader Interest Grader Payments 12 x \$3013.83 plus lump sum payment of \$39,733 (HST	2,000 2,200 10,000 9,600 5,098	384 2,588 8,289 9,015 978	2,000 1,200 10,000 9,015 2,600	
1500 Train Res 1500 Buil 1500 Offi Exp 1500 Insu 1500 Train 1500 Train 1500 Train 1500 Ray 2007 1500 Train 1500 Train 1500 Ray 150 Ray 150 Ray 1500 Ray 150	Inster to serves D300135 Ilding all Tools J300149 all Tools J300150 Tice and Shop Dense Dasse J300169 urance J300169 urance J300182 tter System J300184 Infer to Cap Id J300402 rest Grader J300404 ment on bader	year, 1st year(2013) transfer to Road Reserve, 2nd year (2020) transfer it out and add an additional \$25500) Roof replacement needed (future? \$12,000) Doors, furnace cleaning Wrenches, hoses, tools etc., others under \$1000, \$1000 New Brush Saw Supplies, radio license (\$210), paint, oxygen, acetylene, cylinder lease. Service/maint of communication system @\$800/yr split 50/50 with Roads and Fire -Plow Blades, Grader Blades, Nuts and Bolts Water Use in Garage and maintenance to water system at 40% (Rec has other 60%) Claterns fluched at 2019 & 2021 at approximately \$1500 - No Longer in Use (Drilled Well Now) 2019 Grader Interest Grader Payments 12 x \$3013.83 plus lump sum payment of \$39,733 (HST Refund Amt)	2,000 2,200 10,000 9,600 5,098 70,801	384 2,588 8,289 9,015 978 31,128	2,000 1,200 9,015 2,600 37,710	
1500 Trair Res Buil Mai 1500 Sma 1500 Offi Exp 1500 Trair fun 1500 Trair fun 1500 Roa 1500 Roa HAA	Inster to serves D300135 J300135 Jall Tools J300149 all Tools J300150 J300160 urance J300163 urance J300163 urance J300182 ther System J300184 Infer to Cap Id J300402 erest Grader J300404 (ment on Jader J300187 ads Pension Exp	year, 1st year(2019) transfer to Road Reserve, 2nd year (2020) transfer it out and add an additional \$25500) Roof replacement needed (future? \$12,000) Doors, furnace cleaning Wrenches, hoses, tools etc., others under \$1000, \$1000 New Brush Saw Supplies, radio license (\$210), paint, oxygen, acetylene, cylinder lease. Service/maint of communication system @\$500/yr split 50/50 with Roads and Fire -Plow Blades, Grader Blades, Nuts and Bolts Water USes in Garage and maintenance to water system at 40% (Rec has other 60%) Cisterns flushed at 2019 & 2021 at approximately \$1500 - No Longer in Use (Drilled Well Now) 2019 Grader Interest Grader Payments 12 x \$3013.83 plus lump sum payment of \$39,733 (HST Refund Amt) For budget purposes all Pension expenses are included under Admin.	2,000 2,200 10,000 9,600 5,098	384 2,588 8,289 9,015 978	2,000 1,200 10,000 9,015 2,600	
1500 Trair Res 1500 Buil Mai 1500 Sma 1500 Sma 1500 Insu 1500 Trair 1500 Trair 1500 Trair 1500 Roa 1500 Roa 1500 Roa 1500 Roa 1500 HAI	Inster to serves D300135 Ilding all Tools D300149 all Tools D300150 lice and Shop Dense D300169 urance D300182 Urance D300182 Urance D300184 Infer to Cap Infer to Cap	year, 1st year(2019) transfer to Road Reserve, 2nd year (2020) transfer it out and add an additional \$25500) Roof replacement needed (future? \$12,000) Doors, furnace cleaning Wrenches, hoses, tools etc., others under \$1000, \$1000 New Brush Saw Supplies, radio license (\$210), paint, oxygen, acetylene, cylinder lease. Service/maint of communication system @\$500/yr split 50/50 with Roads and Fire -Plow Blades, Grader Blades, Nuts and Bolts Water USes in Garage and maintenance to water system at 40% (Rec has other 60%) Cisterns flushed at 2019 & 2021 at approximately \$1500 - No Longer in Use (Drilled Well Now) 2019 Grader Interest Grader Payments 12 x \$3013.83 plus lump sum payment of \$39,733 (HST Refund Amt) For budget purposes all Pension expenses are included under Admin.	2,000 2,200 10,000 9,600 5,098 70,801	384 2,588 8,289 9,015 978 31,128	2,000 1,200 9,015 2,600 37,710	
1500 Trai Ress 1500 Smail 1500 Smail 1500 Smail 1500 Inst 1500 Trai 1500 Pay Gra 1500 Roa 1500 Roa 1500 Roa 1500 Roa 1500 Roa	Inster to Inster to Serves D300135 Ilding Bilding B	year, 1st year(2019) transfer to Road Reserve, 2nd year (2020) transfer it out and add an additional \$25500) Roof replacement needed (future? \$12,000) Doors, furnace cleaning Wrenches, hoses, tools etc., others under \$1000, \$1000 New Brush Saw Supplies, radio license (\$210), paint, oxygen, acetylene, cylinder lease. Service/maint of communication system @\$500/yr split 50/50 with Roads and Fire -Plow Blades, Grader Blades, Nuts and Bolts Water USes in Garage and maintenance to water system at 40% (Rec has other 60%) Cisterns flushed at 2019 & 2021 at approximately \$1500 - No Longer in Use (Drilled Well Now) 2019 Grader Interest Grader Payments 12 x \$3013.83 plus lump sum payment of \$39,733 (HST Refund Amt) For budget purposes all Pension expenses are included under Admin.	2,000 2,200 10,000 9,600 5,098 70,801	384 2,588 8,289 9,015 978 31,128	2,000 1,200 9,015 2,600 37,710	
150 Train Ress 150 Buil Mai 150 Smai 150 Inst 150 Inst 150 Train 150 Train 150 Train 150 Roa HAff 150 Sala Ben 150	Inster to serves D300135 Ilding Intenance J300135 J300130 ITools J300150 J300150 Janoto Janot	year, 1st year(2019) transfer to Road Reserve, 2nd year (2020) transfer it out and add an additional \$25500) Roof replacement needed (future? \$12,000) Doors, furnace cleaning Wrenches, hoses, tools etc., others under \$1000, \$1000 New Brush Saw Supplies, radio license (\$210), paint, oxygen, acetylene, cylinder lease. Service/maint of communication system @\$500/yr split 50/50 with Roads and Fire -Plow Blades, Grader Blades, Nuts and Bolts Water USes in Garage and maintenance to water system at 40% (Rec has other 60%) Cisterns flushed at 2019 & 2021 at approximately \$1500 - No Longer in Use (Drilled Well Now) 2019 Grader Interest Grader Payments 12 x \$3013.83 plus lump sum payment of \$39,733 (HST Refund Amt) For budget purposes all Pension expenses are included under Admin.	2,000 2,200 10,000 9,600 5,098 70,801	384 2,588 8,289 9,015 978 31,128	2,000 1,200 9,015 2,600 37,710	

	150310104	-			
165	WSIB&EHT	:			
	150310106				
166	Misc. Hardtop 150310110	· · · · · · · · · · · · · · · · · · ·			
167	Services	<u>`````````````````````````````````````</u>			
4.00	150310113				
168 169	CPP&UIC		5,200	3,299	3,500
	DITCHING			-,	5,500
	150311100	1			
171	Salaries and Benefits				
	150311101		-		
	Materials and		500	0	500
172	Supplies	Straw, Filter Cloth, Wooden Stakes, Paint			
	150311110	Possible Option of Renting Mid Size Excavator (Battlefield) for same value as hiring outside source.Do all Ditching in House NOTE: Landfill site needs	15,000	15,943	15,000
173	Service	cover materials from ditching.	L		
174			15,500	15,943	15,500
175	GRAVEL PATCHING	h	{i	·	<u> </u>
	Salaries and				
176	Benefits		<u> </u>		
	150312101	Ball and a second a tradition of the lands of an unlike the fire	13.000	11,651	12.000
177	Materials and Supplies	"A" gravel 1200T@\$10/T (Picked Up) 10-12 loads of gravel for the Fire Truck Access Point	12,000	11,001	12,000
	150312110				
	Services		L		<u> </u>
179	CRADING		12,000	11,651	12,000
100	GRADING 150313100	1	{i	·	
	Salaries and				
181	Benefits	5			
	150313101 Materials and				
182	Supplies				
	150313110		-		
	Services	l	L	L	<u> </u>
184 185	DUST LAYER		0	0	0
	150314100	1	i		
	Salaries and				
186	Benefits				
	150314101 Materials and	96000 ltrs (extra load) @ 19.5¢ ltr + tax (to \$18,720), skid of Magnesium	19,720	18,209	19,500
187	Supplies	Flake (\$1000)	ļ		
	150314110				
188 189	Sanùcas		19,720	19 200	10 500
	GRAVEL RESURFAC	ING	19,720	18,209	19,500
	150315100				
	Salaries and				
191	Benefits 150315101				
	Materials and	52/km gravel road in twp. 6 yr life span on newly gravelled 2 lane Rd. A	30,000	27,866	30,000
192	Supplies	Gravel, 3000T @ 10.00(picked up), \$15.00 Delivered		·	
	150315110				
193	150315110 Services		30.000	27.866	30.000
193 194			30,000	27,866	30,000
193 194	Services SAFETY DEVICES 150316100		30,000	27,866	
193 194 195	Services SAFETY DEVICES 150316100 Salaries and		30,000	27,866	30,000
193 194 195	Services SAFETY DEVICES 150316100		30,000	27,866	
193 194 195 196	SAFETY DEVICES 150316100 Salaries and Benefits 150316101 Materials and	New Road Side Municipal Signs, Caution signs, Speed signs, Marker Cones	30,000	27,866	
193 194 195 196	Services SAFETY DEVICES 150316100 Salaries and Benefits 150316101 Materials and Supplies	New Road Side Municipal Signs, Caution signs, Speed signs, Marker Cones Detour Signs			0
193 194 195 196 197	Services SAFETY DEVICES 150316100 Salaries and Benefits 150316101 Materials and Supplies 150316110	Detour Signs			0
193 194 195 196 197 198 199	Services SAFETY DEVICES 150316100 Salaries and Benefits 150316101 Materials and Supplies 150316110 Services	Detour Signs Reilway lights \$825 x4 = \$3300	1,600	1,816	0 1,600
193 194 195 196 197 198 199	Services SAFETY DEVICES 150316100 Solaries and Benefits 150316101 Materials and Supplies 150316110 Services BRIDGES AND CUILS	Detour Signs Reilway lights \$825 x4 = \$3300	1,600	1,816	0 1,600 3,500
193 194 195 196 197 198 199	Services SAFETY DEVICES 150316100 Salaries and Benefits 150316101 Materials and Supplies 150316110 BRIDEFS AND CUIL 150317100	Detour Signs Reilway lights \$825 x4 = \$3300	1,600	1,816	0 1,600 3,500
193 194 195 196 197 198 199 200	Services SAFETY DEVICES 150316100 Solaries and Benefits 150316101 Materials and Supplies 150316110 Services BRIDGES AND CUILS	Detour Signs Reilway lights \$825 x4 = \$3300	1,600	1,816	0 1,600 3,500
193 194 195 196 197 198 199 200	Services SAFETY DEVICES LS03Els00 Salaries and Benefits LS03Els10 Materials and Supplies LS03Els10 Services RRIDGES AND CUIL TS03T210 Salaries and Benefits LS03T2101	Detour Signs Reilway lights \$825 x4 = \$3300 /ERTS	1,600 3,500 5,100	1,816 3,099 4,915	0 1,600 3,500 5,100
193 194 195 196 197 198 199 200	Services SAFETY DEVICES IS0316100 Salaries and Benefits IS0316101 Materials and Supples IS0316100 Services BRIDGES AND CULLY IS0317100 Salaries and Benefits IS0317101 Materials and	Detour Signs Relivary lights \$825 x4 = \$3300 /ERTS	1,600	1,816	0 1,600 3,500
193 194 195 196 197 198 199 200 201	Services SAFETY DEVICES IS0316100 Salaries and Benefits IS0316101 Materials and Supplies BRIDGES AND CUIL IS0316110 Services BRIDGES AND CUIL IS0317101 Salaries and Benefits IS0317101 Materials and Supplies	Detour Signs Reilway lights \$825 x4 = \$3300 /ERTS	1,600 3,500 5,100	1,816 3,099 4,915	0 1,600 3,500 5,100
193 194 195 196 197 198 199 200 201 201	Services SAFETY DEVICES ISO316100 Salaries and Benefits ISO316101 Materials and Supplies ISO316110 Services REIDGES AND CUILI ISO317100 Salaries and Benefits ISO317101 Materials and Supplies ISO317106 Misc Bridges	Detour Signs Railway lights \$825 x4 = \$3300 /ERTS /ERT	1,600 3,500 5,100	1,816 3,099 4,915	0 1,600 3,500 5,100
193 194 195 196 197 198 199 200 201 201	Services SAFETY DEVICES 150316100 Salaries and Benefits 150316101 Materials and Supplies 150316100 Services BRIGGES AND CLILS 150317100 Salaries and Benefits 150317101 Materials and Supplies 150317101 Materials and Supplies 150317106 Misc Bridges	Detour Signs Reilway lights \$825 x4 = \$3300 <u>JERTS</u> 327 culverts In tp. Average lifespan is 30-35 years.Misc Culvert Failure replacements average 6-10 new culverts annually Bridge study Required in 2020.(\$5000 every two years, raise \$2500 per	1,600 3,500 5,100	1,816 3,099 4,915	0 1,600 3,500 5,100
193 194 195 196 197 198 199 200 201 201	Services SAFETY DEVICES ISO316100 Salaries and Benefits ISO316101 Materials and Supples ISO316100 Services BRIDGES AND CILLy ISO317100 Salaries and Benefits ISO317101 Materials and Supples ISO317101 Misc Bridges ISO317410	Detour Signs Relivary lights \$825 x4 = \$3300 /ERTS 327 culverts in tp. Average lifespan is 30-35 years.Misc Culvert Fallure replacements average 6-10 new culverts annualiy Bridge study Required in 2020.(\$5000 every two years, raise \$2500 per year, 1st year[2019] transferred to Road Reserve, 2nd year [2020]	1,600 3,500 5,100	1,816 3,099 4,915	0 1,600 3,500 5,100
193 194 195 196 197 198 199 200 201 202 202 203	Services SAFETY DEVICES LS03E16100 Salaries and Benefits LS03E1610 Materials and Supplies LS03E6110 Services RRIDGESAND.CUIL 150317100 Salaries and Benefits LS0317101 Materials and Supplies LS0317106 Misc Bridges LS0317106 Services Services Services	Detour Signs Reilway lights \$825 x4 = \$3300 <u>JERTS</u> 327 culverts In tp. Average lifespan is 30-35 years.Misc Culvert Failure replacements average 6-10 new culverts annually Bridge study Required in 2020.(\$5000 every two years, raise \$2500 per	1,600 3,500 5,100 8,000	1,816 3,099 4,915 10,532 0	0 1,600 3,500 5,100 8,000 1,000
193 194 195 196 197 198 200 201 202 203 203 203	Services SAFETY DEVICES ISO316100 Salaries and Benefits ISO316101 Materials and Supplies ISO316101 Services BRIDGES AND CUIL ISO317100 Salaries and Benefits ISO317101 Materials and Supplies ISO317106 Mics Bridges ISO31710 Services Services	Detour Signs Railway lights \$825 x4 = \$3300 /ERTS 327 culverts in tp. Average lifespan is 30-35 years.Misc Culvert Fallure replacements average 6-10 new culverts annually Bridge study Required in 2020.(\$5000 every two years, raise \$2500 per year, 1st year(2019) transferred to Road Reserve, 2nd year (2020) transfer it out and add an additional \$2500), Culvert Installation-NBMCA /Permit Require.d\$.85	1,600 3,500 5,100 8,000	1,816 3,099 4,915 10,532	0 1,600 3,500 5,100 8,000
193 194 195 196 197 198 200 201 202 203 203 203	Services SAFETY DEVICES ISO316100 Salaries and Benefits ISO316101 Materials and Supplies ISO316100 Services BRIGGES AND CUIL ISO317100 Salaries and Benefits ISO317101 Materials and Supplies ISO317106 Milce Bridges ROADSIDE MAINTER ROADSIDE MAINTER	Detour Signs Railway lights \$825 x4 = \$3300 /ERTS 327 culverts in tp. Average lifespan is 30-35 years.Misc Culvert Fallure replacements average 6-10 new culverts annually Bridge study Required in 2020.(\$5000 every two years, raise \$2500 per year, 1st year(2019) transferred to Road Reserve, 2nd year (2020) transfer it out and add an additional \$2500), Culvert Installation-NBMCA /Permit Require.d\$.85	1,600 3,500 5,100 8,000	1,816 3,099 4,915 10,532 0	0 1,600 3,500 5,100 8,000 1,000
193 194 195 196 197 198 200 201 202 203 203 203	Services SAFETY DEVICES ISO316100 Salaries and Benefits ISO316101 Materials and Supplies ISO316101 Services BRIDGES AND CUIL ISO317100 Salaries and Benefits ISO317101 Materials and Supplies ISO317106 Mics Bridges ISO31710 Services Services	Detour Signs Railway lights \$825 x4 = \$3300 /ERTS 327 culverts in tp. Average lifespan is 30-35 years.Misc Culvert Fallure replacements average 6-10 new culverts annually Bridge study Required in 2020.(\$5000 every two years, raise \$2500 per year, 1st year(2019) transferred to Road Reserve, 2nd year (2020) transfer it out and add an additional \$2500), Culvert Installation-NBMCA /Permit Require.d\$.85	1,600 3,500 5,100 8,000	1,816 3,099 4,915 10,532 0	0 1,600 3,500 5,100 8,000 1,000
193 194 195 196 197 198 199 200 201 202 203 203 204 205 206	Services SAFETY DEVICES ISO316100 Salaries and Benefits ISO316101 Materials and Supples ISO316110 Services BRIDGES AND CILL ISO317100 Salaries and Benefits ISO317101 Materials and Supples ISO317105 Misc Bridges ISO317105 ROADSIDE MAINTE ISO312100 Salaries and Benefits ISO312100 Salaries III SALIARIE SALIARI	Detour Signs Railway lights \$825 x4 = \$3300 /ERTS 327 culverts in tp. Average lifespan is 30-35 years.Misc Culvert Fallure replacements average 6-10 new culverts annually Bridge study Required in 2020.(\$5000 every two years, raise \$2500 per year, 1st year(2019) transferred to Road Reserve, 2nd year (2020) transfer it out and add an additional \$2500), Culvert Installation-NBMCA /Permit Require.d\$.85	1,600 3,500 5,100 8,000	1,816 3,099 4,915 10,532 0	0 1,600 3,500 5,100 8,000 1,000
193 194 195 196 197 198 199 200 201 202 203 203 204 205	Services SAFETY DEVICES ISO316100 Salaries and Benefits ISO316101 Materials and Supplies ISO316110 Services BRIDGES AND CUIL ISO317101 Materials and Benefits ISO317106 Misc Bridges ISO317106 Misc Bridges ISO317106 Salaries and Benefits ISO31710 Salaries and Benefits ISO318100 Salaries and Benefits ISO318100 Salaries and Benefits ISO318101	Detour Signs Railway lights \$825 x4 = \$3300 /ERTS 327 culverts in tp. Average lifespan is 30-35 years.Misc Culvert Fallure replacements average 6-10 new culverts annually Bridge study Required in 2020.(\$5000 every two years, raise \$2500 per year, 1st year(2019) transferred to Road Reserve, 2nd year (2020) transfer it out and add an additional \$2500), Culvert Installation-NBMCA /Permit Require.d\$.85	1,600 3,500 5,100 8,000	1,816 3,099 4,915 10,532 0	0 1,600 3,500 5,100 8,000 1,000
193 194 195 196 197 198 199 200 201 202 203 203 204 205	Services SAFETY DEVICES ISO316100 Salaries and Benefits ISO316101 Materials and Supplies ISO316100 Services BRIGGES AND CUIL ISO317100 Salaries and Benefits ISO317101 Materials and Supplies ISO317106 Mits Bridges ROADSIDE MAINTE ISO317100 Services ROADSIDE MAINTE ISO318100 Salaries and Benefits ISO318101 Repairs &	Detour Signs Railway lights \$825 x4 = \$3300 /ERTS 327 culverts in tp. Average lifespan is 30-35 years.Misc Culvert Fallure replacements average 6-10 new culverts annually Bridge study Required in 2020.(\$5000 every two years, raise \$2500 per year, 1st year(2019) transferred to Road Reserve, 2nd year (2020) transfer it out and add an additional \$2500), Culvert Installation-NBMCA /Permit Require.d\$.85	1,600 3,500 5,100 8,000	1,816 3,099 4,915 10,532 0	0 1,600 3,500 5,100 8,000 1,000
193 194 195 196 197 198 199 200 201 202 203 202 203 204 205 206	Services SAFETY DEVICES ISO316100 Salaries and Benefits ISO316101 Materials and Supples ISO316100 Salaries and Benefits ISO317100 Salaries and Benefits ISO317101 Materials and Supples ISO317101 Repairs A ROADSIDE MAINTE ISO317110 Repairs & maintenance mower	Detour Signs Railway lights \$825 x4 = \$3300 /ERTS 327 culverts in tp. Average lifespan is 30-35 years.Misc Culvert Fallure replacements average 6-10 new culverts annually Bridge study Required in 2020.(\$5000 every two years, raise \$2500 per year, 1st year(2019) transferred to Road Reserve, 2nd year (2020) transfer it out and add an additional \$2500), Culvert Installation-NBMCA /Permit Require.d\$.85	1,600 3,500 5,100 8,000	1,816 3,099 4,915 10,532 0	0 1,600 3,500 5,100 8,000 1,000
193 194 195 196 197 198 199 200 201 202 203 202 203 204 205 206	Services SAFETY DEVICES ISO316100 Salaries and Benefits ISO316101 Materials and Supples ISO316101 Services BRIDGES AND CILL ISO317100 Salaries and Benefits ISO317101 Materials and Supples ISO317105 Misc Bridges ISO317105 RIGGES AND RIGGES AND RIGGES RIGG	Detour Signs Relivary lights \$825 x4 = \$3300 /ERTS 327 culverts in tp. Average lifespan is 30-35 years.Misc Culvert Fallure replacements average 6-10 new culverts annuality Bridge study Required in 2020.(\$5000 every two years, raise \$2500 per year, 1st year(2019) transferre dto Road Reserve, 2nd year (2020) transfer it out and add an additional \$2500). Culvert Installation-NBMCA Permit Require.c\$	1,600 3,500 5,100 8,000 6,000	1,816 3,099 4,915 10,532 0 10,532	0 1,600 3,500 5,100 8,000 1,000 9,000
193 194 195 196 197 198 199 200 201 201 202 203 204 205 206 207 208	Services SAFETY DEVICES ISO316100 Salaries and Benefits ISO316101 Materials and Supplies ISO316101 Services RRIDGES AND CUIL ISO317101 Materials and Supplies ISO317101 ISO317106 Misc Bridges RCAOSIDE MAINTE ISO31201 ISO312101 Repairs & maintenance mower ISO318106 Materials and	Detour Signs Relivary lights \$825 x4 = \$3300 //ERTS 327 culverts in tp. Average lifespan is 30-35 years.Misc Culvert Fallure replacements average 6-10 new culverts annually Bridge study Required in 2020.(\$5000 every two years, raise \$2500 per year, 1st year(2019) transferre dto Roa d Reserve, 2nd year (2020) transfer it out and add an additional \$2500). Culvert Installation-NBMCA Permit Require.u\$.a\$ NANCE Machanical Brushing Roadsides - Removed in 2020 to reduce expenses	1,600 3,500 5,100 8,000	1,816 3,099 4,915 10,532 0	0 1,600 3,500 5,100 8,000 1,000
193 194 195 196 197 198 199 200 201 201 202 203 204 205 206 207 208	Services SAFETY DEVICES ISO316100 Salaries and Benefits ISO316101 Materials and Supples ISO316101 Services BRIDGES AND CILL ISO317100 Salaries and Benefits ISO317101 Materials and Supples ISO317105 Misc Bridges ISO317105 RIGGES AND RIGGES AND RIGGES RIGG	Detour Signs Relivary lights \$825 x4 = \$3300 /ERTS 327 culverts in tp. Average lifespan is 30-35 years.Misc Culvert Fallure replacements average 6-10 new culverts annuality Bridge study Required in 2020.(\$5000 every two years, raise \$2500 per year, 1st year(2019) transferre dto Road Reserve, 2nd year (2020) transfer it out and add an additional \$2500). Culvert Installation-NBMCA Permit Require.c\$	1,600 3,500 5,100 8,000 14,000 14,000	1,816 3,099 4,915 10,532 0 10,532 9,922	0 1,600 3,500 5,100 1,000 1,000 10,000
193 194 195 196 197 198 200 201 202 203 204 205 206 207 208 209 210	Services SAFETY DEVICES ISO316100 Salaries and Benefits ISO316101 Materials and Supplies ISO316110 Services BRIDGES AND CUIL ISO317101 Materials and Supplies ISO317101 Materials and Supplies ISO317106 Malse Bridges ROADSIDE MAINTFE ISO31710 Salaries and Benefits ISO31710 Salaries and Benefits ISO31710 Salaries and Benefits ISO31710 Salaries and Benefits ISO318100 Salaries and Supplies ISO318106 Materials and Supplies ISO318100	Detour Signs Relivary lights \$825 x4 = \$3300 //ERTS 327 culverts in tp. Average lifespan is 30-35 years.Misc Culvert Fallure replacements average 6-10 new culverts annually Bridge study Required in 2020.(\$5000 every two years, raise \$2500 per year, 1st year(2019) transferre dto Roa d Reserve, 2nd year (2020) transfer it out and add an additional \$2500). Culvert Installation-NBMCA Permit Require.u\$.a\$ NANCE Machanical Brushing Roadsides - Removed in 2020 to reduce expenses	1,600 3,500 5,100 6,000 14,000 0 0	1,816 3,099 4,915 10,532 0 10,532 9,922 2,849	0 1,600 3,500 5,100 1,000 9,000 10,000 2,600
193 194 195 196 197 198 199 200 201 202 203 202 203 204 205 206 207 208 209 210 211	Services SAFETY DEVICES ISO316100 Salaries and Benefits ISO316101 Materials and Supplies ISO316100 Services BRIDGES AND CILL ISO317100 Salaries and Benefits ISO317101 Materials and Supplies ISO317101 Services ROADSIDE MAINTE ISO318100 Selvices Supplies ISO318106 Materials and Supplies ISO318110 Services	Detour Signs Relivary lights \$825 x4 = \$3300 //ERTS 327 culverts in tp. Average lifespan is 30-35 years.Misc Culvert Fallure replacements average 6-10 new culverts annually Bridge study Required in 2020.(\$5000 every two years, raise \$2500 per year, 1st year[2019] transferre dto Road Reserve, 2nd year (2020) transfer it out and add an additional \$2500). Culvert Installation-NBMCA Permit Require.c\$.aS NANCE Mechanical Brushing Roadsides - Removed in 2020 to reduce expenses (Covid 19)	1,600 3,500 5,100 8,000 14,000 14,000	1,816 3,099 4,915 10,532 0 10,532 9,922	0 1,600 3,500 5,100 1,000 1,000 10,000
193 194 195 196 197 198 199 200 201 202 203 202 203 204 205 206 207 208 209 210 211	Services SAFETY DEVICES ISO316100 Salaries and Benefits ISO316101 Materials and Supplies ISO316100 Salaries and Benefits ISO317100 Salaries and Benefits ISO317101 Materials and Supplies ISO317106 Misc Bridges ROADSIDE MAINTE ISO317100 Repairs & maintenance mower ISO318100 Services SNOWPLOWING	Detour Signs Relivary lights \$825 x4 = \$3300 //ERTS 327 culverts in tp. Average lifespan is 30-35 years.Misc Culvert Fallure replacements average 6-10 new culverts annually Bridge study Required in 2020.(\$5000 every two years, raise \$2500 per year, 1st year[2019] transferre dto Road Reserve, 2nd year (2020) transfer it out and add an additional \$2500). Culvert Installation-NBMCA Permit Require.c\$.aS NANCE Mechanical Brushing Roadsides - Removed in 2020 to reduce expenses (Covid 19)	1,600 3,500 5,100 6,000 14,000 0 0	1,816 3,099 4,915 10,532 0 10,532 9,922 2,849	0 1,600 3,500 5,100 1,000 9,000 10,000 2,600
193 194 195 196 197 198 199 200 201 202 203 202 203 204 205 206 207 208 209 210 211	Services SAFETY DEVICES ISO316100 Salaries and Benefits ISO316101 Materials and Supplies ISO316100 Services BRIDGES AND CILL ISO317100 Salaries and Benefits ISO317101 Materials and Supplies ISO317101 Services ROADSIDE MAINTE ISO318100 Selvices Supplies ISO318106 Materials and Supplies ISO318110 Services	Detour Signs Relivary lights \$825 x4 = \$3300 //ERTS 327 culverts in tp. Average lifespan is 30-35 years.Misc Culvert Fallure replacements average 6-10 new culverts annually Bridge study Required in 2020.(\$5000 every two years, raise \$2500 per year, 1st year[2019] transferre dto Road Reserve, 2nd year (2020) transfer it out and add an additional \$2500). Culvert Installation-NBMCA Permit Require.c\$.aS NANCE Mechanical Brushing Roadsides - Removed in 2020 to reduce expenses (Covid 19)	1,600 3,500 5,100 6,000 14,000 0 0	1,816 3,099 4,915 10,532 0 10,532 9,922 2,849	0 1,600 3,500 5,100 1,000 9,000 10,000 2,600
193 194 195 196 197 198 199 200 201 202 203 204 205 206 207 208 207 208 207 208 207 208 207 208	Services SAFETY DEVICES ISO316100 Salaries and Benefits ISO316101 Materials and Supplies ISO316100 Services BRIGGES AND CLIL ISO317100 Salaries and Benefits ISO317101 Materials and Supplies ISO317101 Materials and Benefits ISO317101 Services ROADSIDE MAINTE ISO318100 Salaries and Benefits ISO318106 Materials and Supplies ISO318100 Supplies ISO319100 Salaries and Benefits ISO319100 Salaries and	Detour Signs Relivary lights \$825 x4 = \$3300 //ERTS 327 culverts in tp. Average lifespan is 30-35 years.Misc Culvert Fallure replacements average 6-10 new culverts annually Bridge study Required in 2020.(\$5000 every two years, raise \$2500 per year, 1st year[2019] transferre dto Road Reserve, 2nd year (2020) transfer it out and add an additional \$2500). Culvert Installation-NBMCA Permit Require.c\$.aS NANCE Mechanical Brushing Roadsides - Removed in 2020 to reduce expenses (Covid 19)	1,600 3,500 5,100 6,000 14,000 0 0	1,816 3,099 4,915 10,532 0 10,532 9,922 2,849	0 1,600 3,500 5,100 1,000 9,000 10,000 2,600
193 194 195 196 197 198 199 200 201 202 203 204 205 206 207 208 207 208 207 208 207 208 207 208	Services SAFETY DEVICES ISO316100 Salaries and Benefits ISO316101 Materials and Supplies ISO316110 Services RRIGES AND CLIII ISO317101 Materials and Senefits ISO317101 Materials and Supplies ISO317106 Maise Bridges ROADSIDE MAINTFE ISO317100 Salaries and Benefits ISO317101 Salaries and Benefits ISO317100 Salaries and Benefits ISO317101 Salaries and Benefits ISO318100 Salaries and Supplies ISO31806 Materials and Supplies ISO31800 Salaries and Services SNOWPIOWING ISO319100 Salaries and Benefits ISO319100 Salaries and Benefits ISO318100 Salaries and Supplies ISO318100 Salaries and Benefits ISO318100 Salaries SNOWFICWING ISO318100 SALARIE	Detour Signs Relivary lights \$825 x4 = \$3300 //ERTS 327 culverts in tp. Average lifespan is 30-35 years.Misc Culvert Fallure replacements average 6-10 new culverts annually Bridge study Required in 2020.(\$5000 every two years, raise \$2500 per year, 1st year[2019] transferre dto Road Reserve, 2nd year (2020) transfer it out and add an additional \$2500). Culvert Installation-NBMCA Permit Require.c\$.aS NANCE Mechanical Brushing Roadsides - Removed in 2020 to reduce expenses (Covid 19)	1,600 3,500 5,100 6,000 14,000 0 0	1,816 3,099 4,915 10,532 0 10,532 9,922 2,849	0 1,600 3,500 5,100 1,000 9,000 10,000 2,600
193 194 195 196 197 198 199 200 201 202 203 204 205 206 207 208 209 210 211 212 213	Services SAFETY DEVICES ISO316100 Salaries and Benefits ISO316101 Materials and Supplies ISO317101 Salaries and Benefits ISO317101 Salaries and Benefits ISO317101 Materials and Supplies ISO317101 Repairs & maintenance mower ISO318100 Salaries and Supplies ISO318100 Salaries and Benefits ISO31810 Services SNOWPLOWINS ISO318101 Solaries and Benefits ISO318101 Supplies ISO31810 Supplie ISO31810 Supplies ISO3181 SUPPLIE SUPPLIE SUPPLIE SUPPLIE SUPPLIE SUPLIE SUPPLIE SUP	Detour Signs Relivary lights \$825 x4 = \$3300 //ERTS 327 culverts in tp. Average lifespan is 30-35 years.Misc Culvert Fallure replacements average 6-10 new culverts annually Bridge study Required in 2020.(\$5000 every two years, raise \$2500 per year, 1st year[2019] transferre dto Road Reserve, 2nd year (2020) transfer it out and add an additional \$2500). Culvert Installation-NBMCA Permit Require.c\$.aS NANCE Mechanical Brushing Roadsides - Removed in 2020 to reduce expenses (Covid 19)	1,600 3,500 5,100 6,000 14,000 0 0	1,816 3,099 4,915 10,532 0 10,532 9,922 2,849	0 1,600 3,500 5,100 1,000 9,000 10,000 2,600
193 194 195 196 197 198 199 201 202 203 204 205 206 207 208 209 210 2112 213 214	Services SAFETY DEVICES ISO316100 Salaries and Benefits ISO316101 Materials and Supplies ISO316110 Services RRIGES AND CLIII ISO317101 Materials and Senefits ISO317101 Materials and Supplies ISO317106 Maise Bridges ROADSIDE MAINTFE ISO317100 Salaries and Benefits ISO317101 Salaries and Benefits ISO317100 Salaries and Benefits ISO317101 Salaries and Benefits ISO318100 Salaries and Supplies ISO31806 Materials and Supplies ISO31800 Salaries and Services SNOWPIOWING ISO319100 Salaries and Benefits ISO319100 Salaries and Benefits ISO318100 Salaries and Supplies ISO318100 Salaries and Benefits ISO318100 Salaries SNOWFICWING ISO318100 SALARIE	Detour Signs Relivary lights \$825 x4 = \$3300 //ERTS 327 culverts in tp. Average lifespan is 30-35 years.Misc Culvert Fallure replacements average 6-10 new culverts annually Bridge study Required in 2020.(\$5000 every two years, raise \$2500 per year, 1st year[2019] transferre dto Road Reserve, 2nd year (2020) transfer it out and add an additional \$2500). Culvert Installation-NBMCA Permit Require.c\$.aS NANCE Mechanical Brushing Roadsides - Removed in 2020 to reduce expenses (Covid 19)	1,600 3,500 5,100 6,000 14,000 0 0	1,816 3,099 4,915 10,532 0 10,532 9,922 2,849	0 1,600 3,500 5,100 1,000 9,000 10,000 2,600
193 194 195 196 197 198 199 200 201 202 203 204 205 206 207 208 209 210 208 209 210 211 212 213 214 215 216	Services SAFETY DEVICES ISO316100 Salaries and Benefits ISO316101 Materials and Supplies ISO317100 Salaries and Benefits ISO317101 Materials and Supplies ISO317101 Materials and Benefits ISO317101 ROADSIDE MAINTE ISO317100 Salaries and Benefits ISO317101 Sources Supplies ISO317100 Salaries and Benefits ISO318100 Salaries and Benefits ISO319100 Salaries and Supplies ISO319100 Salaries and Supplies ISO319100 Salaries and Supplies ISO319100 Salaries and Supplies ISO319101 Salaries and Supplies ISO319100 Salaries and Supplies ISO319101 Salaries and Supplies ISO319100 Salaries and Supplies ISO319101 SALD SALD SALD SALD SALD SALD SALD SALD	Detour Signs Relivary lights \$825 x4 = \$3300 //ERTS 327 culverts in tp. Average lifespan is 30-35 years.Misc Culvert Fallure replacements average 6-10 new culverts annually Bridge study Required in 2020.(\$5000 every two years, raise \$2500 per year, 1st year[2019] transferre dto Road Reserve, 2nd year (2020) transfer it out and add an additional \$2500). Culvert Installation-NBMCA Permit Require.c\$.aS NANCE Mechanical Brushing Roadsides - Removed in 2020 to reduce expenses (Covid 19)	1,600 3,500 5,100 5,100 6,000 14,000 14,000 0 0 0	1,816 3,099 4,915 10,532 0 10,532 9,922 2,849 12,771	0 1,600 3,500 5,100 8,000 1,000 9,000 10,000 2,600 12,600
193 194 195 196 197 198 200 201 202 203 204 205 207 208 209 210 211 212 213 214 215 216	Services SAFETY DEVICES ISO316100 Salaries and Benefits ISO316101 Materials and Supplies ISO316100 Salaries and Benefits ISO317100 Salaries and Benefits ISO317101 Materials and Supplies ISO317106 Misc Bridges ISO317106 Salaries and Benefits ISO317106 Misc Bridges ISO317106 Salaries and Benefits ISO317106 Salaries and Benefits ISO317106 Salaries and Benefits ISO317106 Salaries and Benefits ISO318100 Salaries and Supplies ISO318100 Salaries and Benefits ISO318100 Salaries and Benefits ISO318100 Salaries and Benefits ISO318100 Salaries and Benefits ISO318100 Services SNOWPLOWING ISO319100 Salaries and Benefits ISO319101 Salaries and Benefits ISO319100 Salaries and Benefits ISO319100 Salaries and Benefits ISO319101 Salaries and Supplies ISO319100 Salaries and Supplies ISO319100 Salaries and Supplies ISO319101 Salaries and Supplies ISO319101 Salaries and Supplies ISO319101 Salaries and Supplies ISO319101 Salaries and Supplies ISO319100 Salaries and Supplies ISO319101 Salaries and Supplies ISO319100 Salaries and	Detour Signs Relivary lights \$825 x4 = \$3300 //ERTS 327 culverts in tp. Average lifespan is 30-35 years.Misc Culvert Fallure replacements average 6-10 new culverts annually Bridge study Required in 2020.(\$5000 every two years, raise \$2500 per year, 1st year[2019] transferre dto Road Reserve, 2nd year (2020) transfer it out and add an additional \$2500). Culvert Installation-NBMCA Permit Require.c\$.aS NANCE Mechanical Brushing Roadsides - Removed in 2020 to reduce expenses (Covid 19)	1,600 3,500 5,100 5,100 6,000 14,000 14,000 0 0 0	1,816 3,099 4,915 10,532 0 10,532 9,922 2,849 12,771	0 1,600 3,500 5,100 8,000 1,000 9,000 10,000 2,600 12,600
193 194 195 196 197 198 199 200 201 202 203 204 205 206 207 208 207 208 209 210 210 212 211 212 213 214 215 216	Services SAFETY DEVICES ISO316100 Salaries and Benefits ISO316101 Materials and Supplies ISO316110 Services RRIGES AND CUIL ISO317101 Materials and Services RCADSIDE MAINTE ISO317106 Misc Bridges ISO317101 Salaries and Benefits ISO317106 Salaries and Benefits ISO317101 Salaries and Benefits ISO318100 Salaries and Benefits ISO318100 Salaries and Benefits ISO318100 Salaries and Benefits ISO319101 Salaries and Benefits ISO319101 Salaries and Supplies ISO319101 Salaries and Benefits ISO32010 Salaries and Supplies ISO32010 Salaries and Benefits ISO3200 SALB	Detour Signs Relivary lights \$825 x4 = \$3300 /ERTS 327 culverts in tp. Average lifespan is 30-35 years.Misc Culvert Fallure replacements average 6-10 new culverts annually Bridge study Required in 2020,(\$5000 every two years, raise \$2500 per year, 1st year(2019) transferre dto Road Reserve, 2nd year (2020) transfer it out and add an additional \$2500). Culvert Installation-NBMCA Permit Require.d5.85 NANCE Mechanical Brushing Roadsides - Removed in 2020 to reduce expenses (Covid 19) Roadside grass cutting - Removed in 2020 to reduce expenses (Covid 19)	1,600 3,500 5,100 5,100 6,000 14,000 14,000 0 0 0	1,816 3,099 4,915 10,532 0 10,532 9,922 2,849 12,771	0 1,600 3,500 5,100 8,000 1,000 9,000 10,000 2,600 12,600
193 194 195 196 197 198 199 200 201 202 203 204 205 206 207 208 207 208 209 210 210 212 211 212 213 214 215 216	Services SAFETY DEVICES ISO316100 Salaries and Benefits ISO316101 Materials and Supplies ISO317101 Materials and Benefits ISO317100 Salaries and Benefits ISO317101 Materials and Supplies ISO317101 Repairs & maintenance mower ISO318100 Salaries and Benefits ISO319101 Services SNOWPLOWING ISO319101 Services SNOWPLOWING ISO32000 Salaries and Benefits ISO320101 Salaries and Benefits ISO320101 Salaries and Benefits ISO320101 Salaries and Benefits ISO32010 Salaries and Benefits ISO3200	Detour Signs Relivary lights \$825 x4 = \$3300 //ERTS 327 culverts in tp. Average lifespan is 30-35 years.Misc Culvert Failure replacements average 6-10 new culverts annually Bridge study Required in 2020.(\$5000 every two years, rake \$2500 per year, 12 tyear(2019) transferred to Road Reserve, 2nd year (2020) transfer it out and add an additional \$2500). Culvert Installation-NB MCA Permit Require.d.a5 NANCE Mechanical Brushing Roadsides - Removed in 2020 to reduce expenses (Covid 19) Roadside grass cutting - Removed in 2020 to reduce expenses (Covid 19) Budget should be based on the amount of sand we anticipate to USE In	1,600 3,500 5,100 6,000 14,000 0 0 0	1,816 3,099 4,915 10,532 0 10,532 9,922 2,849 12,771 12,771	0 1,500 3,500 5,100 1,000 1,000 2,600 12,600 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0
193 194 195 196 197 198 197 200 201 202 203 204 205 206 207 208 209 210 212 213 214 215 216 217 218 217	Services SAFETY DEVICES ISO316100 Salaries and Benefits ISO316101 Materials and Supplies ISO316100 Services ROADSIDE MAINTE ISO317100 Salaries and Benefits ISO317101 Materials and Supplies ISO317106 Misc Bridges ROADSIDE MAINTE ISO318100 Salaries and Benefits ISO318101 Salaries and Benefits ISO32100 Salaries and Benefits ISO32100 Salaries and Benefits ISO32010 Materials and Benefits ISO32010	Detour Signs Relivary lights \$825 x4 = \$3300 //ERTS 327 culverts In tp. Average lifespan is 30-35 years. Misc Culvert Failure replacements average 6-10 new culverts annually Bridge study Required In 2020.(\$5000 every two years, raise \$2500 per year, 1st year(2019) transferre dto Road Reserve, 2nd year (2020) transfer it out and add an additional \$2500). Culvert Installation-NB MCA Permit Require. 6.85 NANCE Machanical Brushing Roadsides - Removed in 2020 to reduce expenses (Covid 19) Roadside grass cutting - Removed in 2020 to reduce expenses (Covid 19) Budget should be based on the amount of sand we anticipate to USE In the year, not what we purchase. 3000T @ 10.00 plus 200T of A gravel for	1,600 3,500 5,100 5,100 6,000 14,000 14,000 0 0 0	1,816 3,099 4,915 10,532 0 10,532 9,922 2,849 12,771	0 1,600 3,500 5,100 8,000 1,000 9,000 10,000 2,600 12,600
193 194 195 196 197 198 199 200 201 202 203 204 205 206 207 208 209 210 211 212 213 213 214 215 216 217	Services SAFETY DEVICES ISO316100 Salaries and Benefits ISO316101 Materials and Supplies ISO316100 Services BRIGGES AND CULL ISO317100 Salaries and Benefits ISO317101 Materials and Supplies ISO317106 Mits Bridges ROADSIDE MAINTE ISO317101 Services ROADSIDE MAINTE ISO318100 Salaries and Benefits ISO318100 Salaries and Benefits ISO318100 Salaries and Benefits ISO319100 Salaries and Benefits ISO319101 Salaries and Benefits ISO32010 Salaries and Benefits ISO3201	Detour Signs Relivary lights \$825 x4 = \$3300 //ERTS 327 culverts in tp. Average lifespan is 30-35 years.Misc Culvert Failure replacements average 6-10 new culverts annually Bridge study Required in 2020.(\$5000 every two years, rake \$2500 per year, 12 tyear(2019) transferred to Road Reserve, 2nd year (2020) transfer it out and add an additional \$2500). Culvert Installation-NB MCA Permit Require.d.a5 NANCE Mechanical Brushing Roadsides - Removed in 2020 to reduce expenses (Covid 19) Roadside grass cutting - Removed in 2020 to reduce expenses (Covid 19) Budget should be based on the amount of sand we anticipate to USE In	1,600 3,500 5,100 6,000 14,000 0 0 0	1,816 3,099 4,915 10,532 0 10,532 9,922 2,849 12,771 12,771	0 1,500 3,500 5,100 1,000 1,000 2,600 12,600 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0

150321100 Salarles and Benefits				
		1		
		0	0	0
THAW CULVERTS	5	_		
150322100				
Salaries and Benefits				
150322101		-		
Materials and				
Supplies				
STAND BY WAGES		0	· 0	0
150323100	1			1
Salaries and	Nov 1 - Apr 30 weekends only @\$72 per weekend/per worker on standby	, 3,500	2,997	3,500
Benefits	Current Standby Rate is \$4.50.	1	1	
MAIN RD. EXPEND		3,500	2,997	3,500
150324100		1	1	<u> </u>
Salaries and				
Benefits				
150324101 Material &				
Supplies				
150324106	:	-		-
Misc.	· · · · · · · · · · · · · · · · · · ·	_		
150324110				
Services			0	0
TRUCK EXPENDITU	IRES	r	1	0
150325100	1	-		<u> </u>
Salaries and	-		1	
Benefits 150325101	• • ·····			
Repair and	Standard Repair, new tires, auger chains, clutch brake, differntial Exhaust	20,000	11,201	20,000
Maintenance	Gas Cooler, Engine Repairs.			
150325106		25,000	23,985	25,000
Fuel and Oil	Estimated for two trucks			
GRADER EXPENDIT	URES	45,000	35,187	45,000
150326100		-		
Salaries and				
Benefits 150326101	·			
Repair and		4,000	10,085	4,000
Maintenance			,	.,
150326106	DEF fluid Required, Tier E Engine on New Grader - Reduced from \$10000	8,000	7,955	10,000
uel and Oil	to \$8000 to help reduce costs (Covid 19)			
OADER/HOE EXPE	INDITURES	12,000	18,040	14,000
150327100				
Salaries and				
Benefits				
150327101 Repair/Maint	Note that covering at landfill is very hard on loader tires. New Set of Tires Annually	3,000	3,140	2,000
150327106		1		
uel and Oil		5,500	5,324	5,500
		8,500	8,464	7,500
TEAM JENNY 150328100	1	-		
Salaries and				
Benefits				
50328101				
Repair and Maintenance	None anticipated			
150328106				
uel and Oil	Propane 4 x \$124	500	90	500
	1	500	90 90	500 500
ROJECTS AND IM	1			
ROJECTS AND IMI	1			
ROJECTS AND IM	1			
PROJECTS AND IM 503292100 Galaries and Genefits 50329101	1			
PROJECTS AND IMI 503292100 Galaries and Benefits 50329101 Aaterials and	1			
PROJECTS AND IMI 503292100 Galaries and Benefits 50329101 Aaterials and Gupplies	1			
ROJECTS AND IMI 503292100 Salaries and Senefits 50329101 Aaterials and Supplies 50329109	1			
PROJECTS AND IMI 1503292100 ialaries and 160329101 160329101 160329101 160329109 160329109 160329109 160329110	1			
PROJECTS AND IMI isolaries and isenefits 50329101 Aaterials and isupplies 50329109 isquip. Charges	1	500	90	500
PROJECTS AND IMI 1503292100 ialaries and 160329101 160329101 160329101 160329109 160329109 160329109 160329110		500	90	500
PROJECTS AND IMI 1503292100 ialaries and 160329101 160329101 160329101 160329109 160329109 160329109 160329110		500	90	500
PROJECTS AND IMI 1503292100 ialaries and 160329101 160329101 160329101 160329109 160329109 160329109 160329110		500	90	500
ROJECTS AND IM/ IS03292100 ialaries and tenefits S0329101 Aaterials and iupplies IS0329100 iuuin. Charges S0329110 Jutside Services ANDFILL		500	90	500 500 0 1,228,764
ROJECTS AND IM/ 1503292100 ialaries and lenefits 50329101 Aaterials and iupples 150329109 iaulio. Charges 150329110 Jutside Services	PROVEMENTS	500	90	500 500 1,228,764
ROJECTS AND IM/I 1503292100 alaries and tenefits 50329101 Asterials and upplles 150329109 iquib. Charges 50329110 Dutside Services ANDFILL 50400100	PROVEMENTS PROVEMENTS TOTAL ROADS ENVIRONMENTAL SERVICES Staff, including students and costs for Roads to dump and cover (4	500 500	90 0 1,074,410	500 500 0 1,228,764 38,550
ROJECTS AND IMI IS03292100 alaries and lenefits S0329101 Aaterials and Jupplies S0329109 duib. Charges S0329110 Dutside Services ANDFILL ANDFILL S0400100 alaries and	PROVEMENTS	500 500	90 0 1,074,410	500 500 1,228,764
ROJECTS AND IMI IS03292100 alaries and lenefits S0329101 Aaterials and Jupplies S0329109 aulus. Charges S0329110 Dutside Services ANDFILL S0400100 alaries and lenefits S04001001	PROVEMENTS PROVEMENTS TOTAL ROADS ENVIRONMENTAL SERVICES Staff, including students and costs for Roads to dump and cover (4 hrs/every 2 wks). Signage, pass cards \$275 etc. Calcium (10 bags stored at quonset \$500),	500 0 5 510,093 42,521	90 0 1,074,410	500 0 1,228,764 38,550
ROJECTS AND IMI 503292100 alaries and enefits 50329101 Atatrials and upplies 50329109 aulos. Charges 50329110 Dutside Services ANDFILL 50400100 alaries and enefits 50400101 faterials and	PROVEMENTS PROVEMENTS TOTAL ROADS TOTAL ROADS TOTAL ROADS TOTAL ROADS Staff, including students and costs for Roads to dump and cover (4 hrs/every 2 wks). Signage, pass cards \$275 etc. Calcium (10 bags stored at quonset \$500), paint and repairs to buildings \$1200, Sand for Load Cover Until Ditching is	500 0 5 510,093 42,521	90 0 1,074,410	500 500 0 1,228,764 38,550
ROJECTS AND IMI IS03292100 alaries and lenefits S0329101 Asterials and lupplles IS0329109 auto. Charges S0329100 Jutside Services ANDFILL S0400100 alaries and lenefits	PROVEMENTS PROVEMENTS TOTAL ROADS TOTAL ROADS FIVERONMENTAL SERVICES Staff, including students and costs for Roads to dump and cover (4 hrs/every 2 wks). Signage, pass cards \$275 etc. Calcium (10 bags stored at qu0nset \$500), paint and repairs to buildings \$1200, Sand for Load Cover Until Ditching is done (25 loads - 5165 per load) Fridge from removal \$1500 (din to tget)	500 0 5 510,093 42,521	90 0 1,074,410 38,998	500 0 1,228,764 38,550
ROJECTS AND IMI 503292100 alaries and enefits 50329101 Ataterials and upples 50329109 aulo. Charges 50329110 Dutside Services ANDFILL S0400100 alaries and enefits 50400101 faterials and upples	PROVEMENTS PROVEMENTS TOTAL ROADS TOTAL ROADS TOTAL ROADS TOTAL ROADS Staff, including students and costs for Roads to dump and cover (4 hrs/every 2 wks). Signage, pass cards \$275 etc. Calcium (10 bags stored at quonset \$500), paint and repairs to buildings \$1200, Sand for Load Cover Until Ditching is	500 500 500 500,093 42,521 11,000	90 0 1,074,410 38,998 3,214	5,350 5,350
ROJECTS AND IMI 503292100 alaries and enefits 50329101 faterials and upplles 50329109 outside Services ANDFILL 50400100 alaries and enefits 50400101 faterials and upplies 50400102	PROVEMENTS PROVEMENTS TOTAL ROADS TOTAL ROADS ENVIRONMENTAL SERVICES Staff, including students and costs for Roads to dump and cover (4 hrs/every 2 wks). Signage, pass cards \$275 etc. Calcium (10 bags stored at quonset \$500), pain tand repains to buildings \$1200, Sand for Load Cover Until Ditching Is done (25 loads - \$165 per load) Fridge freon removal \$1600 (did not get done last year), Gravel for Roadway \$250 per load (10 loads) -\$2500	500 0 5 510,093 42,521	90 0 1,074,410 38,998	500 0 1,228,764 38,550
ROJECTS AND IMI S03292100 alaries and enefits S0329101 Attorials and upplies S0329109 aulo, Charges S0329110 utside Services ANDFILL S0400100 alaries and enefits S0400101 faterials and upplies S0400102 ehicle Expenses	PROVEMENTS PROVEMENTS TOTAL ROADS TOTAL ROADS FIVERONMENTAL SERVICES Staff, including students and costs for Roads to dump and cover (4 hrs/every 2 wks). Signage, pass cards \$275 etc. Calcium (10 bags stored at qu0nset \$500), paint and repairs to buildings \$1200, Sand for Load Cover Until Ditching is done (25 loads - 5165 per load) Fridge from removal \$1500 (din to tget)	500 500 500 500,093 42,521 11,000	90 0 1,074,410 38,998 3,214	5,350 5,350
ROJECTS AND IMI IS03292100 islaries and ienefits S0329101 Aaterials and iuppiles S0329109 duib. Charges S0329109 Dutside Services ANDFILL S0400100 alaries and ienefits S0400101 Aaterials and uppiles S0400102 fehicle Expenses S0400103	PROVEMENTS PROVEMENTS TOTAL ROADS TOTAL ROADS ENVIRONMENTAL SERVICES Staff, including students and costs for Roads to dump and cover (4 hrs/every 2 wks). Signage, pass cards \$275 etc. Calcium (10 bags stored at quonset \$500), pain tand repains to buildings \$1200, Sand for Load Cover Until Ditching Is done (25 loads - \$165 per load) Fridge freon removal \$1600 (did not get done last year), Gravel for Roadway \$250 per load (10 loads) -\$2500	500 500 500 500,093 42,521 11,000	90 0 1,074,410 38,998 3,214	5,350 5,350
ROJECTS AND IMI 503292100 alaries and tenefits 50329101 Ataterials and upplles 50329109 aulus. Charges 50329110 Dutside Services ANDFILL 50400100 alaries and tenefits 50400101 faterials and upplles 50400102 Fielde Expenses 50400102 50400104	PROVEMENTS PROVEMENTS TOTAL ROADS TOTAL ROADS TOTAL ROADS ENVIRONMENTAL SERVICES Staff, including students and costs for Roads to dump and cover (4 hrs/every 2 wks). Stgnage, pass cards \$275 etc. Calcium (10 bags stored at qu0nset \$500), paint and repairs to buildings \$1200, Sand for Load Cover Until Ditching Is done (25 loads - \$165 per load) Fridge freen removal \$1500 (did not get done last year), Gravel for Roadway \$250 per load (10 loads) - \$2500 Mileage for courses, Inspections, pick up supplies No Cell	500 500 500 500,093 42,521 11,000	90 0 1,074,410 38,998 3,214	5,350 5,350
ROJECTS AND IMI 1503292100 sharies and enefits 50329101 Aterials and upplies 50329101 staterials and upplies 50329109 duio. Charges 50329100 jutside Services ANDFILL .50400100 alaries and enefits 50400101 alaries and upplies 50400102 rehicle Expenses 50400102 solutions 50400103 solutions 50400104 Solik & Ert	PROVEMENTS PROVEMENTS TOTAL ROADS TOTAL ROADS TOTAL ROADS ENVIRONMENTAL SERVICES Staff, including students and costs for Roads to dump and cover (4 hrs/every 2 wks). Signage, pass cards \$275 etc. Calcium (10 bags stored at quonset \$500), paint and repairs to buildings \$1200, Sand for Load Cover Until Ditching is done [ast year), Gravel for Roadway \$250 per load (10 loads)-\$2500 Milleage for courses, inspections, pick up supplies	500 500 500 500 500,093 42,521 11,000 700	90 0 1,074,410 38,998 3,214 560	0
ROJECTS AND IMI 503292100 alaries and tenefits 50329101 Ataterials and upplles 50329109 aulus. Charges 50329110 Dutside Services ANDFILL 50400100 alaries and tenefits 50400101 faterials and upplles 50400102 Fielde Expenses 50400102 50400104	PROVEMENTS PROVEMENTS TOTAL ROADS TOTAL ROADS TOTAL ROADS ENVIRONMENTAL SERVICES Staff, including students and costs for Roads to dump and cover (4 hrs/every 2 wks). Stgnage, pass cards \$275 etc. Calcium (10 bags stored at qu0nset \$500), paint and repairs to buildings \$1200, Sand for Load Cover Until Ditching Is done (25 loads - \$165 per load) Fridge freen removal \$1500 (did not get done last year), Gravel for Roadway \$250 per load (10 loads) - \$2500 Mileage for courses, Inspections, pick up supplies No Cell	500 500 500 500 500,093 42,521 11,000 700	90 0 1,074,410 38,998 3,214 560	0
ROJECTS AND IMI IS03292100 alaries and lenefits IS0329101 Atterials and Jupplies IS0329109 aulus, Charges IS0329110 Dutside Services IS0329110 Dutside Services IS0400100 alaries and tenefits IS0400100 Idaterials and upplies IS0400100 Idaterials and upplies IS0400100 Idaterials and Upplies IS0400100 Idaterials and Upplies IS0400100 Idaterials and Upplies IS0400100 Idaterials and Upplies IS0400100 Idaterials and Upplies IS0400100 Idaterials and IS0400100 Idaterials and Idaterials and	PROVEMENTS PROVEMENTS TOTAL ROADS TOTAL ROADS TOTAL ROADS ENVIRONMENTAL SERVICES Staff, including students and costs for Roads to dump and cover (4 hrs/every 2 wks). Stgnage, pass cards \$275 etc. Calcium (10 bags stored at qu0nset \$500), paint and repairs to buildings \$1200, Sand for Load Cover Until Ditching Is done (25 loads - \$165 per load) Fridge freen removal \$1500 (did not get done last year), Gravel for Roadway \$250 per load (10 loads) - \$2500 Mileage for courses, Inspections, pick up supplies No Cell	500 500 0 5 510,093 42,521 11,000 700 2,317	90 0 1,074,410 38,998 3,214 560 2,079	500 500 1,228,764 38,550 5,350 700 3,500
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	1500400114				
275	Group Insurance				
276		Tax Write Off for Landfill	775	753	
277	Capital Expenditures	Remarked to possible and the second	o	4,070	5,000
	150400133 Transfer to	Removed in 2020 to reduce expenses (Covid 19) For 50% of 2020/21 Reporting - 2021 to pull from Reserve \$2200 for	2 200		
278	Reserves	Reporting.	2,200		0
	150400146	2020/21 monitoring expected to be (\$24,000 total) Landfill monitoring			
	Monitoring of Wells	report Is \$4000 of the \$24,000therefore monitoring costs are \$10,000/yr (\$2200 raised in 2020 placed in reserve to be pulled from reserves in 2021	12,000	13,183	18,000
279	Wells	 see above), Capacity review letter due 2018 (done every 5 yrs - 2023) Is \$4400, \$1000 for required well extension, well cap and extended well that 			
	150400147 Recycling Other	will be covered in garbased at base.	1,000	538	1,000
200	150400175	Includes hazardous waste disposal (\$560), Metal, WEEE, Tires. Miller Waste Recycling - Allows for 2 extra bins due to Resident 5orting	43.000	0.000	
281	Blue Box Recycling	during Covid 19	12,000	9,882	10,000
282	Landfill Pension	All pension is budgeted under Admin.			
	1504001B3 Compaction	Operational costs of compactor, fuel, repairs, parts etc.	1,500	1,452	1,500
284 285	compaction		97062	83,282	94,795
205	150500100	HEALTH SERVICES			
286	Salaries and Benefits Cemetery	Includes gravedigger. No Increase In Salaries for 2020 To Reduce costs	6,200	6,220	6,500
200	150500101	(Covid 19)			
~~~	Materials and Supplies Cemetery	Locate/replace caps and pins, Lawntractor repair, Lawntractor gas -	500	251	1,000
287	150500102	Reduce from \$1000 to \$500 to help reduce costs (Covid 19)	250	207	250
	Vehicle expense 150500104		326	337	360
	WSIB & EHT 150500108	Approx 5.28%	18,634	17,747	17,747
	Health Unit 150500109	2019 Levy to Calvin was \$17,747. Increase of 4.99%.	450	0	450
	Equip. Charges 150500110		500	0	500
	Outside Services 150500113	Possible tree removal, damage, headstone repair	421	435	460
294	CPP & UIC	Approx. 6.83%	27,281	25,197	27,267
295	150600110	SOCIAL SERVICES	237,881	224,209	224,209
296	DNSSAB	2019 levy was \$224,209 (Increase + 6.1%). To begin budgeting funds for 25 year commitment to Seniors Home.		224,205	224,205
	150600111 Mattawa Seniors	Estimated To <b>te</b> l from 2016 Is \$3,809,500 over 25 years split between 4 local municipalities. Based on 2011 population CalvIn's population (568)	13,496	o	13,496
297	Home	our annual portion is \$578,400.43/25 yrs = \$23,136.07/yr/12 =\$1928.01/mth x 7 mths beginning in June 2020			
298	150600112 Casselholme	2020 Levy apportionments, 2020 Increase over 2019 Is 3.03%. 2019 Levy Is \$46,809. 2018 Levy was \$42,739 (increase of 9.5%)	48,228	45,891	46,809
299		\$1250 annually - Dr. Recruitment and \$1250 Dr. incentive ( 6 yr period to 2020/21}	2,500	2,500	2,500
	150600181 Transfer to	Annual payments estimated to be \$23,136.07 (calculation made a number	23,136	52,648	52,648
	Reserve Mattawa Seniors Home	of years ago). Raised in advance to help reduce the amount to be collected when payment is required.			-
301 302		RECREATION EXPENSE	325,241	325,248	339,662
	150700100 Salaries and	No Increase in Salaries for 2020 To Reduce costs (Covid 19) plus no	49,489	60,864	58,605
303	Benefits	students			
304	150700101 Materials and Supplies	Janitorial supplies, lawn equip, repair and gas, extinguisher inspections, tools, maintenance, grounds maintenance, drinking water for hall. Every 5 Yrs replace pads AED pads (if not used next due 2022) Reduce number (institute balance user the second of a condition).	5,600	3,923	7,500
	150700102 Vehicle Expenses	of Projects to help reduce costs due to Covid 19	800	691	800
	150700104 WSIB & EHT	Approx 5.28%	3,035	3,099	3,180
	150700105 Seminars and		200	0	200
307	Workshops 150700106	:			
308	Misc 150700107	į	200	90	200
309	HydroHall 150700108	Fuel and minor repair to heating system. Furnace replaced with propane	4,000	3,499	4,000
310	Heating Hall 150700109	furnace in 2017, reduced costs.	5,000	3,874	5,000
	Internal Equip. Charges Services	Various Rec grounds/rink. Backhoe required for grounds work - Lawn Repairs from Well Water Lines - Carried over from last year.	2,000	1,800	1,125
	150700110 Outside Service	Electrical Work required for LED Lights and Hall Updates. Carried over from last year.	2,000		
	150700113 CPP & El	Addrox 6.83%	3,927	3,977	4,500
	150700114 Group Insurance	955/mth x 12 Plus \$200 for increase in September	12,000	11,955	12,600
	150700132 Capital	Accessible Doors for Community Centre - Carried over from last year - \$4000 discount b/c of issues. No other Capital Project planned to help	8,000	47,660	85,000
315	Expenditures 150700133	reduce costs (Covid 19)		.,	
316	Transfer to Reserves				
-	150700135 Building	Community Centre Entrance Renovations, Bathroom Updating and General Building Maintenance, - Reduced to \$3000 from \$8000 to help	3,000	6,214	8,000
317	Maintenance 150700153	reduce costs (Covid 19) Hydro (\$2000) - May go down with LED conversion, Other repairs - boards			•
318	Rink and Sportscent <u>re</u>	and nets, boom truck rental for light install. Playground Inspection annually (\$750 in 2019).	7,750	3,980	4,750
	150700155 Smith Lake Boat	Repair and maintenance to dock and area as required. Gravel for the	1,500	1,685	1,500

320	150700156 Library	\$1177 from Provincial grant applied for.	1,177	1,177	1,177
	150700169				
321	Insurance	Low Risk Insurance added in late 2018, paid up until Feb 2020 (2019	2,883	3,556	3,556
	150700171	_portion is \$848.63, 2020 will be \$134.90 up to Feb 2020 plus renewal)			
322	CRC Postage	Rec Committee Dissolved 2017	E		
	150700182 Water system	Sampling of Water at Lab Quarterly - 6 test to prove secure, plus two regular tests. U/V system maintenance - Reduced to no longer purchasing	1 500	2.445	4 700
323	Maintenance	Water for Cisterns.	1,500	3,415	4,700
	150700186 Rec. Committee				
324	Expense	Rec Committee Dissolved 2017			
	150700187 Represention Reputer				
325	Recreation Pensior Exp	Budgeted in Admin		1	
326	L				
327 328		PLANNING AND DEVELOPMENT	114.061	161457	206,393
•=•	150800100				
220	Salaries and Benefits				
323	150800101				-
330	Materials and				
330	Supplies 150800104	[ 			
331	WSIB & EHT				
	150800110	CGIS GPS contract includes Calvin portion of shared costs with Pap-Cam			
	Services	for Building Module (Total Cost Is 9275/yr), Planner annual retainer fee - Unknown at this time - estimated at \$5000. MBEDC is no longer in	14,275	5,770	14,057
332		existence,			
333	1500800113 CPP & UIC	1			
	150800158	Anticipated once OP Review is complete - Unknown at this time due to			
334	Zoning	Planner yet to be determined.	3,000	0	3,000
	150800160 East Nipissing	Estimated \$2500 annual fee to remain constant in order to be able to fulfill our requirement for OP and Zoning review. Currently working on a	2,500	2,500	2 500
335	Planning Board	10 year OP review 2018-2019,	2,500	2,500	2,500
	150800161	Nation 14 - 1			
336	Zoning Amendments	Minor Variance or Zoning amendment applications. (budgeted 1 Minor variance @\$520 and 1 ZBLA at \$1050)	1,570	0	1,570
	150800162				
337	Assessment Services	NDAC 2018 was \$12,418 lassessed to \$12,542 for 2010	13,650	13,543	13,637
557	Services	MPAC - 2018 was \$13,418. Increased to \$13,543 for 2019			
	150800163	Drain costs for drainage superintendent and reporting \$7,000 which is			
	Municipal Drainage	50% recoverable through OMAFRA, \$3500 to be recorded in Revenues. Clean Out of Drain (Deschamps) potentially in 2020 - Estimated SK, fully	12,000	16,686	12,000
338	Dramage	recoverable through grant (see account # 1-4-0104-125 (\$5K Revenue))			
339			46,995	38,499	46,764
340	150900100	BUILDING	·		
	Salaries and				
341	Benefits	No Building Staff - Contracted through Papineau Cameron			
	150900101 Materialsand				
342	Supplies				
343	150900102	Deduced due to Could to	500	235	1,000
343	Vehicle Expenses 150900104	Reduced due to Covid 19			
344	WSIB & EHT				
	150900105				
	Seminars, Courses, Workshops		700	608	700
345	150900106	For any new training required			
346	Misc	Updates to Building Code	300		
	150900110	Contract with Papineau Cameron for Shared Services of CBO Shane			
	Building Services/Papineau	Conrad. Includes services invoiced by Papineau Cameron on a monthly	28,000	20,492	20,000
347	Cameron	basis. Numbers based on 2017/2018/2019 percentage of permits plus rate increase			
	150900113				
348	CPP& UIC 150900120				
349	Lawyer Fees	Legal	1,000	715	1,000
	150900133	:			
350	Transfer to Reserve	\$9000 In reserve at 2020 prior to budget.			
	150900169		1,486	1,395	1,395
351 352	Insurance	MIS Insurance Services		23,445	
352		ENFORCEMENT	31,986	25,445	24 095
	150950100	By-Law enforcement. (Canine control and all departments). Increased			
354	Salaries and Benefits	hours due to increased case load and new parking by-law - Suggestion - take hours from Cemeterv	1,200	1,119	1,200
+	150950101				
	Livestock Valuer/		150	o	150
355	Fence Viewer/ Canine Expense				
	150950102		250	104	250
356	Vehicle Expense 1500950104	Mileage animal control			
357	WSIB & EHT	Approx 5.28%	65	61	65
	150950106		3.000		
358	Misc	Vet Charges for Injured Animals \$500 (if not used put into reserves to build up to \$5000 over 10 years) and Signage for Parking by law \$1000	2,000	38	450
	150950113	1	81	7B	80
359	CPP & UIC	Approx. 5.83% 2020 Group of 4 Policing Costs \$101930 (8494.17/mth)+ <u>estimated</u> \$500			
	150950141	for 2020 Operating costs for Police Services Bd Court Transportation	102,430	98,381	98,972
360	Policing Services	Revenue is Unknown at this time.			
361	150950143 911 Maintenance	CERB Contract (billed annually - \$337.72). Signs and Posts	500	33B	500
	150950144	Operating budget \$5555 (+0.03%) + Capital budget \$4358 (+0.04%) =			
	Conservation	\$9913 (2020 One Time Cap Ask Paymt was not made as per resolution	9,913	9,574	9,574
362	Authority	2020-056) Vet Unit \$350, ,dog tags, forms, \$100 per animal to North Bay Humane			
		Society(max 15 per vr)	2,000	395	2,000
	Animal Control	Society max 25 per 41			
364	Animai Control	ι	118,589	110.088	113,241
	Animai Control	TOTAL EXPENDITURES	118.589 1,750,101		113,241 2.636,179

368 TOTAL 2020 LEVY Base levy 2020

1,180,437

369 Cindy Pigeau	PLUS 1% of previous years Levy - Increase to R (Infrastrucutre)	eserves for AMP	<u>13,313</u>	To be transferred to Reserve for future Infrastructure as per AMP
370 Clerk-Treasurer	2020 Levy		1.193,750	-10.333118 <u>% Levy change</u>
371 <u>"A"</u> 372	2019 Levy	\$ Increase 2020 over 2019	1,331,317 (137,567)	

Next Year Landfill Revenue to go to Landfill Reserves for Closure Next Year Unused Animal Control in Surplus to go to Enforcement Reserves/Working Reserves for Animal Enforcement/Injury

		(*************************************						et with OP	TA TAX RATES						<u>June 2/20</u>
А	В	С	D	E	F	G	н	1	J	<u>к</u> I	-	М	N	0	Р
TAXABLE CLASS	CVA	TRANSITION RATIOS	TAX REDUCTION	CVA WEIGHTED BY TRANSITION RATIOS	PERCENT SHARE	TAXES (2019 LEVY 1,331,317)	TAX RATE	TAXES MUNICIPAL PORTION	EDUCATION RATE	EDUCATION PORTION					
			[			\$1,203,750					2020	2019	% change Tax Rate	% Change Levy	\$ Levy increase
RES/FARM	54,911,500	1.000000		54,911,500	0.42895	\$516,349	0.0094025	\$516,305.38	0.00153000	\$84,014.60	0.01093250	0.01248866	-12.46058424	-	-\$127,567
MULTI-RES	0			0	0.00000	\$0	0	\$0.00	0.00153000	\$0.00					
COMM. OCCUPIED	1,028,500	1.353400		1,391,972	0.01087	\$13,089	0.01272534	\$13,088.01	0.00601963	\$6,191.19	0.01874497	0.02080122	-9.8852375		
COMM. VAC. UNITS	0			0	0.00000	\$0	0.00890774	\$0.00	0.00601963	\$0.00					
COMM. VAC. LANDS	12,600	0.094738	.7(30%)	1,194	0.00001	\$11	0.00890774	\$112.24	0.00601963	\$75.85	0.01492737	0.014557858	2.538230556		
SUBTOTAL															
IND. OCCUPIED	2.974.000	2.632964		7,830,435	0.06117	\$73,632	0.02475644	\$73,625.65	0.00980000	\$29,145.20	0.03455644	0.03894312	-11.26432602		
IND. VAC. UNITS	2,374,000	2.002304		7,000,400	0.00000	\$0	0.01609169	\$75,020.00	0.00980000	\$29,145.20	0.03455644	0.03694312	-11.20432002		
IND. VAC. LANDS	5,700	1.711427	.65(35%)	9,755	0.00008	\$92	0.01609169	\$91.72	0.00980000	\$55.86	0.02589169	0.02531302	2.286056741		
SUBTOTAL															
PIPELINES	25,903,000	2.312600		59,903,278	0.46794	\$563,288	0.02174422	\$563,240.53	0.00907364	\$235,034.50	0.03081786	0.03449448	-10.6585749		
FARMLANDS	3,649,700	0.250000		912,425	0.00713	\$8,580	0.00235063	\$8,579.09		\$1,396.01	0.00273313	0.00312216			
MANAGED FOREST	239,900	0.250000		59,975	0.00047	\$564	0.00235063	\$563.92	0.00038250	\$91.76	0.00273313	0.00312216	-12.46028391		
TOTAL TAXABLE	88,724,900			125,020,533		\$1,175,604									
															No longer have Tax Reduction applied to Educational Rate as o 2019
PAYMENTS IN LIEU															
RES/FARM	257,500	1.000000		257,500	0.00201	\$2,421	0.0094025	\$2,421.14	0.00000000		0.0094025	0.01087866	-13.56931828		
MULTI-RES	1,800	1.469615		2,645	0.00000	\$0 \$25	0.01381806	\$24.87	0.0050.0711						
COMM. OCCUPIED	2,019,400	1.353400		2,645	0.00002	\$25,700	0.01361806	\$25.697.55			0.01966517 0.01272534	0.02145982			
COMM VAC.UNITS	2,013,400	1.555466		2,733,030	0.00000	\$0	0.00890774	\$20,097.00	0.0000000		0.01272534	0.01472318	-13.56935119		
COMM. VAC, LANDS				0	0.00000	\$0	0.00890774								
SUBTOTAL															
IND. OCCUPIED				0	0.00000	\$0									
ND. VAC. UNITS				0	0.00000	\$0									
ND. VAC. LANDS				0	0.00000	\$0									
SUBTOTAL															
PIPLINES				0	0.00000	\$0									
FARMLANDS				0	0.00000	\$0									
MANAGED FORESTS				0	0.00000	\$0									
TOTAL PIL	2,278,700			2,993,201		\$28,146									
GRAND TOTAL	91,003,600			128.013.735	1.00000	\$1,203,750		\$1,203,750.11							
EXEMPT	3,963,700	1	I	120,013,/35	1.00000	\$1,203,750		<b>⊅1,203,750.11</b>	ll	\$356,004.96					
	94,967,300				I	2019 Ta		\$1,331,317.00	1 10010	1% of 2019 Levy for AMP					
		l i					Diff	-\$127,566.89		170 OF 2013 LEVY TOL MINP					

Final CVA 2019	86,327,909
Start CVA 2020	91,003,600
Change	4,675,691
% increase in CVA	5.42%

VZ

2020 FINAL	2020 PRELIMINARY BUDGET		2020	2019	
		Control Costs	ALIDGET	909,239	DIFF Yr/Yr -860,939
	· · · · · · · · · · · · · · · · · · ·	Capital Costs Operating			
	COLA is 2.2% Dec 2018-Dec 2019 as per Stats Can Merch 2020 REVENUES	Costs Check,	1,739,151	1,716,242	22,909
	NEVENOLS	BUDGET	ACTUAL	BUDGET	
Account		2020	2019	2019	
140101110					
Taxation General Levy	Calculated from Original Returned MPACRoll		(1,299,068)	(1,331,317)	
	PLUS 1% capital specific levy increase based on previous years levy,				
	dedicated to increasing funding available for capital assets. As identif in Asset Management Plan. (2018 Levy was \$1,269,846 x1% = \$12,698				13,3
140101111	2019 Levy was \$1.331.317 x 1% = \$13.313)				-
Supplementary			(10,065)		
/Omitted 140101113	Additions and/or CVA Omitted or Added to MPAC Roll During the Yea	ar			
	CPR Taxes - estimated	(5,239)	(5,239)	(5,239)	
140101115	Payments Received In Lieu of Tax included In General Levy (eg. Sam		(31,004)	0	
Payments in Lieu	Park/CEC, MTO or MNR Property)	(5,239)	(1,345,376)	(1,336,556)	
ONTARIO CONDITIO					
	OMPF is a base grant paid quarterly to eligible municipalities to offset costs of services transferred from the Province Under the LSR initiativ				
140103117	(1998). The amounts are determined by a formula set by the Province		(193,400)	(193,400)	
OMPF	Our base OMPF for 2019 was 194,400, 2018 is \$194,900, 2017 was \$201,700. Our 2020 base OMPF has been set by the Province at	(152)000)	(133),400)	(Topicion)	
	\$192,500 - 0.47% Reduction.				
140103118		0	0	0	
Fire Dept. One Time Grant		0	U	U	
140104124	OCIF Grant - Formula Based (\$50,000 for 2020) Being collected for fu				
	project (ie. Road Resurfacing in 2026) NOTE: Top Up Based - No long		(153,230)	(150,000)	
Grants	available as of 2019, Replaced by Investing In Canada Infrastructure				
	Program: Rural & Northern Stream, Formula Based is still available	{192,500}	(346,530)	(343,400)	
1					
14000104120 Fire Grant	Annual estimate for MTO & MNR calls (based on 5 yr history 2012-20	016 / (5,000)	(13,356)	(5,000)	
Provincial	2017 calls were unusually high)	,			
140104121 Livestock Grant		ő	0	0	
Prov	Reimbursements under the Wildlife Compensation Program OMAFRA	· · · · ·	-		
	Funds which we apply for from the province and then forward to John Dixon Public Library as per our user agreement	n (1,177)	(1,177)	(1,177)	
	bixon rubic Library as per our user agreement				
	5				
	Gas Tax Top Up of \$36,182.68 plus surplus administrative fee of \$673 was received in 2019 and not spent yet. Gas Tax funds avallable (inclu		(253,183)	(253,280)	
	the above noted) \$134,277. In 2020, we will receive \$31,306.99	5	,	• • • •	
140104125		(5 500)	(10.200)	10 5001	
Drainage Prov Grants	Estimated 50% of Costs to Employ Drainage Superintendent for 2019	(5,500)	(12,398)	(8,500)	
	(\$3500), plus recovery of Drain Cleanoutscheduled 2020 (\$2K)				
	(\$3500), plus recovery of Drain Cleanoutscheduled 2020 (\$2K)	(11,677)	(280,114)	(267,957)	
POA REVENUE 140105126	(\$3500), plus recovery of Drain Cleanoutscheduled 2020 (\$2K) Planning to alternate years hosting mock disaster with Pap-Cam. Calvi	in			
140105126 CEMC Revenue			(280,114)	(267,957)	
140105126 CEMC Revenue 140105127	Planning to alternate years hosting mock disaster with Pap-Cam. Calv	ia 0	0	0	
140105126 CEMC Revenue 140105127 Provincial Offences	Planning to alternate years hosting mock disaster with Pap-Cam. Calv	la o (200)	(1,697)	0 (650)	
140105126 CEMC Revenue 140105127 Provincial Offences Act	Planning to alternate years hosting mock disaster with Pap-Cam. Calv Host 2021. No invoicing between municipalities. Calvin's expected portion of POA fines estimated for 2020.	ia 0	0	0	
140105126 CEMC Revenue 140105127 Provincial Offences Act USER FEES AND SEP	Planning to alternate years hosting mock disaster with Pap-Cam. Calv Host 2021. No involcing between municipalities. Calvin's expected portion of POA fines estimated for 2020. <u>VICE CHARGES</u>	(200) (200)	0 (1,597) (1,597)	0 (650) (650)	
140105126 CEMC Revenue 140105127 Provincial Offences Act USER FEES AND SEP	Planning to alternate years hosting mock disaster with Pap-Cam. Calv Host 2021. No invoicing between municipalities. Calvin's expected portion of POA fines estimated for 2020.	(200) (200)	(1,697)	0 (650)	
140105126 CEMC Revenue 140105127 Provincial Offences Act <u>USER FEES AND SEI</u> 140106130 Cemetery Revenue	Planning to alternate years hosting mock disaster with Pap-Cam. Calv Host 2021. No invoicing between municipalities. Calvin's expected portion of POA fines estimated for 2020. <u>VICE CHARGES</u> Sale of plots, portion of markers etc. Estimated based on avg of 6 yrs.	10 0 (200) (200) . (200)	0 (1,597) (1,597)	0 (650) (650)	
140105126 CEMC Revenue 140105127 Provincial Offences Act USER FEES AND SEI 140106130 Cemetery Revenue 140106131	Planning to alternate years hosting mock disaster with Pap-Cam. Calv Host 2021. No involcing between municipalities. Calvin's expected portion of POA fines estimated for 2020. <u>VICE CHARGES</u>	10 0 (200) (200) . (800) al	0 (1,597) (1,597)	0 (650) (650)	
140105126 CEMC Revenue 140105127 Provincial Offences Act USER FEES AND SEP 140106130 Cemetery Revenue 140106131 Recreation	Planning to alternate years hosting mock disaster with Pap-Cam. Calv Host 2021. No involcing between municipalities. Calvin's expected portion of POA fines estimated for 2020. <u>VICE CHARGES</u> Sale of plots, portion of markers etc. Estimated based on avg of 6 yrs. Estimated 2020 Hall rental (\$100). This account to also include Intern	(i) 0 (200) (200) (200) (200) (200)	0 (1,597) (1,597) (1,310) (500)	0 (650) (650) (800) (1,810)	
140105126 CEMC Revenue 140105127 Provincial Offences Act VSER FEES AND SER 140106130 Cametary Revenue 140106131 Recreation Revenue	Planning to alternate years hosting mock disaster with Pap-Cam. Calv Host 2021. No involcing between municipalities. Calvin's expected portion of POA fines estimated for 2020. <u>VICE CHARGES</u> Sale of plots, portion of markers etc. Estimated based on avg of 6 yrs. Estimated 2020 Hall rental (\$100). This account to also include intern revenue for use of Gas (from <i>Rec Gas</i> Tank) to other departments (eg Roads), Any monies raised from fundralsing, if any.	10 0 (200) (200) . (800) al	0 (1,697) (1,597) (1,310)	0 (650) (650) (800)	
140105126 CEMC Revenue 140105127 Provincial Offences Act <u>USER FEES AND SEI</u> 140106130 Cemetary Revenue 140106131 Recreation Revenue UCENSES, <u>PERMITS</u> .	Planning to alternate years hosting mock disaster with Pap-Cam. Calv Host 2021. No involcing between municipalities. Calvin's expected portion of POA fines estimated for 2020. <u>VICE CHARGES</u> Sale of plots, portion of markers etc. Estimated based on avg of 6 yrs. Estimated 2020 Hall rental (\$100). This account to also include Intern revenue for use of Gas (from <i>Rec Gas</i> Tank) to other departments (eg Roads), Any monies raised from fundraising, if any. <u>EEES</u>	in 0 (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (	0 (1,697) (1,697) (1,310) (500) (1,810)	0 (650) (800) (1,810) (2,610)	
140105126 CEMC Revenue 140105127 Provincial Offences Act 140106130 Cemetery Revenue 140106131 Recreation Revenue 140107140 Building Permits	Planning to alternate years hosting mock disaster with Pap-Cam. Calv Host 2021. No involcing between municipalities. Calvin's expected portion of POA fines estimated for 2020. <u>VICE CHARGES</u> Sale of plots, portion of markers etc. Estimated based on avg of 6 yrs. Estimated 2020 Hall rental (\$100). This account to also include intern revenue for use of Gas (from <i>Rec Gas</i> Tank) to other departments (eg Roads), Any monies raised from fundralsing, if any.	in 0 (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (	0 (1,697) (1,697) (1,810) (500) (1,810) (4,525)	0 (650) (650) (800) (1,810)	
140105126 CEMC Revenue 140105127 Provincial Offences Act USER FEES AND SEF 140106130 Cemetery Revenue 140106131 Recreation Revenue UCENSES, PERMITS. 140107140 Building Permits 140107144	Planning to alternate years hosting mock disaster with Pap-Cam. Calv Host 2021. No involcing between municipalities. Calvin's expected portion of POA fines estimated for 2020. <u>VICE CHARGES</u> Sale of plots, portion of markers etc. Estimated based on avg of 6 yrs. Estimated 2020 Hall rental (\$100). This account to also include Intern revenue for use of Gas (from <i>Rec Gas</i> Tank) to other departments (eg Roads), Any monies raised from fundraising, if any. <u>EEES</u>	in 0 (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (200) (	0 (1,697) (1,697) (1,310) (500) (1,810)	0 (650) (800) (1,810) (2,610)	
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140105126 CEMC Revenue 140105127 Provincial Offences Act USSER FEES AND SEM 140106130 Cemetary Revenue 140106131 Recreation Revenue 140107140 Building Permits 140107144 Election Revenue 140107143 Gen, Govt. Revenue 140107143 Gil Revenue 140107145 Fire Dept Revenue 140107146 Fire Dept Revenue 140107146 Fire Dept Revenue 140107150 Road Dept Revenue 140107151 Road Vehicle Truck Credits 140107151 Road Vehicle Truck Credits 140107157 Road Vehicle Loader/Hoe Credit	Planning to alternate years hosting mock disaster with Pap-Cam. Calv Host 2021. No involcing between municipalities. Calvin's expected portion of POA fines estimated for 2020. VICE CHARGES Sale of plots, portion of markers etc. Estimated based on avg of 6 yrs. Estimated 2020 Hall rental (\$100). This account to also include Intern revenue for use of Gas (from Rec Gas Tank) to other departments (eg Roads), Any monies raised from fundralsing, if any. EEES Expected average demand for permits in 2020. Based on a 5 year aver Spectrum annual fee for tower at landfill site. Line Fences Act. NSF cheques etc., Payment out of Court for Tax Sale from 2018 (\$37,238. Installation of new signs if required Donations to Dept for Services provided. Lauder Twp residents @ \$92 ea x 23/Canadian Ecology Centre \$2042 review and increase by December CPI annually going forward). Increas annual from 575 to \$90 per household in 2016 for Lauder [Increased OI in 2020). 2018 Loader Rate \$18.00/hr, Truck \$29.00/hr, Grader \$20.00/hr bases 3 yr avg. DO NOT USE as of 2018, now included as credit to 1503251 Funds to municipality from Aggregate Trust generated from Registerer gravel pits within the municipality. 2008 was the first year of this Tru	in         0           (200)         (200)           (200)         (200)           al         (800)           Fire,         (800)           (1,600)         (1,600)           rage.         (4,000)           53)         (39,239)           (35)         (3,000)           (by         (4,118)           by         (4,1350)           (8,750)         (8,750)	0 (1,697) (1,897) (1,310) (500) (1,810) (4,525) (200) (7,453) (70) (4,274) (4,290) (2,411)	0 (650) (650) (2,810) (2,810) (2,810) (2,000) (2,000) (355) (3,000) (3,000) (3,000) (3,000) (3,000) (3,000) (3,000) (3,000) (3,000) (3,000) (3,000) (3,000) (3,000) (3,000) (3,000) (3,000) (3,000) (3,000) (3,000) (3,000) (3,000) (3,000) (3,000) (3,000) (3,000) (3,000) (3,000) (3,000) (3,000) (3,000) (3,000) (3,000) (3,000) (3,000) (3,000) (3,000) (3,000) (3,000) (3,000) (3,000) (3,000) (3,000) (3,000) (3,000) (3,000) (3,000) (3,000) (3,000) (3,000) (3,000) (3,000) (3,000) (3,000) (3,000) (3,000) (3,000) (3,000) (3,000) (3,000) (3,000) (3,000) (3,000) (3,000) (3,000) (3,000) (3,000) (3,000) (3,000) (3,000) (3,000) (3,000) (3,000) (3,000) (3,000) (3,000) (3,000) (3,000) (3,000) (3,000) (3,000) (3,000) (3,000) (3,000) (3,000) (3,000) (3,000) (3,000) (3,000) (3,000) (3,000) (3,000) (3,000) (3,000) (3,000) (3,000) (3,000) (3,000) (3,000) (3,000) (3,000) (3,000) (3,000) (3,000) (3,000) (3,000) (3,000) (3,000) (3,000) (3,000) (3,000) (3,000) (3,000) (3,000) (3,000) (3,000) (3,000) (3,000) (3,000) (3,000) (3,000) (3,000) (3,000) (3,000) (3,000) (3,000) (3,000) (3,000) (3,000) (3,000) (3,000) (3,000) (3,000) (3,000) (3,000) (3,000) (3,000) (3,000) (3,000) (3,000) (3,000) (3,000) (3,000) (3,000) (3,000) (3,000) (3,000) (3,000) (3,000) (3,000) (3,000) (3,000) (3,000) (3,000) (3,000) (3,000) (3,000) (3,000) (3,000) (3,000) (3,000) (3,000) (3,000) (3,000) (3,000) (3,000) (3,000) (3,000) (3,000) (3,000) (3,000) (3,000) (3,000) (3,000) (3,000) (3,000) (3,000) (3,000) (3,000) (3,000) (3,000) (3,000) (3,000) (3,000) (3,000) (3,000) (3,000) (3,000) (3,000) (3,000) (3,000) (3,000) (3,000) (3,000) (3,000) (3,000) (3,000) (3,000) (3,000) (3,000) (3,000) (3,000) (3,000) (3,000) (3,000) (3,000) (3,000) (3,000) (3,000) (3,000) (3,000) (3,000) (3,000) (3,000) (3,000) (3,000) (3,000) (3,000) (3,000) (3,000) (3,000) (3,000) (3,000) (3,000) (3,000) (3,000) (3,000) (3,000) (3,000) (3,000) (3,000) (3,000) (3,000) (3,000) (3,000) (3,000) (3,000) (3,000) (3,000) (3,000) (3,000) (3,000) (3,000) (3,000) (3,000) (3,000) (3,000) (3,000) (3,000) (3	
140105126 CEMC Revenue 140105127 Provincial Offences Act USER FEES AND SEI 140106130 Recreation Revenue 140106131 Recreation Revenue 140107140 Building Permits 140107144 Election Revenue 140107143 Gent Revenue 140107143 Gent Revenue 140107145 Fire Dept Revenue 140107148 Fire Dept Revenue 140107148 Fire Dept Revenue 140107148 Revenues 140107150 Road Dept Revenues 140107151 Road Vehicle Loader/Hoc Credit	Planning to alternate years hosting mock disaster with Pap-Cam. Calv Host 2021. No invoicing between municipalities. Calvin's expected portion of POA fines estimated for 2020. VICE CHARGES Sale of plots, portion of markers etc. Estimated based on avg of 6 yrs. Estimated 2020 Hall rental (\$100). This account to also include Intern revenue for use of Gas (from <i>Rec</i> Gas Tank) to other departments (eg Roads). Any monies raised from fundraising, if any. <u>FEES</u> Expected average demand for permits in 2020. Based on a 5 year aver spectrum annual fee for tower at landfill site. Line Fences Act. NSF cheques etc., Payment out of Court for Tax Sale from 2018 (\$37,238. Installation of new signs If required Donations to Dept for Services provided. Liauder Twp residents @ \$92 ea x 23/Canadian Ecology Centre \$2042 review and increase by December CPI annually going forward). Increa annual from 575 to \$90 per household in 2016 for Lauder (Increased CPI in 2020), 2018 Loader Rate \$18.00/hr, Truck \$29.00/hr, Grader \$20.00/hr base 3 yr avg. DO NOT USE as of 2018, now included as credit to 1503251 Funds to municipality from Aggregate Trust generated from Registere	in         0           (200)         (200)           (200)         (200)           (1,500)         (1,500)           (1,500)         (1,500)           (1,500)         (1,500)           (1,500)         (1,500)           (1,500)         (1,500)           (1,500)         (1,500)           (1,500)         (1,350)           (1,350)         (8,750)           ed         (1,461)	0 (1,697) (1,897) (1,310) (500) (1,810) (4,525) (200) (7,453) (70) (4,274) (4,290) (2,411)	0 (650) (650) (2,00) (2,00) (2,00) (2,00) (2,00) (2,00) (3,00) (4,070) (2,700)	

V3 (\$30,000 Addition)

	140107156 Road Non-machine	Outside Revenue - 2019 - \$15,000 was trade in v	alue of old grader, Fire	(500)	(15.200)	(000)	
38	Revenue	Wood sold.		(2007	(15,280)	(880)	
39	140107160 Landfill Site	Algonquin Park (\$2000) - to be reviewed before contract with CPI increase?), CEC (\$2590.79 to be CPI annually), Samuel de Champlain Park (\$0) plu bins Columbia F.P. (\$150 ea), plus household tipp disposal/shingles (\$700).	e increased by December is tipping fees (\$3500), 12	(11,000)	(14,518)	(11,000)	
40	140107161 Blue Box Recycling Revenue	Metal, tires, WEEE, Blue Box for 2019 Is \$12,305		(10,000)	(12,305)	(9,000)	
	140107162 Industrial Waste			0	0	0	
41	Revenue 140107170 Recreation	Recreation Committee dissolved in 2017					
42	Revenue 140107172						
43	Tax Cert., Maps, Copies, Faxes 140107175	Estimated based on 2019 Actual vs. Budget	:	(500)	(853)	(500)	
	Zoning Amendments	Estimating one ZBLA and one Minor Variance		(1,570)		(1,570)	
45 46	PENALTIES AND IN	TEREST	1	(\$5,583)	(74,215)	(46,669)	
	140108180	Estimated amount charged on tax arrears throug					
47	Penalty and Interest	be higher or lower due to what we decide to do y pandemic.	with interest during	(15,000)	(16,045)	(14,900)	1
48	-			(15,000)	(16,045)	(14,900)	
49	OTHER REVENUE	Interest rates remain low on GIC's. As of Jan 1, 20	210 value was				1
51	140109185 Investment Income	11terest rates remain low on GC s. As of Jan 1, 20 \$124883.23. Interest Rate is 1.7%. Matures April Bank Interest.		(7,000)	(13,335)	(7,000)	
52	140110191 Bank Loan Proceeds				(162,055)	(162,126)	
53	140110192 Transfer from			0	(119,345)	(121,000)	
	Reserves Roads 140110193 Transfer from	Drainage Work to be done in 2020.		(12,000)	(12,476)	(14,533)	
54	Reserves 140110194 Transfer from			0			<b> </b>
55	Reserves Fire 140110195 Transfer from	Reserves for landfill monitoring purposes. Next R	enort due in 2021	0	(2,000)	(2,000)	
56	Reserves Landfill 140110197	Reserves for land infrioritor hig purposes. Next in	2021.		(2,000)	(2,000)	
57	Transfer from Reserves Mattawa Hospital Funds 140110198	FINAL payment from reserve 2015. (obligation co	omplete)	0	0	0	
58	Transfer from Reserves-Gas Tax	Gas Tax funds available \$134,277.			(113,383)	(207,413)	
59	140110199 Surplus from previous Yr.	Surplus 2018 was \$91,245 (Note - Operating and reflect any surplus applied in 2019 budget)	Capital Budgets will also	(233,865)	(91,245)	(91,245)	
60	140110203 Transfer from Working Funds Reserves	As of January 1, 2020, balance at \$108,200.15, Tr computers including installation	ansfer \$5000 for new	(5,000)	(11,117)	(21,000)	
61	140110204 Transfer from Unexpended Capital	None		0	0	o	
62			TOTAL OF THE	(257,865)	(524,956)	(626,317)	
63 64	i	EXPENDITURES	TOTAL REVENUES	(569,664)	{2,590,843}	(2,639,059)	
65	COUNCIL		1				
							Training Budget for Council was
	15010100 Council fees	Paid monthly to Mayor and Councillors, Council is	s naid only for meetings	37,500	36,943	36,850	not included in this years budget as
66		attended. Increase to allow for potentially 6 speci Strategic Plan Meetings and 2 extraspecial meetings	ial Council meetings (4				planned due to Covid 19
67	Expenses	Travel costs for meetings etc, other misc. expense to \$800 due to Covid 19	es - Increased from \$200	800	61	200	
	150100104 EHT 150100106	1.95% approx of Total Salary		750	702	525	
69	Integrity Commissioner	NEW ACCOUNT AS OF 2019 - Costs associated wi Commissioner - Increased from \$5000 to \$15,000		15,000	404.77	5000	
70 70	150100113 CPP	New Account Number		770 54,820	38,111	42,575	
71	ADMINISTRATION 150101100						
72	Salaries and Benefits	Includes 2 FT. and 26 hrs/yr H&S Rep - No Increas Reduce costs (Covid 19)	e in Salaries for 2020 To	103,562	119,936	130,922	
73	15010101 Materials and Supplies	Office supplies & forms, Alarm System/Answering expenses,	g Service, employee	5,000	4,643	5,000	
74		Administration staff estimated use of personal ve	hicle.	1,000	796	1,300	
75	150101103 Telephone and Fax	Monthly costs (\$305 x12 mths = \$3660)		3,660	2,270	3,100	
76	150101104 WSIB & EHT	5.28% approx of Total Salary	-	5,468	6,801	7,095	
	150101105 Seminars, Workshops and	2018 Cindy Pigeau enrolled in the MLP Program U (online) and to enroll in MLP Program Unit 2 In Fa \$500 Workshops/Training - Reduced from \$3000 reduce costs (Covid 19)	Il Session (\$500). Plus	1,500	1,377	3,000	
	150101106 Misc.and	Costs for annual memberships (AMO, FONOM, Al (\$328), ePay License \$14.88/mth for support (ong advertising or published notices, small misc, expe	oing), other misc.	2,100	2,625	2,100	
	150101110 Services	using or providing notices, small misc, expe		0		0	

15010113					]
CPP & El	6.66% approx of total salary Approx \$985/mth increase received in September - approximately 5%	6,901	8,509	8,445	4
Group ins.	Approx \$985/mth increase received in September - approximately 5% from Sept to Dec - Approximately \$200	12,020	8,628	8,250	
150101115	Total support costs for system (\$8227). Cartridges for printers, parts, antivirus updates, outside services not provided by VADIM, \$3620.52				
Computer Expenses	annual costs for Progressive plus extra \$2400 if required. Includes \$350.30/mth for wireless Internet. Software support for CltyWide Software (\$2456)	21,000	18,945	17,500	
15010116 Auditor	Grant Thornton Auditors, audit planning, prep and onsite testing, general questions re: legislation and accounting. M. Robinson re: accounting	15,000	14,809	15,000	
150101117 Copier	assistance for more complex adjustments, FIR, O.R.EG Report 284/09. 5 yr Lesse (to Apr 2021) copier/fax/scanner/printer @\$107/mth (\$1284/yr) Includes non-refundable portion of HST, plus copy and monthly maintenance/service charges. Size of monthly flyer has increased -	1,700	1,363	2,000	
150101118	requiring more copies. Reduced from \$2000 to \$1700 to try to help reduce costs (Covid 19)				
Office Repairs 150101119	Carpet cleaning twice year. Other repairs as required.	250	0	250	ł
Donations	Reduced from \$500 to \$40 to try to help reduce costs (Covid 19)	40	40	500	
150101120 Lawyer Fees	Estimated cost for legal counsel/advice, drafts of new complex By-laws etc.	4,000	3,097	4,000	
150101121 Election		0	0	0	
150101123 Bank Chg. interest	Based on past 4 yr avg.	1,900	1,745	1,900	
150101125		0	o	5,000	As per Marjor Should not be any costs associated wi
Tax Registration 150101126	Tax Sale Process	4 000	4 117	3 000	Tax Sales,
Tax Write Offs 150101132	Estimated adjustments \$4000. New Computers - 4 computers at approximately \$1150 each	4,000	4,117	3,000	-
Capital Expenditures		5,000	11,117	21,000	-
1500101133 Transfer to Reserves - working Funds	Transferred \$69622 here in 2006 for future needs. Used \$10,000 in 2006 due to windstorm emergency costs, Used \$81,027 in 2009 for Columbia settlement. Used \$9657 in 2012 for Nurse Practitioner at Mattawa Hosp.Balance in working funds reserve is \$103,200 opening 2020. NORMALLY ADD \$5,000/YR FOR SERVER <u>From Surplus</u> REPLACEMENT REQUIRED APPROX. EVERY 5 YRS but reduced to \$3,000 in 2018 to allow the remaining \$2,000 to be used for Succession Planning Senior	55,000	12,698	12,698	
	Management training 52,000 to be used for succession Planning Senior Management training in 2018, Replaced Server in 2019, Need Computers this year. \$50 000 transfer to Reserves for miscellaneous cost (Covid 19)				
150101169 Insurance	MIS Municipal Insurance Services. Re-tendered in 2016 to Feb 2020 (with 2 yr renewal option) Two Year Renewal Option Taken	9,212	8,652	8,652	
150101171	Stamps, mail flyers 1/mth @ \$46/mth, tax billing, courier - Reduced from	2,500	2,209	2,800	1
Postage 150101174	\$2800 to \$2500 to help reduce costs (Covid 19) NEW Account 2012, All expenditures for all departments related to Health and Safety (eg. PPE, Supervisor/Management training course, H & S Rep	2,000	2,063	2,000	
Health and Safety 150101187 Employee Pension	course if necessary, materials, signage, safety equipment etc.) All Departments are included here. Pension Plan initiated July 2009.	8,900	11,529	11,500	
Expense 150101188 FCM-MAMP	Includes wage adjustments in this total. Pension Fee 2020 is \$850	\$ -	56147.24	55,100	
Project	Project Completed in 2019, Funding Received in 2020.	271,714	304,117	332,112	
FIRE DEPT. 150200100	Volunteer points Increase \$2500 in 2020. Volunteer points were increased		42,631		-
Salaries and Benefits	by \$1000 In 2019 (Note at year end calculate H5T). 1.0 hours/wk for maintenance of equipment and building Medical Supplies, Helmets, Boots, Fuel for Small Engines, Bunker Gear Cleanes, Bunker Gear Repairs, BX Hoods, FD Flashes (60), 5 x FF Gloves, 10 X Auto X Gloves, 10 X Bama Sock, Hose Bag, Gas Detector Buny Testing,	46,797	42,031	44,250	-
150200101 Materials and Supplies 150200102	A Auto Astroves, 10 A balle socks, nose eagl, oss beecker burgh resump; Poly Tanks, File Craft Tracer, Small Misc Reduced from \$20000 to \$2000 to help reduce costs (Covid 19), minimal on scene safety equipment purchased.	8,200	9,167	10,000	-
Vehicle Expense	All expenses related to vehicles within the Fire Dept. Pump tests, fuel & gas, oil and filter, safety inspections (4 trucks /yr), Mileage, Hydraulic Equip servicing (2019-2021), Scott Foam Pack, Minor Repairs/Fools - Reduced from \$13500 to \$9500 to help reduce costs (Covid 19) - any	9,500	15,525	13,500	
150200104	major repairs to equipment will need to come from reserves.	4,000	3,974	3,900	
WSIB & EHT 1500200106	approx 5.28% of wages Picnic (\$1000), Awards (4 badges and 1 - 10 yr of service, 1 - 30 yr service) (\$900), couriers, uniforms, food, water and other non-specific items	5,000	2,601	3,700	1
Mise 150200107	(\$500), couriers, uniforms, food, water and other non-specific items (\$1100), Personal Clothing (\$2000)				
Hvdro 150200108		1,800 4,800	1,191 4,593	1,800	-
Heating Fuel 150200109 Equip Chargon	Heating fuel, repairs and maintenance to heating system			200	-
Equip. Charges Internal 150200113	Reduced from \$10000 to \$8200 to help reduce costs (Covid 19)	0	0	-	-
CPP & El 150200114	Approx 2.2% of department salaries	1,000	907	1,000	-
Group insurance 150200132 Capital	2 Sets bunker Gear (\$4100). 3 pairs of Coveralls (\$1200), No Forestry	5,300	20,519	27,700	-
Expenditures 150200133 Transfer to	Hose Purchased to help reduce costs (Covid 19) 2019 Fire Revenues from 2019 surplus (\$17386), \$5000 to Reserves for	22,386	22,364	22,364	
Reserves	Fire Truck (vs \$10,000) to help reduce costs.	720	659	720	
Memberships 150200135	Mutual aid, Fire fighters Assoc, Fire Chiefs Assoc, etc				ł
Building Maintenance	Repairs, painting, wiring Interior hall. Interior hall painting, roof repair	1,600	2,775	1,600	-
	Bottle refills, 1/2 share of system modifications & repairs with Pap-Cam. Required hydrostatic testing on cascade system cylinders mandatory every 5 yrs (next2020), BA bottleshydro testing (varies per year). Service	4,975	3,182	3,000	

150200137 Communications	Paging (\$750), phones, radio license (\$673.52), batteries (\$322.46), dispatcher (\$1440), radios (\$750). Service/maint \$800/yr split 50/50 between the service of the price regular months.	5,500	3,230	4,500
150200138	between fire and roads, other misc requirements. Outside training, workshops and courses. Bringing in outside services to provide specialized training. Training centre at lendfill site. NFPA training	5,000	3,268	5,000
Training 150200139	standards requirements. Pamphlets, brochures, smoke detectors, CO detectors, public event,		0	
Fire Prevention 150200140 Payments to Other Fire Dept	advertising etc.	300		300
150200142 Forest Fire Expense	MNR Forest Fire Agreement. No longer have an expiry date, to be reviewed by Mar 31/20 - Done)	650	647	650
150200169		6,538	6,140	6,140
Insurance 150200402 Loan payment	Fire Truck Purchased 2015 (Debenture) - to be completed June 2025.	20,000	20,000	20,000
150200404		2,507	2,980	3,000
Interest Fire Truck 150200187 Fire	Fire Truck Interest on Debenture Loan 2020			,
Pension Exp		156,573	166,354	176,824
Community Emerge 150210100	ency Measures			
Salaries and Benefits 150210101	CEMC \$2000. No Increase in Salaries for 2020 To Reduce costs (Covid 19)	2,000	603	2,000
Materials and Supplies	CEMC Mileage and Services	1,500	69	1,500
150210104 WSIB & EHT	Approx 4% of Dept salary	75	33	75
150210110 Services		0	0	0
150210113 CPP& El	Approx 7% of Salary for dept.	112	20	112
050210138 Training		2,000	430	2,000
150210133	Paranya fund for amarganey monormont from the Unit Coord	-	_	_
Transfer to Reserves	Reserve fund for emergency management from surplus. Has \$3007 opening 2018	0	0	0
	ROAD DEPARTMENT	5,687	1,154	5,687
ROADS OVERHEAD	All roads wages are included in this G/L account for Budget purposes. No			
Salaries and Benefits 150300101	Increase in Salaries for 2020 To Reduce costs (Covid 19)	120,004	113,666	125,200
Material and Supplies 150300102	All to Office & Shop Expense			
Vehicle Expense	Approx \$11,600/yr Based on mileage per month submitted to A/P	11,600	11,625	11,500
150300103 Telephone, Cell 150300104	Garage phone, Cell phone (based on Calls approx \$75/mth)and calls (road super) - Reduced from \$1700 to \$1500 to help reduce costs (Covid 19)	1,500	1,397	1,700
WSIB& EHT 150300105	All Road dept included here. 5.28% of Total Salaries	6,545	6,640	6,800
Seminars, Workshops, Memberships	Includes training (eg. Propane/every three years beginning 2017 @\$135 approx p.p., wheel end course, grader operator, plow operator)	2,000	757	2,000
150300106 Misc				
150300107 Hydro		1,800	1,500	1,800
150300108 Heating Fuel	Garage and Sand dome (Estimated)	B,600	8,602	8,500
150300110 Services Roads				
150300113 CPP& El	All roads Dept included here. Approx 6.51% of department salaries	8,075	7,693	B,200
150300114 Group Insurance	Approx \$1004/mth plus \$200 for increase in Sept	12,250	10,116	10,800
150300120 Lawyer Fees	Complex By-law Review and Legal Counsel	5,000	0	5,000
150300132 Capital Expenditures	No Capital Expenditures for this year to help reduce costs (Covid 19)		623,947	740,539
150300133 Transfer to Reserves	Transferring \$30,000 for future road/bridge work <u>from 2019 surplus</u> Bridge study Required In 2020.(\$5000 every two years, raise \$2500 per year, 1st year(2019) transfer to Road Reserve, 2nd year (2020) transfer it out and add an additional \$2500)	30,000	34,500	34,500
150300135 Building Maintenance	Roof replacement needed (future? \$12,000) Doors, furnace cleaning	2,000	384	2,000
150300149 Smail Tools	Wrenches, hoses, tools etc., others under \$1000, \$1000 New Brush Saw	2,200	2,588	1,200
150300150 Office and Shop Expense	Supplies, radio license (\$210), paint, oxygen, acetylene, cylinder lease. Service/maint of communication system @\$B00/yr split 50/50 with Roads and Fire -Plow Blades, Grader Blades, Nuts and Bolts	10,000	8,289	10,000
150300169 Insurance	4	9,600	9,015	9,015
150300182	Water Use in Garage and maintenance to water system at 40% (Rec has other 60%) Cisterns flushed at 2019 & 2021 at approximately \$1500 - No		978	2,600
Water System 150300184	Longer in Use (Drilled Well Now)		2.0	
Tranfer to Cap fund				
150300402 Interest Grader	2019 Grader Interest	5,098		
Interest Grader 150300404 Payment on Grader	Grader Payments 12 x \$3013.83 plus lump sum payment of \$39,733 (HST Refund Amt)	70,801	31,128	37,710
150300187 Roads Repsion Exp	For budget purposes all Pension expenses are included under Admin.			
I	· · · · · · · · · · · · · · · · · · ·	307,073	872,826	1,019,064
HARDTOP MAINTE 150310100 Salaries and	NANCE			
Benefits 150310101				
Materials and Supplies	Resurfacing Aug 2019 - 1 load cold mix required 2019 - New Sweeper Brushes (\$1700)	5,200	3,299	3,500

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	VSIB&EHT 50310106				
	Aisc. Hardtop				
1	50310110				
	ervices 50310113				
С	PP&UIC				
	ITCHING		5,200	3,299	3,500
1	50311100				
	alaries and enefits				
	50311101				
	faterials and	eteres Elles Challe March a Calles Dates	500	0	500
	upplies	Straw, Filter Cloth, Wooden Stakes, Paint Possible Option of Renting Mid Size Excavator (Battlefield) for same value			
6	50311110 ervice	as hiring outside source.Do all Ditching in House NOTE: Landfill site needs	15,000	15,943	15,000
3   <u>°</u> 4		cover materials from ditching.	15,500	15,943	15,500
	RAVEL PATCHING				,
	50312100 alaries and				
6 <u>B</u> e	enefits				
	50312101 faterials and	"A" gravel 1200T@\$10/T (Picked Up) 10-12 loads of gravel for the Fire	12,000	11 651	12 000
7 <u>S</u> L	upplies	Truck Access Point	12,000	11,651	12,000
	50312110 ervices				
126	il vices		12,000	11,651	12,000
	RADING				
	50313100 alaries and				
l Be	enefits				
	50313101 Iaterials and				
2 Su	upplies				
	50313110 ervices				
150	i vices		0	0	0
	UST LAYER				
	50314100 alaries and				
	enefits	-			
	50314101 laterials and	96000 ltrs (extra load) @ 19.5¢ ltr + tax (to \$18,720), skid of Magnesium	19,720	18,209	19,500
7 Su	upplies	Flake (\$1000)		10,205	10,000
	50314110				
3 [ <u>Se</u>	ervices		19,720	18,209	19,500
	RAVEL RESURFACI	NG			
	50315100 alaries and				
Be	enefits	4			
	50315101	52/km gravel road in twp. 6 yr life span on newly gravelled 2 lane Rd. A		27,866	30,000
	aterialsand		30.000		
M Su	applies	Gravel, 3000T @ 10.00(plcked up), \$15.00 Delivered	30,000	27,000	,
M Su 15	pplles 50315110		30,000		
M Su 15 Se	upplles 50315110 ervices		30,000	27,866	30,000
2 Su 15 3 Se 4 5 SA	AFETY DEVICES				
M 2 Su 15 3 Se 5 SA 15	upplles 50315110 ervices				
M 2 Su 15 3 Se 15 5 SA 15 5 Be	upplles 50315110 ervices AFETY DEVICES 50316100 elaries and enefits				30,000
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M Su 15 Se 15 Sa Be 15 M Su 15 Sa 15 Sa 15 Sa 15 Sa 15 Sa 15 Sa 15 Sa 15 Sa 15 Sa 15 Sa 15 Sa 15 Sa 15 Sa 15 Sa 15 Sa 15 Sa 15 Sa 15 Sa 15 Sa 15 Sa 15 Sa 15 Sa 15 Sa 15 Sa 15 Sa 15 Sa 15 Sa 15 Sa 15 Sa 15 Sa 15 Sa 15 Sa 15 Sa 15 Sa 15 Sa 15 Sa 15 Sa 15 Sa 15 Sa 15 Sa 15 Sa 15 Sa 15 Sa 15 Sa 15 Sa 15 Sa 15 Sa 15 Sa 15 Sa 15 Sa 15 Sa 15 Sa 15 Sa 15 Sa 15 Sa 15 Sa 15 Sa 15 Sa 15 Sa 15 Sa 15 Sa 15 Sa 15 Sa 15 Sa 15 Sa 15 Sa 15 Sa 15 Sa 15 Sa 15 Sa 15 Sa 15 Sa 15 Sa 15 Sa 15 Sa 15 Sa 15 Sa 15 Sa 15 Sa 15 Sa 15 Sa 15 Sa 15 Sa 15 Sa 15 Sa 15 Sa 15 Sa 15 Sa 15 Sa 15 Sa 15 Sa 15 Sa 15 Sa 15 Sa 15 Sa 15 Sa 15 Sa 15 Sa 15 Sa 15 Sa 15 Sa 15 Sa 15 Sa 15 Sa 15 Sa 15 Sa 15 Sa 15 Sa 15 Sa 15 Sa 15 Sa 15 Sa 15 Sa 15 Sa 15 Sa 15 Sa 15 Sa 15 Sa 15 Sa 15 Sa 15 Sa 15 Sa 15 Sa 15 Sa 15 Sa 15 Sa 15 Sa 15 Sa 15 Sa 15 Sa Sa 15 Sa 15 Sa 15 Sa 15 Sa 15 Sa 15 Sa Sa Sa Sa Sa Sa Sa Sa Sa Sa Sa Sa Sa	Jpplies 50315110 ervices 50316100 Islaries and enefits 50316101 Iaterials and Jpplies 50316110	Gravel, 3000T @ 10.00(picked up), \$15.00 Delivered	30,000	27,866	30,000
M Su 15 Se 5 Sa Bee 15 Sa Bee 15 Sa Sa Sa Sa Sa Sa Sa Sa Sa Sa Sa Sa Sa	Jpplles 50315110 ervices 50316100 50316100 laries and enefits 50316101 laterials and Jpplles 50316110 ervices	Gravel, 3000T @ 10.00(picked up), \$15.00 Delivered New Road Side Municipal Signs, Caution signs, Speed signs, Marker Cones Detour Signs Railway lights \$825 x4 = \$3300	30,000	27,866	30,000 0 1,600
M Su 15 Se 15 Sa Be 15 Sa Be 15 Sa Be 15 Sa Be 15 Sa Be 15 Sa Be 15 Sa Be	JpDIles 50315110 srvices AFETY DEVICES 50316100 Ialries and aenefits 50316101 Iaterials and JpDIles 50316101 rvices RIDGES AND CULV	Gravel, 3000T @ 10.00(picked up), \$15.00 Delivered New Road Side Municipal Signs, Caution signs, Speed signs, Marker Cones Detour Signs Railway lights \$825 x4 = \$3300	30,000	27,866	30,000 0 1,600 3,500
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M Sul 15 Se SA 15 Sa Be 15 M Sul 15 Sa Be 15 Sa Sa S	upplies           50315110           stoles           S0315110           stoles           S0316100           laterals and           upplies           S0316101           laterals and           upplies           S0316101           laterals and           upplies           S031610           s031610           upplies           S0317100           laterals and           upplies           S03171001           aterials and           upplies           S0317101	Gravel, 3000T @ 10.00(picked up), \$15.00 Delivered	30,000 1,600 3,500 5,100	27,866 1,816 3,099 4,915	30,000 0 1,600 3,500 5,100
M 15 Se SA Sa Be Sa Be Sa Be Sa Be Sa Be Sa Be Sa Be Sa SA Sa Sa SA Sa Sa SA Sa Sa SA Sa Sa S	upplies           50315110           solation           Solation           AFETY DEVICES           50316100           laries and           upplies           S0316101           laterials and           upplies           S0316101           s0316101           s031610           s031610           s0317100           iaterials and           upplies           S0317100           iaterials and           upplies           S0317101           iaterials and           upplies           S0317101           iaterials and           upplies           S0317106           isce Bridges	Gravel, 3000T @ 10.00(picked up), \$15.00 Delivered	30,000 1,600 3,500 5,100	27,866 1,816 3,099 4,915	30,000 0 1,600 3,500 5,100
M Sul 15 Se SA 15 Sa Be 15 Sa Sa S	upplies           50315110           50315110           syndes           AFETY DEVICES           50316100           laries and           enefits           50316101           taterials and           upplies           50316101           laries and           upplies           5031610           vervices           RIDGES AND CULV           50317100           laterials and           upplies           50317101           taterials and           upplies           5031706           lisc Bridges	Gravel, 3000T @ 10.00(picked up), \$15.00 Delivered New Road Side Municipal Signs, Caution signs. Speed signs, Marker Cones Detour Signs Railway lights \$825 x4 = \$3300 ERTS 327 culverts In tp. Average lifespan Is 30-35 years.Misc Culvert Failure replacements average 6-10 new culverts annually Bridge study Required In 2020.(\$5000 every two years, raise \$2500 per	30,000 1,600 3,500 5,100	27,866 1,816 3,099 4,915	30,000 0 1,600 3,500 5,100 8,000
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M SU15 Se SA 15 Sa Be15 M SU15 Se Be15 Sa Be15 M SU15 M 15 Se Be15 M SU15 M 15 Se SA 15 Sa Be15 M SU15 M 15 Se SA 15 Se SA 15 Sa Be15 M SU15 Se SA 15 Sa Sa Sa 15 Sa Sa Sa 15 Sa Sa Sa Sa 15 Sa Sa Sa Sa 15 Sa Sa S	upplies           50315110           strikes           AFETY DEVICES           50316100           lates and           upplies           50316101           laterials and           upplies           50316101           laterials and           upplies           50316101           laterials and           upplies           50317100           laterials and           upplies           50317101           laterials and           upplies           50317105           lisc Bridges           50317100           storials and           upplies           50317106           lisc Bridges           50317101	Gravel, 3000T @ 10.00(picked up), \$15.00 Delivered New Road Side Municipal Signs, Caution signs. Speed signs, Marker Cones Detour Signs Railway lights \$825 x4 = \$3300 ERTS 327 culverts In tp. Average lifespan Is 30-35 years.Misc Culvert Failure replacements average 6-10 new culverts annually Bridge study Required In 2020.(\$5000 every two years, raise \$2500 per	30,000 1,600 3,500 5,100 8,000 6,000	27,866 1,816 3,099 4,915 10,532 0	30,000 0 1,600 3,500 5,100 8,000 1,000
M Sul 15 Se SA 15 Sa Be 15 Sa Be 15 Sa Be 15 Sa Be 15 Sa Be 15 Sa Be 15 Sa Se 15 Sa	upplies           50315110           solation           Solation           shares and enefits           Solation           solaterials and upplies           Solation           Solation           solaterials and upplies           Solation           Solation           aterials and upplies           Solation           Solation           solation           solation           solation           solation           solation           solation           solaterials and upplies           solation           solation           solation           solation           solation           solation           solation	Gravel, 3000T @ 10.00(picked up), \$15.00 Delivered New Road Side Municipal Signs, Caution signs, Speed signs, Marker Cones Detour Signs Railway lights \$825 x4 = \$3300 ERTS 327 culverts In tp. Average lifespan Is 30-35 years.Misc Culvert Failure replacements average 6-10 new culverts annually Bridge study Required in 2020.(\$5000 every two years, raise \$2500 per year, 1st year(2019) transferred to Road Reserve, 2nd year (2020) transfer It out and add an additional \$2500), Culvert installation-NBMCA Permit Required \$855	30,000 1,600 3,500 5,100 8,000	27,866 1,816 3,099 4,915 10,532	30,000 0 1,600 3,500 5,100 8,000
M Sul15 See SA 15 Sa Be15 M Sul15 Sa Be15 M Sul15 Sa Be15 M Sul15 Sa Be15 M Sul15 Sa Be15 M Sul15 M 15 See RC	upplies           50315110           strikes           AFETY DEVICES           50316100           lates and           upplies           50316101           laterials and           upplies           50316101           laterials and           upplies           50316101           laterials and           upplies           50317100           laterials and           upplies           50317101           laterials and           upplies           50317105           lisc Bridges           50317100           storials and           upplies           50317106           lisc Bridges           50317101	Gravel, 3000T @ 10.00(picked up), \$15.00 Delivered New Road Side Municipal Signs, Caution signs, Speed signs, Marker Cones Detour Signs Railway lights \$825 x4 = \$3300 ERTS 327 culverts In tp. Average lifespan Is 30-35 years.Misc Culvert Failure replacements average 6-10 new culverts annually Bridge study Required in 2020.(\$5000 every two years, raise \$2500 per year, 1st year(2019) transferred to Road Reserve, 2nd year (2020) transfer It out and add an additional \$2500), Culvert installation-NBMCA Permit Required \$855	30,000 1,600 3,500 5,100 8,000 6,000	27,866 1,816 3,099 4,915 10,532 0	30,000 0 1,600 3,500 5,100 8,000 1,000
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M SUIS See BIS M SUIS BIS Sa BEIS M SUIS Sa BEIS SA BEIS SA SA S	upplies           50315110           50315110           S0315110           svices           AFETY DEVICES           S0316100           sharles and           enefits           S0316101           staterials and           upplies           S031610           arkerials and           upplies           S031610           arkerials and           anefits           S0317010           aterials and           upplies           S0317106           lisc Bridges           S0317106           DADSIDE MAINTER           S0317100           stateology	Gravel, 3000T @ 10.00(picked up), \$15.00 Delivered New Road Side Municipal Signs, Caution signs, Speed signs, Marker Cones Detour Signs Railway lights \$825 x4 = \$3300 ERTS 327 culverts In tp. Average lifespan Is 30-35 years.Misc Culvert Failure replacements average 6-10 new culverts annually Bridge study Required in 2020.(\$5000 every two years, raise \$2500 per year, 1st year(2019) transferred to Road Reserve, 2nd year (2020) transfer It out and add an additional \$2500), Culvert installation-NBMCA Permit Required \$855	30,000 1,600 3,500 5,100 8,000 6,000	27,866 1,816 3,099 4,915 10,532 0	30,000 0 1,600 3,500 5,100 8,000 1,000
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M         M         M         M         M         M         M         M         M         M         M         M         M         M         M         M         M         M         M         M         M         M         M         M         M         M         M         M         M         M         M         M         M         M         M         M         M         M         M         M         M         M         M         M         M         M         M         M         M         M         M         M         M         M         M         M         M         M         M         M         M         M         M         M         M         M         M         M         M         M         M         M         M         M         M         M         M         M         M         M         M         M         M         M         M         M         M         M         M         M         M         M         M         M         M         M         M         M         M         M         M         M         M         M         M         M         M	upplies 50315110 Strikes S031510 S0315100 Ilaries and enefits S0316101 Itaterials and upplies S031610 rivices RIDGES AND CULV S0317100 Ilaries and enefits S0317101 storials and upplies S0317105 S0317106 S0317106 S0317106 S0317106 S0317106 S0317106 S0317107 S0317106 S0317107 S0317107 S0317107 S0317108 S0317108 S0317108 S0317108 S0317108 S0317108 S0317108 S0317108 S0317108 S0317108 S0317108 S0317108 S0317108 S0317108 S0317108 S0317108 S0317108 S0317108 S0317108 S0317108 S0317108 S0317108 S0317108 S0317108 S0317108 S0317108 S0317108 S0317108 S0317108 S0317108 S0317108 S0317108 S0317108 S0317108 S0317108 S0317108 S0317108 S0317108 S0317108 S0317108 S0317108 S0317108 S0317108 S0317108 S0317108 S0317108 S0317108 S0317108 S0317108 S0317108 S0317108 S0317108 S0317108 S0317108 S0317108 S0317108 S0317108 S0317108 S0317108 S0317108 S0317108 S0317108 S0317108 S0317108 S0317108 S0317108 S0317108 S0317108 S0317108 S0317108 S0317108 S0317108 S0317108 S0317108 S0317108 S0317108 S0317108 S0317108 S0317108 S0317108 S0317108 S0317108 S0317108 S0317108 S0317108 S0317108 S0317108 S0317108 S0317108 S0317108 S0317108 S0317108 S0317108 S0317108 S0317108 S0317108 S0317108 S0317108 S0317108 S0317108 S0317108 S0317108 S0317108 S0317108 S0317108 S0317108 S0317108 S0317108 S0317108 S0317108 S0317108 S0317108 S0317108 S0317108 S0317108 S0317108 S0317108 S0317108 S0317108 S0317108 S0318108 S0318108 S0318108 S0318108 S0318108 S0318108 S0318108 S0318108 S0318108 S0318108 S0318108 S0318108 S0318108 S0318108 S0318108 S0318108 S0318108 S0318108 S0318108 S0318108 S0318108 S0318108 S0318108 S0318108 S0318108 S0318108 S0318108 S0318108 S0318108 S0318108 S0318108 S0318108 S0318108 S0318108 S0318108 S0318108 S0318108 S0318108 S0318108 S0318108 S0318108 S0318108 S0318108 S0318108 S0318108 S0318108 S0318108 S0318108 S0318108 S0318108 S0318108 S031818 S03	Gravel, 3000T @ 10.00(picked up), \$15.00 Delivered New Road Side Municipal Signs, Caution signs, Speed signs, Marker Cones Detour Signs Railway lights \$825 x4 = \$3300 ERTS 327 culverts In tp. Average lifespan Is 30-35 years.Misc Culvert Failure replacements average 6-10 new culverts annually Bridge study Required in 2020.(\$5000 every two years, raise \$2500 per year, 1st year(2019) transferred to Road Reserve, 2nd year (2020) transfer It out and add an additional \$2500), Culvert installation-NBMCA Permit Required \$855	30,000 1,600 3,500 5,100 8,000 6,000	27,866 1,816 3,099 4,915 10,532 0	30,000 0 1,600 3,500 5,100 8,000 1,000
M SUITS See 15 Sa Bel 1 M SUITS See 15 Sa Bel 1 M SUITS See 16 Sa Bel 1 M SUITS See 17 SA BEL 1 M SUIT	upplies           50315110           50315110           50315110           strices           S0316100           laries and           enefits           S0316101           taterials and           upplies           S031610           aterials and           upplies           S031610           arvices           NIDGES AND CULV           S0317100           laries and           anefits           S0317100           lisc Bridges           S0317106           lisc Bridges           S0317100           jalaries and           enefits           S0318100           jalaries and           enefits           S0318101           solals102           S0318104           solals105	Gravel, 3000T @ 10.00(picked up), \$15.00 Delivered New Road Side Municipal Signs, Caution signs. Speed signs, Marker Cones Detour Signs Railway lights \$825 x4 = \$3300 ERTS 327 culverts in tp. Average lifespan is 30-35 years.Misc Culvert Failure replacements average 6-10 new culverts annually Bridge study Required in 2020.(\$5000 every two years, raise \$2500 per year, 1st year(2019) transferred to Road Reserve, 2nd year (2020) transfer it out and add an additional \$2500). Culvert installation-NBMCA Permit Required \$855	30,000 1,600 3,500 5,100 8,000 6,000 14,000	27,866 1,816 3,099 4,915 10,532 0 10,532	30,000 0 1,600 3,500 5,100 8,000 1,000 9,000
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M SUIS SA BIS M SUIS SA BIS M SUIS M SUIS M SUIS SA BIS R M MISSING AND A SUIS SA BIS R M M MISSING AND A SUIS SA BIS R M M MISSING AND A SUIS SA BIS R M M MISSING AND A SUIS SA BIS R M MISSING AND A SUIS SA BIS R M	Jpplies 50315110 Strikes S031510 Jarles and enefits S0316101 Jarles and enefits S031610 Interials and Jpplies S0317100 Jarles and enefits S0317101 S0317106 S0317106 S0317106 S0317106 S0317106 S0317100 Jarles and enefits S0317110 S0318100 S0318100 S0318100 S0318106 S0318106 S0318106 S0318106 S0318106 S0318106 S0318106 S0318106 S0318106 S0318106 S0318106 S0318106 S0318106 S0318106 S0318106 S0318106 S0318106 S0318106 S0318106 S0318106 S0318106 S0318106 S0318100 S0318106 S0318106 S0318106 S0318106 S0318100 S0318100 S0318100 S0318106 S0318100 S0318100 S0318100 S0318100 S0318100 S0318100 S0318100 S0318100 S0318100 S0318100 S0318100 S0318100 S0318100 S0318100 S0318100 S0318100 S0318100 S0318100 S0318100 S0318100 S0318100 S0318100 S0318100 S0318100 S0318100 S0318100 S0318100 S0318100 S0318100 S0318100 S0318100 S0318100 S0318100 S0318100 S0318100 S0318100 S0318100 S0318100 S0318100 S0318100 S0318100 S0318100 S0318100 S0318100 S0318100 S0318100 S0318100 S0318100 S0318100 S0318100 S0318100 S0318100 S0318100 S0318100 S0318100 S0318100 S0318100 S0318100 S0318100 S0318100 S0318100 S0318100 S0318100 S0318100 S0318100 S0318100 S0318100 S0318100 S0318100 S0318100 S0318100 S0318100 S0318100 S0318100 S0318100 S0318100 S0318100 S0318100 S0318100 S0318100 S0318100 S0318100 S0318100 S0318100 S0318100 S0318100 S0318100 S0318100 S0318100 S0318100 S0318100 S0318100 S0318100 S0318100 S0318100 S0318100 S0318100 S0318100 S0318100 S0318100 S0318100 S0318100 S0318100 S0318100 S0318100 S0318100 S0318100 S0318100 S0318100 S0318100 S0318100 S0318100 S0318100 S0318100 S0318100 S0318100 S0318100 S0318100 S0318100 S0318100 S0318100 S0318100 S0318100 S0318100 S0318100 S0318100 S0318100 S0318100 S0318100 S0318100 S0318100 S0318100 S0318100 S0318100 S0318100 S0318100 S0318100 S0318100 S0318100 S0318100 S0318100 S0318100 S0318100 S0318100 S0318100 S0	Gravel, 3000T @ 10.00(picked up), \$15.00 Delivered New Road Side Municipal Signs, Caution signs. Speed signs, Marker Cones Detour Signs Railway lights \$825 x4 = \$3300 ERTS 327 culverts In tp. Average lifespan is 30-35 years.Misc Culvert Failure replacements average 6-10 new culverts annually Bridge study Required in 2020.(\$5000 every two years, raise \$2500 per year, 1st year(2019) transferred to Road Reserve, 2nd year (2020) transfer it out and add an additional \$2500). Culvert installation-NBMCA Parmit Required \$255 VANCE Mechanical Brushing Roadsides - Removed in 2020 to reduce expenses [Covid 19]	30,000 3,500 5,100 8,000 6,000 14,000 0	27,866 1,816 3,099 4,915 10,532 0 10,532 9,922	30,000 0 1,600 3,500 5,100 8,000 1,000 9,000
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M SUIS SE SAIS SA BEIS M SUIS SA BEIS SA BEIS M SUIS SA BEIS M SUIS SA BEIS M SUIS	Jpplies 50315110 Strikes S031510 Jarles and enefits S0316101 Jarles and enefits S031610 Interials and Jpplies S0317100 Jarles and enefits S0317101 S0317106 S0317106 S0317106 S0317106 S0317106 S0317100 Jarles and enefits S0317110 S0318100 S0318100 S0318100 S0318106 S0318106 S0318106 S0318106 S0318106 S0318106 S0318106 S0318106 S0318106 S0318106 S0318106 S0318106 S0318106 S0318106 S0318106 S0318106 S0318106 S0318106 S0318106 S0318106 S0318106 S0318106 S0318100 S0318106 S0318106 S0318106 S0318106 S0318100 S0318100 S0318100 S0318106 S0318100 S0318100 S0318100 S0318100 S0318100 S0318100 S0318100 S0318100 S0318100 S0318100 S0318100 S0318100 S0318100 S0318100 S0318100 S0318100 S0318100 S0318100 S0318100 S0318100 S0318100 S0318100 S0318100 S0318100 S0318100 S0318100 S0318100 S0318100 S0318100 S0318100 S0318100 S0318100 S0318100 S0318100 S0318100 S0318100 S0318100 S0318100 S0318100 S0318100 S0318100 S0318100 S0318100 S0318100 S0318100 S0318100 S0318100 S0318100 S0318100 S0318100 S0318100 S0318100 S0318100 S0318100 S0318100 S0318100 S0318100 S0318100 S0318100 S0318100 S0318100 S0318100 S0318100 S0318100 S0318100 S0318100 S0318100 S0318100 S0318100 S0318100 S0318100 S0318100 S0318100 S0318100 S0318100 S0318100 S0318100 S0318100 S0318100 S0318100 S0318100 S0318100 S0318100 S0318100 S0318100 S0318100 S0318100 S0318100 S0318100 S0318100 S0318100 S0318100 S0318100 S0318100 S0318100 S0318100 S0318100 S0318100 S0318100 S0318100 S0318100 S0318100 S0318100 S0318100 S0318100 S0318100 S0318100 S0318100 S0318100 S0318100 S0318100 S0318100 S0318100 S0318100 S0318100 S0318100 S0318100 S0318100 S0318100 S0318100 S0318100 S0318100 S0318100 S0318100 S0318100 S0318100 S0318100 S0318100 S0318100 S0318100 S0318100 S0318100 S0318100 S0318100 S0318100 S0318100 S0318100 S0318100 S0318100 S0318100 S0318100 S0318100 S0318100 S0318100 S0318100 S0	Gravel, 3000T @ 10.00(picked up), \$15.00 Delivered New Road Side Municipal Signs, Caution signs. Speed signs, Marker Cones Detour Signs Railway lights \$825 x4 = \$3300 ERTS 327 culverts In tp. Average lifespan is 30-35 years.Misc Culvert Failure replacements average 6-10 new culverts annually Bridge study Required in 2020.(\$5000 every two years, raise \$2500 per year, 1st year(2019) transferred to Road Reserve, 2nd year (2020) transfer it out and add an additional \$2500). Culvert installation-NBMCA Parmit Required \$255 VANCE Mechanical Brushing Roadsides - Removed in 2020 to reduce expenses (Covid 19)	30,000 3,500 5,100 8,000 6,000 14,000 0	27,866 1,816 3,099 4,915 10,532 0 10,532 9,922	30,000 0 1,600 3,500 5,100 8,000 1,000 9,000
M SUID Set         Set 15         Set	upplies           50315110           50315110           S0315110           S0315110           S0315100           harriss and           anefits           S0316101           taterials and           upplies           S031610           stortage           RIDGES AND CULV           S031610           anefits           S0317100           harriss and           upplies           S0317106           lisc Bridges           S0317106           lisc Bridges           S0318100           larles and           unefits           S0318100           saintenance           ower           S0318106           staterials and           upplies           S0318107           solitaltio           solitaltio           solitaltio           solitaltio           solitaltio           solitaltio           solitaltio	Gravel, 3000T @ 10.00(picked up), \$15.00 Delivered New Road Side Municipal Signs, Caution signs. Speed signs, Marker Cones Detour Signs Railway lights \$825 x4 = \$3300 ERTS 327 culverts In tp. Average lifespan is 30-35 years.Misc Culvert Failure replacements average 6-10 new culverts annually Bridge study Required in 2020.(\$5000 every two years, raise \$2500 per year, 1st year(2019) transferred to Road Reserve, 2nd year (2020) transfer it out and add an additional \$2500). Culvert installation-NBMCA Parmit Required \$255 VANCE Mechanical Brushing Roadsides - Removed in 2020 to reduce expenses (Covid 19)	30,000 3,500 5,100 8,000 6,000 14,000 0 0 0	27,866 1,816 3,099 4,915 10,532 0 10,532 9,922 2,849	30,000 0 1,600 3,500 5,100 8,000 1,000 9,000 10,000 2,600
	Jpplies 50315110 50315110 50315110 50315110 50315100 11arles and enefits 50316101 11arles and pplies 5031610 11arles and pplies 50317100 11arles and enefits 50317101 11arles and pplies 50317106 [Ise Bridges 50317106 [Ise Bridges 50317106 [Ise Bridges 50317106 [Ise Bridges 50317106 [Ise Bridges 50317107 11arles and enefits 50318100 11arles and enefits 50318101 sepairs & alateriance over 50318106 alaterials and pplies 50318101 sepairs & alaterials and pplies 50318101 sepairs & alaterials and pplies 50318101 sepairs & alaterials and pplies 50318101 sepairs & alaterials and pplies 50318101	Gravel, 3000T @ 10.00(picked up), \$15.00 Delivered New Road Side Municipal Signs, Caution signs. Speed signs, Marker Cones Detour Signs Railway lights \$825 x4 = \$3300 ERTS 327 culverts In tp. Average lifespan is 30-35 years.Misc Culvert Failure replacements average 6-10 new culverts annually Bridge study Required in 2020.(\$5000 every two years, raise \$2500 per year, 1st year(2019) transferred to Road Reserve, 2nd year (2020) transfer it out and add an additional \$2500). Culvert installation-NBMCA Parmit Required \$255 VANCE Mechanical Brushing Roadsides - Removed in 2020 to reduce expenses (Covid 19)	30,000 3,500 5,100 8,000 6,000 14,000 0 0 0	27,866 1,816 3,099 4,915 10,532 0 10,532 9,922 2,849	30,000 0 1,600 3,500 5,100 8,000 1,000 9,000 10,000 2,600
M SUID         Set         Set<	poplies poplies poslies poslies poslies poslies poslies poslies poslies poslies poslies poslies poslies poslies poslies poslies poslies poslies poslies poslies poslies poslies poslies poslies poslies poslies poslies poslies poslies poslies poslies poslies poslies poslies poslies poslies poslies poslies poslies poslies poslies poslies poslies poslies poslies poslies poslies poslies poslies poslies poslies poslies poslies poslies poslies poslies poslies poslies poslies poslies poslies poslies poslies poslies poslies poslies poslies poslies poslies poslies poslies poslies poslies poslies poslies poslies poslies poslies poslies poslies poslies poslies poslies poslies poslies poslies poslies poslies poslies poslies poslies poslies poslies poslies poslies poslies poslies poslies poslies poslies poslies poslies poslies poslies poslies poslies poslies poslies poslies poslies poslies poslies poslies poslies poslies poslies poslies poslies poslies poslies poslies poslies poslies poslies poslies poslies poslies poslies poslies poslies poslies poslies poslies poslies poslies poslies poslies poslies poslies poslies poslies poslies poslies poslies poslies poslies poslies poslies poslies poslies poslies poslies poslies poslies poslies poslies poslies poslies poslies poslies poslies poslies poslies poslies poslies poslies poslies poslies poslies poslies poslies poslies poslies poslies poslies poslies poslies poslies poslies poslies poslies poslies poslies poslies poslies poslies poslies poslies poslies poslies poslies poslies poslies poslies poslies poslies poslies poslies poslies poslies poslies poslies poslies poslies poslies poslies poslies poslies poslies poslies poslies poslies poslies poslies poslies poslies poslies poslies poslies poslies poslies poslies poslies poslies poslies poslies poslies pos	Gravel, 3000T @ 10.00(picked up), \$15.00 Delivered New Road Side Municipal Signs, Caution signs. Speed signs, Marker Cones Detour Signs Railway lights \$825 x4 = \$3300 ERTS 327 culverts In tp. Average lifespan is 30-35 years.Misc Culvert Failure replacements average 6-10 new culverts annually Bridge study Required in 2020.(\$5000 every two years, raise \$2500 per year, 1st year(2019) transferred to Road Reserve, 2nd year (2020) transfer it out and add an additional \$2500). Culvert installation-NBMCA Parmit Required \$255 VANCE Mechanical Brushing Roadsides - Removed in 2020 to reduce expenses (Covid 19)	30,000 3,500 5,100 8,000 6,000 14,000 0 0 0	27,866 1,816 3,099 4,915 10,532 0 10,532 9,922 2,849	30,000 0 1,600 3,500 5,100 8,000 1,000 9,000 10,000 2,600
	upplies 50315110 50315110 S0315110 S0315100 S0315100 S0315101 S0315101 S0315101 S0315110 s0315110 s0315110 S0317100 Iaterials and s0317101 Iaterials and s0317101 Iaterials and s0317101 Iaterials and s0317101 Iaterials and s0317105 Isc Bridges S0317106 Isc Bridges S0317106 S0317106 S0317106 S0317106 S0317106 S0317107 S0318100 Iaterials and softs and	Gravel, 3000T @ 10.00(picked up), \$15.00 Delivered New Road Side Municipal Signs, Caution signs. Speed signs, Marker Cones Detour Signs Railway lights \$825 x4 = \$3300 ERTS 327 culverts In tp. Average lifespan is 30-35 years.Misc Culvert Failure replacements average 6-10 new culverts annually Bridge study Required in 2020.(\$5000 every two years, raise \$2500 per year, 1st year(2019) transferred to Road Reserve, 2nd year (2020) transfer it out and add an additional \$2500). Culvert installation-NBMCA Parmit Required \$255 VANCE Mechanical Brushing Roadsides - Removed in 2020 to reduce expenses (Covid 19)	30,000 3,500 5,100 8,000 6,000 14,000 0 0 0	27,866 1,816 3,099 4,915 10,532 0 10,532 9,922 2,849	30,000 0 1,600 3,500 5,100 8,000 1,000 9,000 10,000 2,600
	ypelles 50315110 50315110 50315110 50315110 50315100 1arles and enefits 50316101 1arles and pplles 5031610 1arles and enefits 50317100 1arles and enefits 50317100 1arles and enefits 50317100 1arles and enefits 50317100 1arles and enefits 50317100 1arles and enefits 50317100 1arles and enefits 50317100 1arles and enefits 50317100 1arles and enefits 50318100 1arles and enefits 50318101 epairs & aintenance over 50318101 spairs & aintenance over 50318101 alterials and pplles 50319101 laterials and enefits 50318101 exercises	Gravel, 3000T @ 10.00(picked up), \$15.00 Delivered New Road Side Municipal Signs, Caution signs. Speed signs, Marker Cones Detour Signs Railway lights \$825 x4 = \$3300 ERTS 327 culverts In tp. Average lifespan is 30-35 years.Misc Culvert Failure replacements average 6-10 new culverts annually Bridge study Required in 2020.(\$5000 every two years, raise \$2500 per year, 1st year(2019) transferred to Road Reserve, 2nd year (2020) transfer it out and add an additional \$2500). Culvert installation-NBMCA Parmit Required \$255 VANCE Mechanical Brushing Roadsides - Removed in 2020 to reduce expenses (Covid 19)	30,000 3,500 5,100 8,000 6,000 14,000 0 0 0	27,866 1,816 3,099 4,915 10,532 0 10,532 9,922 2,849	30,000 0 1,600 3,500 5,100 8,000 1,000 9,000 10,000 2,600
	Jopiles Jopiles Josi Station Solation Solation Solation Solation Solation Solation Solation Solation Solation Solation Solation Solation Solation Solation Solation Solation Solation Solation Solation Solation Solation Solation Solation Solation Solation Solation Solation Solation Solation Solation Solation Solation Solation Solation Solation Solation Solation Solation Solation Solation Solation Solation Solation Solation Solation Solation Solation Solation Solation Solation Solation Solation Solation Solation Solation Solation Solation Solation Solation Solation Solation Solation Solation Solation Solation Solation Solation Solation Solation Solation Solation Solation Solation Solation Solation Solation Solation Solation Solation Solation Solation Solation Solation Solation Solation Solation Solation Solation Solation Solation Solation Solation Solation Solation Solation Solation Solation Solation Solation Solation Solation Solation Solation Solation Solation Solation Solation Solation Solation Solation Solation Solation Solation Solation Solation Solation Solation Solation Solation Solation Solation Solation Solation Solation Solation Solation Solation Solation Solation Solation Solation Solation Solation Solation Solation Solation Solation Solation Solation Solation Solation Solation Solation Solation Solation Solation Solation Solation Solation Solation Solation Solation Solation Solation Solation Solation Solation Solation Solation Solation Solation Solation Solation Solation Solation Solation Solation Solation Solation Solation Solation Solation Solation Solation Solation Solation Solation Solation Solation Solation Solation Solation Solation Solation Solation Solation Solation Solation Solation Solation Solation Solation Solation Solation Solation Solation Solation Solation Solation Solation Solation Sola	Gravel, 3000T @ 10.00(picked up), \$15.00 Delivered New Road Side Municipal Signs, Caution signs. Speed signs, Marker Cones Detour Signs Railway lights \$825 x4 = \$3300 ERTS 327 culverts In tp. Average lifespan is 30-35 years.Misc Culvert Failure replacements average 6-10 new culverts annually Bridge study Required in 2020.(\$5000 every two years, raise \$2500 per year, 1st year(2019) transferred to Road Reserve, 2nd year (2020) transfer it out and add an additional \$2500). Culvert installation-NBMCA Parmit Required \$255 VANCE Mechanical Brushing Roadsides - Removed in 2020 to reduce expenses (Covid 19)	30,000 3,500 5,100 5,100 6,000 14,000 0 0 0	27,866 1,816 3,099 4,915 10,532 0 10,532 9,922 2,849 12,771	30,000 0 1,600 5,100 8,000 1,000 9,000 10,000 12,600
	upplies           50315110           50315110           50315110           syndes           AFETY DEVICES           50316100           laries and enefits           50316101           sterials and upplies           5031610           sterials and upplies           5031610           startes and enefits           s0317100           startes and enefits           s0317100           isce Bridges           50317106           isce Bridges           50317106           isce Bridges           50317106           isce Bridges           50317107           startes and enefits           50318100           starter and enefits           50318101           upplies           50318100           starter and enefits           50318100           starter and enefits           50318100           starter and enefits           50319101           starter and enefits           50319101           starter and enefits           5031900           starter and enefits </td <td>Gravel, 3000T @ 10.00(picked up), \$15.00 Delivered New Road Side Municipal Signs, Caution signs. Speed signs, Marker Cones Detour Signs Railway lights \$825 x4 = \$3300 ERTS 327 culverts In tp. Average lifespan is 30-35 years.Misc Culvert Failure replacements average 6-10 new culverts annually Bridge study Required in 2020.(\$5000 every two years, raise \$2500 per year, 1st year(2019) transferred to Road Reserve, 2nd year (2020) transfer it out and add an additional \$2500). Culvert installation-NBMCA Parmit Required \$255 VANCE Mechanical Brushing Roadsides - Removed in 2020 to reduce expenses (Covid 19)</td> <td>30,000 3,500 5,100 5,100 6,000 14,000 0 0 0</td> <td>27,866 1,816 3,099 4,915 10,532 0 10,532 9,922 2,849 12,771</td> <td>30,000 0 1,600 5,100 8,000 1,000 9,000 10,000 12,600</td>	Gravel, 3000T @ 10.00(picked up), \$15.00 Delivered New Road Side Municipal Signs, Caution signs. Speed signs, Marker Cones Detour Signs Railway lights \$825 x4 = \$3300 ERTS 327 culverts In tp. Average lifespan is 30-35 years.Misc Culvert Failure replacements average 6-10 new culverts annually Bridge study Required in 2020.(\$5000 every two years, raise \$2500 per year, 1st year(2019) transferred to Road Reserve, 2nd year (2020) transfer it out and add an additional \$2500). Culvert installation-NBMCA Parmit Required \$255 VANCE Mechanical Brushing Roadsides - Removed in 2020 to reduce expenses (Covid 19)	30,000 3,500 5,100 5,100 6,000 14,000 0 0 0	27,866 1,816 3,099 4,915 10,532 0 10,532 9,922 2,849 12,771	30,000 0 1,600 5,100 8,000 1,000 9,000 10,000 12,600
M 3/12         Sel 1         M 3/12	upplies           50315110           50315110           50315110           svices           AFETY DEVICES           50316100           larles and           enefits           50316101           taterials and           upplies           5031610           aterials and           upplies           50317100           larles and           anefits           50317100           larles and           anefits           50317106           lize Bridges           50317106           lize Bridges           50317106           solatenace           00318100           larles and           enefits           50318106           taterials and           poplies           5031810           santerials and           poplies           5031810           santerials and           poplies           ANDING           50320100           larefits and           solaterials and           poplies	Gravel, 3000T @ 10.00(picked up), \$15.00 Delivered New Road Side Municipal Signs, Caution signs, Speed signs, Marker Cones Detour Signs Railway lights \$825 x4 = \$3300 ERTS 327 culverts in tp. Average lifespan is 30-35 years.Misc Culvert Failure replacements average 6-10 new culverts annually Bridge study Required in 2020(\$5000 every two years, raise \$2500 per year, 1st year(2019) transferred to Road Reserve, 2nd year (2020) transfer it out and add an additional \$2500). Culvert installation-NBMCA Permit Required \$255 VANCE Mechanical Brushing Roadsides - Removed in 2020 to reduce expenses (covid 19) Roadside grass cutting - Removed in 2020 to reduce expenses (Covid 19)	30,000 3,500 5,100 5,100 6,000 14,000 0 0 0	27,866 1,816 3,099 4,915 10,532 0 10,532 9,922 2,849 12,771	30,000 0 1,600 5,100 8,000 1,000 9,000 10,000 12,600
M SUE         SE         SE <ths< td=""><td>upplies           50315110           50315110           50315110           syndes           AFETY DEVICES           50316100           sanefits           50316101           taterials and upplies           5031610           staterials and upplies           5031610           ervices           RIDGES AND CULV           50317100           taterials and upplies           50317100           lare and enefits           50317100           lare fils and upplies           50317100           lare fils and upplies           50317100           lare fils and upplies           50317100           lare fils and upplies           5031710           vices           000000           lare fils and upplies           50318100           lare fils and upplies           50319101           laterials and upplies           50319101           laterials and upplies           50319010           laterials and upplies           5031000           laterials and upplies           5</td><td>Gravel, 3000T @ 10.00(picked up), \$15.00 Delivered  New Road Side Municipal Signs, Caution signs. Speed signs, Marker Cones Detour Signs Railway lights \$225 x4 = \$3300  ERTS  327 culverts in tp. Average lifespan is 30-35 years.Misc Culvert Failure replacements average 6-10 new culverts annually Bridge study Required in 2020.(\$5000 every two years, raise \$2500 per year, 1st year(2019) transferred to Road Reserve, 2nd year (2020) transfer it out and add an additional \$2500), Culvert installation-NBMCA Permit Required \$855  VANCE  Mechanical Brushing Roadsides - Removed in 2020 to reduce expenses [Covid 19] Roadside grass cutting - Removed in 2020 to reduce expenses (Covid 19] Budget should be based on the amount of sand we anticipate to USE in the year, not what we purchase. 3000T @ 10.00 plus 200T of A gravel for</td><td>30,000 3,500 5,100 5,100 6,000 14,000 0 0 0</td><td>27,866 1,816 3,099 4,915 10,532 0 10,532 9,922 2,849 12,771</td><td>30,000 0 1,600 5,100 8,000 1,000 9,000 10,000 12,600</td></ths<>	upplies           50315110           50315110           50315110           syndes           AFETY DEVICES           50316100           sanefits           50316101           taterials and upplies           5031610           staterials and upplies           5031610           ervices           RIDGES AND CULV           50317100           taterials and upplies           50317100           lare and enefits           50317100           lare fils and upplies           50317100           lare fils and upplies           50317100           lare fils and upplies           50317100           lare fils and upplies           5031710           vices           000000           lare fils and upplies           50318100           lare fils and upplies           50319101           laterials and upplies           50319101           laterials and upplies           50319010           laterials and upplies           5031000           laterials and upplies           5	Gravel, 3000T @ 10.00(picked up), \$15.00 Delivered  New Road Side Municipal Signs, Caution signs. Speed signs, Marker Cones Detour Signs Railway lights \$225 x4 = \$3300  ERTS  327 culverts in tp. Average lifespan is 30-35 years.Misc Culvert Failure replacements average 6-10 new culverts annually Bridge study Required in 2020.(\$5000 every two years, raise \$2500 per year, 1st year(2019) transferred to Road Reserve, 2nd year (2020) transfer it out and add an additional \$2500), Culvert installation-NBMCA Permit Required \$855  VANCE  Mechanical Brushing Roadsides - Removed in 2020 to reduce expenses [Covid 19] Roadside grass cutting - Removed in 2020 to reduce expenses (Covid 19] Budget should be based on the amount of sand we anticipate to USE in the year, not what we purchase. 3000T @ 10.00 plus 200T of A gravel for	30,000 3,500 5,100 5,100 6,000 14,000 0 0 0	27,866 1,816 3,099 4,915 10,532 0 10,532 9,922 2,849 12,771	30,000 0 1,600 5,100 8,000 1,000 9,000 10,000 12,600
M SU15         SA         SA <th< td=""><td>upplies           50315110           50315110           50315110           syndes           AFETY DEVICES           50316100           sanefits           50316101           taterials and upplies           5031610           staterials and upplies           5031610           ervices           RIDGES AND CULV           50317100           taterials and upplies           50317100           lare and enefits           50317100           lare fils and upplies           50317100           lare fils and upplies           50317100           lare fils and upplies           50317100           lare fils and upplies           5031710           vices           000000           lare fils and upplies           50318100           lare fils and upplies           50319101           laterials and upplies           50319101           laterials and upplies           50319010           laterials and upplies           5031000           laterials and upplies           5</td><td>Gravel, 3000T @ 10.00(picked up), \$15.00 Delivered New Road Side Municipal Signs, Caution signs. Speed signs, Marker Cones Detour Signs Railway lights \$825 x4 = \$3300 ERTS 327 culverts in tp. Average lifespan is 30-35 years.Misc Culvert Failure replacements average 6-10 new culverts annually Bridge study Required in 2020,(\$5000 every two years, raise \$2500 per year, 1st year(2019) transferred to Road Reserve, 2nd year (2020) transfer it out and add an additional \$2500). Culvert installation-NBMCA Permit Required \$855 VANCE Mechanical Brushing Roadsides - Removed in 2020 to reduce expenses (Covid 19) Roadside grass cutting - Removed in 2020 to reduce expenses (Covid 19) Budget should be based on the amount of sand we anticipate to USE in</td><td>30,000 3,500 5,100 8,000 6,000 14,000 0 0 0 0 0 0 0</td><td>27,866 1,816 3,099 4,915 10,532 0 10,532 9,922 2,849 12,771 0 0</td><td>30,000 0 1,600 3,500 5,100 8,000 1,000 9,000 10,000 2,600 12,600 0</td></th<>	upplies           50315110           50315110           50315110           syndes           AFETY DEVICES           50316100           sanefits           50316101           taterials and upplies           5031610           staterials and upplies           5031610           ervices           RIDGES AND CULV           50317100           taterials and upplies           50317100           lare and enefits           50317100           lare fils and upplies           50317100           lare fils and upplies           50317100           lare fils and upplies           50317100           lare fils and upplies           5031710           vices           000000           lare fils and upplies           50318100           lare fils and upplies           50319101           laterials and upplies           50319101           laterials and upplies           50319010           laterials and upplies           5031000           laterials and upplies           5	Gravel, 3000T @ 10.00(picked up), \$15.00 Delivered New Road Side Municipal Signs, Caution signs. Speed signs, Marker Cones Detour Signs Railway lights \$825 x4 = \$3300 ERTS 327 culverts in tp. Average lifespan is 30-35 years.Misc Culvert Failure replacements average 6-10 new culverts annually Bridge study Required in 2020,(\$5000 every two years, raise \$2500 per year, 1st year(2019) transferred to Road Reserve, 2nd year (2020) transfer it out and add an additional \$2500). Culvert installation-NBMCA Permit Required \$855 VANCE Mechanical Brushing Roadsides - Removed in 2020 to reduce expenses (Covid 19) Roadside grass cutting - Removed in 2020 to reduce expenses (Covid 19) Budget should be based on the amount of sand we anticipate to USE in	30,000 3,500 5,100 8,000 6,000 14,000 0 0 0 0 0 0 0	27,866 1,816 3,099 4,915 10,532 0 10,532 9,922 2,849 12,771 0 0	30,000 0 1,600 3,500 5,100 8,000 1,000 9,000 10,000 2,600 12,600 0

150321100				
	:	<u> </u>		
Salaries and				
Benefits		0	Ll	0
THAW CULVERTS			0	0
150322100 Salaries and				
Salaries and Benefits				
150322101				
Materials and				
Supplier		L	í	
STAND BY WAGES				0
150323100				
Salaries and	Nov 1 - Apr 30 weekends only @\$72 per weekend/per worker on standby,	3,500	2,997	3,500
Benefits	Current Standby Rate Is \$4.50.	3,500	2,997	3,500
MAIN RD. EXPEND	DITURES		2,557	3,300
150324100				
Salaries and Benefits				
150324101				
Material &				
Supplies 150324106				
Misc.				
150324110				
Services		0		
TRUCK EXPENDITL	IIES		0	0
150325100				
Salaries and				
Benefits 150325101				
Repair and	Standard Repair, new tires, auger chains, clutch brake, di fferrial Exhaust	20,000	11,201	20,000
Maintenance	Gas Cooler, Engine Repairs.			
150325106 Fuel and Oli	Estimated for two trucks	25 900	23,985	25,000
		45,000	35,18 7	45,000
GRADER EXPENDE	rures	I		
150326100 Salaries and				
Benefits				
150326101				
Repair and Maintenance		4,000	10,085	4,000
150326106	DEF fluid Required, Tier E Engine on New Grader - Reduced from \$10000	8 000	7 955	10.000
Fuel and Oil	to \$8000 to help reduce costs (Covid 19)	8 ,000	7,955	10,000
OADER/HOE EXPL	ENDITURES	12,000	18,040	14,000
150327100				
Salaries and				
Benefits 150327101	Note that covering at landfi IIIs very hard on loader tires. New 5et of T ies			
Repair/Maht	Annual ly	3,000	3,140	2,000
150327106		5,500	5,324	5,500
Fuel and Oil		8,500		
STEAM IENNY		0,02,8	8,464	7,500
150328100				
Salaries and Benefits				
150328101				
Repair and				
Maintenance	None anticipated			
150328106 Fuel and Qil	Propane 4 x \$124	500	90	500
	· · · · · · · · · · · · · · · · · · ·	500	90	500
PROJECTS AND IM	IROVEMENTS			
L503292100 Salaries and				
Benefits		1		
150329101	1			
Materials and Supplies				
Materials and Supplies L50329109				
Materials and Supplies L50329109 Equip. Charges				
Materials and Supplies L50329109				
Materials and Supplies 50329109 Souip, Charges 50329110		0	0	0
Materials and Supplies L50329109 Equip. Charges L50329110		0 510,09 3		0 1, 728,764
Materials and Supplies 150329109 Equip. Charges 150329110 Dutside Services	T OT ABCADS			
Aaterials and upplies 50329109 Souip. Charges 50329110 Jutside Services				
Materials and Supplies L50329109 Equip. Charges L50329110	ENVIRONMENTAL SERVICES			
Materials and Supplies 150329109 Equip. Charges 150329110 Dutside Services ANDFILL	ENVIRONMENTAL SERVICES	510,09 3	1,074,410	1, 728,764
Aaterials and supplies Stol 20109 Stol 20109 Stol 2010 Stol 2010 Stol 2010 Stol 2010 ANDFILL Stol 2010 Stol 201	ENVIRONMENTAL SERVICES Staff, Including students and costs for Roads to dump and cover (4 hrs/every 2 wks).	510,09 3	1,074,410	1, 728,764
Vaterials and Supplies Soup, Charges Gauin, Charges Consention Dutside Services ANDFILL ISO400100 Salaries and Benefits	ENVIRONMENTAL SERVICES Staff, Including students and costs for Roads to dump and cover (4 hrs/every 2 wks). Signage, pass cards \$275 etc. Calcium (10 bags stored at quonset \$500),	510,09 3	1,074,410   38,998	1, 728,764 38,550
Materials and Supplies (50329109 Equip. Charges (50329110 Dutside Services ANDFILL (50400100 Islaintes and Benefits (50400101 Materials and	ENVIRONMENTAL SERVICES Staff, including students and costs for Roads to dump and cover (4 hrs/every 2 wks). Signage, pass cards \$275 etc. Calcium (10 bags stored at quonset \$500), paint and repairs to buildings \$1200, Sand for Load Cover Until Ditching is	510,09 3	1,074,410	1, 728,764
Vaterials and Supplies Soup, Charges Gauin, Charges Consention Dutside Services ANDFILL ISO400100 Salaries and Benefits	ENVIRONMENTAL SERVICES Staff, Including students and costs for Roads to dump and cover (4 hrs/every 2 wks). Signage, pass cards \$275 etc. Calcium (10 bags stored at quonset \$500),	510,09 3	1,074,410   38,998	1, 728,764 38,550
Vaterials and Supplies Coulp. Charges Coulp. Charges Could	ENVIRONMENTAL SERVICES Staff, including students and costs for Roads to dump and cover (4 hrs/every 2 wks). Signage, pass cards \$275 etc. Calcium (10 bags stored at quonset \$500), paint and repairs to buildings \$1200, Sand for Load Cover Until Ditching is done (25 loads - \$165 per load) Fridge freon removal \$1600 (did not get done last year), Gravel for Roadway \$250 per load (10 loads) -\$2500	510,09 3	1,074,410   38,998	1, 728,764 38,550
Asterials and supplies S0329109 Caulp. Charges Caulp. Charges Co329110 Dutside Services ANDFILL .50400100 ialaries and senefits .50400101 Asterials and upplies .50400102 chicle Expenses	ENVIRONMENTAL SERVICES Staff, Including students and costs for Roads to dump and cover (4 hrs/every 2 wks). Signage, pass cards \$275 etc. Calcium (10 bags stored at quonset \$500), paint and repairs to buildings \$1200, Sand for Load Cover Until Ditching is done (25 loads - 5155 per load) Fridge freo merowal \$1500 (did not get	510,09 3	1,074,410	1, 728,764 38,550 5,350
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	1500400114	I		1	
275	Group Insurance Landfill				
	150400126	Tax Write Off for Landfill	775	753	775
	150400132 Capital		0	4,070	5,000
277	Expenditures 150400133	Removed in 2020 to reduce expenses (Covid 19)		1	
170	Transfer to	For 50% of 2020/21 Reporting - 2021 to pull from Reserve \$2200 for	2,200		o
278	Reserves	Reporting.			
	150400146	2020/21 monitoring expected to be (\$24,000 total) Landfill monitoring report Is \$4000 of the \$24,000therefore monitoring costs are \$10,000/yi			ļ
	Monitoring of Wells	(\$2200 raised in 2020 placed in reserve to be pulled from reserves in 2021 - see above), Capacity review letter due 2018 (done every 5 yrs - 2023) is	12,000	13,183	18,000
	446112	\$4400, \$1000 for required well extension, well cap and extended well that			
279	150400147	will be covered in garbased at base.	1 000	538	
280	Recycling Other	Includes hazardous waste disposal (\$560), Metal, WEEE, Tires.	1,000	338	1,000
281	150400175 Blue Box Recycling	Miller Waste Recycling - Allows for 2 extra bins due to Resident Sorting during CovId 19	12,000	9,882	10,000
	150400187 Landfill Pension				
282	Exp	All pension Is budgeted under Admin.			
	150400183 Compaction	Operational costs of compactor, fuel, repairs, parts etc.	1,500	1,452	1,500
284 285		HEALTH SERVICES	97,062	83,282	94,795
	150500100				
	Salaries and Benefits Cemetery	Includes gravedigger. No increase in Salaries for 2020 To Reduce costs	6,200	6,220	6,500
286	150500101	(Covid 19)			
	Materials and	Locate/replace caps and pins, Lawntractor repair, Lawntractor gas -	500	251	1,000
287	Supplies Cemetery	Reduce from \$1000 to \$500 to help reduce costs (Covid 19)			
288	Vehicle expense		250	207	250
289	150500104 WSIB & EHT	Approx 5.28%	326	337	360
290	150500108 Health Unit	2019 Levy to Calvin was \$17,747. Increase of 4.99%.	18,634	17,747	17,747
291	150500109 Equip. Charges		450	0	450
292	150500110 Outside Services		500	0	500
	150500113	Possible tree removal, damage, headstone repair	421	435	460
293 294	CPP & UIC	Approx. 6.83%	27,281	25,197	27,267
295	150600110	SOCIAL SERVICES			
296	DNSSAB	2019 levy was \$224,209 (Increase + 6.1%). To begin budgeting funds for 25 year commitment to Seniors Home.	237,881	224,209	224,209
	150600111	Estimated Total from 2016 is \$3,809,500 over 25 years spilt between 4			
	Mattawa Seniors Home	local municipalities. Based on 2011 population Calvin's population (568) our annual portion Is \$578,400.43/25 yrs = \$23,136.07/yr/12	13,496	0	13,496
297	150600112	=\$1928.01/mth x 7 mths beginning in June 2020 2020 Levy apportionments. 2020 Increase over 2019 is 3.03%. 2019 Levy is			
298	Casselholme 150600168	\$46,809. 2018 Levy was \$42,739 (increase of 9.5%)	48,228	45,891	46,809
299	Mattawa Hosp Staff Recruitment	\$1250 annually - Dr. Recruitment and \$1250 Dr. Incentive ( 6 yr period to 2020/21)	2,500	2,500	2,500
200	150600181		-		
	Transfer to Reserve Mattawa	Annual payments estimated to be \$23,136.07 (calculation made a number of years ago). Raised in advance to help reduce the amount to be collected	23,136	52,648	52,648
300 301	Seniors Home	when payment is required.	325,241	325,248	339,662
302	150700100	RECREATION EXPENSE			
303	Salaries and	No Increase in Salaries for 2020 To Reduce costs (Covid 19) plus no	49,489	60,864	58,605
303	Benefits	students			
	150700101 Materials and	Janitorial supplies, lawn equip. repair and gas, extinguisher inspections, tools, maintenance, grounds maintenance, drinking water for hall . Every 5	5,600	3,923	7,500
304	Supplies	Yrs replace pads AED pads (if not used next due 2022) Refluce number of Projects to help reduce costs due to Covid 19			
305	150700102 Vehicle Expenses		800	691	800
	150700104	Anne E 209/	3,035	3,099	3,180
300	150700105	Approx 5.28%			
307	Seminars and Workshops		200	0	200
	150700106 Misc		200	90	200
	150700107 Hydro Hall		4,000	3,499	4,000
	150700108	Fuel and minor repair to heating system. Furnace replaced with propane	5,000	3,874	5,000
310	150700109	furnace in 2017, reduced costs.			
311		Various Rec grounds/rink. Backhoe required for grounds work - Lawn Repairs from Well Water Lines - Carried over from last year.	2,000	1,800	1,125
	150700110	Electrical Work required for LED Lights and Hall Updates. Carried over from last year.	2,000		
	150700113	,	3,927	3,977	4,500
	150700114	Approx 6.83%	12,000	11,955	12,600
314	150700132	955/mth x 12 Plus \$200 for increase in September Accessible Doors for Community Centre - Carried over from last year -			
315		\$4000 discount b/c of issues. No other Capital Project planned to help reduce costs (Covid 19)	8,000	47,660	85,000
	150700133 Transfer to				
316	Reserves	Community Cantra Entranca Banavatinan Pathanana Unitatina and			
	Building	Community Centre Entrance Renovations, Bathroom Updating and General Building Maintenance Reduced to \$3000 from \$8000 to help	3,000	6,214	в,000
317	150700153	reduce costs (Covid 19) Hydro (\$2000) - May go down with LED conversion. Other repairs - boards			
318		and nets, boom truck rental for light install. Playground Inspection annually (\$750 in 2019).	7,750	3,980	4,750
-	150700155	Repair and maintenance to dock and area as required. Gravel for the	1,500	1,685	1,500
319		parking area, lumber and foam for docks	_,	_,505	_,

320         Library         \$1177 from Provincial grant applied for.         1,177         1,177         1,177           150700169         Library         Libr						
Status         Constant         Lore Rick Insurance added in the 2018, paid op will Feb 2020 (2019)         2,483         3,056         3,556           Status         Sampling of Water at Leb Caractery is clean to prove secure, pairs two registry texts. (1) A status         1,000         1,000         1,000         1,000         1,000         1,000         1,000         1,000         1,000         1,000         1,000         1,000         1,000         1,000         1,000         1,000         1,000         1,000         1,000         1,000         1,000         1,000         1,000         1,000         1,000         1,000         1,000         1,000         1,000         1,000         1,000         1,000         1,000         1,000         1,000         1,000         1,000         1,000         1,000         1,000         1,000         1,000         1,000         1,000         1,000         1,000         1,000         1,000         1,000         1,000         1,000         1,000         1,000         1,000         1,000         1,000         1,000         1,000         1,000         1,000         1,000         1,000         1,000         1,000         1,000         1,000         1,000         1,000         1,000         1,000         1,000         1,000         1,0	320	150700156 Library	\$1177 from Provincial grant applied for	1,177	1,177	1,177
Image: Control of the Contro	020					
Biological Participant Control (Control (Contro) (Control (Control (Contro) (Control (Control (Co	321	Iterretere		2,883	3,556	3,556
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331         More ArtT         CGS GPS contract includes Calving parties of shared costs with PapeCam for Building Module (Total Cost B 275/Pr). Plannes manual retainer fac- lations on at the second state of the second state o	330					
Listencial         Colis GPS contract Reduce Calvin patient of shared cont with Pap-cm for Building Model (Tetal Colis Sci Sci Sci Pape Sci Panel Calvin Calving Pape Sci						
1         Service:         14,275         5,770         14,275         5,770         14,275           321         Service:         unknown stitu time - estimated at \$5000. MBEDC is no longer in estimation of the set is complete: - Unknown at this time due to a .000         0         0.000           321         Service:         Antiopated once OP Review is complete: - Unknown at this time due to a .000         0         0.000           321         Service:         Antiopated once OP Review is complete: - Unknown at this time due to a .000         0         0.000           331         Service:         Infill our complete: Volknown at this time due to a .000         0         1,570         0         1,570           332         Service:         Minor Variance or 200ag service:         Minor Variance or 200ag service:         13,571         0         1,570           333         Service:         Minor Variance or 200ag service:         13,650         13,554         13,657         14,666         12,000           334         Service:         Minor Variance:         14,275         5,770         14,666         12,000           335         Service:         Minor Variance:         14,660         12,000         16,666         12,000           336         Service:         Minor Service:         14,667	331	WSIB & EH I	CGIS GPS contract includes Calvin portion of shared costs with Pap-Cam			
313         International at 30,000, in this time "estimated at 30,000, interfact, in this time due to 30,000         0         3,000         0         3,000         0         3,000         0         3,000         0         3,000         0         3,000         0         3,000         0         3,000         0         3,000         0         3,000         0         3,000         0         3,000         0         3,000         0         3,000         0         3,000         0         3,000         0         3,000         0         3,000         0         3,000         0         3,000         0         3,000         0         3,000         0         3,000         0         3,000         0         3,000         0         3,000         0         3,000         0         3,000         0         3,000         0         3,000         0         3,000         0         3,000         0         3,000         0         3,000         0         3,000         0         3,000         0         3,000         3,000         3,000         3,000         3,000         3,000         3,000         3,000         3,000         3,000         3,000         3,000         3,000         3,000         3,000         3,000		1	for Bullding Module (Total Cost is 9275/yr ), Planner annual retainer fee -	14.275	5 770	14 057
Statistics         Statistics         Statistics         Statistics           31         Statistics         Antiopated once OP Review is complete - Unknown at this time due to statistics         3,000         0         3,000           31         Statistics         Extensing 42000 annual feets termained. Statistics         2,500         2,500         2,500         2,500         2,500         2,500         2,500         2,500         2,500         2,500         2,500         2,500         2,500         2,500         2,500         2,500         2,500         2,500         2,500         2,500         2,500         2,500         3,570         0         1,570         0         1,570         0         1,570         0         1,570         0         1,570         0         1,570         0         1,570         0         1,570         0         1,570         0         1,570         0         1,570         0         1,570         0         1,570         0         1,570         0         1,570         0         1,570         0         1,570         0         1,570         0         1,570         0         1,570         0         1,570         0         0         0,500         0         2,500         2,500         2,500	332	Services		14,275	3,770	14,057
JS000135         Anticipated one OP Review is complete - Unknown at this time due to banking Planner vet to be determined.         3,000         0         3,000           IS0001360         Extinues 45 2500 annual fee to remain constant in order to be able to list Mijoting and the extinues of the IS0001361         2,500         2,500         2,500         2,500         2,500         2,500         2,500         2,500         2,500         2,500         2,500         2,500         2,500         2,500         2,500         2,500         2,500         2,500         2,500         2,500         2,500         2,500         2,500         2,500         2,500         2,500         1,570         0         1,570         0         1,570         0         1,570         0         1,570         0         1,570         0         1,570         0         1,570         0         1,570         0         1,570         0         1,570         0         1,570         0         1,570         0         1,570         0         1,570         0         1,570         0         1,570         0         1,570         0         1,570         0         1,570         0         1,570         0         1,570         1,500         1,500         1,500						
334         Defining         Planning version to determined.         3,000         0         3,000           150000506         Estimated 52000 annual fee to transic constant in order to be able to full user requirement for OP and Zoning review. Currentlyworking on a 2,500         2,500         2,500           13000051         Minor Variance or Zoning amendment applications. (budgeted 1 Minor         1,577         0         1,570           331         Somoon Medication of the state of	333					
Image: Second	334			3,000	0	3,000
Josephane         Low CP refere 2012 2019.           150800161         Minor Variance of Zoning amendment application. (budgeted 1 Minor 1.0000162         1,570         0         1,570           130800162         Minor Variance of Zoning amendment application. (budgeted 1 Minor 1.0000162         13,643         13,643         13,643         13,643         13,643         13,643         13,643         13,643         13,643         13,643         13,643         13,643         13,643         13,643         13,643         13,643         13,643         13,643         13,643         13,643         13,643         13,643         13,643         13,643         13,643         13,643         13,643         13,643         13,643         13,643         13,643         13,643         13,645         13,640         14,600         14,600         14,600         14,600         14,600         14,600         14,600         14,600         14,600         14,600         14,600         14,600         14,600         14,600         14,600         14,600         14,600         14,600         14,600         14,600         14,600         14,600         14,600         14,600         14,600         14,600         14,600         14,600         14,600         14,600         14,600         14,600         14,600         14,		150800160	Estimated \$2500 annual fee to remain constant in order to be able to			
15000151 Zoning         Minor Variance of Zoning amendment applications. (budgeted 1 Minor 15000152         1,570         0         1,570           318         Amendments. Unance @ 5520 and 1 281.A at \$1050)         13,650         13,645         13,645         13,645           328         Envices         MPAC - 2018 was \$13.418. Increased to \$13,544 for 2019         13,655         13,645         13,645           339         Envices         MPAC - 2018 was \$13.418. Increased to \$13,544 for 2019         13,655         13,646         12,000           339         Envices         MPAC - 2018 was \$13,418. Increased to \$13,544 for 2019         12,000         16,686         12,000           339         Envices         Cano Out of Orain (Deschampol potentially in 2020 - Estimated St, fully         16,695         38,492         45,764           339         Envices         Mol Building Staff - Contracted through Papinesu Cameron         1         1         1           15000010         Building Staff - Contracted through Papinesu Cameron         2         1         1         1           15000010         Envices         For any new training resulted         1         1         1         1           15000010         Contract With Papheau Cameron for Shared Services of CBO Share         300         1         1	335			2,500	2,500	2,500
Answer         Autonome (mainterner)         Autonome (mainterner)         Autonome (mainterner)           150800102         Total (mainterner)         13,650         13,645         13,645         13,645         13,645         13,645         13,645         13,645         13,645         13,645         13,645         13,645         13,645         13,645         13,645         13,645         13,645         13,645         13,645         13,645         13,645         13,645         13,645         13,645         13,645         13,645         13,645         13,645         13,645         13,645         13,645         14,605         14,605         14,605         14,605         14,605         14,605         14,605         14,605         14,605         14,605         14,605         14,605         14,605         14,605         14,605         14,605         14,605         14,605         14,605         14,605         14,605         14,605         14,605         14,605         14,605         14,605         14,605         14,605         14,605         14,605         14,605         14,605         14,605         14,605         14,605         14,605         14,605         14,605         14,605         14,605         14,605         14,605         14,605         14,605		150800161	2			
150800122         13,650         13,650         13,650         13,650         13,650         13,650         13,650         13,650         13,650         13,650         13,650         13,650         13,650         13,650         13,650         13,650         13,650         13,650         13,650         13,650         13,650         13,650         13,650         13,650         13,650         13,650         13,650         13,650         13,650         13,650         13,650         13,650         13,650         13,650         13,650         13,650         13,650         13,650         13,650         13,650         13,650         13,650         13,650         13,650         13,650         13,650         13,650         13,650         13,650         13,650         13,650         13,650         13,650         13,650         13,650         13,650         13,650         13,650         13,650         13,650         13,650         13,650         13,650         13,650         13,650         13,650         13,650         13,650         13,650         13,650         13,650         13,650         13,650         13,650         13,650         13,650         13,650         13,650         13,650         13,650         13,650         14,500         14,500         14,5	336			1,570	0	1,570
Services         MPAC - 2018 was \$13,418. Increased to \$13,543 for 2010         Lock         Lock <thlok< th="">         Lock         Lock</thlok<>	000					
150800163         Orsin costs for drainage superintendent and reporting 57,000 which is Drainage         12,000         16,665         12,000           333         Clan Quic Orbin (Deschamp) optentially in 2020. Estimated 5X, 1000         16,665         12,000           334         Clan Quic Orbin (Deschamp) optentially in 2020. Estimated 5X, 1000         16,665         12,000           339         46,995         38,499         46,764           300         Building Staff - Contracted through Pspineau Cameron         130000102           310000102         No Building Staff - Contracted through Pspineau Cameron         130000102           310000102         Unduced due to Covid 19         500         235         1,000           310000102         Morease         For any new training required         10         10         10           310000103         Energits         No Building Code         300         10         10           310000103         Contract With Pspineau Cameron for Shared Services of CB0 Shane         300         10         10           310000113         Contract With Pspineau Cameron for Shared Services of CB0 Shane         1000         715         1,000           310000113         Contract With Pspineau Cameron for Shared Services of CB0 Shane         1200013         13000013           310000113	227			13,650	13,543	13,637
Municipal         Soft recoverable through OMARA, \$3500 to be recorded in Revenues. Drainage         12,000         16,665         12,000           339         Bullonic         36,499         46,995         38,499         46,764           309         Bullonic         46,995         38,499         46,764           309         Bullonic         53900100         538,499         46,774           310000101         Salinet and         1         1         1           310000102         No Building Staff - Contracted through Papinesu Cameron         1         1           310000102         No Building Staff - Contracted through Papinesu Cameron         1         1           310000102         Reduced due to Covid 19         5000         2.235         1,000           31000102         Reduced due to Covid 19         5000         2.045         2.0,000           31000103         Saminary, Course, Samon for Shared Services of CB0 Share         300         1         1           310000103         Contract with Papinesu Cameron for Shared Services of CB0 Share         3000         20,492         20,000           310000103         Contract with Papinesu Cameron for Shared Services of CB0 Share         3000         1         1           310000113         Contract with Papinesu Cam	551	Services	MPAC - 2018 Was \$13,418. Increased to \$13,543 for 2019			
Drininge         Clean Out of Drain (Deschamp) potentially in 2020 - Estimated SK, fully         46,995         38,499         46,764           339         BUILDING         46,995         38,409         46,764           339         BUILDING         46,995         38,409         46,764           341         Benefits         No.Building Staff - Contracted through Papineau Cameron         1         1           150900101         Materials and         342         Supplies         1         1           150900102         Supplies         700         668         700           345         White Expense         Reduced due to Covid 19         500         225         1,000           350900105         Gontract With Papineau Cameron for Shared Services of CDO Shane         500         20,492         20,000           36         Mice Cover, Papineau Basis, Numbers based on 2017/2013/2013 percentage of permits plus         28,000         20,492         20,000           37         Transfer to Farse         1,000         715         1,000         1,305         1,395           38         Grova Linke services Involved by Papineau Cameron on a montify seguon         28,000         20,492         20,000           39         Grova Linke Services         1,000         715						
338         recoverable through grant (see account # 1-4-0104-125 (SSK Revenue))         46,995         38,499         46,764           340         BUILDING         46,995         38,499         46,776           130900101         Saleries and         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1				12,000	16,686	12,000
340         BUILDING         30022         30122         30122         30122         30122         30122         30122         30122         30122         30122         30122         30122         30122         30122         30122         30122         30122         30122         30122         30122         30122         30122         30122         30122         30122         30122         30122         30122         30122         30122         30122         30122         30122         30122         30122         30122         30122         30122         30122         30122         30122         30122         30122         30122         30122         30122         30122         30122         30122         30122         30122         30122         30122         30122         30122         30122         30122         30122         30122         30122         30122         30122         30122         30122         30122         30122         30122         30122         30122         30122         30122         30122         30122         30122         30122         30122         30122         30122         30122         30122         30122         30122         30122         30122         30122         30122 <t< td=""><td></td><td></td><td></td><td></td><td></td><td></td></t<>						
150900100         Starlets and Salaries and Salarie	-		DUIL DING	46,995	38,499	46,764
Basefits         No Building Staff - Contracted through Papineau Cameron         Image: Contracted through Papineau Cameron           150900101         Supplies         Image: Contracted through Papineau Cameron         Image: Contracted through Papineau Cameron           150900102         Supplies         Image: Contracted through Papineau Cameron         Image: Contracted through Papineau Cameron         Image: Contracted through Papineau Cameron           150900102         Contract tht Papineau Cameron or a monthly         Staff Contract through Papineau Cameron on a monthly         28,000         20,492         20,000           150900101         Contract tht Papineau Cameron or a monthly         Staff Contract through Papineau Cameron on a monthly         28,000         20,492         20,000           150900102         Contract through Papineau Cameron on a monthly         Staff Contract through Papineau Cameron on a monthly         28,000         20,492         20,000           150900103         Insorter on rate Increase         1,000         715         1,000           150900103         Isseeme         Staff Contracted Papineau Cameron         1,466         1,395         1,395           150900103         Isseeme         Staff Insurance Services         1,466         1,395         1,395           150900103         Isseeme         Staff Insurance Services         1,466         1,200 </td <td>340</td> <td>150900100</td> <td></td> <td></td> <td></td> <td></td>	340	150900100				
13000101         Materials and Materials and 13000102         Solution         Solution           13000102         Reduced due to Covid 19         500         235         1,000           13000103         Reduced due to Covid 19         500         235         1,000           13000106         Istopontors Seminars, Courses, Milco         700         608         700           344         WSIB & EHT						
Materials and         Materials and           1         Supplies	341		No Building Staff - Contracted through Papineau Cameron			
130900102         500         235         1,000           130900104         Weikle Expenses         Reduced due to Covid 19         500         235         1,000           130900105         Seminars, Courses, New Yeihing required         700         608         700           144         Wisib & EHT         700         608         700         608         700           150900106         Updates to Building Code         300         300         20,492         20,000         20,492         20,000         20,492         20,000         20,492         20,000         20,492         20,000         20,492         20,000         20,492         20,000         20,492         20,000         20,492         20,000         20,492         20,000         20,492         20,000         20,492         20,000         20,492         20,000         20,492         20,000         20,492         20,000         20,492         20,000         20,492         20,000         20,492         20,000         20,492         20,000         20,492         20,000         20,492         20,000         20,492         20,000         20,492         20,000         20,492         20,000         20,492         20,000         20,492         20,000         20,492         20,0		Materials and				
343       Vehicle Expenses       Reduced due to Covid 19       500       235       1,000         150900104       Iso900105       Iso900106       Iso900107       Iso900107       Iso900107       Iso900110       Iso900110       Iso900110       Iso900110       Iso900110       Iso900110       Iso900110       Iso900110       Iso900110       Iso900113       <	342					
344         WSIB & EHT	343		Reduced due to Covid 19	500	235	1,000
150900105         Seminars, Courses, Workshops         700         608         700           345         Workshops         For any new training required         300         1           150900106         Ludates to Building Code         300         20,492         20,000           346         Misc         Ludates services involced by Papineau Cameron on a monthly Services/Papineau basis. Numbers based on 2017/2018/2019 percentage of permits plus         28,000         20,492         20,000           347         Cameron         rate increase         150900120         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1		150900104		-		
Seminare, Courses, Workshops         For any new training required         700         608         700           345         Workshops         For any new training required         300         300           346         Misc         Undets to Building Code         300         300           346         Misc         Undets to Building Code         300         20,492         20,000           347         Cameron rate increase         150900113         28,000         20,492         20,000           347         Cameron rate increase         1,000         715         1,000           349         Lawyer Fees         Legal         1,000         715         1,000           349         Lawyer Fees         Legal         1,466         1,395         1,395           350         ENFORCEMENT         31,986         23,445         24,095           352         Salaries and hours due to increased case load and new parking by-law - Suggestion -         1,200         1,119         1,200           354         Banefit tak hours from Cametery         150         0         150         150           355         Canne coxit burnessed case load and new parking by-law - Suggestion -         1,200         1,119         1,200           354	344	i	1			
Workshops         For any new training required         300           150900106         Jack         Misc         Undates to Building Code         300           150900110         Contract with Papineau Cameron for Shared Services of CEO Shane Building         300         20,492         20,000           150900110         Services/Papineau         Services/Papineau         300         20,492         20,000           347         Cameron         rate increase         1         28,000         20,492         20,000           348         CPR UIC         Iso900113         Iso900120         1,000         715         1,000           150900120         Iso900136         Iso900169         1,486         1,395         1,395           150900169         Mis Insurance Services         11,486         1,395         1,395           150900169         By-Law enforcement. (Canine control and all departments). Increased         1,200         1,119         1,200           150950100         By-Law enforcement. (Canine control and all departments). Increased         150         0         150           150950101         Uvestock Valuer/         150         0         150         150         150         150         150         150         150         150         150 <td></td> <td></td> <td></td> <td>700</td> <td>608</td> <td>700</td>				700	608	700
Isopoolo6         Jack	345		For any new training required	,	000	,00
343       Misc       Updates to Building Code         150900110       Contract with Papineau Cameron for Shared Services of CBD Shane       28,000       20,492       20,000         347       Cameron       rate Increase       20,000       20,492       20,000         348       CrP8 UIC       150900130       1000       715       1,000         349       Lawer Fees       Legal       1,000       715       1,000         349       Lawer Fees       Legal       1,395       1,395         350       Reserve       \$9000 in reserve at 2020 prior to budget.       31,986       23,445       24,095         351       Insurance       MIS Insurance Services       1,486       1,395       1,395         352       ENFORCEMENT       1500       1,119       1,200       1,119       1,200         353       ENFORCEMENT       1500       0       1500       1500       1500       1500       1500       1500				200	-	
Building         Conrad. Includes services involced by Papineau Cameron on a monthly Services/Papineau (Cameron rate increase         20,000         20,492         20,000           150900113         Tate increase         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1	346			300		
Services/Papineau         basis. Numbers based on 2017/2018/2019 percentage of permits plus         28,000         20,932         20,000           Cameron         rate increase         150900113         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         0         7         1         1         0         7         1         1         000         715         1,000         715         1,000         715         1,000         715         1,000         715         1,000         715         1,000         715         1,000         715         1,000         715         1,000         715         1,000         715         1,000         715         1,000         715         1,000         715         1,000         715         1,000         715         1,000         715         1,000         715         1,000         715         1,000         715         1,000         715         1,000         715         1,000         715         1,000         715         1,000         715         1,000         715         7,000         1,119         1,200						
Isosoon13         Isosoon13         Isosoon13           1sosoon13         1sosoon13         1,000         715         1,000           1sosoon133         Transfer to         1sosoon133         1,000         715         1,000           1sosoon133         Transfer to         1sosoon133         1,000         715         1,000           1sosoon133         Transfer to         1sosoon133         1,486         1,395         1,395           1sosoon133         Transfer to         31,986         23,445         24,095           1sosoon109         By-law enforcement. (Canine control and all departments). Increased         1,200         1,119         1,200           1sosoon100         By-law enforcement. (Canine control and all departments). Increased         1,000         1,119         1,200           1soson101         Livestock Valuer/         1500         0         1500         1,119         1,200           1soson102         Eake hours from Cemetery         1500         0         1500         0         1500           1soson104         Expense         Mileage animal control         250         104         250           1soson104         Liptot SS00 Over 10 years) and Signage for Parking by-law S1000         38         450		Services/Papineau	basis. Numbers based on 2017/2018/2019 percentage of permits plus	28,000	20,492	20,000
348       CPR UIC	347		rate increase	-		
349       Lawyer Fees       Lggal       1/100       715       1,000         150900133       Transfer to       1       1       1       1       1       1       1       1       1       1       1       1       1       1       1       1       1       1       1       1       1       1       1       1       1       1       1       1       1       1       1       1       1       1       1       1       1       1       1       1       1       1       1       1       1       1       1       1       1       1       1       1       1       1       1       1       1       1       1       1       1       1       1       1       1       1       1       1       1       1       1       1       1       1       1       1       1       1       1       1       1       1       1       1       1       1       1       1       1       1       1       1       1       1       1       1       1       1       1       1       1       1       1       1       1       1       1       <	348					
Val         Legal         15090013           Tansfer to         150900169           Standard         1,486           11surance         MIS Insurance Services           11surance         Benefits           11surance         Benefits           11surance         Issue And Services           11surance         Issue And Services           11surance         Issue And Services           11surance         Issue And Services           11sup Soluter/         100           11sup Soluter         100           11sup Soluter         2250           11sup Soluter         1100 <td< td=""><td></td><td></td><td>Land.</td><td>1,000</td><td>715</td><td>1,000</td></td<>			Land.	1,000	715	1,000
Transfer to         Space	349		Legal			
150900169         MIS Insurance Services         1,485         1,395         1,395           351         Insurance         MIS Insurance Services         31,986         23,445         24,095           352         ENFORCEMENT         31,986         23,445         24,095           353         ENFORCEMENT         15095010         By-Law enforcement. (Canine control and all departments). Increased         1,200         1,119         1,200           354         Benefits         take hours from Cemetery         1500         0         150         0         150           150950101         Livestock Valuer/         1500         0         150         0         150           150950102         Canne Excense         150050102         250         104         250           150950104         Approx 5.28%         65         61         65           150950104         Vehicle Excense         150050104         2200         38         450           150950105         Vet Charges for Injured Animals \$500 (if not used put into reserves to 150950114         2,000         38         450           150950114         DotS 200 Operating costs for Police Services Bd Court Transportation Policing Services         80         102,430         98,381         98,972		Transfer to				
151         Insurance         MIS Insurance Services         1,485         1,495         1,495           352         31,986         23,445         24,095           353         Subscription         31,986         23,445         24,095           354         Salarise and bors due to increased case load and new parking by-law - Suggestion -         1,200         1,119         1,200           354         Benefits         take hours from Cemetery         150         0         150           355         Canine Excense         1500         0         150         150           356         Vehicle Expense         Mileage animal control         250         104         250           356         Vehicle Expense         Mileage animal control         250         104         250           357         WSIB & EHT         Approx 5,28%         65         61         65           358         Work & Build up to \$5000 over 10 years] and Signage for Parking by-law \$1000         81         78         80           359         CPR & UIC         Approx 6,83%         65         61         65         61           359         CPR & UIC         Approx 6,83%         Coorup of 4 Policing Costs \$101930 (8494.17/mth) + estimated \$500         102,430	350		\$9000 in reserve at 2020 prior to budget.			
353         ENFORCEMENT         1100         1100           150950100         By-Law enforcement. (Canine control and all departments). Increased Salaries and hours due to increased case load and new parking by-law - Suggestion - 150950101         1,200         1,119         1,200           150950101         take hours from Cemetery         150         0         150           150950101         Livestock Valuer/ Fence Viewer/ Canine Expense         150         0         150           150950102         Vehicle Expense         Mileage animal control         250         104         250           150950104         Vehicle Expense         Mileage animal control         250         104         250           150950105         Vet Charges for Injured Animals \$500 (if not used put into reserves to build up to \$5000 over 10 years) and Signage for Parking by-law \$1000         38         450           150950114         2020 Group of 4 Policing Costs \$101930 (8494.17/mth)+ <u>estimated</u> \$500 for 2020 Operating costs for Police Services Bd Court Transportation for 2020 Operating costs for Police Services Bd Court Transportation 150950143         102,430         98,381         98,972           150950144         Operating budget \$5355 (40.03%) + Capital budget \$4338 (40.04%) = Conservicta         500         338         500           151         150950145         Operating budget \$5355 (40.03%) + Capital budget \$4338 (40.04%) = Conservi			MIS Insurance Services			
ISO950100         By-Law enforcement. (Canine control and all departments). Increased Salaries and hours due to increased case load and new parking by-law - Suggestion - take hours from Cemetery         1,200         1,119         1,200           150950101         take hours from Cemetery         1500         0         1500         1500           150950102         take hours from Cemetery         1500         0         1500         1500           150050102         Canine Expense 150950104         250         104         250         104         250           150050104         Mileage animal control         250         104         250         1500         55           150050105         Vet Charges for injured Animals \$500 (if not used put into reserves to build up to \$5000 ver 10 years) and Signage for Parking by-law \$1000         38         450           150950104         2020 Group of 4 Policing Costs \$101930 (8494.17/mth)+ estimated \$500         102,430         98,381         98,972           150950141         2020 Group of 4 Policing Costs \$101930 (8494.17/mth)+ estimated \$500         102,430         98,381         98,972           150950143         Centrat (builded annually - \$337.72). Signs and Posts         500         338         500           150950143         Operating budget \$555 (+0.03%) + Capital budget \$4358 (+0.04%) = Conservation         \$9,913 (202 One Time Cap As				31,986	23,445	24,095
Salaries and Benefits         hours due to increased case load and new parking by-law - Suggestion - Liso950101         1,200         1,119         1,200           150950101         Livestock Valuer/ Livestock Valuer/ Fence Viewer/ 150950102         150         0         150           150950102         Livestock Valuer/ Liso950102         150         0         150           150950102         Vehicle Expense         Mileage animal control         250         104         250           150950104         Vehicle Expense         Mileage animal control         250         104         250           150950104         Vehicle Expense         Mileage animal control         2,000         38         450           150950105         Vet Charges for Injured Animals \$500 (if not used put into reserves to build up to \$5000 over 10 years) and Signage for Parking by-law \$1000         2,000         38         450           150950113         EOP & Li/C         Approx 6.83%         81         78         80           150950141         2020 Operating costs for Police Services Bd Court Pransportation         102,430         98,381         98,972           150950143         Operating budget \$5355 (40.30%) + Capital budget \$4358 (+0.04%) = Conservation         500         338         500           150950144         Operating budget \$5355 (40.30%) + Capital bud	JJ3	150950100			I	1
150950101         150         0         150           Uvestock Valuer/ Fence Viewer/         150         0         150         150           150950102         1500         150         0         150           150950102         250         104         250           150950104         Approx 5.28%         65         61         65           150950104         Vet Charges for injured Animals \$500 (if not used put into reserves to Misc         2,000         38         450           150950104         Vet Charges for injured Animals \$500 (if not used put into reserves to Misc         2,000         38         450           150950113         2020 Group of 4 Policing Costs \$101930 (8494.17/mth)+ estimated \$500 for 2020 Operating costs for Police Services Bd Court Transportation Policing Services         102,430         98,381         98,972           150950141         Operating budget \$5555 (40.03%) + Capital budget \$4358 (40.04%) = Conservation         500         338         500           150950143         Operating budget \$5555 (40.03%) + Capital budget \$4358 (40.04%) = Conservation         5913 (2020 One Time Cap Ask Paymt was not made as per resolution 150950144         9,913 (2020 One Time Cap Ask Paymt was not made as per resolution 150950145         9,9574         9,574         9,574           15045         Vet Unit \$350,, dog tags, forms, \$100 per animal to North Bay Human				1,200	1,119	1,200
Livestock Valuer/ Ence Viewer/         Livestock Valuer/ Ence Viewer/         150         0         150           355         Canine Excense IS0950102         Canine Excense IS0950102         150         0         150           356         Vehicle Excense IS0950104         Mileage animal control         250         104         250           357         Wisit & EHT         Approx 5.28%         65         61         65           358         Misc         build up to \$5000 over 10 years) and Signage for Parking by-law \$1000         38         450           358         Dep & UIC         Approx 6.83%         81         78         80           360         PP & UIC         Approx 6.83%         150950143         102,430         98,381         98,972           360         Polking Services Revenue is Unknown at this time.         150950143         500         338         500           361         150950143         CERB Contract (billed annually - \$337.72). Signs and Posts         500         338         500           362         Authority 2020-Oper Hig budget \$55555 (40.03%) + Capital budget \$4358 (40.04%) = Conservation         9,913         9,574         9,574           363         Authority 2020-Ose         Society(max 15 per yr)         118,589         110,088         113,	504		take nours from Cemetery			
Fince Viewer/         Image: Canine Excernes		Livestock Valuer/	i i	150	_ ا	150
ISO950102         Mileage animal control         250         104         250           Vehicle Excense ISO0950104         Mileage animal control         65         61         65           ISO950104         Approx 5.28%         65         61         65           ISO950104         Vehicle Excense ISO950104         65         61         65           ISO950105         Vet Charges for Injured Animals \$500 (if not used put into reserves to build up to \$5000 over 10 years) and Signage for Parking by-law \$1000         38         450           ISO950113         Approx. 6.83%         81         78         80           ISO950114         2020 Group of 4 Policing Costs \$101930 (8494.17/mth)+ estimated \$500 for 2020 Operating costs for Police Services Bd Court Transportation Revenue is Unknown at this time.         102,430         98,381         98,972           ISO950143         ISO950143         CERB Contract (billed annually - \$337.72). Signs and Posts ISO950143         500         338         500           ISO950143         Operating budget \$5555 (40.03%) + colatial budget \$358 (40.04%) = ISO950145         9,574         9,574         9,574           ISO950145         Vet Unit \$350.3, dog tags, forms, \$100 per animal to North Bay Humane ISO950145         2,000         395         2,000           ISO45         Vet Unit \$350.3, dog tags, forms, \$100 per animal to North Bay Humane I	355			150	Ĭ	150
Use incle Excense         Mileage animal control           1500950104         Approx 5.28%           1500950104         65           Misc         Vet Charges for Injured Animals \$500 (if not used put into reserves to build up to \$5000 over 10 years) and Signage for Parking by-law \$1000         38           Misc         build up to \$5000 over 10 years) and Signage for Parking by-law \$1000         81         78           150950101         2020 Group of 4 Policing Costs \$101930 (8494.17/mth) + estimated \$500 for 2020 Operating costs for Police Services Bd Court Transportation Policing Services         102,430         98,381         98,972           150950143         2020 Operating costs \$101930 (8494.17/mth) + estimated \$500 for 2020 Operating costs for Police Services Bd Court Transportation Policing Services         500         338         500           150950143         Conservation \$9913 (2020 One Time Cap Ask Paymt was not made as per resolution \$9913 (2020 One Time Cap Ask Paymt was not made as per resolution \$9913 (2020 One Time Cap Ask Paymt was not made as per resolution \$150950142         9,574         9,574           264         Conservation \$9913 (2020 One Time Cap Ask Paymt was not made as per resolution \$9,913         9,574         9,574           2700 384         Society/max 15 per yr)         118,589         110,088         113,741           365         TOTAL EXPENDITURES         1,760,010         2,51,362         2,600		150950102		250	104	350
WSIB & EHT         Approx 5.28%         65         61         65           150950106         Vet Charges for Injured Animals \$500 (if not used put into reserves to Misc         2,000         38         450           150950106         Vet Charges for Injured Animals \$500 (if not used put into reserves to Misc         2,000         38         450           150950113         Approx. 6.83%         81         78         80           150950114         2020 Group of 4 Policing Costs \$101930 (8494.17/mth) + <u>estimated</u> \$500         102,430         98,381         98,972           90loing Services         for 2020 Operating costs for Police Services Bd Court Transportation Policing Services         102,430         98,381         98,972           150950143         Operating budget \$5555 (+0.03%) + Capital budget \$4358 (+0.04%) = Conservation \$9913 (202 One Time Cap Ask Paymt was not made as per resolution         9,913         9,574         9,574           262         Authority         2020-0561         500 200,00         395         2,000           15095014         Operating budget \$555 (+0.03%) + Capital budget \$4358 (+0.04%) = Conservation         9,913         9,574         9,574           262         Authority         2020-0561         500         395         2,000           363         Society/max 15 per yr)         118,589         110,08	356		Mileage animal control	230	104	250
150950106         Vet Charges for Injured Animals \$500 (if not used put into reserves to build up to \$5000 over 10 years) and Signage for Parking by-law \$1000         2,000         38         450           150950113         build up to \$5000 over 10 years) and Signage for Parking by-law \$1000         81         78         80           150950113         2020 Group of 4 Policing Costs \$101930 (8494.17/mth)+ estimated \$500 for 2020 Operating costs for Police Services Bd Court Transportation         102,430         98,381         98,972           150950141         150950143         CERB Contract (billed annually - \$337.72). Signs and Posts         500         338         500           150950143         Operating budget \$5555 (40.038) + Capital budget \$4338 (40.04%) = Conservation         500         338         500           164         Directing budget \$5555 (40.038) + Capital budget \$4338 (40.04%) = Conservation         59,913         9,574         9,574           862         Authority 2020-OSE1         Toops capital budget \$4358 (40.04%) = Conservation         50,00         395         2,000           863         Animal Control         Society(max 15 per vr)         118,589         110,088         113,241           864         TOTAL EXPENDITURES         1,760,010         2,51,362         3.568,172	357		Approx 5.28%	65	61	65
Misc         Vet Charges for injured Animals \$500 (ff not used put into reserves to build up to \$5000 over 10 years) and Signage for Parking by-law \$1000         38         450           1509 50113         Approx. 6.83%         81         78         80           1509 50114         2020 Group of 4 Policing Costs \$101930 (8494.17/mth)+ estimated \$500         102,430         98,381         98,972           600         Policing Services         Revenue is Unknown at this time.         102,430         98,381         98,972           1509 50143         CERB Contract (billed annually - \$337.72). Signs and Posts         500         338         500           1509 50143         Censervation         \$9913 (2020 One Time Cap Ask Paymt was not made as per resolution         9,913         9,574         9,574           826         Withorty 2020-OS0145         Vet Unit \$350,.dog tags, forms, \$100 per animal to North Bay Humane         2,000         395         2,000           846         Inimal Control         Society(max 15 per yr)         113,589         110,088         113,741						
150950113         Approx. 6.83%         81         78         80           150950141         2020 Group of 4 Policing Costs \$101930 (8494.17/mth)+ <u>estimated</u> \$500         102,430         98,381         98,972           160950143         2020 Openating costs for Police Services Bd Court Transportation         102,430         98,381         98,972           150950143         Exception of 4 Policing Services         Exception of 4 Policing Services         500         338         500           150950143         Conservation         \$9913 (2020 One Time Cap Ask Paymt was not made as per resolution         9,913         9,574         9,574           2020 Authority         2020-0561         Society(max 15 per yr)         118,589         110,088         113,741           305         TOTAL EXPENDITURES         1,760,001         2,351,362         2,600	358	Mico		2,000	38	450
OFP & UIC         Approx. 6.83%         Approx.		150950113		81	78	80
Interpretation         For 2020 Operating costs for Police Services Bd Court Transportation         102,430         98,381         98,972           Policing Services         Revenue is Unknown at this time.         150950143         500         338         500           131 Maintenance         CERB Contract (billed annually - 5337.72). Signs and Posts         500         338         500           150950143         Operating budget 55555 (40.03%) + Capital budget 54358 (40.04%) =         9         9         9           150950140         Operating budget 55555 (40.03%) + Capital budget 54358 (40.04%) =         9         9         9           262         Authority         2020-0561         150950145         Vet Unit \$350, dog tags, forms, \$100 per animal to North Bay Humane         2,000         395         2,000           363         Animal Control         Society(max 15 per yr)         113,741         113,741         136,789         113,081         13,741	359		Approx. 6.83%	10	/8	80
Bit Pointing Services         Revenue is Unknown at this time.         500         338           150950143         (ERB Contract (billed annually - \$337.72). Signs and Posts         500         338         500           150950144         Operating budget \$555 (40.03%) + Capital budget \$4338 (40.04%) =         500         338         500           150950145         Operating budget \$555 (40.03%) + Capital budget \$4338 (40.04%) =         9,913         9,574         9,574           2020-0561         Topsolution         \$2020 on Time Cap Ask Paymit was not made as per resolution         9,913         9,574         9,574           382         Authority         2020-0561         Qag tags, forms, \$100 per animal to North Bay Humane         2,000         395         2,000           383         Animal Control         Society(max 15 per vr)         118,589         110,088         113,241           365         TOTAL EXPENDITURES         1,760,010         2,51,362         5,51,362         5,51,362         5,51,362		150950141		102,430	98,3B1	98,972
Jail Maintenance         CERB Contract (billed annually, -\$337,72). signs and Posts         S00         338         S00           150950144         Operating budget \$5555 (40.03%) + Capital budget \$4358 (40.04%) =         Conservation         \$9913 (2020 One Time Cap Ask Paymt was not made as per resolution         9,913         9,574         9,574           56         Authority         2020-0561         20,000         395         2,000         395         2,000           364         Society(max 15 per yr)         118,589         110,088         113,241         313,241           365         TOTAL EXPENDITURES         1,760,010         2,513,362         3,513,627         3,513,627         3,513,627	360	Policing Services				- 1
150950144         Operating budget \$5555 (+0.03%) + Capital budget \$4358 (+0.04%) =         9,913         9,574           Conservation         \$9913 (2020 One Time Cap Ask Paymt was not made as per resolution         9,913         9,574         9,574           Authority 2 2020-0561         2020-0561         9,913         9,574         9,574           150950145         Vet Unit \$350, ,dog tags, forms, \$100 per animal to North Bay Humane         2,000         395         2,000           363         Amimal Control         Society(max 15 per yr)         118,589         110,088         113,741           365         TOTAL EXPENDITURES         1,760,101         2,351,362         2,368,179	361		CERB Contract (billed annually - \$337.72) Signs and Posts	500	338	500
Conservation         §9913 (2020 One Time Cap Ask Paymt was not made as per resolution         9,913         9,574         9,574           Authority         2020-0561         2020-0561         9,501         9,574         9,574           IS0950145         Vet Unit \$350,,dog tags, forms, \$100 per animal to North Bay Humane         2,000         395         2,000           363         Animal Control         Society(max 15 per yr)         113,589         110,088         113,241           365         TOTAL EXPENDITURES         1,760,101         2,351,362         2,678,179		150950144	Operating budget \$5555 (+0.03%) + Capital budget \$4358 (+0.04%) =			
150950145         Vet Unit \$350, dog tags, forms, \$100 per animal to North Bay Humane         2,000         395         2,000           363         Animal Control         Society(max 15 per yr)         118,589         110,088         113,741           364         TOTAL EXPENDITURES         1,760,101         2,551,362         2,589,179			\$9913 (2020 One Time Cap Ask Paymt was not made as per resolution	9,913	9,574	9,574
Janimal Control         Society(max 15 per vr)         2,000         2,000         2,000         2,000         2,000         2,000         2,000         2,000         2,000         2,000         2,000         2,000         2,000         2,000         2,000         2,000         2,000         2,000         2,000         2,000         2,000         2,000         2,000         2,000         2,000         2,000         2,000         2,000         2,000         2,000         2,000         2,000         2,000         2,000         2,000         2,000         2,000         2,000         2,000         2,000         2,000         2,000         2,000         2,000         2,000         2,000         2,000         2,000         2,000         2,000         2,000         2,000         2,000         2,000         2,000         2,000         2,000         2,000         2,000         2,000         2,000         2,000         2,000         2,000         2,000         2,000         2,000         2,000         2,000         2,000         2,000         2,000         2,000         2,000         2,000         2,000         2,000         2,000         2,000         2,000         2,000         2,000         2,000         2,000         2,000			2020-030)			
365 TOTAL EXPENDITURES 1,760,101 2,351,362 2,638,179	362		Vet Unit \$350, ,dog tags, forms, \$100 per animal to North Bay Humane			
	363	150950145				
	363 364	150950145	Society(max 15 per yr)	118,589	110,088	113,241

367 368 TOTAL 2020 LEVY Base levy 2020 <u>2020</u> 1,190,437

369 Cindy Pigeau	PLUS 1% of previous years Levy - increase to Re (infrastrucutre)	eserves for AMP	<u>13,313</u>	To be transferred to Reserve for future Infrastructure as per AMP
370 Clerk-Treasurer	2020 Levy		1,203,750	-9.5819824% Levy change
371 "A"	2019 Levy		1,331,317	
372		\$ increase 2020 over 2019	(127,567)	

Next Year Landfill Revenue to go to Landfill Reserves for Closure Noxt Year Unused Animal Control in Surplus to go to Enforcement Reserves/Working Reserves for Animal Enforcement/Injury

# CORPORATION OF THE MUNICIPALITY OF CALVIN Resolution

DATE: June 9, 2020	NO
MOVED BY	
SECONDED BY	

"THAT there will be a Special Council meeting held at the call of the Mayor, on Tuesday June 16th, 2020 @ 7:00 p.m., to be held electronically by Zoom to further review and discuss the 2020 Budget."

CARRIED		
DIVISION VOTE		
NAME OF MEMBER OF COUNCIL	YEA	NAY
Coun Cross		
Coun Grant		
Coun Maxwell		
Coun Olmstead		
Mayor Pennell		

#### MUNICIPALITY OF CALVIN

#### 2020CT21 REPORT TO COUNCIL

REPORT DATE: June 4, 2020

ORIGINATOR: Cindy Pigeau – Clerk-Treasurer

SUBJECT: Road Use Agreement

#### BACKGROUND

We have had a number of property owners as well as potential property owners express interest in Road Use Agreements. Therefore, please see the attached Road Use Agreement template that has been written and approved by our solicitor for future use.

Respectfully submitted; Cindy Pigeau Clerk-Treasurer

#### DATE

#### ROAD USE AGREEMENT

THIS AGREEMENT MADE BETWEEN:

#### THE CORPORATION OF THE MUNICIPALITY OF CALVIN

(hereinafter called the "Municipality")

OF THE FIRST PART

- and -

#### (Insert Name of Property Owner Here)

(hereinafter called the "-----")

#### OF THE SECOND PART

WHEREAS the Municipality is the registered owner of the (insert type of road here) road called "(Name of Road)";

AND WHEREAS the (name of property owner) have applied to the Municipality for permission to use certain sections of (name of road) more particularly described in Schedule "A" attached hereto (the "Premises") as a driveway and to perform maintenance on those sections during the period from October 1st in one year to May 31st in the following year (the "winter period");

AND WHEREAS the Municipality has agreed to permit certain sections of (Name of Road) Road to be so used on the understanding that the (name of property owner) will assume all responsibility for maintenance of the driveway and for certain liability arising out of its use as specified in this Agreement;

NOW THEREFORE IN CONSIDERATION OF THE MUTUAL COVENANTS HEREINAFTER CONTAINED, THE PARTIES HERETO AGREE AS FOLLOWS:

#### 1. PERMISSION TO USE

- 1.1 The Municipality hereby grants to (name of property owner) a non-exclusive permission to use the Premises as a driveway to access their lands and premises as described in Schedule "B" ((name of property owner) Lands) including maintenance and snowplowing during the winter period. Notwithstanding the granting of this permission the Municipality shall continue to have the right to use the Premises and the Premises shall continue to be open for public usage. (Name of property owner) shall not be permitted to install or erect any barriers, fencing or signage indicating that the Premises are for (name of property owner) sole and exclusive use.
- 2. <u>TERM</u>
  - 2.1 Subject to termination for the reasons hereinafter set out, this Agreement shall continue unless and until the Municipality, in its sole and unfettered discretion, determines that the Premises are required for municipal purposes that are inconsistent with this Agreement or that it is in the best interests of the Municipality to terminate this Agreement. In such event, the Municipality shall

give to **(name of property owner)** at least six (6) months' notice in writing of its intention to terminate this Agreement.

- 2.2 In the event that (name of property owner) fail to keep, observe or perform any of the terms, conditions, covenants and agreements herein contained which (name of property owner) are required to keep, observe or perform for a period of fifteen (15) days after notice in writing of such failure has been given to (name of property owner) then, at the option of the Municipality, the Municipality may terminate this Agreement by giving notice in writing to (name of property owner).
- 2.3 In the event that the use of the Premises for the purposes more particularly set out in this Agreement have been discontinued for a period of more than twelve (12) consecutive months then the Municipality may terminate this Agreement by giving notice in writing to (name of property owner).
- 2.4 This Agreement shall terminate in the event that (name of property owner) are no longer the registered owner of (name of property owner) Lands unless a Transfer of the Agreement has been completed.
- 2.5 Notwithstanding the Municipality's right of termination as set out herein the Municipality may also remedy a default of (name of property owner) and (name of property owner) agree to be responsible for all costs incurred by the Municipality with respect to correcting the said default.
- 2.6 In the event that the Municipality establishes (name of road) as a year round maintained municipal road this Agreement shall terminate without notice.

#### 3. CONDITION OF PREMISES

(Name of property owner) accept the Premises in an "as is" condition and shall not make any improvements or alterations to the Premises, other than snowplowing, without the prior written consent of the Municipality.

#### 4. <u>NO INTEREST IN LAND</u>

(Name of property owner) acknowledge that this Agreement shall in no way create any interest in land or easement rights.

#### 5. MAINTENANCE AND REPAIR

- 5.1 (Name of property owner) agree to maintain the Premises, including any permitted improvements or alterations, so that the Premises will at all times be in good repair and safe for use during the winter period. Upon termination of this Agreement (name of property owner) agree to leave the Premises in good repair and safe for use and this provision shall survive the termination of this Agreement.
- 5.2 (Name of property owner) acknowledge that the Municipality does not have any obligation or responsibility whatsoever for the care and use of the Premises including tree or vegetation removal, sanding during the winter period.

#### 6. INDEMNIFICATION FROM LIABILITY

(Name of property owner) agree and covenant to indemnify and save harmless the Municipality and its employees, officers, directors, agents, servants and invitees (collectively, the "Indemnified Parties") from and against any and all loss, liability, damages, costs and expenses of every nature and kind whatsoever that are asserted against or suffered or incurred by the Indemnified Parties or any of them arising from or as a result of the exercise by (name of property owner) of the Agreement rights granted herein or arising from or as a result of any act or omission of (name of property owner) resulting from or relating to damage to property or injury or death to individuals. If any of the Indemnified Parties, shall, without fault on his, her or its part, be made a party to any action, application or other legal proceeding commenced against any of the Indemnified Parties and (name of property owner), (name of property owner) shall indemnify and save harmless the applicable Indemnified Parties, and shall defend such action, application or other legal proceeding in the name of the applicable Indemnified Parties, or, at the option of the applicable Indemnified Parties, pay all costs, expenses and legal fees (on a full indemnity basis) incurred by the applicable Indemnified Parties, to defend any such action, application or other legal proceeding so that the Indemnified Parties shall suffer no loss or harm in connection with such action, application or other legal proceeding.

#### 7. INSURANCE

- 7.1 (Name of property owner) agree to maintain during the term of this Licence insurance coverage insuring against:
  - (a) liability for bodily injury or death or property damages sustained by third parties with respect to the Premises with a minimum limit of Five Million Dollars (\$5,000,000.00) per occurrence.
- 7.2 Such insurance coverage shall apply both to the vehicle which (name of property owner) will operate for winter maintenance and also be on their personal home/property policy.
- 7.3 Such insurance coverage shall show the Municipality as an additional insured and the policy shall include a cross-liability endorsement.
- 7.4 Such policy shall require the insurer to give the Municipality a minimum of fifteen (15) days written notice prior to cancellation or material change; and
- 7.5 (Name of property owner) shall provide a copy of the insurance coverage required herein to the Municipality prior to the execution of this Agreement by the Municipality and proof of continuing coverage on or before the expiration of any policy year.
- 7.6 The issuance of the insurance policy required by this Agreement shall not be construed to relieve (name of property owner) in any way from responsibility for any claim for which (name of property owner) are liable or against which (name of property owner) have indemnified the Municipality that may exceed the amount of the insurance coverage.

#### 8. TRANSFER OF AGREEMENT

- 8.1 (Name of property owner) shall not assign or transfer this Agreement in whole or in part without the prior written consent of the Municipality which shall not be unreasonably withheld or delayed, but shall be subject to the following conditions:
  - (a) the transferee entering into a new Agreement with the Municipality substantially on the same terms as provided for herein;
    - (b) the transferee being the registered owner of (name of property owner) Lands;
    - (c) the transferee being responsible for the reasonable legal and administrative costs incurred by the Municipality with respect to the transfer and the new Agreement.

#### 9. <u>SIGNAGE</u>

9.1 **(Name of property owner)** shall erect signage at the **(direction)** end of the Premises which reads as follows:

(Insert Appropriate Verbiage Here)

9.2 (Name of property owner) shall also erect signage at the (direction) end of the Premises which reads as follows:

(Insert Appropriate Verbiage Here)

9.3 The signage shall be prior approved in writing by the Municipality before being erected and shall be maintained in good condition by (name of property owner).

#### 10. <u>NOTICE</u>

Any notice required or permitted to be given by one party to the other pursuant to the terms of this Agreement may be given by personal delivery, by prepaid first class mail or by electronic transmission addressed to the respective parties as follows:

To the Municipality: The Corporation of the Municipality of Calvin Attention: Municipal Clerk 1355 Peddlers Drive, R.R. #2 MATTAWA, Ontario, P0H 1V0 Email: clerk@calvintownship.ca

To (Name of Property Owner):

or to such other address or email address as either party may from time to time notify the other. Any notice given by personal delivery shall be conclusively deemed to have been received by the party to which it is addressed on the day of actual delivery thereof and if given by email transmission on the same day as the date of sending providing that an email transmission report is generated and retained. Any notice sent by prepaid first class mail as aforesaid shall be deemed to have been given and received on the 5th day (excluding Saturdays, Sundays and Statutory Holidays) following the date of mailing.

#### 11. GENERAL

- 11.1 Time shall in all respects be of the essence hereof.
- 11.2 No condoning, excusing or overlooking by the Municipality of any default, breach or non-observance by (name of property owner) at any time or times in respect of any terms, conditions, covenants or agreements contained herein shall operate as a waiver of the Municipality's rights hereunder in respect of any continuing or subsequent default, breach or non-observance so as to defeat or affect such continuing or subsequent default or breach, and no waiver shall be inferred or implied by anything done or omitted by the Municipality, save only an express waiver in writing.
- 11.3 This Agreement shall enure to the benefit of and be binding upon the successors and permitted assigns of the parties hereto.
- 11.4 This Agreement shall be governed by and construed in accordance with the laws of the Province of Ontario.
- 11.5 This Agreement, including any Schedules attached hereto, shall constitute the entire Agreement between the parties. There are no representations, warranties, collateral agreements or conditions which affect this Agreement other than as expressed herein. This Agreement shall be read with all changes of gender or number required by the context.
- 11.6 In the event that this Agreement is granted to more than one person then the obligations of all persons herein shall be joint and several.

SIGNED, SEALED AND DELIVERED BY:

the Municipality this _____ day of _____, 2020.

THE CORPORATION OF THE MUNICIPALITY OF CALVIN

Per:

Name: Ian Pennell Title: Mayor

Per:

Name: Cindy Pigeau Title: Clerk-Treasurer I/We have authority to bind the Corporation.

SIGNED, SEALED AND DELIVERED BY:

(name of property owner) this _____ day of _____, 2020.

Witness

.

(name of property owner)

Witness

(name of property owner)

# THIS IS SCHEDULE "A" TO THE AGREEMENT BETWEEN THE CORPORATION OF THE MUNICIPALITY OF CALVIN AND (name of property owner)

## THE PREMISES

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(Diagram of the premises)

# THIS IS SCHEDULE "B" TO THE AGREEMENT BETWEEN THE CORPORATION OF THE MUNICIPALITY OF CALVIN AND (name of property owner)

#### (name of property owner)LANDS

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(Legal Description of Lands)

# CORPORATION OF THE MUNICIPALITY OF CALVIN

# **Resolution**

DATE_June 9, 2020	NO
MOVED BY	
SECONDED BY	

"THAT the Council of the Corporation of the Municipality of Calvin hereby acknowledges the attached "Municipality of Calvin – Road Use Agreement" template;

AND FURTHER that the attached Road Use Agreement will be used as the template though reviewed on a case by case basis for any requests made by property owners for this type of agreement with the Municipality of Calvin."

DIVISION VOTE		
NAME OF MEMBER OF COUNCIL	YEAS	NAYS
<u>Coun Cross</u> <u>Coun Grant</u> Coun Maxwell		
Coun Olmstead		
Mayor Pennell		

#### MUNICIPALITY OF CALVIN REPORT TO COUNCIL Recreation, Cemetery, Landfill JG2020-10

REPORT DATE:	03/06/2020
ORIGINATOR:	Jacob Grove - Recreation Superintendent
SUBJECT:	Rink Maintenance Manual

### BACKGROUND

The Rink Maintenance Manual is due for the annual review and at the May 26th Council Meeting a report from staff was requested on staff suggested changes.

#### **Additional Information**

Recommendations from Staff and Councillor Olmstead are as follows:

- Remove flooding from Volunteers Responsibilities. Volunteers should not be responsible for flooding the rink but may be asked to assist staff while flooding the rink. Flooding of the rink is a staff responsibility because of the liability that could be associated with an unsafe is condition. If the rink is not flooded properly it creates a significant amount of work for staff to repair resulting in closures of the rink.
- Remove diagrams for flooding as they do not apply due to the use of a rink liner.
- A Volunteer Training section was added to outline the time frame for recruiting and training volunteer(s) to ensure they are in place prior to the opening of the rink.
- Outhouse inspection has been added to Outdoor Skating Rink Log Sheet for Municipal Staff.

Changes in the manual are *italicised and underlined*.

### Recommendation

Review the updated version of the Rink Maintenance Manual and make recommendations on any changes Council feel are necessary. Changes to be brought back to the June 23rd Regular Council Meeting for discussion.

Respectfully submitted;

Jacob Grove Recreation Superintendent

Cindy Pigeau Clerk – Treasurer



# <u>Municipality of Calvin –</u> <u>Ice Building and</u> <u>Maintenance Manual</u>

# <u>Responsibilities of Staff</u> and Volunteers

# The Ice Building and Maintenance Manual

## Purpose:

To establish clear responsibilities staff and volunteers in the process of the building and the maintenance our outdoor ice skating rink.

# **Municipal Responsibilities**

- 1. Build and maintain the municipal outdoor ice surface in conjunction with the fire department.
- Provide suitable training for volunteers with information on how to effectively (build and) maintain our outdoor ice surface, how to complete the daily inspection logs, properly manage risk, health and safety procedures, etc.
- 3. Deliver and sign-out any necessary equipment that may include shovels, hoses, spray nozzles, etc.
- 4. Post appropriate signs at the ice rink to address risk management (Attachment 3).
- 5. Complete a thorough review of the ice rink installation on a once a week basis and document the findings on an inspection log. Discuss any observed issues or concerns with the volunteers.
- 6. Respond to or appropriately direct emergency situations to the proper authorities.
- 7. Follow-up on concerns respecting the improper use of the ice rink.
- 8. Periodically check all equipment for damages, especially the hockey nets. If caught in time, a minor repair is preferable and less expensive than a majorone.
- 9. Rink signs announcing rules and hours of operation should be fastened securely out of reach of participants. Eight to ten feet above the ground is the minimum height recommended.

# **Volunteer Responsibilities**

- 1. All volunteers must participate in training by Calvin staff to acknowledge their roles and responsibilities prior to the set-up and operation of an outdoor rink. Training topics will cover such aspects as proper use of equipment, maintenance (and flooding techniques), managing risk, health and safety procedures and volunteer safety.
- 2. Volunteers are required to immediately report any serious issues, accidents or medical emergencies that they have personally observed or have been made aware of.
- 3. It is <u>recommended</u> that volunteers work in pairs throughout the winter season to help keep the ice rink properly maintained.
- 4. Volunteers will typically be required after 4pm on weekdays and on weekends unless otherwise requested by staff.

# Volunteer Training

•

Volunteer recruiting will be done through advertising in the September, October and November Calvin Monthly Newsletter. Volunteer applications will be accepted until December 1st and training will be completed by December 15th.

# Ice Building and Maintenance Procedure

# Ice Building Procedure – TO BE COMPLETED BY STAFF

How to lay the first sheet of ice.

- 1. Snow should be kept off the planned rink area to allow the frost to freeze the ground. This will ensure that there will be level ground for the rink liner to be installed.
- 2. The temperature must be consistently below freezing. Recommended temperature is between -10°C and -17°C.
- Install the rink liner and add water to cover the shallowest point with 90 mm of water. It is recommended that the water be added from the fire truck versus a garden hose for a smoother ice surface.
- 4. Once water is completely frozen which should take approximately 3 4 days after initial flooding, install kick plate and cut off liner above kick plate.

# Maintaining a Good Ice Surface

Flood as often as possible. Build up the sheet's thickness so that on mild days the rink can withstand the sun without patches of liner showing through and chunks breaking off the surface. **Caution:** Make certain that each flood is frozen solid prior to adding another.

- The ice surface must be scraped clean of all snow, ice chips, flakes and dirt before flooding. Make sure the edge of the scraper is straight.
- It is very important, when removing the snow for the ice surface, not to block the entrance used by the machinery and/or vehicles. Throw the snow clear of this entrance. The entrance for emergency access must be kept clear at alltimes.
- Good ice is clean ice, not covered by dirt or litter. This is primarily a participant concern, however, proper supervision will increase awareness and lessen the maintenance frustrations. Smoking on the ice surface should be discouraged as a lit cigarette butt can melt and mar a good skating surface.
- Be aware that many individuals using the rink will be wearing boots or rubbers rather than skates. Restrict the use of salt or sand in areas such as walkways, the equipment storage area, parking lot, etc. otherwise this salt or sand will eventually end up on your rink causing you maintenance problems.
- "An Ounce of Prevention" ... Ongoing repairs to cracks and chips in the ice surface is more desirable than attempting to repair damages to the ice surface through flooding alone.

# The Steps for Repairing a Crack, Chip or Hole are:

- 1. Sweep or clean the hole of all snow or ice chips.
- 2. Mix a slush mixture of snow and water.
- 3. Pack the slush in the hole.
- 4. Level off the slush with a shovel, trowel, hockey stick or puck, etc.
- 5. (Optional) Sprinkle with a light flood of water.
- 6. Keep people from skating on the spot until frozen (see diagram).

• Shell Ice ... During your flooding, whether it be on your initial sheet or ongoing throughout the winter, be aware of shell ice. Shell ice occurs when for some reason or another, an air bubble is frozen into the surface. Shell ice is characterized by a white patch of thin brittle ice that is easily broken. When broken, the layer of ice underneath is exposed.

## How do you Deal with Shell Ice?

- 1. Break the surface.
- 2. Remove the brittle ice completely.
- 3. Pack solid with a mixture of snow and water.
- 4. Level with shovel, trowel, hockey stick, etc. and remove excess slush.
- 5. Avoid stepping or skating on this area until frozen solid (see diagram).

## **Care of Equipment**

The proper care of equipment will insure that when it is required, it will be available. Consider the following hints or suggestions on proper maintenance:

- Please do not leave any equipment outdoors overnight and return the equipment to the storage room when not in service.
- Please do not leave shovels or brooms lying around.
- To drain the garden hose, please elevate the hose nearest the tap and walk towards the nozzle. Any water remaining within the hose should drain. This will minimize excess water or ice buildup in the hose.
- Please be certain that the water is shut off completely after everyuse.
- Please keep the storage area clean at all times.
- Please don't leave the storage area unlocked or unattended.
- If straw brooms are used for sweeping around the edges, please monitor when they begin to lose their straw. The presence of large amounts of straw when flooding reduces the quality of the ice. Please request a new broom when this begins to occur.

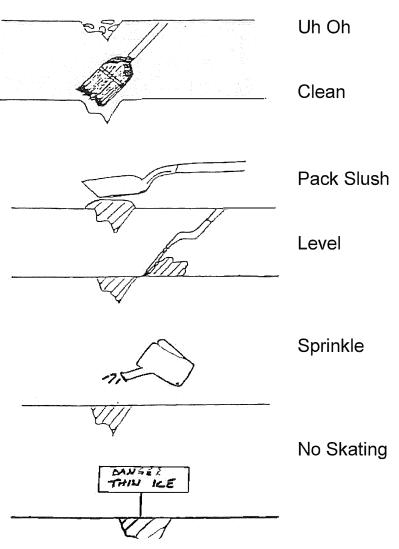
# Ice Problems that May Occur

Some of the more common problems are:

- 1. Your nozzle doesn't fit, doesn't work or is leaking.
- 2. Your hose leaks or has a split.
- 3. Your water line is frozen or has burst.
- 4. Your scraper or shovel handle gets broken.
- 5. The storage area or ice surface has been vandalized.

The Recreation Department will provide training on general use of the equipment.

The Municipality is not responsible for the replacement or repair of damaged equipment that does not belong to the Municipality.



# How to Repair Holes, Cracks or Shell Ice

#### **Training Checklist**

- Clearly outline responsibilities to involved volunteers.
- Review contents of the Ice Building and Maintenance Manual on how to build and maintain ice including the use of various tools and equipment.
- Review how to properly inspect ice and how to complete logsheets.
- Explain how and when to submit daily log sheets.
- Explain who to contact in emergencies or when major incidents occur.

# To Be Completed by Municipal Staff:

Name of Trainer:			 
Signature:			 
Date of Training:	<u> </u>	=	 
Location of Training:			 

Training Session Attendees:					
Print Name	Signature				

# Outdoor Skating Rink Log Sheet for Municipal Staff

Location:	Time:	Day of Week:	Year:	Month	Day
Weather Conditions & Temperature:					
Daily Average Attendance: Morning: [	] Aftern	oon :[  ]   l	Evening: [	] Da	aily Total:
					-

Inspected	Good (X)	Fair (X	Poor (X)	Corrective Action Taken	<b>Operator</b> (Please Print)
Ice Surface					
Rink Boards/Snow					
Perimeter of Rink					
Storage Area					
Equipment					
Garbage Containers					
Signs					
Fencing					
Parking Lot					
Walkways					
Emergency Vehicle Access					
<u>Outhouse</u>					
Notes:					

Time	AM	PM	Identify Condition & Corrective Action Taken	<b>Operator</b> (Please Print)
:				
:				
:				
:				
Comments: (I	Describe a	ny extra	ordinary circumstances and action taker	n)
		,		
<u> </u>				

### What to do in case of Accident or Incident

Deal with medical emergencies immediately by calling "911" from the nearest phone.

If a problem arises volunteers should call the appropriate Recreation Department staff at 705-744-2700, during regular working hours or 705-497-6961, after hours. On evenings and weekends volunteers will receive a call back as soon as possible from an on-duty supervisor.

In all cases, be prepared to give the following information:

- 1. Your name and phone number.
- 2. The name and location.
- 3. The problem as you see it.

**Note:** It is important that all persons involved in maintaining, flooding and operating the rink carefully complete the log sheets documenting the work performed. The log sheets you provide to the Recreation Supervisor will be kept in Municipal files. This documentation, along with completed, signed accident/incident report forms will be maintained for reference should any injury become the basis of an inquiry or legal claim.

#### **ATTACHMENT 2**

### Outdoor Ice Rink Daily Inspection Form for Volunteers

Date/Time:_____ Volunteer Name(s): _____

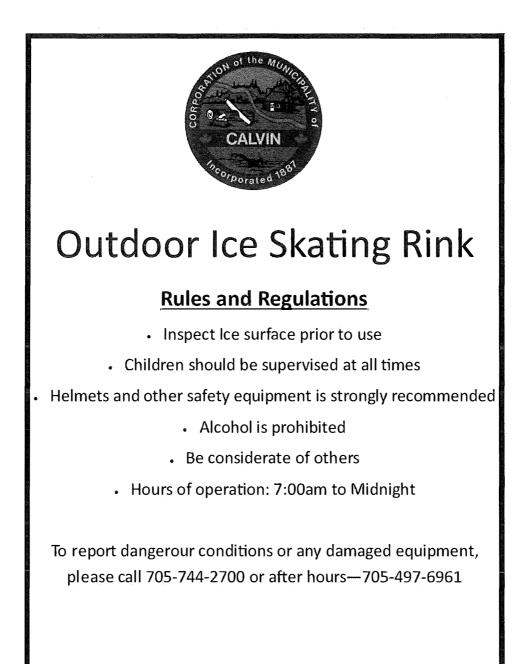
Signature(s): _____ Hours Worked: _____

ITEM	ACCEPTABLE CONDITION	NATURE OF DEFECT
Perimeter Boards (Snow Clear		
from top and bottom of boards)		
Ice Surface Condition		
Lighting (on/off and after 5pm only)		
Parking		
Emergency Access (Access to Change Room and Rink – Clear of Snow)		
Other		

NOTES:

- 1) A inspection sheet must be completed and left in the designated area in the change room.
- 2) Ice Skating Rink defects shall be reported immediately. Please contact the Municipality of Calvin by e-mail at fire@calvintownship.ca_or by telephone at705-744-2700 or After Hours at 705-497-6961.

#### ATTACHMENT 3



#### **Cindy Pigeau**

Subject:

FW: East REgional Broadband Steering Committee Update

Good afternoon everyone,

First of all I do surely hope this finds you all well and finding ways to work through what is clearly a most challenging time, professionally and personally.

I wanted to take a moment to update you on what is happening with our project and the funding programs we are looking to participate in.

#### <u>CRTC</u>

We submitted our application to the CRTC fund in plenty of time (deadline was changed to June 01), so now we wait to hear who will be chosen for projects in that program.

#### PROVINCIAL BROADBAND FUND

As I'm sure you have heard by now, there was an announcement today regarding a small Provincial Broadband Fund, (150 Million). News release here: <u>https://news.ontario.ca/opo/en/2020/06/ontario-improving-broadband-and-cell-service-for-rural-communities.html</u>

This 150 Million is not new funding, but part of the original 315 Million dollar Provincial Broadband Fund announced last year. The applications are not yet open but as soon as they do, will of course submit an application for our project. We are hoping that more areas will be eligible such as Mattawa and Mattawan and I have already spoken with the vendor who is of course willing to redesign the network to accommodate more eligible hexagons if they open up. We will re-work the applications if they do.

Very soon you will see a new partnership between CIRA and Blue Sky Net. We will be incorporating the CIRA speed test into connectednorth.ca that will allow ISED to view speed tests in real time. I would encourage you all to urge your citizens to go to connectednorth.ca and take the CIRA speed test that should be up by next week. I will let you know when. It is very helpful to support our applications in this way.

#### FEDERAL BROADBAND FUND

Still no word on when this fund will open. In meetings I have had with the AMO/MOI working group, it is clear that the Province hopes to see the Federal fund open up at the same time as theirs, so we can stack the funding.

That's it for now, but as always, if you have any questions, feel free to reach out!

Stay well,

Susan

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A.

Ministry of Municipal Affairs and Housing

Office of the Minister

777 Bay Street, 17th Floor Toronto ON M7A 2J3 Tel.: 416 585-7000

#### Ministère des Affaires municipales et du Logement

Bureau du ministre



777, rue Bay, 17^e étage Toronto ON M7A 2J3 Tél. : 416 585-7000

234-2020-2264

June 4, 2020

The Honourable Navdeep Bains Minister of Innovation, Science and Industry <u>Navdeep.Bains@parl.gc.ca</u>

The Honourable Catherine McKenna Minister of Infrastructure and Communities Catherine.McKenna@parl.gc.ca

The Honourable Maryam Monsef Minister of Rural Economic Development Minister for Women and Gender Equality <u>Maryam.Monsef@parl.gc.ca</u>

Dear Ministers:

I am writing today to add my voice, and those of Ontario's municipalities, to the call for urgent federal action to provide immediate funding for reliable broadband access across Ontario.

I have the privilege of meeting regularly with Mayors and council members from across Ontario. From the first day I took office, I have heard that lack of access to reliable highspeed internet service is holding communities, people, and businesses back.

We have worked together to partner with our local governments through our Broadband and Cellular Action Plan to support major investments in under-serviced areas in Eastern and Southwestern Ontario. To support this commitment, we have targeted \$315 million over five years to expand broadband and cellular infrastructure.

Now, as Ontario and our towns and cities are working together to respond to the COVID-19 outbreak, there is even more urgency to address gaps in service and high costs. However, we cannot do this alone - urgent investment from the federal government is required.

While in more northern and rural parts of Ontario internet availability can be limited at best, gaps in coverage persist in southern and urban parts of our province. For many in Ontario, the costs to access service are also prohibitively high.

The lack of broadband access in rural Ontario puts everyone in unserved or underserviced areas at a disadvantage – students seeking help on homework while learning remotely, seniors and other vulnerable individuals looking to access critical services, and business owners working hard to keep afloat and compete during challenging times.

Broadband limitations also restrict the services that rural and northern municipalities can provide to their residents. Ontario's municipal leaders and the citizens they serve must be able to embrace digital service delivery now to respond to the pandemic and to deliver public services efficiently and equitably over the long term.

I know that Ontario, our local governments and Canada all share the same goal: that we can bring our full potential to the task at hand to recover from the COVID-19 outbreak and the resulting impacts on our economy. Our Mayors, councils, community groups and citizens are already developing recovery plans and strategies. Broadband infrastructure is an essential building block, and we will need your commitment to invest, without delay, in the future of Ontario's towns and cities.

I have taken the liberty of copying the Minister of Families, Children and Social Development as I know Minister Hussen also has a strong interest in supporting and strengthening communities. As well, I have copied my colleague, the Honourable Laurie Scott, Minister of Infrastructure, under whose purview broadband falls.

Sincerely,

The Honourable Steve Clark Minister of Municipal Affairs and Housing Ontario

c. The Honourable Ahmed Hussen Minister of Families, Children and Social Development <u>Ahmed.Hussen@parl.gc.ca</u>

> The Honourable Laurie Scott Minister of Infrastructure, Ontario

Heads of Municipal Council (Ontario)



May 28, 2020

Will Bouma, MPP 96 Nelson Street Suite 101 Brantford, ON N3T 2X1

Sent via email will.bouma@pc.ola.org

Phil McColeman, MP 108 St. George Street Suite 3 Brantford, ON N3R 1V6

Sent via email phil.mccoleman@parl.gc.ca

#### Re: Essential Workers Day – March 17

Please be advised that Brantford City Council at its meeting held May 26, 2020 adopted the following:

#### 10.1 Essential Workers Day – Councillor Wall

WHEREAS the Province of Ontario enacted a Declaration of Emergency on March 17th, 2020 in response to the COVID-19 Worldwide Pandemic; and

WHEREAS during the state of emergency certain services have been deemed essential services by the Government of Ontario; and

WHEREAS citizens are asked to isolate at home to reduce the spread of COVID-19 as essential workers continue to work and provide an essential service to their community; and

WHEREAS essential workers across the country are risking their lives; and

WHEREAS some essential workers have been stricken with illness, suffered trauma or injury, or lost their lives as a result of providing an essential service; and

WHEREAS without this dedicated workforce, essential services, including but not limited to, healthcare, police, fire, paramedics, military, social services, community services, food distribution, agriculture, postal and delivery services, education, security, transit, financial services, hospitality, commerce, manufacturing, construction, maintenance and repair, waste management, sanitation services, government, and administrative services would fail to function; and

WHEREAS our community owes a profound debt of gratitude to every single essential worker who ensured our community could continue to operate;

NOW THEREFORE, the Municipal Council of The Corporation of the City of Brantford HEREBY RESOLVES as follows:

- A. THAT March 17 BE PROCLAIMED by the Council for The Corporation of the City of Brantford to be Essential Workers Day in the City of Brantford; and
- B. THAT the Clerk BE DIRECTED to provide a copy of this resolution, with a covering letter, to MPP Will Bouma and MP Phil McColeman to respectfully request that the Government of Ontario and the Government of Canada formally declare March 17 to be Essential Workers Day to honour all of the essential workers who sacrificed so much during the COVID-19 pandemic; and
- C. THAT all municipalities across Ontario and Canada BE INVITED to proclaim March 17 to be Essential Workers Day in their respective municipalities, and that a copy of this resolution be provided to AMO, LUMCO, FCM, and ROMA for that purpose.

Tanya Daniels City Clerk tdaniels@brantford.ca

cc All Ontario municipalities Association of Municipalities of Ontario (AMO) Large Urban Mayor's Caucus of Ontario (LUMCO) Federation of Canadian Municipalities Rural Ontario Municipal Association (ROMA)





Via e-mail: <u>premier@ontario.ca</u> <u>steve.clark@ontario.ca</u>

May 19, 2020

The Honourable Doug Ford Premier of Ontario Legislative Building, Room 281 Queen's Park Toronto, Ontario M7A 1A1

The Honourable Steve Clark Minister of Municipal Affairs and Housing 17th Floor, 777 Bay Street Toronto, Ontario M5G 2E5

#### Re: Immediate Financial Assistance for Ontario's Municipal Governments

Dear Premier Ford and Minister Clark:

We are writing to you both on behalf of the Association of Municipalities of Ontario (AMO) and the Canadian Union of Public Employees (CUPE) Ontario to urge your government to take immediate investment measures to support the financial stabilization of Ontario's municipalities and the recovery of local economies.

As you both know only too well, these are extraordinary times posing existential challenges to our province and its communities, not the least of which being our municipalities and their employees. But, as the saying goes, 'extraordinary times call for extraordinary measures' and a first ever, joint AMO-CUPE letter to your government must qualify as one of those.

Ontario's municipal governments, and CUPE and its members, are partners in the delivery of many of the services the people of Ontario rely on most, services expected 365 days a year.

Our province is unique in Canada with municipalities being responsible for the delivery of so many key human services including those for the most vulnerable in society.

Today, Ontario's municipal governments are struggling to respond to the COVID-19 emergency, to help community members get through each new day, and to play their indispensable role in rebuilding our damaged economy.

It is not an overstatement to say they cannot succeed without immediate provincial (and federal) financial assistance. Any of the limited fiscal tools currently available to Ontario municipal governments (property tax increases, service cuts and cancelling capital investment) would have the effect of undermining the desired economic recovery.

One tool in particular, which although some may feel inclined to consider, we both must stress would emphatically not be helpful is the expanded use of debt. This tool does not work for municipalities. It would be counterproductive, setting up structural challenges that would be more costly and take an immeasurably long-time to fix and fully recover. Also, it remains AMO and CUPE's shared view that continuing to deliver the vital local services our communities expect means that staff layoffs, in particular, are simply not a desirable option

AMO and CUPE Ontario share many goals. Among them are financially sustainable municipalities, a strong economic recovery in communities in every part of Ontario, and the safe and timely return to work of municipal employees. These goals cannot be achieved without emergency financial assistance.

The Federation of Canadian Municipalities (FCM) proposal for municipal financial assistance and essential support for transit services is comprehensive, equitable, and practical, and warrants immediate attention and a positive response. The recently announced federal-provincial cost-shared (75:25) program to boost wages for low-income essential workers provides an ideal model for Canada to work with Ontario to deploy this essential financial support effectively and immediately.

On behalf of AMO's members and CUPE Ontario's members, we urge the governments of Canada and Ontario to extend your successful collaboration to the immediate provision of financial assistance for municipalities.

At the same time, as provincially based organizations, both AMO and CUPE have a unique obligation to raise thoughtful proposals for provincial action, today, not only to help bridge this pandemic, but to position our municipal governments, as local service providers, to emerge intact and strong as they go forward into the post-pandemic era. As our Premier and Minister of Municipal Affairs and Housing, you know the current funding problem all too well. Municipal governments are burning money at an unprecedented and unexpected rate. AMO and CUPE both want to help municipalities to find solutions that protect public service delivery without laying off workers. There is simply no real resolution to this immediate and longer-term financial crisis without material intervention from the other orders of government.

Set out below, we believe, are potential high-level solutions that are valuable, viable, and vital to the discussions you are already no doubt having on this matter. Together, we ask you to consider these proposals on an urgent basis:

- Establish an appropriate cost share arrangement for mandated municipally operated services such as public health, land ambulance services and public transit. The growth in demand for Public Health and land ambulance services, and in the cost challenge they pose to local communities, should go without saying. Further, and as you know, the province used to support transit operating costs at 50%, not to mention that the pandemic now imposes a need for emergency funding. Additionally, municipal governments and the province could do well to, together, examine operational support needed for other human and social services such as public rent geared to income housing and addressing the rent scales issue.
- Increase funding to the 47 municipal service mangers that deliver critical local services and have relationships with community agencies. Today, these services are more important than ever, and as we wait for the federal government to act, another significant investment from the province, like the one in the last financial update, would be a way to lead by example, stimulate local economic activity, and enhance services to those left vulnerable.
- Allow Ontario's municipal governments the ability to have the full range of revenue tools under the *City of Toronto Act* to use after a council deliberation and approval. These tools have a progressive underpinning and can be adjusted further to appeal to those who have the greatest capacity to pay.

In considering these proposals, it bears repeating that one of the principal impacts of the COVID 19 experience has been to sensitize all Ontarians to the life and death need of public services. AMO and CUPE both strongly believe that our fellow citizens of all political persuasions are more keenly aware of this than at perhaps any time in our post war history.

It is our shared desire to discuss these solutions, and more with you; especially how they could meet short and long-term goals for investment in greening our cities for both physical and social infrastructure.

This pandemic has brought our organizations together to advocate on behalf of our members, the municipal workers and local municipal officials that are stewards of our communities. Just as the pandemic has helped CUPE and AMO to better appreciate the extent of our shared concerns, we are confident that it also true for the province to truly grasp the dire need local governments are in. It was the Great Depression that led to municipalities' restriction on borrowing for operating funds. That period demanded bold moves to lead our communities to recovery. It is not an understatement that this pandemic coupled with a major recession just over a decade ago dictates we renew our daring and take some big steps forward that make long term investments.

We look forward to discussing these critical matters and our joint requests with you soon.

Sincerely,

Jamie McGarvey President, AMO

Shed Hele

Fred Hahn President, CUPE Ontario

#### CC:

The Honourable Justin Trudeau, Prime Minister of Canada The Honourable Bill Morneau, Minister of Finance, Canada The Honourable Chrystia Freeland, Deputy Prime Minister of Canada The Honourable Rod Phillips, Minister of Finance, Ontario The Honourable Peter Bethlenfalvy, President of the Treasury Board, Ontario The Honourable Monte McNaughton, Minister of Labour, Training and Skills Development, Ontario President Bill Karsten, Federation of Canadian Municipalities Mark Hancock, President, Canadian Union of Public Employees

Brian Rosborough, Executive Director, AMO



FEDERATION FÉDÉRATION OF CANADIAN CANADIENNE DES MUNICIPALITIES MUNICIPALITÉS

# **Municipal Asset Management Program** Grants for Municipalities

**Application Guide** 

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The Municipal Asset Management Program is an eight-year, \$110-million program designed to help municipalities make informed decisions about infrastructure investment. The program is delivered by the Federation of Canadian Municipalities and funded by the Government of Canada.

# Program summary

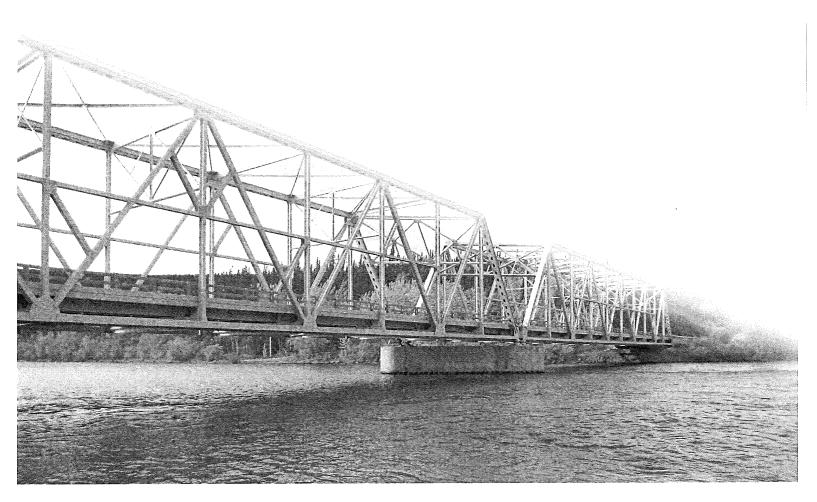
The Municipal Asset Management Program (MAMP) is an eight-year, \$110-million program funded by Infrastructure Canada to support Canadian municipalities and communities in making informed infrastructure investment decisions based on stronger asset management practices. The program offers municipal grant funding (the subject of this guide), as well as grants to partner organizations to provide training and capacity-building activities to increase skills within local governments to sustainably maintain their asset management programs now and in the future.

For more information on MAMP, including partner grants as well as training and capacity-building activities, visit our website: <u>fcm.ca/assetmanagementprogram</u>.

This funding offer is open to all municipal governments in Canada. It focuses on building strong foundations in asset management by supporting activities that incorporate asset management into daily practices. **Subject to funding availability**, applications will be accepted until **October 31, 2022**.

All projects must be completed and final reports submitted by March 31, 2024.

This guide outlines everything you need to know to submit an application. It should be read in its entirety before completing or submitting an application. Refer to the Quick Start Guide for an overview of the steps required to successfully complete the MAMP Grants for Municipalities application.



# Quick Start Guide — MAMP Grants for Municipalities

#### The Asset Management Readiness Scale

The <u>Asset Management Readiness Scale</u> (AMRS) will be used to evaluate your proposed project. You can also use this scale to help you plan, prioritize, and set milestones to manage the assets in your municipality.

If you have not reviewed the documentation that describes the <u>AMRS</u>, STOP this application process and learn about it and <u>how you can use it to assess your current state of asset management maturity and identify</u> areas for improvement.

#### Applicant eligibility

The main target group for MAMP Grants for Municipalities program is Canadian municipalities. If you are a Canadian municipality, you are well on your way!

If you are applying in partnership with a Canadian municipality, please read section 2 of this guide for more detailed eligibility criteria.

#### Project scope

To qualify, your project must lead to improvement of your municipality's asset management practices (progress is measured using the AMRS). This could include a range of practices. Here are a few examples: creating a policy, strategy and roadmap; creating asset class-specific asset management plans; or improving your employees' asset management skills. For more details on which activities can be undertaken, please refer to section 1.1.

Your project must focus on municipally owned infrastructure assets. These can be either constructed or natural assets. Consider adding the impact of climate change to the risk assessment section of your asset management plans; it is best to plan for the impact it will have on your investment decisions.

#### Capital works do not qualify for this funding.

#### **Project timing**

#### **Related approval timelines**

MAMP Grants for Municipalities proved to be very popular in the last round of funding, with applications coming in at a much greater rate than we had predicted. Assuming that this second round will be just as popular, it is difficult to predict how long it will take to process and approve your application. For this reason, we recommend that you create your project with flexible timelines. For example, if your project involves activities that are seasonal, be prepared to delay the start date to accommodate the technical review process.

You can reduce processing time by taking the necessary time up front to ensure that your application meets all of the submission criteria. Please read the full text of this guide and refer to it often to ensure that you have adequately covered all requirements.

#### Summary of application documents

We have created a simplified application process with streamlined reporting needs to meet the requirements of our funding agreement with Infrastructure Canada, while at the same time allowing for an efficient third-party technical review of your application. The following will be required in your application package:

#### 1. Application form

You will need to complete the application form, which includes: identification and contact details; a short project description; clear tangible deliverables for each of your identified activities; and your assessment of your current AMRS maturity and what improvement(s) you expect to see immediately after completing your project. You will also identify in your application the principal outcomes of your project that will improve your AMRS maturity, summarize the resources you will dedicate to the project, and outline how your project fits with your province or territory's approach to asset management in the municipal sector.

#### 2. Asset Management Readiness Scale assessment tool

As a part of your application, you will need to indicate your asset management readiness competency levels by using the AMRS assessment tool (please use the MS Excel worksheet provided) to address each outcome area in the notes section. Every community and organization manages its assets and the tool was designed to help you understand and describe your current asset management practices.

#### 3. Workplan and budget

You will need to identify one to three activities that you will undertake to achieve your project's goals. Then you will need to identify the costs associated with each of those activities (please use the MS Excel worksheet provided).

#### 4. Resolution

Submit a council (or board) resolution authorizing/supporting your asset management project, clearly stating that it commits to the municipality's/organization's portion of project costs. We have created a template that you can use for your resolution.

#### 5. Letter of support

If you are a municipal partner applying for funding in association with a municipal government, you must provide a letter of support from the municipal government.

#### 6. Letter of commitment

If you are submitting an application as part of a group of municipalities that are collaborating to improve knowledge-sharing or achieve economies of scale, you will need to include one letter of commitment signed by each of the participating communities. The letter should identify the expected tangible benefits of working together. Each municipality should include a copy of that letter with their application to MAMP.

#### Summary

While this quick start guide does not contain all the details you will need to consider in order to successfully complete a funding application, we hope it helps you understand the overall effort required. A thorough understanding of the AMRS resource and this Application Guide will help you prepare an application that meets all requirements, eliminating the need for multiple information exchanges between you and the MAMP team. These exchanges can significantly add to the application processing time.

# 1 Eligible activities

#### 1.1 What activities are eligible?

The Federation of Canadian Municipalities (FCM) strives to be flexible in funding projects that improve municipal decision-making related to infrastructure. If you do not see your proposed activity on this list, please contact an FCM representative.

Eligible activities	Examples
Asset management assessments	Asset management needs assessments or risk assessments
Asset management plans, policies and strategies	<ul> <li>Development of asset management strategies, policies, or plans; or asset risk management plans</li> </ul>
Data collection and reporting	<ul> <li>Asset condition assessments</li> <li>Data collection to establish and track levels of service</li> </ul>
	<ul> <li>Inventory of existing assets (e.g., type of asset, asset ID, location, costs to operate and maintain, future costs to replace, remaining useful life)</li> </ul>
	Long-term financial modelling to support asset management decisions
	Improvements to data reporting (e.g., introducing a "state of infrastructure" report)
Training and organizational	Asset management training for employees and/or elected officials
development	<ul> <li>Establishment of an asset management committee (e.g., developing terms of reference, facilitating discussions)</li> </ul>
	<ul> <li>Clarification of asset management roles and responsibilities across the organization (e.g., modifying job descriptions)</li> </ul>
	<ul> <li>Adoption of new asset management systems or processes (e.g., paying for internal or external resources to lead organizational change)</li> </ul>
Knowledge transfer	<ul> <li>Contributions to communities of practice, conferences and peer-to-peer learning opportunities (e.g., time employees spend developing materials to share or giving presentations)</li> </ul>
	<ul> <li>Supporting a peer community in its asset management work (e.g., time employees spend mentoring another municipality)</li> </ul>
	• Developing or adapting frameworks, tools, training or approaches to use in your organization

#### Ineligible activities

- Any activity and/or effort conducted in the normal course of business not related to the improvement of asset management practices (e.g., regular operation, normal repairs and/or maintenance expenses, etc.)
- · Employee time that is not directly associated with eligible asset management-related deliverables
- · Employee time spent participating in training or learning events
- Collection and organization of data for the sole purpose of meeting PS-3150 requirements
- Development of a software program

#### **1.2** What costs are eligible?

Eligible costs include all costs considered to be direct and necessary for the successful implementation of a project. Please see <u>Annex A</u> for full details.

# 2 Who can apply

This funding offer is intended to support Canadian municipal governments and eligible municipal partners. Eligible applicants are defined as follows:

#### 1. Municipal governments*

Individual municipal governments (e.g., towns, cities, regions, districts, etc.; and local boards thereof)

#### 2. Organizations applying in partnership with Municipal governments**

A municipal partner is one of the following entities:

- a. a municipal corporation
- **b.** a regional, provincial, or territorial organization delivering municipal services
- c. an Indigenous community (Note: Certain Indigenous communities require a shared service agreement related to infrastructure with a municipal government to be eligible. Contact FCM for additional details.)
- **d.** a not-for-profit organization with a focus on municipal services

#### 3. Applying collaboratively***

Applicants for collaborative projects are required to clearly explain and demonstrate the added value and benefit that the collaboration will provide. This could include:

- economies of scale associated with the hiring of other resources;
- holding regular sessions to provide knowledgesharing among peer communities;
- sharing best approaches for surmounting challenges associated with their asset management projects; and/or
- sharing the group's asset management best practices with other peer communities (i.e., mentoring other municipalities).

*Geebec municipalities that apply for funding from MAMP must submit their application through Guebec's Ministère des Affaires municipales et de l'Habitation (MAMH) web portal. Follow the steps below to prepare your application. When you are ready to submit your application, refer to section 5 of this guide, which outlines how to apply and gives special instructions for submitting your application through MAMH.

"Municipal partners must apply for funding in association with a municipal government and must demonstrate municipal commitment to the projectby providing a letter of support.

"Two or more municipalities can apply for funding using a collaborative approach. You and your co-applicants will need to identify each of the peer communities participating in the collaborative approach and identify specific. tangible benefits that are directly linked to the group approach on your application form. Even if applying using a collaborative approach, each community is expected to submit its own application package.

### 4. Applying for funding of an additional project

MAMP seeks to fund as many municipalities as possible and preference may be given to applicants that have not previously received MAMP funding. However, we will consider submissions from second-time applicants who are committed to sharing asset management knowledge best practices and results of their projects with their peers and/or improving asset management knowledge in the municipal sector. These applicants are required to identify the measures they would take to share their newly garnered expertise in order to qualify for a second round of project funding.

Please note that private-sector entities are not eligible as municipal partners; however, such entities may be subcontracted by an eligible recipient to provide services toward eligible activities.

# 3 Funding and project scope

#### 3.1 Contributions

The maximum MAMP contribution to a project is \$50,000. But no funding request is too small. Other (non-FCM) funding sources can be stacked to cover 100 per cent of your project costs (for example, the Gas Tax Fund and/or other government funding).

Applicants may qualify for one of the following funding opportunities:

- 1. Municipal governments with a population above 1,000*: 80% of eligible costs
- 2. Municipal governments with a population of or under 1,000*: 90% of eligible costs
- 3. Indigenous communities: 90% of eligible costs
- 4. Two or more municipal governments applying as a group for a collaborative application: 90% of eligible costs

***NOTE:** MAMP uses the municipal population data taken from the Statistics Canada 2016 Census as the only source of data for determining if your municipality is at or under the required 1,000 inhabitants to qualify for this 90% funding ratio.

#### 3.2 Project length

The maximum project length is 12 months. The project start date (the date from which FCM recognizes eligible costs) can be on or after the date that FCM confirms eligibility of the proposed project after reviewing the application. It is the applicant's responsibility to ensure that the proposed project is reasonable for the allocated timeline.

All reimbursable costs must only be incurred during the project duration, i.e., between its start and end dates. Costs incurred before the official approval of the proposed project (including eligible costs) are incurred at the applicant's own risk.

Also, please note that receiving confirmation that your application is eligible does not necessarily mean that the application will be approved for funding.

#### 3.3 Project scope of work

The scope of the project must focus on assets owned by the municipality. Both built and natural assets are eligible.

FCM encourages applicants to consider the impact of climate change^{*} as one risk associated with municipal service provision to residents and other stakeholders. The impact of climate change^{*} can be explicitly mentioned in a municipality's asset management policy and flow through to its other asset management business processes.

*Please visit <u>Learning Journey: Climate resilience and asset management</u> for more information about integrating climate considerations into your business practices.

Applicants must obtain approval from FCM before making any change to their submitted project scope. FCM's approval is not automatically assured, and a request could result in the new scope having to be re-submitted for a third-party technical review.

#### 3.4 Eligibility of costs

Any costs incurred by the applicant before FCM receives the completed application and confirms its eligibility are incurred at the applicant's sole cost and are ineligible.

FCM is not legally obligated to fund any costs that may have been incurred until a grant agreement between the applicant and FCM has been signed.

Please refer to <u>Annex A</u> for a detailed list of eligible costs.

### **4** When to apply

FCM accepts applications for projects on a continuous basis, year-round, until October 31, 2022 at the latest. But please note that Grants for Municipalities is very popular and funding may be fully allocated prior to this date. FCM is under no obligation to support projects once all available funding has been committed.

Second-time applications will be considered only after the applicant's first project has been completed and funds have been disbursed. Each municipality may have only one active project at any given time. Funding is subject to availability.



# **5** How to apply

#### 5.1 What is required to complete an application?

A completed application comprises four or five documents, depending on the application type:

- 1. completed application form
- 2. completed Asset Management Readiness Scale (AMRS) assessment tool (using provided MS Excel worksheet template)
- 3. completed workplan and budget (using provided MS Excel worksheet template)
- 4. resolution from council, band council, or board of directors
- 5. signed letter of support or letter of commitment (if applicable)

### We recommend following these steps in the order listed here to ensure that you provide all of the information needed for a complete application:

#### Step 1: Verify eligibility

Ensure that you are an eligible applicant — either a municipal government or a municipal partner. If you are not a municipal government, ensure that you provide a letter of support from your partner municipal government.

If you are submitting an application as part of a group of municipalities that are collaborating to improve knowledge-sharing or achieve economies of scale, you will need to include **one letter** of commitment signed by **each of the participating communities**. The letter should identify the expected tangible benefits of working together. Each municipality should include a copy of that letter with their application.

#### Step 2: Download all documents

Download the following:

- 1. application form
- 2. AMRS assessment tool
- 3. workplan and budget template
- 4. sample resolution template
- 5. sample letter of support or letter of commitment template (if applicable)

Please note that the <u>Asset Management Readiness Scale (AMRS)</u> is an essential part of this process. Don't skip downloading it, and make sure you refer to it often.

Save the application form to your computer or other device so that you can edit it and save changes. Open the file using <u>Adobe Acrobat</u>. If you see a **d**ialogue box asking whether you trust the links from FCM, please click "trust."

#### Step 3: Complete the self-assessment using the AMRS

The Asset Management Readiness Scale (AMRS) is a tool designed to determine the current state of an organization's asset management practices and progress. The scale is used to track the proposed outcomes and tangible benefits of a project.

To conduct a self-assessment, gather a cross-functional team to assess the current state of your asset management practices. Use the AMRS to evaluate your organization's status in **each of the five competencies**. Each competency has five levels and each level is further broken down into three outcome areas.

Please use the AMRS assessment tool (the MS Excel worksheet provided) to indicate your level according to the AMRS and address each outcome area in the notes section. Please note that the assessment should represent the asset management practices of the entire organization.

#### The AMRS describes five key competencies:

- · Policy and governance
- · People and leadership
- Data and information
- Planning and decision-making
- Contribution to asset management practice

#### > Step 4: Identify your proposed activities

Review the list of eligible activities in section 1.1 of this guide to help you identify a minimum of one and up to three activities that you feel are appropriate for your organization. Each activity must include a minimum of one corresponding deliverable that you will provide to FCM to demonstrate the completion of each activity. Each deliverable must be in the form of tangible documents (e.g., reports, assessments, training materials, before-and-after screenshots displaying improved data, etc.).

Activities should be descriptive enough for reviewers to understand your project and determine if your planned activities will result in the outcomes you have identified. Include a description of *why* the activities selected are a priority at this time and *how* the activities and outcomes of the project will improve your asset management capacity.

Please ensure that the activities can be completed within 12 months.

#### Step 5: Identify your target levels

With your proposed activities in mind, return to the Asset Management Readiness Scale (AMRS). Identify your "expected future state" for each activity. This is the level on the readiness scale that you anticipate achieving by the end of your project. These should reflect the levels you realistically anticipate reaching within the timeframe of your project.

We recognize that improvement of asset management practices is incremental and ongoing. In some cases, the activities that are most important to you may not result in a full level change on the AMRS. As long as you describe the anticipated improvement in detail in the "expected future state" section of the AMRS assessment tool, your project will be considered. Please list the specific outcomes on the scale that are likely to be achieved through your proposed activities.

In addition to immediate outcomes, you should also describe the impact that these activities, as well as other future activities that you plan to undertake, will ultimately have on your municipality or community. Refer to section 9 of the application form.

### Step 6: Answer the remaining questions in the project description section of the application form

Complete the application form. This includes:

- A working title and a high-level description of the project, which will be used to publicly describe the project should your application be approved.
- Information about the human resources needed to deliver your project. In the workplan and budget template, you will be asked to identify the human resources required for each task. In the application form, please provide specifics about the internal and external human resources to be used and their experience. If you have collected quotes for externally sourced human resources, please provide this information in the application form.
- Information on how your proposed project fits with your province or territory's approach.
- One to three challenges or risks you anticipate during the project and how you plan to mitigate these challenges.

#### Step 7: Complete the workplan and budget template

Input the activities from section 8 of your application form into the workplan and budget template. Be sure to identify the major tasks and costs associated with completing each activity. The activities in the workplan and budget must be **identical** to the activities listed in the application form. Identify a project start date and project end date in the workplan and budget template, ensuring that your proposed project can be completed in a 12-month period.

Cleary identify the funding source(s) in your budget. You are required to identify funding sources to cover 100 per cent of the total project costs in the "sources of funding" tab. Non-FCM funding sources can be stacked to cover 100 per cent of your project costs (for example, Gas Tax Fund and/or other government funding).

#### Step 8: Pass a resolution in support of your project

Use the sample resolution provided, or draft your own resolution that meets the criteria identified in the sample resolution document. Demonstrate that it has been passed by your council, band council, or board of directors. Your resolution must also include the specific funding dollar amount committed to any project costs that are not covered by the FCM grant or other identified external sources. The resolution must be supplied as, and certified as, an official excerpt of the minutes of the council or board meeting by the official having the authority to do so. Please ensure that the resolution is signed and dated.

#### Step 9: Draft a letter of support or letter of commitment and have it signed (as applicable)

If you are a municipal partner, use the sample letter of support provided, or draft your own letter that meets the criteria identified in the sample letter of support document. Please ensure that the letter of support is signed by the appropriate individuals and dated.

If you are a municipal government, a letter of support is not required <u>unless</u> you are applying for a collaborative project with other municipalities. In that case, a copy of the **letter of commitment** must be submitted by each municipality that is applying as part of a collaborative application.

#### Step 10: Attach documents and submit the application

Attach the **completed AMRS assessment tool, the completed MS Excel workplan and budget** template, the **passed resolution,** and the **signed letter of support** or **letter of commitment** (if applicable) to the application form. Click the green "review" button and ensure your application is complete. When ready, submit the form with the attachments by clicking the green "submit" button on the form. This requires an Internet connection.

If you have any questions about how to complete this application, please call one of our advisors at 1-877-997-9926 or email us at programs@fcm.ca.

#### **Quebec municipalities**

Guebec municipalities applying for funding from MAMP are required to follow the process below to submit their application through the Ministère des Affaires municipales et de l'Habitation (MAMH) portal.

Once you have completed the steps in *How to apply* (outlined earlier in this section of the guide), submit your application to MAMH by following the instructions below (note that the content of the links is available in French only):

- Register and log in to the Portall gouvernemental des Affaires municipales et régionales using your username and password. Please note that this is a government of Quebec site.
- Select the program: "MAMH Programme de gestion des actifs municipaux"
- Upload and submit your completed application form with all attachments.
- MAMH will confirm that it has received your application. Note that MAMH requires 20 working days to review the application.
- MAMH will assess your application to ensure that the projects submitted do not conflict with Quebec government policies and directives.
- Once the assessment has been completed, MAMH will inform the applicant of its decision and send the compliant applications to MAMP for review, MAMP will then complete a review of the application (this is outlined in more detail in the sections below), Note that MAMP will inform the applicant when we have received the application from MAMH and have placed it in the queue for eligibility review.

Please direct any questions regarding MAMH or its government portal to MAMH directly.

### 6 Application review timeline and approval process

#### 6.1 Application receipt confirmation

Within **five business days** of sending your application to FCM, you will receive an email from MAMP confirming that your application has been received. Please contact FCM at **programs@fcm.ca** if you have not received a response confirming receipt of your application within five business days.

#### 6.2 Evaluation and scoring process

Evaluation of the application consists of an initial screening and an independent technical review, as described in section 7. FCM will approve or deny applications based on their technical review score, subject to availability of funding.

#### 6.3 Application decision timeline

FCM is committed to informing you of the results of your application. We will provide monthly updates to applicants on our progress in processing their applications. Quebec applicants should add at least **20 business days** to the timeline for review by MAMH.

#### 6.4 Funding process

If your project is approved, you will receive a funding notification letter followed by a grant agreement. The agreement must be signed by the funding recipient and returned to FCM within two weeks. Grant agreements that are not returned signed by the deadline stated in the accompanying email will be considered null and void, and funding may be re-allocated.

## 7 Application evaluation

#### 7.1 Initial screening (eligibility criteria)

Applications will first be screened for consistency with the following basic criteria:

- applicant is eligible
- AMRS assessment is complete
- · documentation is complete, including a resolution in support of the project
- grant amount is appropriate
- other sources of funding are available to cover total project costs
- project activities are eligible
- project start and end dates are appropriate
- letter of support is attached (if applicable)
- letter of commitment for collaborative applications is attached (if applicable)
- knowledge-sharing approaches are identified (for second-time applicants)

If your application passes the initial screening, you will receive confirmation, via email, that it has been accepted for further evaluation by peer reviewers. If your application is not accepted for further evaluation, FCM will contact you to provide feedback on the missing elements and, wherever possible, permit re-submission of the application in a timely manner.

#### 7.2 Peer review evaluation (technical assessment)

A technical committee of peer reviewers will assess applications based on standards outlined for them in an evaluation guide.

In general, peer reviewers will evaluate applications based on the following considerations:

- the appropriateness of the eligible activities selected to improve the state of asset management practices in the organization;
- the reasonableness of the deliverables and outcomes, based on the activities identified;
- the appropriateness of the identified levels of effort, human and financial resources, and value for money, based on the eligible activities proposed; and
- the anticipated impacts of the proposed improvements on the organization's behaviours, relationships, policies and daily practices.

#### 7.3 Evaluation system

The peer reviewers will evaluate the applications using the criteria and point system in the table below.

#### **Evaluation criteria and points**

Evaluation criteria		Points
Documentation of self-assessed readiness level		20
Appropriateness of activities		20
Human and financial resources		10
Significance of anticipated asset management improvements		30
Workplan and budget		20
	TOTAL	100

#### 7.4 Evaluation criteria

The evaluation criteria will assess the relative impact and proposed benefit of the project. The peer reviewers will evaluate the criteria based on the following considerations:

Documentation of self-assessed readiness level (20%):

- To evaluate the degree of asset management improvement proposed in the application, the peer reviewers require solid baseline information. They are looking for an accurate description of the current level of asset management in the organization. It is critical that the applicant has clearly and thoroughly described the organization's current level of asset management in the notes section of the AMRS assessment tool.
- Specifically, the peer reviewers will confirm that the following information is provided:
  - The rationale for the assessment of the organization's readiness level addresses each of the three outcomes associated with each of the five competencies in the Asset Management Readiness Scale (AMRS).
  - The rationale clearly supports the assessment of your organization's readiness level, so that no interpretation is required.

Appropriateness of activities (20%):

- The application must address an area of asset management with potential for improvement. The peer reviewers will evaluate the appropriateness of the proposed activities in addressing a priority area for improvement identified in the self-assessment.
- Specifically, the peer reviewers will consider the following questions during their evaluation:
  - Are the proposed activities, deliverables, workplan and budget commensurate with the municipality's current state of asset management readiness?
  - Will the activities and deliverables lead to the identified project outcomes, as outlined in the application form?
- The reviewers will give a higher score to municipalities whose activities include mentoring other communities or improving asset management for other municipalities.

Human and financial resources (10%):

- For the proposed activities to be successful, the application must identify sufficient and appropriate human and financial resources. The peer reviewers will consider the appropriateness of the human and financial resources assigned to the project. Human resources can be external (consultants) or internal (employees). In order to ensure good integration of activities completed by external resources and facilitate capacity-building within the organization, it is ideal for municipalities to include employees in the project work to the furthest extent possible.
- Specifically, the peer reviewers will consider the following questions during their evaluation:
  - Are the resources assigned to the project sufficient for the project's scope and required level of effort?
  - Does the assignment of resources demonstrate a commitment by the municipality to complete the identified activities?
  - Are roles and responsibilities clearly assigned for each of the human resources?
- The reviewers will give a higher score to those applicants leading training sessions or mentoring other communities.

Significance of anticipated improvements (30%):

- The goal of the Municipal Asset Management Program is to support sustained improvement of asset management practices at the municipal level, resulting in better evidence-based decision-making for infrastructure investments. Therefore, the main consideration in the evaluation of applications is **the degree to which the proposed project will improve asset management practices**. Even proposed projects with minor improvements in a single area may be eligible for funding.
- Specifically, the peer reviewers will consider if the proposed activities are likely to lead to the outcomes identified in the application form.
- The reviewers will examine the direct, immediate results of the project.
- Outcomes that also demonstrate leadership in the development or dissemination of asset management knowledge in municipalities will receive a higher score.

The peer reviewers are looking for improvement in the municipality's asset management practices, whether or not that improvement leads to a change in level on the Asset Management Readiness Scale. Peer reviewers are not evaluating applications based on the applicant's <u>current level</u> on the AMRS but are looking for how the proposed activities align with the AMRS and will improve the municipality's asset management practices.

Workplan and budget (20%):

- The evaluation will consider how complete and appropriate the workplan and budget are, relative to the project scope. The evaluation will also consider whether other sources of funding needed for the project can be obtained.
- Specifically, the peer reviewers will consider the following questions during their evaluation:
  - Are the workplan and the budget both well defined, with tasks that support the proposed deliverables and outcomes identified for each activity?
  - Is the workplan sufficiently detailed to give the project a high likelihood of success?
  - Does the budget represent good value?
  - If additional funding is required from other sources, can it be obtained?

#### 7.5 Re-submission of applications

Wherever an application is deemed unsuitable for funding, the applicant will be given the opportunity to receive feedback on the reason(s) why. While decisions are final, FCM will work with the applicant to address gaps in promising applications so that they can be re-submitted—provided that funding was not denied for eligibility reasons. An application that has addressed FCM's feedback may be re-submitted one-time only.

# 8 Intellectual property

The Municipal Asset Management Program retains copyrights to the project description and final report. With the recipient's consent, FCM may share other documents developed as a result of this funding program that will benefit the broader municipal asset management community. Intellectual property (IP) developed by the recipient(s) as a result of this funding program will be owned by the recipient(s). Background IP (patents, copyright, software) and any third-party technology rights remain with the original owner(s).

If you are working with a third party who will be producing a document for you that will form part of the deliverables of your project, you are required to:

a. include in your agreement with the third party (e.g., engineering consultant) statements that the copyright to the materials is assigned to the municipality (a written copyright assignment agreement)
 [Note: in this case the third party must delete their copyright notation on the document];

or

**b.** include in your agreement with the third party (e.g., engineering consultant) statements that the third party grants the municipality a broad copyright license with the ability to give a broad copyright license to FCM (a written copyright license agreement).

# 9 Disbursements

Funds will be disbursed when the recipient delivers a completed final report that meets the reporting requirements. This includes the following:

#### 1. A final report document that:

- summarizes the completed project;
- describes the outcomes and knowledge developed;
- describes the impacts of the project on infrastructure-related decision-making on the organization and the broader community; and
- includes lessons learned.
- 2. The deliverables related to your project activities as specified in the grant agreement.
- **3.** An updated self-assessment using the Asset Management Readiness Scale (AMRS) assessment tool, identifying progress achieved.
- 4. A summary of the actual eligible project expenditures accompanied by an attestation from an officer of the organization.

Templates for reporting on the requirements noted above are provided in the grant agreement (for reference). Editable templates will be emailed to the grant recipient before the project completion date. These templates must be used without exception.

Final reports MUST be satisfactorily received within 30 days of project completion.

## 10 Audit requirements

Funding recipients are responsible for maintaining records associated with funded activities until March 31, 2031. All recipients could be subject to audit by FCM or the program funder (Infrastructure Canada), following completion of the MAMP program, until March 31, 2031. Of particular note, labour and consulting costs must be documented in a manner that meets audit standards for verification of eligibility of activity and level of effort (e.g., timesheets).



# Annex A — Eligible costs

Cost category	Eligible costs	Ineligible costs
Pre-application	N/A	Any expenditure incurred prior to FCM's eligible     expenditure date
		Expenditure of developing this proposal or application
Administrative and overhead expenditures	<ul> <li>Administrative expenditures that are directly linked to and have been incurred for the project, such as:</li> <li>Communication expenditures (e.g., long-distance calls or faxes)</li> <li>Outsourced printing or photocopying</li> <li>Acquisition of documents used exclusively for the project</li> <li>Document translation</li> <li>Transportation, shipping, and courier expenditures for delivery of materials essential for the project</li> <li>Design and production of communication products to promote project outcomes and benefits to the public</li> </ul>	<ul> <li>General overhead expenditures incurred in the regular course of business, such as:</li> <li>Office space, real estate fees and supplies</li> <li>Financing charges and interest payments</li> <li>Promotional items</li> <li>Permits or certifications</li> <li>Advertising, website development, project education materials, or expenditures to disseminate project communications products</li> <li>Hospitality expenses (food and drink, alcohol, entertainment, etc.)</li> </ul>
Capital expenditures	Purchase of software related to asset management Note: FCM's contribution to this expense may not exceed 50% of FCM's total contribution to the project	<ul> <li>Any other capital expenditures or amortization expenses</li> <li>Development of a software program</li> </ul>
Equipment rental	<ul> <li>Rental of tools and equipment</li> <li>Related operating expenditures, such as fuel and maintenance expenditures</li> </ul>	Rental of tools or equipment related to regular business activities
In-kind	N/A	Any goods and services received through donation
Training	<ul> <li>Expenditures associated with accessing reference materials, such as standards, templates, and toolkits</li> <li>Expenditures associated with attending training sessions, (provided externally) or bringing training in-house</li> <li>Food and drink, to the extent that these costs comply with the Treasury Board of Canada guidelines, and to the extent that they are necessary to conduct the training/workshop sessions.</li> </ul>	Any hospitality expenses, such as: • Alcohol • Door prizes • Entertainment • Music • Decorations • Flowers, centerpieces • Etc.
Professional and/or technical services	Fees for professional or technical consultants and contractors, incurred in support of eligible activities	<ul> <li>Expenditures associated with regular business activities not related to the project</li> <li>Legal fees</li> </ul>

Cost category	Eligible costs	Ineligible costs
Employee remuneration	<ul> <li>Daily rates actually paid by the Eligible Recipient to its employees in Canada for time actually worked on the implementation of the Project.</li> <li>The daily rate per employee shall include the following costs: <ul> <li>a) direct salaries: actual and justifiable sums paid by the Eligible Recipient to employees in accordance with the Eligible Recipient's pay scales as regular salary excluding overtime pay and bonuses</li> <li>b) fringe benefit: in accordance with the Eligible Recipient's policies, as follows: <ul> <li>i. time-off benefits (prorated to the annual percentage (%) of time actually worked on the implementation of the Project)</li> <li>ii. allowable number of days to be paid by the Eligible Recipient for the following payable absences: statutory holidays, annual vacation and paid benefits</li> <li>iii. actual sums paid by the Eligible Recipient for paid benefits (prorated to the annual percentage (%) of time actually worked on the implementation of the Project)</li> <li>iv. the Eligible Recipient's contribution to employment insurance and workers' compensation plans (where applicable), health and medical insurance, group life insurance, or other mandatory government benefits</li> </ul> </li> </ul></li></ul>	<ul> <li>In-kind contribution of services</li> <li>Participant salaries</li> <li>Expenditures related to regular business activities</li> <li>Overtime pay</li> <li>Bonuses/performance pay</li> <li>Fringe benefits, such as: <ul> <li>sick days</li> <li>pension plan; or</li> <li>any other fringe benefits not listed as eligible</li> </ul> </li> <li>Costs related to ongoing or other business activities and not specifically required for the project</li> <li>Professional membership fees or dues</li> </ul>

Cost category	Eligible costs	Ineligible costs
Supplies and materials	Supplies and materials required to undertake the project	Expenditures related to regular business activities
Taxes	The portion of Provincial/Harmonized Sales Tax and Goods and Services Tax for which your organization is not eligible for rebate	The portion of Provincial/Harmonized Sales Tax and Goods and Services Tax for which your organization is eligible for rebate, and any other expenditures eligible for rebates
Travel and accommodation	For individuals on travel status (individuals travelling more than 16 km from their assigned workplace, using the most direct, safe and practical road):	Any travel expense that is not paid in accordance with the Treasury Board guidelines
	<ul> <li>Travel and associated expenses for implementing partners, guest speakers and consultants to the extent that the travel and accommodation rates comply with the Treasury Board of Canada guidelines, and to the extent that such travel is necessary to conduct the initiative https://www.canada.ca/en/treasury-board-secretariat/services/travel-relocation/travel-government-business.html</li> <li>Where justified, participant travel costs may be claimed with prior written consent from ECM Under the optimized and the secretariated for the prior written consent from the participant travel costs may be claimed with prior written consent from the participant travel costs may be claimed with prior written consent from the participant travel costs may be claimed with prior written consent from the participant travel costs may be claimed with prior written consent from the participant travel costs may be claimed with prior written consent from the participant travel costs may be claimed with prior written consent from the participant travel costs may be claimed with prior written consent from the participant travel costs may be claimed with prior written consent from the participant travel costs may be claimed with prior written consent from the participant travel costs may be claimed with prior written consent from travel costs may be claimed with prior written consent from travel costs may be claimed with prior written consent from travel costs may be claimed with prior written consent from travel costs may be claimed with prior written consent from travel costs may be claimed with prior written consent from travel costs may be claimed with prior written consent from travel costs may be claimed with prior written consent from travel costs may be claimed with prior written consent from travel costs may be claimed with prior written consent from travel costs may be claimed with prior written consent from travel costs may be claimed with prior written consent from travel costs may be claimed with prior written co</li></ul>	
	FCM. Under no circumstances will participant honorariums be covered.	



Subscribe to our e-bulletin to receive up-to-date information on FCM programs:

fcm.ca/fcmconnect

or visit our website: fcm.ca/assetmanagementfunding

# FCM's Municipal Asset Management Program

The Federation of Canadian Municipalities (FCM) announced the latest round of intakes for the anticipated Municipal Asset Management Program (MAMP). The second iteration of the program is similar to the first, requiring the same application process and has comparable parameters for activities.

Eligible activities for MAMP's second round of funding have stayed consistent, allowing municipalities to continue to advance their asset management practices or get started with program development. In order to be eligible, organizations must complete the Asset Management Readiness Scale which assesses the current level of the organization's asset management maturity. The proposed activities must move the organization forward in at least one category of the asset management readiness scale. Completing the readiness scale is an opportunity for your organization to receive input from across departments and to better understand where you are with your asset management program development and the areas you should be improving upon.

In addition to the completion of the readiness scale and application form, organizations must obtain a council resolution showcasing council support for the proposed activities. The readiness scale and council resolution are two imperative components of the MAMP application and should be prioritized during the initial stages of completing your application to ensure that both are able to be attained and submitted.

#### **MAMP** Parameters

#### Eligibility

- Canadian municipal governments
- Organizations applying in partnership with municipal governments:

RESEARCH

- o A municipal corporation
- o A regional, provincial, or territorial organization delivering municipal services
- o An Indigenous community
- A not-for-profit organization with a focus on municipal services

#### **Eligibile** Activities

- Asset management assessments
- Asset management plans, policies and strategies
- Data collection and reporting
- Training and organizational development
- Knowledge transfer

#### **Funding Amount**

- Up to 80% of total eligible project costs for municipalities with a population greater than 1,000 and 90% for municipalities with a population less than 1,000, to a maximum of \$50,000. Municipalities can only use 50% of the grant amount for software purchases
- Projects must be completed within 12 months from the funding approval notice

# SOFTW

#### PSD Deliverables

Building strong communities through robust asset management programs

Several of PSD's products and services are eligible for MAMP funding. PSD can collaborate with your community to determine which deliverables would be best suited to reach your organization's asset management priorities.

- Asset Management Software
- Maintenance Management Software
- Condition Assessments
- Lifecycle Management Strategies
- Levels of Service Frameworks

- Risk Assessment Strategies
- Asset Management Plans
- Asset Management Strategies
- Asset Management Training
- Asset Data Werk

#### **PSD Grant Application Services**

PSD's team of policy analysts assists municipalities in completing competitive grant applications. In the first round of MAMP, PSD completed more than 50 grant applications, tailoring organization's asset management objectives to the program parameters and working alongside municipalities during the duration of the application process. PSD assisted municipalities with completing FCM's Asset Management Readiness Scale, as well as the full grant application requirements.





Secured in Funding





Applications Completed



Successful Applications

# FOR MORE INFORMATION:

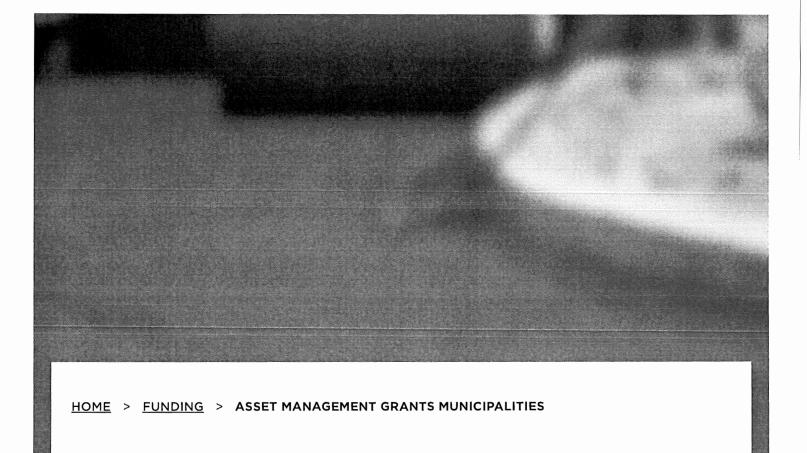
If your organization is interested in applying for the second round of MAMP funding, contact us to discuss your asset management needs and how we can assist with your application.

Asset management grants for municipalities | Federation of Canadian Municipalities

Join Careers Contact us Sign in Français Search



FÉDÉRATION N CANADIENNE DES IES MUNICIPALITÉS



MUNICIPAL ASSET MANAGEMENT PROGRAM

# Asset management grants for municipalities

Municipalities deliver essential services and infrastructure that support Canadians' quality of life. From the roads and bridges that keep people and goods moving, to the treatment plants that make our water safe to drink, local governments are building better lives for residents.

We are offering grants to help your municipality strengthen its asset management practices. This will help you make the most of everv https://fcm.ca/en/funding/mamp/asset-management-grants-municipalities infrastructure dollar. It will help you secure the future of your transportation systems, drinking water and wastewater systems, buildings and other key infrastructure. It will equip you to continue providing your community with reliable services and a high quality of life.

FCM's Municipal Asset Management Program (MAMP) funding will be especially helpful if you are a small or medium-sized community.

Watch this brief video to learn more about this our funding and determine whether your municipality qualifies, then read our application guide below for details on how to apply.



Transcript

### Who do we fund?

#### **Canadian municipal governments**

Apply on your own or team up with another municipality to qualify for an increased percentage of funding support. You can apply if you've previously received MAMP funding, but read the application guide for details on second-time applicants. Quebec applicants must submit their application to Quebec's

atore des manes maneipares et de rinditation met.

Municipal partners (applying in association with a municipal government):

- A municipally owned corporation
- A regional, provincial or territorial organization delivering municipal services
- An Indigenous community with an infrastructure-related, shared service agreement with a municipal government
- A not-for-profit organization that focuses on municipal services

### Which projects do we fund?

We fund a broad spectrum of asset management-related activities:

- Asset management assessments
- Development of asset management plans, policies and strategies
- Asset-related data collection and reporting
- Asset management training and organizational development
- Knowledge transfer around asset management

Don't see your project listed here? Contact us to discuss the possibilities.

### Deadline to apply

We accept applications year-round. Though there is no closing deadline, this call for applications will close when the funding has been allocated.

Projects must be completed within 12 months of receiving your funding approval notice.

### How much funding is available?

- 80% of total eligible project costs, to a maximum of \$50,000 for individual applications
- 90% of total eligible project costs, to a maximum of \$50,000 for applicants:

- Who are an Indigenous community with a shared service agreement
- Who are one of two or more applicants applying to complete a collaborative project

### What's the application process?

- 1. Download and read the application guide.
- 2. Then download and read the Asset Management Readiness Scale (PDF), and complete the Asset Management Readiness scale selfassessment tool (excel file). Your project should help your municipality improve in at least one of the five competencies described in this document.
- 3. Next, if you require assistance, contact an FCM advisor. They can answer any questions you may have about your application:

1-877-997-9926 | 613-907-6208 | programs@fcm.ca

- 4. Finally, download and complete your application form, including:
  - Asset Management Readiness Scale self-assessment (using this template)
  - A Workplan and Budget (using this template)
  - A resolution from your council, band council or board of directors (see a sample resolution)
  - A letter of support from your partner municipality if you're a nonmunicipal applicant (see a sample letter of support)
  - Evidence of your commitment to cooperate with each partner, if you're a municipality that's applying for a collaborative project with other municipalities (see a sample letter of commitment).

District of Nipissing Social Services Administration Board

Conseil d'administration des servicessociaux du district de Nipissing

June 4, 2020

Honourable Sylvia Jones, Solicitor General George Drew Building 18th Floor, 25 Grosvenor St. Toronto, ON M7A 1Y6

Via email to: sylvia.jones@pc.ola.org

#### **RE: DNSSAB as OPP Board**

Dear Solicitor General,

I am writing on behalf of the District of Nipissing Social Services Administration Board (DNSSAB) regarding the provincial government's consultations on the establishment of new OPP detachment Boards. It has been suggested that District Social Services Administration Boards (DSSABs) could expand their mandate in to policing and also function as OPP detachment boards. This topic was recently discussed by our Board and we would like to convey that **having the Nipissing DSSAB oversee an OPP detachment is not a viable option or solution for consideration at this time.** This view is also consistent with that of the Federation of Northern Ontario Municipalities (FONOM) which indicates that "the current DSSAB's would not be the best solution for overseeing the Northern OPP Detachments" (FONOM Media Release, May 14, 2020).

The Board realizes that DSSABs functioning as OPP Detachment Boards may work well in other northern areas based on unique circumstances and on a case-by-case basis. However, in Nipissing District this governance model does not work for the following reasons:

To start, the Nipissing DSSAB Board is comprised of 12 elected officials representing 11 municipalities and two unincorporated areas. Most of our Board members however, represent

200 McIntyre St. E., North Bay, IN P1B 8V6 <u>www.dnssab.ca</u> 200, rue McIntyre Est, North Bay, ON P1B 8V6 Phone: [705] 474.2151 Fax: [705] 474.7155 / Téléphone: [705] 474.2151 Téléphone: [705] 474.2151 Putting People First Intervation Innovation Empowerment Aider les gens avant tout Indervative Collaborer avec nos partenaires Innover en misant sure des idées nouvelles responsabiliser no employés District of Nipissing Social Services Administration Board



Conseil d'administration des servicesseciaux du district de Nipissing

municipalities that operate their own police services – this presents a representation and governance problem with respect to overseeing a local OPP Detachment Board. Next, the OPP Detachment Board boundaries would need to be aligned with the DSSAB district boundaries to avoid additional layers of complexity and governance issues (for example, requiring more than one DSSAB on the OPP Board). Currently, these OPP boundaries are reviewed every five years based on local needs, and our Board believes realigning them to the DSSAB boundaries will be problematic. And finally, both points above have financial implications as the OPP Detachment Board expense would only be apportioned to those member municipalities with an OPP detachment.

Thank you for hearing the Board's concerns. If you have any questions or would like to discuss this in further detail, feel free to contact me at your convenience.

Sincerely,

Mark King, Chairman of the District of Nipissing Social Services Administration Board

cc: Catherine Matheson, CAO, District of Nipissing Social Services Administration Board

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		Department ⁻	Total :		1,820.24
		Department			1,820.24
	Invoice Description         CC1       CC2       CC3         0326       GRADER EXPEND       35% Loader & 65% Grader Dyed Did         0327       LOADER/HOE EXP       GRANT FUELS INC.       35% Loader & 65% Grader Dyed Did         0400       ENVIRONMENTAL       MILLER WASTE SYSTEMS       Grader Systems         0600       SOCIAL SERVICES       CASSELLHOLME HOME OF AGED         0600       SOCIAL SERVICES       CASSELLHOLME HOME OF AGED         0700       RECREATION       HYDRO ONE NETWORK INC         Hydro for Skating Rink - May 2020       May 2020         0900       BUILDING         CONRAD SHANE       Building Mileage - Jan-May 2020 @G         TOWNSHIP OF PAPINEAU/CAMEF	Invoice Description CC1 CC2 CC3 GLAccount Name 0326 GRADER EXPENDITURES 35% Loader & 65% Grader Dyed Diesel 217.2L @ \$0.675 FUEL & OIL - GRADER EXPEND. 0327 LOADER/HOE EXPENDITURES GRANT FUELS INC. 35% Loader & 65% Grader Dyed Diesel 217.2L @ \$0.675 FUEL & OIL - LOADER/HOE EXP. 0400 ENVIRONMENTAL MILLER WASTE SYSTEMS 4 Container Fees - May 2020 0600 SOCIAL SERVICES CASSELLHOLME HOME OF AGED June 2020 Levy CASSELLHOLME 0700 RECREATION HYDRO ONE NETWORK INC Hydro 70% REC & 30% Roads - May 2020 MHydro for Skating Rink - May 2020 MHydro for Skating Rink - May 2020 0900 BUILDING CONRAD SHANE Building Mileage - Jan-May 2020 @ 0.50c/km VEHICLE EXPENSE - BUILDING TOWNSHIP OF PAPINEAU/CAMERON	Invoice Description Batch CC1 C2 C3 C3 GL Account Name C326 GRADER EXPENDITURES 35% Loader & 65% Grader Dyed Diesel 217.2L @ \$0.675 FUEL & OIL - GRADER EXPEND. FUEL & OIL - GRADER EXPEND. Department C327 LOADER/HOE EXPENDITURES GRANT FUELS INC. 35% Loader & 65% Grader Dyed Diesel 217.2L @ \$0.675 FUEL & OIL - LOADER/HOE EXP. Department C327 LOADER/HOE EXPENDITURES GRANT FUELS INC. 35% Loader & 65% Grader Dyed Diesel 217.2L @ \$0.675 FUEL & OIL - LOADER/HOE EXP. Department C400 ENVIRONMENTAL MILLER WASTE SYSTEMS Container Fees - May 2020 BLUE BOX RECYCLING COSTS Department C000 SOCIAL SERVICES CASSELLHOLME HOME OF AGED June 2020 Levy CASSELLHOLME CASSELLHOLME Department C000 RECREATION HYDRO ONE NETWORK INC Hydro for Skating Rink - May 2020 RINK & SPORTSCENTRE C000 BUILDING CONRAD SHANE Building Mileage - Jan-May 2020 @0.50C/km CASSEL E SUILDING CONRAD SHANE Building Mileage - Jan-May 2020 @0.50C/km CASSEL BUILDING CONRAD SHANE Building Mileage - Jan-May 2020 @0.50C/km CASSEL E SUILDING CONRAD SHANE Building Mileage - Jan-May 2020 @0.50C/km CASSEL E SUILDING CONRAD SHANE Building Mileage - Jan-May 2020 @0.50C/km CASSEL E SUILDING CONRAD SHANE BUILDING CONRAD SHANE CONRAD SHANE CONRAD SHANE CONRAD SHANE CONRAD SHANE CONRAD SHANE CONRAD SH	Invoice Description         Batch         Invo Date           CC1         CC2         CC3         GL Account Name           0326         GRADER EXPENDITURES         35% Loader & 65% Grader Dyed Diesel 217. 2L @ \$0.675         60         21-May-2020           55% Loader & 65% Grader Dyed Diesel 217. 2L @ \$0.675         60         21-May-2020           0327         LOADER/HOE EXPENDITURES         GRANT FUELS INC.         55% Loader & 65% Grader Dyed Diesel 217. 2L @ \$0.675         60         21-May-2020           057         LOADER/HOE EXPENDITURES         FUEL & OIL - LOADER/HOE EXP         Department Total :	Invoice Description         Batch         Invc Date         Invc Date           0326         GRADER EXPENDITURES         60         21-May-2020         04-Jun-2021           35% Loader & 65% Grader Dyed Diesel 217.2L @ \$0.675         60         21-May-2020         04-Jun-2021           0327         LOADER/HOE EXPENDITURES         GRANT FUELS INC.         90         21-May-2020         04-Jun-2021           0327         LOADER/HOE EXPENDITURES         GRANT FUELS INC.         90         21-May-2020         04-Jun-2021           0400         ENVIRONMENTAL         FUEL & OIL - LOADER/HOE EXP.         00         21-May-2020         04-Jun-2021           0400         ENVIRONMENTAL         MILLER WASTE SYSTEMS         60         31-May-2020         04-Jun-2021           0400         ENVIRONMENTAL         MILLER WASTE SYSTEMS         60         04-Jun-2021         04-Jun-2021           0400         ENVIRONMENTAL         MILLER WASTE SYSTEMS         60         04-Jun-2020         04-Jun-2021           0401         ENVIRONMENTAL         MILLER WASTE SYSTEMS         60         04-Jun-2020         04-Jun-2021           0400         SOCIAL SERVICES         CASSELLHOLME         Department Total :

Grand Total ITEMS for Approval :	15,585.52
Total EFT Paid for Approval :	0.00
Total Computer Paid for Approval :	0.00
Total Manually Paid for Approval :	0.00
Total Unpaid for Approval :	15,585.52